

**Manhattanville in West Harlem Implementation Plan Report
October 15, 2026 Submission**

Declaration Reference and Key Data

Obligation Section Number: **5.06 (a), (b), (c) and (d)**

Obligation Title: **Affirmative Action Obligations**

Obligation Page Number: **50**

Obligation Trigger: **Issuance of First Demo Permit for the Project**

Obligation Start Date: **February 4, 2010 (Issuance of First Demo Permit)**

Obligation End Date: **Project Completion**

Obligation Status: **In Compliance/Ongoing**

Obligation

(a) *Construction.* (Triggered) During the construction of the project, CU shall at a minimum adhere to ESD's non-discrimination and affirmative action policies with respect to hiring and contracting, including the goals of 25% MWL business enterprise participation* and 40% MWL work force participation in construction activities. Where CU's affirmative action policies with respect to hiring and contracting differ from or exceed ESD's affirmative action policies, CU shall adhere to the more stringent affirmative action requirements, unless to do so shall directly conflict with applicable law or CU's obligations under collective bargaining agreements in effect as of the date hereof. CU shall notify ESD of any conflict, if any, promptly and with particularity.

(b) *Operation.* (Triggered) CU shall make good faith efforts to include MWL business enterprises in all service management agreements, agreements for the purchase of goods and services and other agreements relating to the operation of the Project. CU shall encourage occupancy of the Project's active, ground floor areas by small, non-chain, neighborhood retail businesses that would serve the local community.

(c) *Compliance of Contractors and Subcontractors.* (Triggered) CU shall cause the Affirmative Action Obligations to be made binding conditions of all contracts entered into by CU or by CU's contractors or agents relating to the construction of the Project.

(d) (Not Triggered) A Successor Interest shall, at a minimum, adhere to ESD's non-discrimination and affirmative action policies with respect to the obligations set forth in Section 5.06(a), (b) and (c) hereof, and may, at the Successor Interest's option, adhere to more stringent affirmative action requirements.

*During the course of negotiations related to Columbia University's construction, CU increased the contracting goal from 25% to good faith efforts toward a goal of 35%.

Evidence of Compliance

1. Exhibit to Manhattanville campus construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Goals and Non-Discrimination Policies in Columbia University Construction
2. Manhattanville MWL Workforce and Spending Summary
3. Summary of ground floor areas occupied by neighborhood retail businesses
4. Manhattanville MWL Goods and Services for Operations Spending Summary for prior fiscal year

Columbia University's Implementation Plan and all supporting documentation are made available on the Columbia Neighbors Webpage at <https://neighbors.columbia.edu/content/community-commitments>.

Manhattanville in West Harlem Implementation Plan Report October 15, 2026 Submission

EOC Checklist for Obligation 5.06 (a) (b) and (c):

Please check to verify EOC items submitted for review.

- ☐ 1. Exhibit to Manhattanville campus construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Goals and Non-Discrimination Policies in Columbia University Construction
 - ☐ 2. Manhattanville MWL Workforce and Spending Summary
 - ☐ 3. Summary of ground floor areas occupied by neighborhood retail businesses
 - ☐ 4. Manhattanville MWL Goods and Services for Operations Spending Summary for prior fiscal year

Monitor's Notes / Comments:

[illegible]

Status:

Please check to indicate the status of Obligation 5.06 (a) (b) and (c):

- ☐ In Compliance
 - ☐ In Progress
 - ☐ Not In Compliance
 - ☐ Not Triggered

NOTICE TO BIDDERS

Minority-owned and Woman-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Goals and Non-Discrimination Policies in Columbia University Construction

I. Policy

Columbia University is fully committed to the well being and competitive strength of minority-owned, woman-owned and locally-based businesses and to provide maximum practicable opportunities, consistent with the law and university policy, in contracting for construction. This policy commitment is related directly to the maintenance of a strong and healthy free enterprise system and the goal of equal opportunity. The University believes it is best served by the employment of Contractors who do not discriminate against minority-owned and woman-owned businesses in the awarding of construction subcontracts and which engage in substantive, honest and fair marketing outreach efforts to members of these traditionally disadvantaged groups of contractors as one important part of a broad-based outreach strategy.

It is the policy of the University to comply with all Federal, State and Local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, to prohibit discrimination because of race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to ensure that Minority-owned and Woman-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs), Minority Group Members, women and local area residents have access to economic opportunities generated by Columbia's participation in projects or initiatives, and/or the use of Columbia funds.

As a Harlem-based institution, the University principally defines its "local" catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). A listing of these zip codes is found in Section V.

In order to qualify as an M/WBE, firms must be able to demonstrate that they are certified. Typically, certification by established governmental and quasi-governmental agencies is required and the University will rely on M/WBE certifications granted by specifically identified agencies or institutions in New York, New Jersey and Connecticut. Acceptable certifications are found in Section V.

An outline of the M/W/LBE Goals and Objectives, Non-Discrimination provisions and the reporting mechanisms that are required in Columbia University construction contracts follows.

II. Goals and Objectives

Contractors entering into construction contracts with the University should understand these established goals and objectives:

1. For Minority-owned, Woman-owned and Locally-based Business Enterprise participation

- (a) The Contracting Party should provide maximum practicable opportunities with the goal of an overall M/W/LBE participation of **35%** of the total dollar value of the Contract of which at least 20% of the total value of the contract is Minority-owned and / or Woman-owned firms certified by the New York Empire State Development (ESD).
- (b) The M/W/LBE participation in the performance of the work is expressed as a percentage of the contract price.
- (c) The total dollar value of the work performed by M/W/LBEs will be determined as:
 - (i) the dollar value of the work subcontracted to M/W/LBEs; (ii) where the Contractor is a joint venture, association, partnership or other similar entity including one or more M/W/LBEs, the contract price multiplied by the percentage of the entity's profits/losses which are to accrue to the M/W/LBE(s) under the Contractor's agreement; or (iii) where the M/W/LBE is the Contractor, the contract price.
- (d) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (c) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contracting Party with respect to any Contract.

2. For Minority, Female and Local Workforce Participation

- (a) Contractor should provide maximum practicable opportunities with the goal of overall participation of **40%** minority, female and local workforce in the work performed pursuant to Contracts entered into in connection with projects with an estimated value in excess of \$1 million, with a preference to maximize local participation.
- (b) The M/W/L workforce participation goals are expressed as a percentage equal to the person hours of training and employment of minority, female or local workers, as the case may be, used by any Contractor, divided by the total person hours of training and employment of all workers (including supervisory personnel).

- (c) Contractor shall not participate in the transfer of minority, female or local employees or trainees from employer-to-employer or from project-to-project for the sole purpose of meeting the Contractor's obligations herein.
- (d) Contractor should provide equal opportunity for qualified minority, female and local supervisory personnel and journey persons.
- (e) The non-working hours of trainees or apprentices may not be considered in meeting the requirements goals for M/W/L workforce participation contained herein unless: (i) such trainees or apprentices are employed by Contractor during the training period; (ii) the Contractor has made a commitment to employ the trainees or apprentices at the completion of their training, subject to the availability of employment opportunities; and (iii) the trainees are trained pursuant to an approved training program.
- (f) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (e) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contractor with respect to any Contract.

3. Contractor Equal Opportunity Policy Statements

All Contractors who are awarded construction contracts are required to comply with the University's non-discrimination policy and must agree to provide to Columbia University an equal employment opportunity policy statement that:

- (a) describes the Contractor's non-discrimination policies and practices
- (b) describes how the Contractor will undertake or continue existing programs that further the above-described goals, consistent with the law and the university policy
- (c) documents the Contractor's conscientious and active efforts to provide equal opportunity for qualified Minority Group Members and women in its workforce on Contracts.

In addition, upon request, Contractors shall request that each employment agency, labor union, or authorized representative of workers with whom it has a collective bargaining or other agreement or understanding, furnish a written statement that such employment agency, labor union, or representative does not unlawfully discriminate, and that such union or representative will affirmatively cooperate in the implementation of the Contractor's obligations herein.

4. Notice to Unions

Where applicable, upon request, the Contractor shall promptly send written notification to its union representatives of its Equal Employment Opportunity obligations on this project and submit copies and mailing/fax receipts of these notices.

III. Contractor Reporting Requirements

Contractors entering into construction contracts will be required to meet specific reporting and administrative requirements, must permit access to books, records and accounts with respect to the Contract by the University or where applicable, the Construction Manager.

1. M/W/LBE Utilization Plans and M/W/LBE participation reporting

Prior to the commencement of any construction work for Contracts with an estimated value in excess of \$100,000, where the work involves more than one trade, the Contractor (including M/W/LBE contractors) must prepare an M/W/LBE plan identifying how it intends to work towards meeting the M/W/LBE goals. Subcontracting, partnering and joint venture methods will be scrutinized to ensure that the M/W/LBE is functioning as a true contributor to the business arrangement with its Construction Manager, General Contractor, consultant, trade contractors, supplier and vendors.

The plan must be broken down by individual contractors. In the initial stages of the construction work (prior to awards) a breakdown by trade is acceptable. On a monthly basis, the original utilization plan must be compared to a current plan that reflects changes due to the various awards and effects of change orders, as well as current spending (See Schedule M).

Contractors and Construction Managers have to comply with the following reporting requirements:

a. Tier Reporting Guidelines and Required Back up Documentation.

The reporting criteria for construction spending to be used by contractors in meeting the University's M/W/LBE Goals and Objectives, Non-Discrimination provisions is as follows:

- First Tier (Construction Manager): reporting on Construction Manager spending (Fee, Insurance, General Conditions) is based on the CM designation.
- Second Tier: (Subcontractors & Suppliers): reporting is required and is based on the MWL/BE designation of each Subcontractor or Supplier.
- Third Tier: (Sub-Subcontractors & Suppliers to the Subcontractors): reporting is required even when second tier trades and suppliers are MWL/BE (Flow-down).
- If a firm has more than one designation, it should be reported as a combined designation. For example, if a firm is both M and W it should be reported as MW.

- The Construction Manager must provide the name, EIN and address of the firm including zip code and all MW certifications for the Minority and Women owned firms.

b. Construction Managers (Tier I) are required to enter in Columbia's project management system (Unifier) all Bid Lists and Recommendations to Award (RTA's) for approval along with detail information for each Vendor recommended to be awarded a contract.

For each RTA the following information is required for each Vendor:

- Name of vendor
- Vendor EIN number (Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates should be uploaded in Unifier)
- Amount of recommended award.

In addition, they must submit updated **Schedules M2 and M3** as an attachment to all their invoices, indicating the current utilization plan and spending for each Tier II vendor.

c. Subcontractors & Suppliers (Tier 2) must submit to the Construction Manager **Schedule M3** as an attachment to all their invoices, indicating their current utilization plan and spending for all MW/LBE and Non MW/ LBE Tier 3 vendors. The following information must be included for each vendor:

- Name of vendor
- Vendor EIN number(Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates must be attached)
- Amount of award and amount billed.

2. M/W/LBE workforce reporting

For Projects with an estimated value in excess of \$1 million, in addition to the reporting requirements above reporting is required as follows:

- Reporting on Workforce Participation is required down to the Third Tier based on individuals who work on the project.
- If a firm has more than one designation, it should be reported as a combined designation. For example if an individual is both M and W they should be

reported as MW. The following MWL classifications are possible M, W, L, MW, ML, WL, MWL, Non-MWL

a. Construction Managers must submit the following:

On a monthly basis, by the 20th of each month, the Construction Manager will verify that the data submitted by the Sub-Contractors (Tier 2 and 3) matches their supporting documentation and submit the information in the owners Project Management System (Unifier) along with all supporting documentation for approval by the Owner. **Sub-contractors (Tier 2) must submit electronically to the Construction Manager the following by the 15th of each month:**

- Owner issued spreadsheet that summarizes all workforce data.
- Single PDF with the certified payroll, weeks in chronological order.
- The information in the Excel Spreadsheet must precisely match the information as listed in the certified payroll.
- Only electronic submissions will be accepted.
- The following required information shall be included from, Tier 2 and Tier 3.
 - Vendor Name (all Vendors in Tree)
 - Vendor Address (all Vendors in Tree)
 - Vendor EIN (all Vendors in Tree)
 - Tier level (all Vendors in Tree)
 - Project Name
 - Full Name of Employee
 - Current Address including Zip Code
 - MWL status as defined in CU Policy. Record the following MWL classifications M, W, L, MW, ML, WL, MWL, Non-MWL.
- Daily work force reports.
- Payroll records with a certified Statement of Compliance.
- Certification letters for all apprentices employed at this project.

IV. Compliance Criteria

1. Compliance Evaluation Criteria Goals:

In determining whether a Contractor has provided maximum practicable opportunities in light of M/W/LBE goals, the University will consider the actions and activities as described in section V, paragraph 6 “Good Faith Efforts”. Furthermore, the following criteria will be used for applicable contract dollars paid to M/W/LBEs:

- a). Amounts paid by the Contractor to M/W/LBE subcontractors for providing goods and services specifically purchased in connection with the contract work.

- b). Amounts paid to M/W/LBE subcontractors that represent the percentage of the total profit to which the M/W/LBE subcontractor is entitled under an approved partnership or joint venture plan.
- c). Amounts paid to subcontractors which, in turn, have subcontracted to M/W/LBE subcontractors. Under this circumstance, the amounts paid to M/W/LBE subcontractors which are in turn paid to other M/W/LBE subcontractors (third parties) may be credited to the Contractor only once.
- d). In the event a firm satisfies the criteria for M/W/LBEs, the total amount paid to such firm may be credited only once.
- e). M/W/BE subcontractors must be certified and LBEs must be approved by the University for amounts paid to be credited.

2. Non-Compliance

In the event that any Contractor violates any of the provisions herein, the University may undertake the following actions:

- (a) Summon the Contractor for a hearing with the University and where applicable Construction Manager.
- (b) After any such hearing, and a determination by the University or where applicable, Construction Manager, that the Contractor has failed to comply with any of these provisions, and the passage of time in which to remedy such failure has transpired, this Contract may be canceled, terminated or suspended, in whole or in part.
- (c) The University reserves all rights to seek claims and relief pursuant to the Contract and applicable law.

V. Definitions

1. Contract

Shall mean a written agreement or purchase order instrument, or amendment thereto, executed by or on behalf of a Contracting Party, providing for a total expenditure in excess of \$100,000, where the work is to be performed by more than one trade, for labor, services, supplies, equipment, materials or any combination of the foregoing, unless the Columbia University Facilities has granted a waiver based on a determination that the Contract involves specialty construction services (services of a unique and special nature for which there exists a limited number of qualified business entities employing a work force capable of performing such services, "Specialty Construction Services").

2. Contractor

Shall mean a general contractor, construction manager, or subcontractor as applicable.

3. Tiers

First Tier shall mean the Construction Manager. Second Tier shall mean the Subcontractors & Suppliers. Third Tier shall mean the Sub-Subcontractors & Suppliers to the Subcontractors.

4. Contracting Party

Shall mean any Contractor, consultant, sub-consultant or vendor supplying goods or services, pursuant to a Contract in excess of \$100,000, unless the University has granted a waiver for Specialty Construction Services

5. Construction

Shall be restricted to mean construction-related spending.

6. Good Faith Efforts – Minority, Woman and Locally owned Business Enterprise Participation

Contractor shall utilize their good faith efforts toward the M/W/LBE participation goals and objectives. Good faith efforts are consistent with the law and the Manhattanville MWL Policy Guidance. The role of M/W/LBE firms is not restricted to that of a subcontractor/sub-consultant, and where applicable, M/W/LBE firms should be considered for roles as prime contractors. For Contracts with an estimated value in excess of \$100,000 where the work involves more than one trade, such good faith efforts include the following:

- (a) Dividing the contract work into smaller portions in such a manner as to permit subcontracting to the extent that it is economically and technically feasible to do so;
- (b) Actively and affirmatively soliciting bids from qualified M/W/LBEs, including upon request circulation of solicitations to minority, women's and local trade associations. Contractor shall maintain records detailing the efforts made to provide for meaningful M/W/LBE participation in the work. Such record keeping must include the names and addresses of all M/W/LBEs contacted and, if an M/W/LBE is the low bidder and is not selected for such work or portion thereof, the reasons for such decision;
- (c) Making plans and specifications for prospective work available to M/W/LBEs in sufficient time for review;
- (d) Utilizing the services and cooperating with those organizations providing technical assistance to the Contracting Party in connection with potential M/W/LBE participation on the Contract;
- (e) Taking its own actions for extensive outreach, and utilizing the resources of Columbia University and where applicable the Construction Manager, to identify certified M/W/LBE firms on a trade-by-trade and tier-by-tier basis for the purpose of soliciting bids and subcontracts;
- (f) Encouraging the formation of joint ventures, associations, partnerships, or other similar entities, where appropriate, to ensure that the Contractor will meet its obligations herein;
- (g) Producing evidence that all M/W/L subcontractors have current and valid certifications;
- (h) Submitting documentation prior to the award of a subcontract substantiating Contractor's commitments in the utilization plan;
- (i) Conducting meetings with subcontractors to review compliance with the utilization plan and monthly reports; and
- (j) Remitting payment in a timely fashion.

7. Good Faith Efforts - Minority Group Member, Female and Local Workforce Participation

Contractors shall utilize their good faith efforts to provide for meaningful Minority Group Member, Female and Local access to opportunity. Good faith efforts are consistent with the law and the Manhattanville MWL Policy Guidance. For projects with an estimated value in excess of \$1 million, good faith efforts include the following in connection with the work:

- (a) Ensure and maintain a working environment free of harassment, intimidation, and coercion at the premises. The Contractor shall specifically ensure that all foremen, superintendents, and other on-site supervisory personnel are aware of and carry out the obligation to maintain such a working environment;
- (b) State in all solicitations or advertisement for employees that all qualified applicants will receive consideration for employment without regard to race, creed, color, national origin, gender, sexual orientation, age disability or marital status;
- (c) Send to each labor union or representative of workers with which a collective bargaining agreement or understanding is in place, a notice advising the said labor union or workers representative of commitments under this Section, and post copies of the notice in conspicuous places available to employees and applicants for employment;
- (d) Establish and maintain a current list of Minority Group Member, Female and Local recruitment sources and community organizations, and provide written notification to them when employment opportunities are available. Maintain a record of the organizations' responses;
- (e) Maintain a current file of the name, address and telephone number of each Minority Group Member, Female and Local applicant and any referrals from a union, recruitment source, the University or community organization, and of the action taken with respect to each individual. If such individual was sent to the union hiring hall for referral and was not referred back by the union or, if referred, was not employed, this shall be documented in writing in the file with the reasons therefore; along with whatever additional actions the Contractor may have taken;
- (f) Disseminate the Contractor's equal employment opportunity policy by providing notice of the policy to unions and training programs and requesting their cooperation in meeting its Equal Employment Opportunity obligations, by including it in any policy manual and collective bargaining agreement, by publicizing it in the company newspaper, annual report, and other similar items, by specific review of the policy with all management personnel and with all employees at least once a year, and by posting the company Equal Employment Opportunity policy on bulletin boards accessible to all employees at each location where work is performed under this Contract;

- (g) Disseminate the Contractor's Equal Employment Opportunity policy externally by including it in any advertising in the news media, specifically including Minority Group Member, Female and Local news media, and providing written notification to and discussing the Equal Employment Opportunity policy with any Contractor with whom the Contractor does or anticipates doing business;
- (h) Ensure that all facilities and company activities are non-segregated except that separate or single-user toilets and necessary changing facilities shall be provided to assure privacy between the sexes;
- (i) Submit documentation prior to the award of a subcontract substantiating Contractor's commitments to workforce participation goals; and
- (j) Conduct meetings with subcontractors to review compliance with the workforce participation goals and monthly reports.

8. Local Workforce Group Member

Shall mean a United States citizen or permanent resident alien who is and can demonstrate that they maintain a primary residence in one of the following United States Postal Service Zip Code areas: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039, 10040, 10451, 10455, 10454, and 10474.

9. Acceptable M/W/BE certifications

The preferred certification for all firms awarded work on the Manhattanville project is the Empire State Development (ESD) certification. The M/WBE certifications accepted for firms working on the Manhattanville and all Columbia projects include:

- New York Empire State Development Corporation (ESD)
- New York City Department of Small Business Services (SBS)
- New York School Construction Authority (SCA)
- NY Metropolitan Transit Authority (MTA)
- Dormitory Authority of the State of New York (DASNY)
- Port Authority of New York/New Jersey (PANYNJ)
- Women's Business Enterprise National Council (WBENC) *WBE only*
- New York & New Jersey Minority Supplier Development Council (NYNJMSDC) *MBE only*
- Selected certifying agencies in other states as determined by a Columbia University waiver

10. Local Business Enterprise (“LBE”)

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). In Manhattan, this area is defined as Upper Manhattan, or all points north of 96th Street, river to river. The zip codes of Upper Manhattan are: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039 and 10040. In the Bronx, this area is defined by the following zip codes: 10451, 10454, 10455 and 10474. A business enterprise, including a sole proprietorship, partnership or corporation is deemed to be local if they maintain a primary business address, or has a significant administrative business presence, in one of these zip codes.

11. Maximum Practicable Opportunity (MPO)

Shall mean that a contractor or subcontractor must offer real opportunities to the maximum extent possible, consistent with the law and university policy, to M/W/LBEs to participate as subcontractors. If maximum opportunities are extended, then subcontracts to these concerns usually result. MPO means that a contractor should extend maximum opportunities to M/W/LBEs to bid on subcontracts. Meeting a numerical goal does not, by itself, mean that a contractor or subcontractor has provided MPO. Likewise, not meeting a goal does not necessarily mean that a contractor or subcontractor has not provided MPO.

12. Minority Business Enterprise (“MBE”)

Shall mean a business enterprise authorized to do business in the State of New York and certified pursuant to section V as a minority-owned business enterprise.

13. Minority Group Member

Shall mean a United States citizen or permanent resident alien who is and can demonstrate membership in one of the following groups: (i) Black persons having origins in any of the Black African racial groups; (ii) Hispanic persons of Mexican, Puerto Rican, Dominican, Cuban, Central or South American descent of either Indian or Hispanic origin, regardless of race; (iii) Asian and Pacific Islander persons having origins in any of the Far East countries, South East Asia, the Indian subcontinent or the Pacific Islands; and (iv) Native American or Alaskan native persons having origins in any of the original peoples of North America.

14. Woman-owned Business Enterprise (“WBE”)

Shall mean a business enterprise authorized to do business in the State of New York and is certified as a woman-owned business enterprise pursuant to section V.

Non-Specialty Construction

Date: 6/30/2026

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 6/30/2026

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	Project Completed 10/2018	5-10
Abatement & Demolition Project	9/1/2009	Project Completed 04/2022	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	Project Completed 02/2020	55-61
Lenfest	12/1/2013	Project Completed 02/2021	62-78
University Forum	12/1/2015	Project Completed 05/2021	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-189
Open Space Large Square	7/1/2020	In Progress	190-196
Shared Services	2/4/2010	In Progress	197-199

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to June 30, 2026
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Spend			Total L									
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹									
Utilities Improvement	\$	-	0%	\$	21,944	0%	\$	28,894,115	86%	\$	585,271	2%	\$	-	0%	\$	597,070	2%	\$	30,098,400	89%	\$	3,683,259	11%	\$	33,781,659	\$	29,491,185					
Abatement & Demolition	\$	2,278,305	7%	\$	1,550,209	4%	\$	492,822	1%	\$	1,165,616	3%	\$	2,350	0%	\$	229,212	1%	\$	744,393	2%	\$	6,462,907	19%	\$	28,113,455	81%	\$	34,576,362	\$	1,468,777		
Jerome L. Greene Science Center	\$	49,264,524	11%	\$	45,806,201	11%	\$	12,815,780	3%	\$	2,669,497	1%	\$	-	0%	\$	83,703	0%	\$	6,625,281	2%	\$	117,264,986	27%	\$	312,695,552	73%	\$	429,960,538	\$	19,524,764		
EPA Clean Diesel	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	613,907	100%	\$	613,907	\$	-		
Open Space	\$	916,725	5%	\$	577,140	3%	\$	340,627	2%	\$	54,195	0%	\$	-	0%	\$	-	0%	\$	121,951	1%	\$	2,010,638	12%	\$	14,933,857	88%	\$	16,944,495	\$	462,578		
Lenfest	\$	3,217,912	4%	\$	6,226,230	9%	\$	1,624,680	2%	\$	249,862	0%	\$	-	0%	\$	38,995	0%	\$	1,513,224	2%	\$	12,870,903	18%	\$	59,371,308	82%	\$	72,242,211	\$	3,176,899		
University Forum	\$	17,453,734	20%	\$	5,007,224	6%	\$	2,613,970	3%	\$	1,246,502	1%	\$	-	0%	\$	12,880	0%	\$	11,085	0%	\$	26,345,395	31%	\$	59,792,304	69%	\$	86,137,699	\$	2,637,935		
Phase 2 Below Grade	\$	14,412,104	7%	\$	7,798,529	4%	\$	92,706,264	48%	\$	207,329	0%	\$	-	0%	\$	5,621	0%	\$	1,627,546	1%	\$	116,757,393	61%	\$	75,794,969	39%	\$	192,552,362	\$	94,339,431		
Columbia Business School	\$	68,993,314	14%	\$	64,456,165	13%	\$	4,298,750	1%	\$	521,696	0%	\$	310	0%	\$	1,422,825	0%	\$	2,709,600	1%	\$	142,402,660	28%	\$	365,190,812	72%	\$	507,593,472	\$	8,431,485		
Opem Space Large Square	\$	193,643	1%	\$	2,045,821	8%	\$	381,007	2%	\$	336,483	1%	\$	-	0%	\$	-	0%	\$	-	0%	\$	2,956,954	12%	\$	21,222,839	88%	\$	24,179,793	\$	381,007		
Total % of Total Spending ¹	\$	156,730,261	11%	\$	133,489,463	10%	\$	144,168,015	10%	\$	7,036,451	1%	\$	2,660	0%	\$	1,793,236	0%	\$	13,950,150	1%	\$	457,170,236	33%	\$	941,412,262	67%	\$	1,398,582,498	100%	\$	159,914,061	11%

Non-Specialty Projects Excluding CM Spend								Total MWL	Non-MWL	Total Spend	Total L
	M	W	L	MW	ML	WL	MWL				
Total	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
\$156,232,438	\$133,489,463	\$144,168,015	\$6,458,259	\$2,660	\$1,793,236	\$7,970,034	\$450,114,105	\$751,266,146	\$1,201,380,251	\$153,933,945	
% of Total Spending¹	13%	11%	12%	1%	0%	0%	1%	37%	63%	100%	13%

¹ Denotes percentages of the individual MWL designation to the total spending
* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	164	\$ 232,771,625	51%	17%	19%
Local Firms	39	\$ 143,988,645	31%	10%	12%
Firms With Other Certification	61	\$ 80,409,966	18%	6%	7%
Total MWL	264	\$ 457,170,236	100%	33%	38%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount				
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#		
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239		
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	396	65%	211	35%	607		
Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,140	41%	1,627	59%	2,767		
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%		
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	101	53%	88	47%	189		
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756		
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	391	52%	362	48%	753		
Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534	4,943	583	42%	821	58%	1,404		
Columbia Business School	746,534	40%	14,439	1%	7,580	0%	35,578	2%	37,483	2%	2,133	0%	17,368	1%	861,113	46%	1,014,106	54%	1,875,219	64,563	1,834	51%	1,731	49%	3,565		
Shared Services - Lend Lease US Construction LMB ³	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	134	43%	181	57%	315		
Shared Services - Johnson Security ³	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	299	0%	10	0%	309		
Shared Services - Eddington Security ³	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	0%	1	0%	168		
Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317	512	131	85%	23	15%	154		
Total Hours % of Total Hours ²	2,111,558 39%		32,599 1%		35,993 1%		119,436 2%		259,056 5%		3,358 0%		40,190 1%		2,602,189 49%		2,749,390 51%		5,351,579 100%	338,597 6%		5,539 49%		5,687 51%		11,226 100%	

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Quarter: April 1, 2026 to June 30, 2026
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

[illegible]

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount			
	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	Total L	Total MWL	%²	Non-MWL	%²	Total #	
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Columbia Business School	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Shared Services - Lend Lease US Construction LMB³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Shared Services - Johnson Security³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Shared Services - Eddington Security³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0
Total Hours	0		0		0		0		0		0		0		0		0		0	0	0		0	0	0	0
% of Total Hours²	0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%		0%	0%	0%	0%

(Note: May include changes to prior periods)

Utilities Improvement

Schedule M1

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 1/3/2008 ¹ Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

[illegible]

¹ Billing begins on 8/1/2008
Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 1/3/2008 ¹
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

[illegible]

¹ Billing begins on 8/1/2008
Date: 6/30/2026

Schedule M2

Company Name:	Lend Lease	Project: Utilities Improvement
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	6/30/2026	Project Start: 1/3/2008 ¹ Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No		Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603

¹ Billing begins on 8/1/2008

Date: 6/30/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Utilities Improvement

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor														Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Utilities Improvement

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor														Headcount						
		M		W		L		MW		ML		WL		MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

Schedule M1

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No		Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415
					Direct Spend Grand Total	\$ -	\$ 1,256,013
					MWL Direct Spend Total	\$ -	\$ 168,739
					Non-MWL Direct Spend Total	\$ -	\$ 1,087,274
					MWL % of Total	0%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Work Completed:							
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000
Johnson Security Bureau Inc	MWL-ESD	No	62	Yes	\$ -	\$ 523,867	\$ 523,867
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574
NON:							
Work Completed:							
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500
Work In Progress:							
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206
Tier II Grand Total					\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
MWL Tier II Total					\$ 778,063	\$ 1,741,722	\$ 1,741,722
Non-MWL Tier II Total					\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
MWL % of Tier II					17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M2

Schedule M2

Company Name:	Par Environmental Corporation	Project: Abatement & Demolition
Trade:	General Contractor	Contract: Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date:	6/30/2026	Project Start: 9/1/2009
		Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Breeze National Inc	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	9/24/2011
		Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project: Abatement & Demolition	
Trade:	General Contracting	Contract: Areas 1A & 1B	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580	
As of Date:	6/30/2026	Project Start: 9/1/2009	Project End: 1/12/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Expedite-Dem Inc	MW-ESD	No	Sidewalk Bridge & Scaffold	Yes	\$ -	\$ 126,400	\$ 126,400
Marguerite Connelly Your Expediter Inc	W-ESD	No	Expeditor	Yes	\$ 50,000	\$ 17,610	\$ 17,610
Pearlgreen	L	No	Building Supplies	Yes	\$ 30,000	\$ 11,246	\$ 11,246
Metropolitan Enterprises Inc, DBA Target Scaffolding	M-ESD	No	Scaffolding	Yes	\$ 163,000	\$ 282,192	\$ 282,192
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,804	\$ 5,804
Petroscan Ltd	W-ESD	No	62	Yes	\$ -	\$ 870	\$ 870
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ -	\$ 10,234	\$ 10,234
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ -	\$ 30,000	\$ 30,000
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ -	\$ 15,000	\$ 15,000
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 100,000	\$ 16,093	\$ 16,093
Coral Management	L	No	Material Supplier	Yes	\$ -	\$ 6,526	\$ 6,526
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 6,892	\$ 6,892
Adco Electrical Corp	W-ESD	No	Utility Supplier	Yes	\$ -	\$ 50,000	\$ 50,000

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Areas 2, 4 & 5
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	6/30/2026	Project Start: 12/1/2009 Project End: 10/1/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Areas 7 (Site 28) & 8
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	6/30/2026	Project Start: 10/11/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No		Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686
				</			

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Area 9A
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	11/30/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Area 0
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	6/30/2026	Project Start: 11/30/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

[illegible]

Date: 6/30/2026

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Abatement and Demolition
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#				
Tier I (Direct)	Lend Lease (US) Construction LMB In Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225
	PAR ENVIRONMENTAL CORPORATION Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	396		211		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	65%		35%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Abatement and Demolition

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																	Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Columbia University	NON	No	Owner			\$ 12,214,220

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
MWL:								
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896	
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796	
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550	
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 45,644	\$ 45,644	
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392	
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214	
Crown Sign Systems Inc	W-ESD	No		62 Yes	\$ -	\$ 2,792	\$ 2,792	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995	
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,815	\$ 110,815	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 101,927	\$ 101,927	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945	
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$ -	\$ 1,543	\$ 1,543	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 278,636	\$ 278,636	
M & J Mechanical Corp	W-ESD	No	HVAC/Mechanical	Yes	\$ -	\$ 87,580	\$ 87,580	
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758	
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938	
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505	
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846	
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644	
NON:								
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 9,969	\$ 9,969	
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990	
Action Carting Environmental Serviv	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047	
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492	
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422	
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630	
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923	
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605	
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403	
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998	
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314	
Brucker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530	
Brucker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430	
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020	
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644	
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000	
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641	
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$ -	\$ 10,085	\$ 10,085	
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559	
Dancker Sellow & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809	
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 2,135,203	\$ 2,135,203	
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182	
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9	
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484	
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192	
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850	
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525	
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289	
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,177,637	\$ 1,177,637	
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424	
JDJ Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400	
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658	
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170	
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353	
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232	
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487	
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590	
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600	
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747	
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196	
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132	
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500	
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485	
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 2,834	\$ 2,834	
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797	
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804	
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460	
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500	
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707	
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944	
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226	
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642	
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420	
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746	
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180	
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981	
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539	
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000	
Direct Spend Grand Total					\$	96,809	\$ 12,214,393	\$ 12,214,220
MWL Direct Spend Total					\$	-	\$ 1,111,477	\$ 1,111,477
Non-MWL Direct Spend Total					\$	96,809	\$ 11,102,916	\$ 11,102,743
MWL % of Total						0%	9%	9%

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 2/28/2011
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center Synapse
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No		Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipent	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
Tier II Grand Total					\$ -	\$ 347,360,224	\$ 346,726,322
MWL Tier II Total					\$ -	\$ 51,335,947	\$ 51,335,947
Non-MWL Tier II Total					\$ -	\$ 296,024,276	\$ 295,390,375
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Cives Corp	Project: Jerome L. Greene Science Center
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	6/30/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	RCC Concrete Corp	Project: Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	Contract:
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Telephone: 516-279-6787
As of Date:	6/30/2026	Project Start: 10/10/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,656	\$ 10,064,656

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	MW Mechanical Inc	Project:	Jerome L. Greene Science Center
Trade:	HVAC	Contract:	
Address:	622 West 132nd Street, New York, NY 10027	Telephone:	718-961-6634
As of Date:	6/30/2026	Project Start:	2/25/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease	
Company Name:	Five Star Electric Corp	Project: Jerome L. Greene Science Center
Trade:	Electrical	Contract:
Address:	101-32 101st Street, Ozone Park, NY 11416	Telephone: 718-641-5000
As of Date:	6/30/2026	Project Start: 1/23/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,813,193	\$ 20,179,291

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Otis Elevator Company	Project:	Jerome L. Greene Science Center
Trade:	Elevators	Contract:	
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Telephone:	973-575-3107
As of Date:	6/30/2026	Project Start:	4/20/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	WDF Inc	Project: Jerome L. Greene Science Center
Trade:	HVAC	Contract:
Address:	30 North Macquesten Parkway, Mount Vernon, NY 10550	Telephone: 914-776-8144
As of Date:	6/30/2026	Project Start: 2/25/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Island Acoustics	Project:	Jerome L. Greene Science Center
Trade:	Carpentry	Contract:	
Address:	518 Johnson Ave Bohemia, NY 11716	Telephone:	631-234-4500
As of Date:	6/30/2026	Project Start:	3/12/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Forest Electric	Project:	Jerome L. Greene Science Center
Trade:	Electrical	Contract:	
Address:	2 Penn Plaza New York, NY 10121	Telephone:	212-318-1500
As of Date:	6/30/2026	Project Start:	5/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Belle Lighting	M-ESD	No	Lighting Material Supplier	Yes	\$ 9,735,705	\$ 10,481,341	\$ 10,481,341
Dumont Electrical Inc	M-ESD	No	Electrical Material Supplier	Yes	\$ 975	\$ 975	\$ 975
Smith EI-DIS Co, Inc	L	No	Electrical Material Supplier	Yes	\$ 4,161	\$ 146,703	\$ 146,703
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 80,541	\$ 853,947	\$ 853,947
Act Electrical & Data	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 80,114	\$ 80,114
Montana Datacom	W-ESD	No	62	Yes	\$ -	\$ 170,758	\$ 170,758
Atlas Switch Co Inc	W	No	Electrical Material Supplier	Yes	\$ -	\$ 600	\$ 600
LB Electric Supply Co.	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 28,338	\$ 28,338
					Tier III Grand Total	\$ 9,821,382	\$ 11,762,776
					MWL Tier III Total	\$ 9,821,382	\$ 11,762,776
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier II	32%	33%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Navillus Tile Inc		Project: Jerome L. Greene Science Center
Trade:	Masonry		Contract:
Address:	575 5th Ave 29th Floor, New York, NY 10017		Telephone: 212-750-1808
As of Date:	6/30/2026	Project Start: 11/20/2012	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	B&G Electrical Contractors of NY	Project:	Jerome L. Greene Science Center
Trade:	Electrical	Contract:	
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Telephone:	631-669-6000
As of Date:	6/30/2026	Project Start:	9/13/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Rael Automatic Sprinkler	Project:	Jerome L. Greene Science Center
Trade:	Fire Protection	Contract:	
Address:	1750 Plaza Avenue New Hyde, NY 11040	Telephone:	516-593-2000
As of Date:	6/30/2026	Project Start:	12/19/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Siemens Industry Inc	Project:	Jerome L. Greene Science Center
Trade:	BMS	Contract:	
Address:	8 Fernwood Road, Florham Park, NJ 07392	Telephone:	973-575-6300
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,460,997	\$ 14,460,997

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 125,000	\$ 99,502	\$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	\$ 80,000	\$ 80,000	\$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	\$ 1,320,128	\$ 1,483,222	\$ 1,483,222
NON:							
Ricotta Electrical	NON	No	62	Yes	\$ 2,811,000	\$ 3,123,628	\$ 3,123,628
BCI Electrical	NON	No	Electrician	Yes	\$ 1,618,000	\$ 1,626,878	\$ 1,626,878

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Bauerschmidt & Sons Inc	Project:	Jerome L. Greene Science Center
Trade:	Architectural Woodworking	Contract:	
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone:	718-528-3500
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No	62	Yes	\$ -	\$ 229,628	\$ 229,628
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ - \$ 532,097	\$ 532,097
					MWL Tier III Total	\$ - \$ 302,469	\$ 302,469
					Non-MWL Tier III Total	\$ - \$ 229,628	\$ 229,628
					MWL % of Tier II	0% 6%	6%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Jantile Inc	Project: Jerome L. Greene Science Center
Trade:	Ceramic Tile	Contract:
Address:	3960 Merritt Avenue, Bronx, NY 10466	Telephone: 718-655-5450
As of Date:	6/30/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Elite Interiors Systems Inc	Project:	Jerome L. Greene Science Center
Trade:	Carpentry / Drywall	Contract:	
Address:	79 Alexander Ave Bronx, NY 10454	Telephone:	718-401-3706
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Eagle One Roofing Contractors Inc	Project:	Jerome L. Greene Science Center
Trade:	Roofing	Contract:	
Address:	18-60 45th Street Astoria, New York 11105	Telephone:	718-626-2108
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	F. W. Sims Inc.	
Company Name:	F. W. Sims Inc.	Project: Jerome L. Greene Science Center
Trade:	HVAC	Contract:
Address:	101 Otis Steel, West Babylon, NY 11704	Telephone: 631-491-1441
As of Date:	6/30/2026	Project Start: Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
New York Plumbing Supply	M	No	Supplier	Yes	\$ 300,000	\$ 40,600	\$ 40,600
			62				
NON							
Geocomp Engineering	NON	No	Engineering	Yes	\$ 3,900	\$ 3,900	\$ 3,900
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,314	\$ 35,314
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 50,000	\$ 50,000
SRS Enterprises Inc.	NON	No	Equipment Supplier	Yes	\$ 435,000	\$ 266,150	\$ 266,150
Vibration Products, Inc.	NON	No	Equipment Supplier	Yes	\$ 205,000	\$ 107,000	\$ 107,000
Interstate Chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188
Ferguson Enterprises	NON	No	Supplier	Yes	\$ 26,833	\$ 25,632	\$ 25,632
Gotham Pips Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 49,236	\$ 49,236
Cleary Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 8,256	\$ 8,256
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 2,915	\$ 2,915

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project:	Jerome L. Greene Science Center
Trade:	Ornamental Metal	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone:	631-254-2560
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project:	Jerome L. Greene Science Center
Trade:	Glazing	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone:	631-254-2560
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No	62	Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Modulo 3 Corporation DBA Unifor	Project:	Jerome L. Greene Science Center
Trade:	Glass and Glazing	Contract:	
Address:	149 Fifth Avenue, New York NY 10010	Telephone:	212-673-3434
As of Date:	6/30/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

[illegible]

Date: 6/30/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	Total		
Tier I (Direct)	Lend Lease (US) Construction LMB Inc.	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	21,925	32	53%	28	47%	60
	Construction Management																								
	Bauerschmidt & Sons	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653	1	4%	25	96%	26
	Millwork																								
	B&G Electric	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	108,171	45	33%	91	67%	136
	Electrical																								
	Cardoza Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	124,113	26	31%	57	69%	83
	Plumbing																								
	Champion Metal and Glass	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	7,721	15	32%	32	68%	47
	Ornamental Metal, Glass & Glazing																								
	Cives Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	163,953	99	33%	204	67%	303
	Superstructure Steel																								
	Creative Construction Services	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	20,519	37	90%	4	10%	41
	Safety Equipment																								
	Eagle One Roofing Contractors Inc	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	24,291	56	60%	38	40%	94
	Roofing																								
	Elite Interiors Inc	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	252	2	25%	6	75%	8
	Drywall, Resilient Flooring & Base																								
	Fine Group	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	37,784	48	77%	14	23%	62
	Painting & Instrumentation																								
	Five Star Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	154,554	38	21%	145	79%	183
	Electrical																								
	Forest Electric	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	186,356	49	34%	97	66%	146
	Electrical																								
	Fresh Meadow	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	2,948	12	44%	15	56%	27
	HVAC Systems																								
	Hi Tech Data	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	3,050	7	64%	4	36%	11
	Raised Access Flooring																								
	Island Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	111,894	72	53%	64	47%	136
	Acoustics																								
	Jantile Inc.	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876	10	48%	11	52%	21
	Ceramic Tile																								
	Metropolitan Enterprises	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	2,485	33	69%	15	31%	48
	Scaffolding																								
	Morrell Brown Corp.	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622	12	92%	1	8%	13
	Fireproofing																								
	Navillus Contracting	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	85,275	170	55%	137	45%	307
	Masonry																								
	Nets That Work	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429	4	33%	8	67%	12
	Safety Equipment																								
	Otis Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	20,937	15	25%	46	75%	61
	Elevators																								
	Platinum Terrazzo, Inc.	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	19,526	16	55%	13	45%	29
	Ceramic Tile																								
	Rael Automatic Sprinkler	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	44,663	8	11%	65	89%	73
	Dewatering																								
	RCC Concrete	22,640	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	49,194	70	28%	176	72%	246
	Above Grade Concrete																								
	Siemens	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	49,376	12	20%	47	80%	59
	HVAC Systems																								
	Unifor	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515	28	97%	1	3%	29
	Glass and Glazing																								
	United Builder Supply	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747	55	59%	39	41%	94
	Hoist																								
	Feature Walters	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	45,860	29	63%	17	37%	46
	Dewatering																								
	WDF	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	213,553	139	38%	227	62%	366
	Piping/Sheetmetal																								
Total Hours		502,503		6,546		10,389		16,684		47,382		1,225		8,280		593,008		973,230		1,566,237	1,140		1,627		2,767
Overall % of Total		32%		0%		1%		1%		3%		0%		1%		38%		62%		100%	41%		59%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/5/2015
Creative Construction Services	4/21/2013	7/8/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/5/2017
Five Star Electrical	3/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/11/2013	10/3/2017
Jantile Inc	2/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morell Brown Corp	8/3/2013	1/30/2015
Navillus Contracting	9/25/2013	6/28/2016
Nets That Work	9/3/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	2/28/2015	3/4/2017
Rael Automatic Sprinkler	5/1/2013	7/18/2017
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2015	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	#	%¹	#	%¹	#	#	%¹	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0		
Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0			
WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0			
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0	0		0		
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Schedule M1

Owner Name:	Columbia University	Project: EPA Clean Diesel
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 5/1/2009
		Project End: Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

[illegible]

Date: 6/30/2026

Open Space

Schedule M1

Owner Name:	Columbia University	Project: Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 7/10/2013
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Direct Spend Grand Total	\$ -	\$ 52,276
					MWL Direct Spend Total	\$ -	\$ 51,512
					Non-MWL Direct Spend Total	\$ -	\$ 764
					MWL % of Total	0%	99%

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 7/10/2013
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No		Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier I	0%	1%	1%

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease	
Company Name:	Intricate Construction	Project: Open Space
Trade:	Site Work	Contract:
Address:	450 Commerce St, Hawthorne, NY 10532	Telephone: 914-769-1200
As of Date:	6/30/2026	Project Start: 7/10/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

[illegible]

Date: 6/30/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Open Space

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount															
		M				W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557		68	47%	76	53%	144			
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695		11	48%	12	52%	23			
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587		22	100%	0	0%	22			
Total Hours		19,121		0		0		0		280		0		0		19,401		18,438		37,839		101		88		189			
Overall % of Total		51%		###		0%		0%		1%		0%		0%		51%		49%		100%		53%		47%		100%			

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contraction Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Open Space

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount									
		M				W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Sitework																												
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Utilities																												
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Lawns & Planting																												
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		###		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No	62	Yes	\$ -	\$ 23,194	\$ 23,194
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
NON:							
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan				Direct Spend Grand Total	\$ -	\$ 894,142	\$ 894,142
				MWL Direct Spend Total	\$ -	\$ 192,737	\$ 192,737
				Non-MWL Direct Spend Total	\$ -	\$ 701,405	\$ 701,405
				MWL % of Total	0%	22%	22%

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 12/1/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	62	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
Tier II Grand Total					\$ -	\$ 60,633,108	\$ 60,633,108
MWL Tier II Total					\$ -	\$ 9,015,095	\$ 9,015,095
Non-MWL Tier II Total					\$ -	\$ 51,618,013	\$ 51,618,013
MWL % of Tier II					0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Lenfest
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	6/30/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	Project:	Lenfest
Trade:	Concrete Construction	Contract:	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Telephone:	516-279-6787
As of Date:	6/30/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	62	Yes	\$ 30,000	\$ 34,116	\$ 34,116
Tier III Grand Total					\$ 223,600	\$ 267,775	\$ 267,775
MWL Tier III Total					\$ 193,600	\$ 233,659	\$ 233,659
Non-MWL Tier III Total					\$ 30,000	\$ 34,116	\$ 34,116
MWL % of Tier II					11%	12%	12%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Giachetti Plumbing	Project: Lenfest	
Trade:	Plumbing	Contract:	
Address:	58 Tiemann Place New York, NY 10027	Telephone: 646-532-3696	
As of Date:	6/30/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	PGS Millwork Inc	Project: Lenfest
Trade:	Architectural Millwork	Contract:
Address:	32 Hickory Lane, Hudson, NY 12534	Telephone: 518-828-2608
As of Date:	6/30/2026	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 146,250	\$ 146,250
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810
Solid Surface Craftsman	NON	No		Yes	\$ 13,000	\$ 34,700	\$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,605	\$ 6,605
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 73,392	\$ 73,392
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647
		</					

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Lenfest
Trade:	Architectual Ornamental Metal & Glass	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	6/30/2026	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project:	Lenfest
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone:	212-888-7311
As of Date:	6/30/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	LVC Interiors Inc	Project: Lenfest	
Trade:	Window Treatment / Blinds	Contract:	
Address:	345 Harrison Avenue, Garfield NJ 07026	Telephone: 201-525-0222	
As of Date:	6/30/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Trystate Mechanical Inc	Project: Lenfest
Trade:	HVAC Systems	Contract:
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone: 718-819-8844
As of Date:	6/30/2026	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	3L & Company Inc	Project: Lenfest	
Trade:	Ceramic Tile	Contract:	
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone: 718-819-8844	
As of Date:	6/30/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	ASR Electrical Contracting Inc	Project: Lenfest
Trade:	Electrical	Contract:
Address:	207 Newton Rd, Plainview, NY 11803	Telephone: 516-420-0101
As of Date:	6/30/2026	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

[illegible]

Date: 6/30/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Lenfest

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#
Tier II	3L & Company Inc	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	1	17%	5
	Ceramic Tile																		5	83%	6
	ASR Electric	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,633	31%	47,738	28	35%	52
	Electrical																		52	65%	80
	Champion Metal	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	240	15%	1,415	3	20%	12
	Glass & Glazing, Snorkel, Millwork																		12	80%	15
	Cives	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	23	26%	66
	Structural Metals																		66	74%	89
	Commodore	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	688	52%	635	5	56%	4
	Masonry																		4	44%	9
	Creative Construction Services	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	1,695	60%	1,123	16	89%	2
	Safety Equipment																		2	11%	18
	Eagle Scaffold	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	755	57%	569	15	65%	8
	Scaffolding, Waterproofing & Roofing																		8	35%	23
	Fine Group Inc.	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	4,439	75%	1,453	23	79%	6
	Painting & Instrumentation																		6	21%	29
	Giachetti Plumbing & Heating Corp.	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	7	22%	25
	Plumbing																		25	78%	32
	LVC	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	1	100%	0
	Window Treatment / Blinds																		0	0%	1
	Metropolitan Enterprises	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	57%	1,017	37	76%	12
	Hoist/Bridges/Scaffold																		12	24%	49
	Nets That Work	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	3	30%	7
	Safety Equipment																		7	70%	10
	Otis Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	4	15%	23
	Elevators																		23	85%	27
	PAL Enviromental	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	804	40%	1,208	11	42%	15
	Spray Fireproofing																		15	58%	26
	PGS Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	0	0%	1
	Millwork																		1	100%	1
	Platinum Terrazzo, Inc.	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	4	57%	3
	Fluid-Applied Flooring																		3	43%	7
	RCC Concrete Corp	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	37	29%	92
	Above Grade Concrete																		92	71%	129
	Resource NJ	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	622	29%	1,501	4	27%	11
	Resilient Flooring & Base																		11	73%	15
	Sirina	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	7	30%	16
	Fire Protection Systems																		16	70%	23
	Trystate Burns Mechanical	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	6,670	16%	35,062	26	29%	64
	HVAC Systems																		64	71%	90
	United Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	3	100%	0
	Drilling																		0	0%	3
	Westchester Metal Works	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	85%	1,352	19	59%	13
	Metal Stairs																		13	41%	32
	Woodworks Construction	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	28,463	79%	7,536	29	69%	13
	Drywall																		13	31%	42
Total Hours		88,213		1,418		1,352		2,235		4,545		0		126		97,889		148,272	306		450
Overall % of Total		36%		1%		1%		1%		2%		0%		0%		40%		60%	40%		60%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	2/2/2016	9/27/2016
Creative Construction Services	10/11/2014	10/1/2016
Eagle Scaffolding	5/30/2016	1/30/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	8/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/1/2017
Woodworks Construction	5/19/2015	11/21/2017

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Lenfest

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	#	% ¹	#	% ¹	#	
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	
Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	
Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	
Total Hours		0		62		0		0		0		0		0		0	0	0	0	0%	0	0%	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	12/1/2015
		Project End:	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	6/30/2026	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No		Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
MWL % of Tier I					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M2

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

[illegible]

Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
MWL Tier II Total	\$ -	\$ 1,554,824	\$ 1,554,824
Non-MWL Tier II Total	\$ -	\$ 1,377,793	\$ 1,377,793
MWL % of Tier I	0%	2%	2%

Date: 6/30/2026

Schedule M2

Company Name:	Lend Lease	Project: University Forum
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 347-918-7871
As of Date:	6/30/2026	Project Start: 12/1/2015 Project End: Final

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Skanska	
Company Name:	Ruttura & Sons Co Inc	Project: University Forum
Trade:	Excavation/Foundation	Contract:
Address:	200 Cabot Street, West Babylon, NY 11704	Telephone: 631-454-0291
As of Date:	6/30/2026	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 683,491	\$ 683,491
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810
A Tech Electric Enterprise Inc	M-ESD	No	62	Yes	\$ 25,000	\$ 140,858	\$ 140,858
				Yes			
NON:							
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Skanska		
Company Name:	Ruttura & Sons Co Inc		Project: University Forum
Trade:	Elevated Slabs on Deck		Contract:
Address:	200 Cabot Street, West Babylon, NY 11704		Telephone: 631-454-0291
As of Date:	6/30/2026	Project Start: 12/1/2015	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Skanska		
Company Name:	Orange County Iron Works	Project:	University Forum
Trade:	Structural Steel	Contract:	
Address:	36 Maybrook Road, Montgomery, NY 12549	Telephone:	845-769-3000
As of Date:	6/30/2026	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Skanska		
Company Name:	United Air Conditioning	Project:	University Forum
Trade:	HVAC	Contract:	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone:	718-893-6700
As of Date:	6/30/2026	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Skanska	
Company Name:	Transcontinental Steel	Project: University Forum
Trade:	Misc Metals	Contract:
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone: 718-893-6700
As of Date:	6/30/2026	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Skanska		
Company Name:	Cord Contracting	Project:	University Forum
Trade:	Millwork	Contract:	
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Telephone:	516-626-8800
As of Date:	6/30/2026	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	62	Yes	\$ -	\$ 28,899	\$ 28,899

Date: 6/30/2026

GC/CM:	Skanska
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

University Forum

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#			
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	38	73%	14	27%	52
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Eddington Security Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
	Garcia Marble & Title Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	5	12%	36	88%	41
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	110	43%	143	57%	253
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28
	United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	391		362		753
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	52%		48%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

University Forum

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																Headcount					
		M		W		L		MW		ML		WL		MWL		Total Hours	Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹		Hrs	% ¹	Hrs	% ¹	#	% ¹
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

Schedule M1

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Servic	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719
Direct Spend Grand Total					\$ -	\$ 226,000	\$ 226,000
MWL Direct Spend Total					\$ -	\$ 170,274	\$ 170,274
Non-MWL Direct Spend Total					\$ -	\$ 55,726	\$ 55,726
MWL % of Total					0%	75%	75%

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,326,362

[illegible]

Date: 6/30/2026

Schedule M2

Schedule M2

Company Name:	Lend Lease	Project: Phase 2 Below Grade
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 192,326,362	\$ 192,326,362

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,864,265	\$ 62,864,265	
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 76,839,999	\$ 76,839,999	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285	
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 6,550,000	\$ 6,550,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325	
The McKissack Group Inc	MWL-ESD	No		Yes	\$ -	\$ 174,218	\$ 174,218	
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,090,075	\$ 9,090,075	
NON:								
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000	
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927	
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier II Grand Total	\$ -	\$ 175,674,776	\$ 175,674,776
					MWL Tier II Total	\$ -	\$ 156,973,167	\$ 156,973,167
					Non-MWL Tier II Total	\$ -	\$ 18,701,609	\$ 18,701,609
					MWL % of Tier II	0%	82%	82%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Civetta Cousins	Project: Phase 2 Below Grade
Trade:	Excavation	Contract:
Address:	1100 East 156th Street Bronx, NY 10474	Telephone: 718-991-5100
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No	62	Yes	\$ 177,900	\$ 179,381	\$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 503,308	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 733,875	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Civetta Cousins	Project: Phase 2 Below Grade
Trade:	Foundation	Contract:
Address:	1100 East 156th Street Bronx, NY 10474	Telephone: 718-991-5100
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,839,999	\$ 76,839,999	\$ 76,839,999

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,188,476	\$ 5,188,476
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 23,627,500	\$ 23,627,500
JA Lee Electrical Services	NON	No	62	Yes	\$ 652,000	\$ 673,906	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 2,147,035	\$ 2,147,035

Date: 6/30/2026

Schedule M3

CM Name:	Lend Lease	
Company Name:	J. D'Annunzio & Sons	Project: Phase 2 Below Grade
Trade:	Utility General Contractor	Contract:
Address:	3730 Park Ave, South Plainfields, NJ 07080	Telephone: 732-574-1300
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 19,044	\$ 19,044
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 106,044	\$ 106,044
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 316,806	\$ 316,806
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 313,819	\$ 313,819
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 23,531	\$ 23,531
Rodbusters, Inc.	W	No	62	Yes		\$ 6,844	\$ 6,844
NON:							
Bancker Construction Corp.	NON	No	Gas Sub	Yes		\$ 155,000	\$ 155,000
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 379,064	\$ 379,064
Geocomp Corporation	NON	No	Noise Monitoring Sub.	Yes		\$ 27,000	\$ 27,000
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 24,521	\$ 24,521
Roadway Maintenance Contracting Inc.	NON	No	Striping Sub	Yes		\$ 2,936	\$ 2,936
Superior Gunite	NON	No	Shortcrete Sub	Yes		\$ 30,744	\$ 30,744
Welsbach Electric	NON	No	Electrical Sub	Yes		\$ 153,300	\$ 153,300
Tier III Grand Total					\$ -	\$ 1,558,653	\$ 1,558,653
MWL Tier III Total					\$ -	\$ 786,088	\$ 786,088
Non-MWL Tier III Total					\$ -	\$ 772,565	\$ 772,565
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Phase 2 Below Grade
Trade:	Protection	Contract:
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 854-369-7500
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Cives Corp	Project: Phase 2 Below Grade
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Roger & Sons Concrete Inc	Project: Phase 2 Below Grade
Trade:	Concrete	Contract:
Address:	1474 RT. 55 LAGRANGEVILLE, NY 12540	Telephone: 845-227-6033
As of Date:	6/30/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,090,075	\$ 9,090,075	\$ 9,090,075

[illegible]

Date: 6/30/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392		14	67%	7	33%	21	
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431		4	18%	18	82%	22	
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039		1	20%	4	80%	5	
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526		32	25%	98	75%	130	
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	23,542		226	39%	356	61%	582	
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	276,986		17	38%	28	62%	45	
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071		135	54%	114	46%	249	
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174		19	54%	16	46%	35	
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375		135	43%	180	57%	315	
Total Hours		147,250		4,754		376		2,841		4,499		0		68		159,788		279,746		439,534		583		821		1,404	
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%		42%		58%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Phase 2 Below Grade

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

Schedule M1

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 13,228,903	\$ 14,121,130	\$ 6,614,829

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

[illegible]

Date: 6/30/2026

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Columbia Business School Kravis Hall
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	4/28/2021
		Project End:	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Talisen Construction Corporation	Project:	Columbia Business School Kravis Hall
Trade:	General Contractor	Contract:	
Address:	213 W 35th Street New York, NY 10001	Telephone:	(212) 244-4581
As of Date:	6/30/2026	Project Start:	4/28/2021
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Talisen Construction Corporation	NON	No	Construction Management	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Liberty Doorworks Inc.	W	No	Doors/Frames/Hardware	Yes	\$ 36,000	\$ 38,512	\$ 38,512
Limongelli Electric Corp	MW	No	Electrical	Yes	\$ 367,000	\$ 347,757	\$ 347,757
NON:							
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	Yes	\$ 138,000	\$ 138,745	\$ 138,745
Ameriscan GPR Inc	NON	No	X-Ray/GPR	Yes	\$ 1,200	\$ 1,200	\$ 1,200
AWS Plumbing and Heating	NON	No	Sprinkler	Yes	\$ 48,000	\$ 50,284	\$ 50,284
Benco Inc	NON	No	Toilet Accessories	Yes	\$ 7,200	\$ 7,200	\$ 7,200
Black Dog	NON	No	Painting	Yes	\$ 20,500	\$ 20,500	\$ 20,500
Brisk Contracting Corp	NON	No	Drywall	Yes	\$ 140,000	\$ 146,011	\$ 146,011
Commercial Flooring Specialist	NON	No	Carpet	Yes	\$ 12,745	\$ 12,745	\$ 12,745
Cooper Electric Supply	NON	No	Light Fixtures	Yes	\$ 23,650	\$ 25,408	\$ 25,408
Doortec Architectural Metal & Glass LLC	NON	No	Metal & Glass	Yes	\$ 279,500	\$ 229,419	\$ 229,419
Dormar Construction Co. Inc.	NON	No	Tile & Stone	Yes	\$ 36,000	\$ 78,806	\$ 78,806
East Coast Solar Solutions Corp	NON	No	Glazing	Yes	\$ 1,698	\$ 1,698	\$ 1,698
Maspeth Welding Inc.	NON	No	Steel	Yes	\$ 49,000	\$ 62,275	\$ 62,275
RCJP	NON	No	Roofing	Yes	\$ 15,075	\$ 15,075	\$ 15,075
South Coast	NON	No	Roofing	Yes	\$ 16,915	\$ 19,215	\$ 19,215
William C. Gerakaris Plumbing & Heating Corp	NON	No	Plumbing	Yes	\$ 142,500	\$ 158,815	\$ 158,815
X - Cell Insulation Corp	NON	No	Fireproofing	Yes	\$ 3,500	\$ 3,500	\$ 3,500

e paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 1,338,483	\$ 1,357,165	\$ 1,357,165
MWL Tier II Total	\$ 403,000	\$ 386,269	\$ 386,269
Non-MWL Tier II Total	\$ 935,483	\$ 970,896	\$ 970,896
MWL % of Tier II	23%	22%	22%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Lock Smith	Yes	\$ -	\$ 10,232	\$ 10,232
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,835	\$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 21,727	\$ 21,727
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 480,412	\$ 480,412
Egg Electric	W	No	Electrical Fitout AG	Yes	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 565,913	\$ 565,913
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 14,443,862	\$ 14,443,862
Curtis Partition	M	No	Acoustical Ceiling	Yes	\$ 5,940,000	\$ 6,435,494	\$ 6,435,494
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 976,975	\$ 976,975
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,403,520	\$ 1,403,520
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 447,379	\$ 447,379
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 8,242,453	\$ 8,242,453
PJP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,255,895	\$ 1,255,895
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 61,457	\$ 61,457
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 2,336,508	\$ 2,336,508
NON:							
<u>See next page</u>							

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,212,530	\$ 5,212,530
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 310,868	\$ 310,868
DFB Sales	NON	No		Yes	\$ 1,610,000	\$ 1,525,019	\$ 1,525,019
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,915,689	\$ 6,915,689
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,321,796	\$ 1,321,796
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,045,731	\$ 2,045,731
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 370,332	\$ 370,332
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,751,642	\$ 2,751,642
Proformance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 87,068
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 877,878	\$ 877,878
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 205,427
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,149,017	\$ 1,149,017
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 80,445
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 638,342	\$ 638,342
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,726,088	\$ 3,726,088
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,720,832	\$ 2,720,832
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,694,138	\$ 5,694,138
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,089,081	\$ 1,089,081
Wolkow Braker Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,169,704	\$ 18,169,704
Tier II Grand Total					\$ 310,219,982	\$ 351,675,171	\$ 351,675,171
MWL Tier II Total					\$ 58,562,805	\$ 68,688,353	\$ 68,688,353
Non-MWL Tier II Total					\$ 251,657,177	\$ 282,986,818	\$ 282,986,818
MWL % of Tier II					19%	17%	17%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Talisen Construction Corporation		
Company Name:	Air Exchange & Energy Solutions Inc.		Project: Columbia Business School Kravis Hall
Trade:	HVAC		Contract:
Address:	169 Oakdene Avenue, Leonia NJ 07605		Telephone: 516-740-5900
As of Date:	6/30/2026	Project Start: 4/28/2021	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	\$ 138,000	\$ 138,745	\$ 138,745

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 44,000	\$ 52,995	\$ 52,995
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 44,000	\$ 52,995	\$ 52,995
MWL % of Tier II	0%	0%	0%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Almar Plumbing & Heating Corp.		Project: Columbia Business School Above Grade
Trade:	Plumbing		Contract:
Address:	50 Bethpage Road, Hicksville, NY 11801		Telephone: 516-740-5900
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,170,000	\$ 1,487,136	\$ 1,487,136
MWL Tier III Total	\$ 1,170,000	\$ 1,487,136	\$ 1,487,136
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	14%	17%	17%

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade
Company Name:	Bamco Inc.		Contract:	
Trade:	Carpentry		Telephone:	732-302-0889
Address:	30 Baekeland Ave - Middlessex NJ 08846			
As of Date:	6/30/2026	Project Start:	1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Cives Corp	Project:	Columbia Business School Above Grade
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Concrete Industries One Corp	Project: Columbia Business School Above Grade
Trade:	Concrete Industries One Corp	Contract:
Address:	300 Boulevard of the Americas, Lakewood, NJ 08701	Telephone: 732-367-2020
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 891,871	\$ 310,868	\$ 310,868

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Champion Metal & Glass	Project:	Columbia Business School Above Grade
Trade:	Ornamental Metal	Contract:	
Address:	130 Motor Parkway	Telephone:	631-254-2560
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass	NON	No	Ornamental Metal	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Egg Electric Inc	Project: Columbia Business School Above Grade
Trade:	Electrical Fitout AG	Contract:
Address:	35 W 45 Street 4th Floor NY NY 10038	Telephone: 212-570-5049
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: In Progress

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	First Women's Fire Systems Corp	Project: Columbia Business School Above Grade
Trade:	Fire Sprinkler Installation	Contract:
Address:	55 West 59th Street New York, NY 10018	Telephone: 212-570-5049
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480

[illegible]

Date: 6/30/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Furniture Consultants		Project: Columbia Business School Above Grade
Trade:	Demountable Walls and Seminar Tables		Contract:
Address:	1450 Broadway NY New York 10018		Telephone: 212-299-4500
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Furniture Consultants	NON	No	Demountable Walls and Seminar Tables	\$ 7,849,154	\$ 8,237,485	\$ 8,237,485

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	F.W. Sims LLC		Project: Columbia Business School Above Grade
Trade:	HVAC		Contract:
Address:	101 Otis Street, West Babylon, NY 11704		Telephone: 631-491-1441
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,512,350	\$ 1,512,350	
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 40,783	\$ 40,783	
NON:								
Aalco Transport & Storage	NON	No		Yes	\$ 50,000	\$ 1,331,993	\$ 1,331,993	
Airpath Testing Services	NON	No	Testing & Balancing	Yes	\$ 275,000	\$ 294,950	\$ 294,950	
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050	
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 49,381	\$ 49,381	
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689	
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 49,500	\$ 49,500	
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 38,750	\$ 38,750	
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 381,219	\$ 381,219	
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 10,380	\$ 10,380	
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 491,658	\$ 491,658	
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987	
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 31,260	\$ 31,260	
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 531,382	\$ 531,382	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 13,263	
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,955	
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,598,220	\$ 1,598,220	
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 140,536	\$ 140,536	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315	
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030	
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 83,615	\$ 83,615	
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 13,449	
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 7,039	
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750	
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 205,000	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ 7,820,848	\$ 7,609,811	\$ 7,609,811
					MWL Tier III Total	\$ 4,650,000	\$ 1,553,133	\$ 1,553,133
					Non-MWL Tier III Total	\$ 3,170,848	\$ 6,056,678	\$ 6,056,678
					MWL % of Tier II	12%	4%	4%

Date: 6/30/2026

Schedule M3

CM Name: Turner Construction Company

Company Name:	Global BMU, LLC
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Project: Columbia Business School Above Grade

Trade:	Facade access equipment
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Contract: Final Schedule M as of 11/4/2020

Address: 65 West 36th street, New York NY 10018

Telephone: 646-741-2455

As of Date: 6/30/2026

Project Start: 1/1/2018

Project End: In Progress

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Global BMU, LLC	NON	No	Facade access equipment	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990

[illegible]

Tier III Grand Total	\$ 933,661	\$ 1,164,459	\$ 1,164,459
MWL Tier III Total	\$ 295,000	\$ 258,374	\$ 258,374
Non-MWL Tier III Total	\$ 638,661	\$ 906,085	\$ 906,085
MWL % of Tier II	17%	15%	15%

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	HB Communications, Inc.	Project: Columbia Business School Above Grade	
Trade:	Audio Visual	Contract:	
Address:	60 Dodge Ave North Haven, CT 06473	Telephone: 732-275-2094	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Heritage Mechanical Services	Project: Columbia Business School Above Grade
Trade:	HVAC	Contract:
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Telephone: 516-558-2004
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	Project:	Columbia Business School Above Grade
Trade:	Spray Fireproofing	Contract:	
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone:	631-208-3500
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Jacsonson and Company	Project:	Columbia Business School Above Grade
Trade:	Carpentry	Contract:	
Address:	1079 East Grand Street, Elizabeth NJ 07207	Telephone:	(908) 355-5200
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Jacsonson and Company	Project: Columbia Business School Above Grade
Trade:	Carpentry - Specialty Ceilings	Contract:
Address:	1079 East Grand Street, Elizabeth NJ 07207	Telephone: (908) 355-5200
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry - Specialty Ceilings	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	JEM Architecturals, Inc.	Project:	Columbia Business School Above Grade
Trade:	Ornamental Metals	Contract:	
Address:	37 Cuff Street, New Rochelle NY 10801	Telephone:	914-365-1500
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	PJ Mechanical Corp	Project:	Columbia Business School Above Grade
Trade:	HVAC Work	Contract:	
Address:	55 Bond Street	Telephone:	212-243-2555
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Platinum		Project: Columbia Business School Above Grade
Trade:	Terrazzo		Contract:
Address:	120 Broadway, New York NY		Telephone: 212-535-9700
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Platinum	NON	No	Terrazzo	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Post Road Iron Works	Project: Columbia Business School Above Grade
Trade:	Overhead Doors	Contract:
Address:	345 West Putnam Ave. Greenwich CT 06830	Telephone: 203-869-6322
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Overhead Doors	\$ 650,000	\$ 2,751,642	\$ 2,751,642

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Roger & Sons Concrete, Inc.	Project:	Columbia Business School Above Grade
Trade:	Concrete	Contract:	
Address:	1474 Route 55, LaGrangeville, NY 12540	Telephone:	845-227-6033
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Safway Atlantic, LLC	Project:	Columbia Business School Above Grade
Trade:	Hoist & Protection	Contract:	
Address:	700 Commercial Ave, Carlstadt NJ 07072	Telephone:	201-636-5500
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Scanga Woodwork	Project:	Columbia Business School Above Grade
Trade:	Millwork	Contract:	
Address:	22 Corporate Park West Cold Spring NY 10516	Telephone:	845-265-9115
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Schneider Electric	Project: Columbia Business School Above Grade
Trade:	Building Management System	Contract:
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone: 609-865-1502
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Schneider Electric	Project: Columbia Business School Above Grade
Trade:	IT/Secutiry	Contract:
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone: 609-865-1502
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Sherland & Farrington Inc	Project:	Columbia Business School Above Grade
Trade:	Resilient Flooring	Contract:	
Address:	253 West 28th Street, New York, NY 10001	Telephone:	212-206-7500
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sherland & Farrington Inc	NON	No	Resilient Flooring	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334

[illegible]

Date: 6/30/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Sloan & Company	Project: Columbia Business School Above Grade	
Trade:	Carpentry	Contract:	
Address:	49 Bloomfield Avenue - Muintain Lakes, NJ 07046		Telephone: (973) 227-3555
As of Date:	6/30/2022	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sloan & Company	NON	No	Carpentry	\$ 850,000	\$ 982,272	\$ 982,272

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp.	Project:	Columbia Business School Above Grade
Trade:	Resinous Flooring	Contract:	
Address:	5 N. Greenwich Rd monk, NY 10504	Telephone:	914-723-4800
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Painting	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp.	Project:	Columbia Business School Above Grade
Trade:	Resinous Flooring	Contract:	
Address:	5 N. Greenwich Rd monk, NY 10504	Telephone:	914-723-4800
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 765,950	\$ 877,878	\$ 877,878

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	TEI Group	Project:	Columbia Business School Above Grade
Trade:	Elevator	Contract:	
Address:	30-30 47th Ave, LIC, Queens NY - 11101	Telephone:	718-609-2504
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Turner Logistics LLC	Project: Columbia Business School Above Grade
Trade:	MEP Pre-Purchase Equip	Contract:
Address:	3 Paragon Drive, Montvale, NJ 07645	Telephone: 201-722-3800
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	MEP Pre-Purchase Equip	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Unity Electric	Project:	Columbia Business School Above Grade
Trade:	Electrical	Contract:	
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365	Telephone:	718-593-4300
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Wolkow Braker Roofing	Project: Columbia Business School Above Grade
Trade:	Roofing	Contract:
Address:	151 Herricks Rd Garden City Park, NY 11040	Telephone: 718-384-3456
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Woodworks Construction	Project:	Columbia Business School Above Grade
Trade:	Carpentry - Wood Flooring	Contract:	
Address:	322 *th Ave	Telephone:	212-888-7311
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction	NON	No	Carpentry - Wood Flooring	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Zwicker Electric	Project: Columbia Business School Above Grade	
Trade:	Electricians	Contract:	
Address:	360 Park Ave South	Telephone: 212-477-8400	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752

[illegible]

Date: 6/30/2026

Schedule M1

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,438,593	\$ 1,438,593

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Mamais Contracting Corp	WL-ESD	No	Contracting	Yes	\$ 199,790	\$ 388,993	\$ 388,993
Green girl Printing and Messenger Inc.	W-ESD	No	Printing and Messenger	Yes	\$ -	\$ 2,525	\$ 2,525
Scrub clean Maintenance Corp.	MW-ESD	No	Cleaning	Yes	\$ 15,480	\$ 15,480	\$ 15,480
King Rose of NY Inc.	L-ESD	No	General Contractor	Yes	\$ 47,829	\$ 93,237	\$ 23,386
Watson Plumbing & Heating	ML	No	Plumbing and Heating	Yes	\$ -	\$ 310	\$ 310
Crown Sign Systems	W	Yes	Signage	Yes	\$ -	\$ 12,076	\$ 12,076
Waldners Business Environments	W-ESD	No	Fixtures/Furniture	Yes	\$ -	\$ 544,234	\$ 544,234
NON:							
American Electrical Testing Co LLC	NON	No	Testing	Yes	\$ 6,000	\$ 21,150	\$ 21,150
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ 12,000	\$ 12,000	\$ 10,875
Dal Electrical Corp	NON	No	Electrical	Yes	\$ 1,353	\$ 1,353	\$ 1,353
Darci Plumbing Co Inc.	NON	No	Plumbing	Yes	\$ 135,965	\$ 315,086	\$ 146,691
Hellman Construction Co Inc.	NON	No	General Contractor	Yes	\$ 4,852	\$ 4,852	\$ 4,852
Jacobs Engineering New York	NON	No	Engineering	Yes	\$ -	\$ 559	\$ 559
LiRo Engineers Inc	NON	No	Engineering	Yes	\$ 249,588	\$ 249,588	\$ 140,565
Stoncor Group	NON	No	Flooring	Yes	\$ 1,300	\$ 39,600	\$ 39,600
Acid Waste Mgt Inc	NON	No	Waste Management	Yes	\$ -	\$ 23,972	\$ 23,972
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 29,501	\$ 29,501
E-J ELECTRIC INSTALLATION CO.	NON	No	Electrical	Yes	\$ -	\$ 3,828	\$ 3,828
HUNTS POINT MOTOR INC	NON	No	Pumps/Electric Motors	Yes	\$ -	\$ 28,643	\$ 28,643
		</					

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,963	\$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,365	\$ 5,365
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 38,179
Egg Electric	W	No		Yes	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,818,387	\$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 511,514	\$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,373,680	\$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 76,521
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,442	\$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,556
NON:							
<u>See Next page</u>							

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 7,792,989	\$ 7,792,989	
Arbon	NON	No	Loading Dock Equipment	Yes	\$ 243,000	\$ 501,005	\$ 501,005	
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,552,577	\$ 1,552,577	
Champion Metal & Glass	NON	No	Ornametal Metals	Yes	\$ 38,700	\$ 31,221	\$ 31,221	
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,648,220	\$ 5,648,220	
Island International Enterprise	NON	No		Yes	\$ 1,138,500	\$ 1,654,633	\$ 1,654,633	
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 10,343,841	\$ 10,343,841	
Platinum Maintenance Services	NON	No	Terrazzo	Yes	\$ -	\$ 215,283	\$ 215,283	
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,813,181	\$ 1,813,181	
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 6,148,948	\$ 6,148,948	
Safway	NON	No	Hoisting & Protection	Yes	\$ 40,000	\$ 58,396	\$ 58,396	
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 77,626	\$ 77,626	
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,735,351	\$ 1,735,351	
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,992,368	\$ 1,992,368	
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 109,050	\$ 109,050	
Spectrum Painting Corp.	NON	No	Painting	Yes	\$ 511,944	\$ 684,106	\$ 684,106	
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 104,773	\$ 104,773	
Transel Elevator	NON	No	Elevators	Yes	\$ 596,900	\$ 620,813	\$ 620,813	
Turner Logistics - AHU 1221	Non	No	Equipment - AHU	Yes	\$ 582,706	\$ 577,606	\$ 577,606	
Turner Logistics - CRAC Units 1307	NON	No	Equipment - CRAC	Yes	\$ 534,039	\$ 531,954	\$ 531,954	
Turner Logistics - Light Fixtures - 1472	NON	No	Equipment	Yes	\$ 352,485	\$ 410,940	\$ 410,940	
Turner Logistics - Switchgear 1220	NON	No	Equipment - Switchgear	Yes	\$ 3,392,505	\$ 3,610,773	\$ 3,610,773	
Turner Logistics ATS/Light Fixtures 1407	NON	No	Equipment	Yes	\$ 598,192	\$ 545,049	\$ 545,049	
United Structural Works	NON	No	Misc. Metal	Yes	\$ -	\$ 436,225	\$ 436,225	
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 51,049	\$ 53,643	\$ 53,643	
Wolkow Braker Roofing Corp.	NON	No	Roofing	Yes	\$ 2,377,108	\$ 2,484,578	\$ 2,484,578	
Zwicker Electric Corp	NON	No	Electric	Yes	\$ 15,320,723	\$ 16,318,034	\$ 16,318,034	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier II Grand Total	\$ 77,616,409	\$ 90,209,324	\$ 90,036,548
					MWL Tier II Total	\$ 18,190,871	\$ 24,156,141	\$ 23,983,365
					Non-MWL Tier II Total	\$ 59,425,538	\$ 66,053,183	\$ 66,053,183
					MWL % of Tier I	17%	24%	27%

Date: 6/30/2026

Schedule M2

Schedule M2

CM Name:	EG Munoz Construction Inc		
Company Name:	EG Munoz Construction Inc		Project: Columbia Business School Below Grade
Trade:	Construction Management		Contract:
Address:	326 Hackensack St, Carlstadt NJ 07072		Telephone: 212-570-5049
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
EG Munoz Construction Inc	M	No	Construction Management	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardella Waste Services	W-ESD	No	Waste Carting	Yes	\$ 55,000	\$ 55,000	\$ 14,377
Deutcher & Daugher	W	No	Doors/Frames/Hardware	Yes	\$ 217,112	\$ 217,112	\$ 10,086
Glenwood Mason Supply	W	No	Concrete Block/Rebar/Cement	Yes	\$ 75,000	\$ 75,000	\$ 22,191
City Lumber	W	No	Drywall	Yes	\$ 200,000	\$ 200,000	\$ 19,564
MSN Supply	W	No	Plumbing Supplies	Yes	\$ 15,298	\$ 15,298	\$ 13,377
G&G Electric Supply	L	No	62 Plumbing Supplies	Yes	\$ 40,000	\$ 40,000	\$ 25,407
F. W. Webb Company	L	No	Plumbing Supplies	Yes	\$ 50,000	\$ 50,000	\$ 8,566
NON:							
Wells Design	NON	No	Drafting/Shop Drawings	Yes	\$ 3,000	\$ 3,000	\$ 1,500
City Electric Supply	NON	No	Electrical Vendor	Yes	\$ 25,873	\$ 25,873	\$ 25,873
United Rentals	NON	No	Rentals	Yes	\$ 1,933	\$ 1,933	\$ 1,933
Durante Rentals	NON	No	Rentals	Yes	\$ 1,562	\$ 1,562	\$ 1,562
Kamco	NON	No	Caprentry Supplies	Yes	\$ 23,141	\$ 23,141	\$ 23,141
Bid Estimating LLC	NON	No	Shop Drawings	Yes	\$ 3,270	\$ 3,270	\$ 3,270
Bruce Supply	NON	No	Plumbing Supplies	Yes	\$ 2,560	\$ 2,560	\$ 2,560
All Fasteners	NON	No	Fasteners, Screws 7 Misc	Yes	\$ 4,000	\$ 4,000	\$ 3,682
General Plumbing Supply	NON	No	Plumbing Supplies	Yes	\$ 3,615	\$ 3,615	\$ 3,615
Tier III Grand Total					\$ 721,364	\$ 721,364	\$ 180,704
MWL Tier III Total					\$ 652,410	\$ 652,410	\$ 113,568
Non-MWL Tier III Total					\$ 68,954	\$ 68,954	\$ 67,136
MWL % of Tier II					15%	15%	5%

Date: 6/30/2026

Schedule M2

Schedule M2

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	RP Brennan General Contractor & Builders, Inc.		Project: Columbia Business School Below Grade
Trade:	General Contractor		Contract:
Address:	29 West 36th St, Fl 6, New York NY 10018		Telephone: 212-462-2542
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RP Brennan General Contractor & Builders, Inc.	NON	No	Construction Management	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Benco Inc.	W	No	Appliances/Fire Protection	Yes	\$ 102,002	\$ 99,602	\$ 99,602
Crown Sign Systems	W	No	Wayfinding Signage	Yes	\$ 75,000	\$ 18,093	\$ 18,093
M & J Mechanical Corp.	W	No	Mechanical / HVAC	Yes	\$ 585,000	\$ 598,964	\$ 598,964
New Jersey Boom & Erectors	W	No	Misc. Steel	Yes	\$ 25,000	\$ 51,000	\$ 51,000
Robe Interiors Inc.	L	No	Architectural Woodwork	Yes	\$ 105,000	\$ 123,998	\$ 123,998
NON:							
A & A Plumbing Corp	NON	No	Plumbing	Yes	\$ 220,000	\$ 238,290	\$ 238,290
Calie 2 Enterprises Ltd	NON	No	Concrete / Masonry	Yes	\$ 158,000	\$ 205,582	\$ 205,582
EC Framing	NON	No	Drywall	Yes	\$ 410,000	\$ 486,585	\$ 486,585
Elite Industrial Services Inc.	NON	No	Lockers / Shelving	Yes	\$ 150,318	\$ 150,318	\$ 150,318
JMC Floor Covering Inc.	NON	No	Carpentry/Flooring	Yes	\$ 128,000	\$ 134,900	\$ 134,900
M&D Installers Inc.	NON	No	Doors/Frames/Hardware	Yes	\$ 171,000	\$ 195,450	\$ 195,450
Midnight Express Mechanical Corp.	NON	No	Sprinklers	Yes	\$ 81,000	\$ 165,959	\$ 165,959
R.Gunzer, Inc dba Gunzer Electric	NON	No	Electrical	Yes	\$ 680,000	\$ 705,116	\$ 705,116
Stonhard Division of StonCor Group Inc.	NON	No	Flooring	Yes	\$ 311,200	\$ 325,860	\$ 325,860
The Finishes Group	NON	No	Painting	Yes	\$ 107,000	\$ 117,141	\$ 117,141
The Marble Factory	NON	No	Tile	Yes	\$ 80,000	\$ 88,026	\$ 88,026
Uncurtain Inc.	NON	No	Installation of Glazing	Yes	\$ 16,500	\$ 18,090	\$ 18,090
G&G Electric	NON	No	Electrical Supplies	Yes	\$ -	\$ 43,903	\$ 43,903
Summit Facility Ent	NON	No	Final Cleaning	Yes	\$ 12,000	\$ 13,500	\$ 13,500
</							

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Almar Plumbing & Heating Corp.	Project:	Columbia Business School Below Grade
Trade:	Plumbing	Contract:	
Address:	50 Bethpage Road, Hicksville, NY 11801	Telephone:	516-740-5900
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 7,792,989	\$ 7,792,989

[illegible]

Date: 6/30/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ -	\$ 215,283	\$ 215,283

[illegible]

Tier III Grand Total	\$ 178,020	\$ 145,487	\$ 145,487
MWL Tier III Total	\$ 42,000	\$ 9,467	\$ 9,467
Non-MWL Tier III Total	\$ 136,020	\$ 136,020	\$ 136,020
MWL % of Tier II	0%	4%	4%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Egg Electric Inc	Project: Columbia Business School Below Grade
Trade:	Electrical Fitout AG	Contract:
Address:	35 W 45 Street 4th Floor NY NY 10038	Telephone: 212-570-5049
As of Date:	6/30/2026	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	First Women's Fire Systems Corp	Project:	Columbia Business School Below Grade
Trade:	Fire Sprinkler Installation	Contract:	
Address:	55 West 59th Street New York, NY 10018	Telephone:	212-570-5049
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022

[illegible]

Date: 6/30/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Heritage Mechanical Services	Project:	Columbia Business School Below Grade
Trade:	HVAC	Contract:	
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Telephone:	516-558-2004
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,648,220	\$ 5,648,220

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	Project:	Columbia Business School Below Grade
Trade:	Spray Fireproofing	Contract:	
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone:	631-208-3500
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,654,633	\$ 1,654,633

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	PJ Mechanical Corp.		Project: Columbia Business School Below Grade
Trade:	HVAC Work		Contract:
Address:	55 Broad St		Telephone: 212-243-2555
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,343,841	\$ 10,343,841

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Rad and D'Aprile Inc.	Project: Columbia Business School Below Grade
Trade:	Masonry	Contract:
Address:	2128 Bellmore Ave, Bellmore NY 11710	Telephone: 516-826-9218
As of Date:	6/30/2020	Project Start: 1/1/2018
		Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rad and D'Aprile Inc.	NON	No	Masonry	\$ 6,200,000	\$ 6,148,948	\$ 6,148,948

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Roger & Sons Concrete, Inc.	Project:	Columbia Business School Below Grade
Trade:	Concrete	Contract:	
Address:	1474 Route 55, LaGrangeville, NY 12540	Telephone:	845-227-6033
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	Project:	Columbia Business School Below Grade
Trade:	Building Management System	Contract:	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone:	609-865-1502
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 1,475,000	\$ 1,735,351	\$ 1,735,351

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	Project: Columbia Business School Below Grade	
Trade:	IT/ Security	Contract:	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094		Telephone: 609-865-1502
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 1,506,700	\$ 1,992,368	\$ 1,992,368

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 9,000	\$ 9,000
Argent Associates	W	No	Material Vendor	Yes	\$ 154,000	\$ 156,925	\$ 156,925
Kane Communications	W	No	Electrician	Yes	\$ 431,414	\$ 459,989	\$ 459,989
NON:							

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp	Project:	Columbia Business School Below Grade
Trade:	Resinois Flooring	Contract:	
Address:	5 N. Greenwich Rd. Amonk NY 10504	Telephone:	914-723-4800
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp	NON	No	Resinois Flooring	\$ 511,944	\$ 684,106	\$ 684,106

[illegible]

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company
Company Name:	TEI Group
Trade:	Elevator
Address:	30-30 47th Ave, LIC, Queens, NY - 11101
As of Date:	6/30/2026
	Project Start:

Contract:
Telephone: 718-609-2504
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 596,900	\$ 620,813	\$ 620,813

Date: 6/30/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Turner Logistics	Project:	Columbia Business School Below Grade
Trade:	MEP Pre-Purchase Equip	Contract:	
Address:	3 Paragon Drive, Montvale NJ 07645	Telephone:	(201) 722-3800
As of Date:	6/30/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics	NON	No	MEP Pre-Purchase Equip	\$ 3,392,505	\$ 3,610,773	\$ 3,610,773

[illegible]

Date: 6/30/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 15,320,723	\$ 16,318,034	\$ 16,318,034

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	A&A Plumbing Corp		Project: Columbia Business School Below Grade
Trade:	Plumbing		Contract:
Address:	33-25 126th Place, Corona NY 11369		Telephone: 718-458-0501
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
A&A Plumbing Corp	NON	No	Plumbing	\$ 220,000	\$ 238,290	\$ 238,290

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 92,415	\$ 92,415	\$ 92,415
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 92,415	\$ 92,415	\$ 92,415
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Benco Inc.	Project: Columbia Business School Below Grade	
Trade:	Fire Protection & Appliances	Contract:	
Address:	10 Madison Rd., Unit E Fairfield NJ 07004	Telephone:	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Benco Inc.	W	No	Fire Protection & Appliances	\$ 102,002	\$ 99,602	\$ 99,602

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 63,748	\$ 63,568	\$ 63,748
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 63,748	\$ 63,568	\$ 63,748
MWL % of Tier II	0%	0%	0%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Calie 2 Enterprises	Project: Columbia Business School Below Grade	
Trade:	Concrete / Masonry	Contract:	
Address:	285 Slawtown Road, West Nyack NY	Telephone: 718-606-6288	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Calie 2 Enterprises	W	No	Concrete / Masonry	\$ 158,000	\$ 200,854	\$ 205,582

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 44,657	\$ 22,025	\$ 22,025
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 44,657	\$ 22,025	\$ 22,025
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	EC Framing	Project: Columbia Business School Below Grade	
Trade:	Drywall	Contract:	
Address:	50 Broadway, Hawthorne, NY 10532	Telephone: 914-968-7626	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
EC Framing	NON	No	Drywall	\$ 410,000	\$ 486,585	\$ 486,585

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 10,612	\$ 116,707	\$ 116,707
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 10,612	\$ 116,707	\$ 116,707
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Elite Industrial Services Inc.		Project: Columbia Business School Below Grade
Trade:	Lockers / Shelving		Contract:
Address:	82 Allen Blvd Farmingdale NY 11735		Telephone: 631-968-2907
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Industrial Services Inc.	NON	No	Lockers / Shelving	\$ 150,318	\$ 150,318	\$ 150,318

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 75,192	\$ 75,192	\$ 75,192
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 75,192	\$ 75,192	\$ 75,192
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	The Finishes Group Corp.		Project: Columbia Business School Below Grade
Trade:	Painting		Contract:
Address:	56 Glen Avenue, Norwalk CT 06850		Telephone: 718-775-7600 Raffaele Pincione
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
The Finishes Group Corp.	NON	No	Painting	\$ 107,000	\$ 117,141	\$ 117,141

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,007	\$ 10,896	\$ 10,896
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 1,007	\$ 10,896	\$ 10,896
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	JMC Floor Covering, Inc	Project: Columbia Business School Below Grade	
Trade:	Floor / Carpentry	Contract:	
Address:	6600 Queens Midtown Expwy # 308, Maspeth, NY 11378	Telephone: 718-507-6397	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JMC Floor Covering, Inc	NON	No	Floor / Carpentry	\$ 128,000	\$ 134,900	\$ 134,900

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 82,311	\$ 82,311	\$ 82,311
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 82,311	\$ 82,311	\$ 82,311
MWL % of Tier II	0%	0%	0%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	The Marble Factory		Project: Columbia Business School Below Grade
Trade:	Tile		Contract:
Address:	800 Magnolia Ave. Elizabeth NJ 07201		Telephone: 908-868-5407
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
The Marble Factory	NON	No	Tile	\$ 80,000	\$ 88,026	\$ 88,026

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$	54,295	\$	61,489	\$	61,489
MWL Tier III Total	\$	11,632	\$	14,502	\$	14,502
Non-MWL Tier III Total	\$	42,663	\$	46,987	\$	46,987
MWL % of Tier II		15%		16%		16%

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Midnight Express Mechanical Corp.		Project: Columbia Business School Below Grade
Trade:	Sprinklers		Contract:
Address:	84-14 Pikkin Ave Ozone Park NY		Telephone: 845-825-2300
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Midnight Express Mechanical Corp.	NON	No	Sprinklers	\$ 81,000	\$ 165,959	\$ 165,959

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 48,831	\$ 48,831	\$ 48,831
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 48,831	\$ 48,831	\$ 48,831
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	M&J Mechanical Corp.	Project: Columbia Business School Below Grade	
Trade:	Mechanical	Contract:	
Address:	118 East 28TH Street Suite 710 New York, NY 10016	Telephone: 212-989-9293	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
M&J Mechanical Corp.	W	No	Mechanical	\$ 585,000	\$ 598,964	\$ 598,964

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	New Jersey Boom & Erectors		Project: Columbia Business School Below Grade
Trade:	Misc. Steel		Contract:
Address:	405 Industrial Park Drive Mt. Pocono, PA		Telephone: 570-620-1546
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
New Jersey Boom & Erectors	W	No	Misc. Steel	\$ 25,000	\$ 51,000	\$ 51,000

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 29,537	\$ 24,930	\$ 24,930
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 29,537	\$ 24,930	\$ 24,930
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	R. Gunzer, Inc. dba Gunzer Electric		Project: Columbia Business School Below Grade
Trade:	Electrical Contractor		Contract:
Address:	38-36 Cresent St, LIC NY 11101		Telephone: 718 3922219
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
R. Gunzer, Inc. dba Gunzer Electric	NON	No	Electrical Contractor	\$ 680,000	\$ 705,116	\$ 705,116

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 120,384	\$ 321,401	\$ 321,401
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 120,384	\$ 321,401	\$ 321,401
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Robe Interiors Inc.	Project: Columbia Business School Below Grade	
Trade:	Architectural Woodwork	Contract:	
Address:	605 East 132nd Street Bronx NY 10454	Telephone: 917 471 9009	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Robe Interiors Inc.	L	No	Architectural Woodwork	\$ 105,000	\$ 123,998	\$ 123,998

[illegible]

Date: 6/30/2026

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Stonhard, Division of StoneCor Group Inc		Project: Columbia Business School Below Grade
Trade:	Epoxy Flooring		Contract:
Address:	7 Esterbrook Lane, Cherry Hill, NJ 08003		Telephone: 800-854-0310
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Stonhard, Division of StoneCor Group Inc	W	No	Epoxy Flooring	\$ 311,200	\$ 325,860	\$ 325,860

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 40,500	\$ 80,000	\$ 80,000
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 40,500	\$ 80,000	\$ 80,000
MWL % of Tier II	0%	0%	0%

Schedule M3

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.		
Company Name:	Uncertain Inc.	Project: Columbia Business School Below Grade	
Trade:	Glazing	Contract:	
Address:	445 Park Avenue, New York NY 10022	Telephone:	
As of Date:	6/30/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Uncurtain Inc.	NON	No	Glazing	\$ 16,500	\$ 18,090	\$ 18,090

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,922	\$ 1,922	\$ 1,922
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 1,922	\$ 1,922	\$ 1,922
MWL % of Tier II	0%	0%	0%

Date: 6/30/2026

GC/CM:	Turner Construction Company
Date Range:	8/1/2008 - 6/30/2026
As of :	4/29/2025

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier I (Direct)	Turner Construction Company Construction Management	88,392	60%	329	0%	64	0%	6,854	5%	6,647	5%	94	0%	13,741	9%	116,119	79%	31,125	21%	147,244	159	72%	62	28%	221
	EG Munoz Construction LLC Construction Management	6,918	99%	0	0%	0	0%	0	0%	93	1%	0	0%	0	0%	7,011	100%	0	0%	7,011	26	100%	0	0%	26
	RP Brennan Construction Management	1,260	37%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,260	37%	2,134	63%	3,394	3	43%	4	57%	7
	Talisen Construction Corporation Construction Management	1,492	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,492	47%	1,702	53%	3,194	9	50%	9	50%	18
Tier II	Almar Plumbing Plumbing	24,989	28%	785	1%	0	0%	8,275	9%	2,560	3%	0	0%	0	0%	36,609	41%	53,232	59%	89,841	35	34%	67	66%	102
	Cives Steel Company Structural Steel	30,230	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	30,391	23%	102,097	77%	132,488	49	30%	116	70%	165
	Island International Enterprises SOPF	16,971	80%	0	0%	172	1%	0	0%	767	4%	0	0%	0	0%	17,910	85%	3,177	15%	21,087	39	75%	13	25%	52
	Roger & Sons Concrete	58,319	41%	26	0%	52	0%	121	0%	2,425	2%	0	0%	866	1%	61,808	43%	80,899	57%	142,707	210	43%	280	57%	490
	Safway Atlantic Hoisting & Public Protection	8,309	53%	0	0%	0	0%	0	0%	265	2%	0	0%	0	0%	8,574	55%	6,987	45%	15,561	94	52%	87	48%	181
	Zwicker Electric Company Electrical	21,371	18%	0	0%	0	0%	0	0%	2,887	2%	0	0%	0	0%	24,258	20%	96,756	80%	121,013	39	30%	89	70%	128
	First Women's Fire Systems Fire Protection	3,784	12%	534	2%	0	0%	732	2%	933	3%	0	0%	0	0%	5,983	19%	24,879	81%	30,862	10	53%	9	47%	19
	United Structural Works Misc. Metals	11,187	32%	0	0%	668	2%	0	0%	0	0%	0	0%	0	0%	11,855	34%	23,163	66%	35,018	36	46%	43	54%	79
	Wolklow Braker Roofing & Waterproofing	26,801	63%	0	0%	3	0%	0	0%	0	0%	0	0%	0	0%	26,804	63%	16,014	37%	42,818	31	42%	43	58%	74
	F.W. Sims HVAC AG Piping	15,987	14%	712	1%	8	0%	0	0%	0	0%	0	0%	0	0%	16,707	14%	101,367	86%	118,073	19	16%	101	84%	120
	PJP Installers Inc HVAC Site 7 Airside	3,488	88%	0	0%	0	0%	0	0%	469	12%	0	0%	0	0%	3,956	100%	4	0%	3,960	49	98%	1	2%	50
	Post Road Iron Works Overhead Doors	1,038	31%	135	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,173	35%	2,132	65%	3,305	9	33%	18	67%	27
	Rad & D'Aprile Masonry	22,341	53%	0	0%	0	0%	0	0%	72	0%	0	0%	0	0%	22,413	53%	19,898	47%	42,311	50	54%	43	46%	93
	Heritage Mechanical HVAC	31,556	56%	0	0%	0	0%	414	1%	79	0%	0	0%	0	0%	32,049	57%	24,075	43%	56,123	69	69%	31	31%	100
	Allran Electric Fire Alarm	16,486	27%	1,886	3%	712	1%	1,603	3%	412	1%	0	0%	1,989	3%	23,088	38%	37,768	62%	60,855	38	37%	65	63%	103
	PJ Mechanical HVAC	26,061	67%	0	0%	0	0%	305	1%	40	0%	0	0%	0	0%	26,405	68%	12,306	32%	38,711	50	53%	44	47%	94
	Curtis Partition Drywall	101,008	61%	3,417	2%	1,278	1%	3,566	2%	1,924	1%	968	1%	0	0%	112,160	68%	53,717	32%	165,876	129	66%	66	34%	195
	Concrete Industries Early Sitework	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%	638	2	18%	9	82%	11
	Bamco, Inc. Metal Wall Panels	3,683	17%	0	0%	0	0%	0	0%	981	4%	0	0%	0	0%	4,663	21%	17,642	79%	22,305	16	31%	35	69%	51
	Champion Metal & Glass Ornamental Metals	9,768	54%	13	0%	0	0%	1,016	6%	0	0%	0	0%	0	0%	10,797	59%	7,425	41%	18,222	24	57%	18	43%	42
	Egg Electric Inc. Electrical	45,771	37%	1,995	2%	1,042	1%	4,107	3%	1,970	2%	1,056	1%	0	0%	55,941	45%	69,337	55%	125,277	57	46%	67	54%	124
	Transel Elevator, Inc. Elevator	12,879	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	12,879	47%	14,454	53%	27,333	13	29%	32	71%	45
	Spectrum Painting Resinous Flooring	13,314	63%	0	0%	0	0%	0	0%	2,390	11%	0	0%	0	0%	15,704	75%	5,295	25%	20,999	51	80%	13	20%	64
	Mamais Construction Construction	8,409	60%	0	0%	0	0%	0	0%	3,664	26%	0	0%	7	0%	12,080	86%	1,977	14%	14,056	50	89%	6	11%	56
	Woodworks Construction Woodwork	1,917	19%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	1,925	20%	7,940	80%	9,865	9	35%	17	65%	26
	Schneider Electric Electrical	5,653	43%	2,636	20%	4	0%	0	0%	0	0%	0	0%	0	0%	8,293	63%	4,791	37%	13,084	9	27%	24	73%	33
	Unity Electric Electrical	29,291	34%	232	0%	789	1%	4,687	6%	2,549	3%	16	0%	629	1%	38,193	45%	46,923	55%	85,116	44	38%	72	62%	116
	Jacobson & Company, Inc. Security	31,112	31%	1,395	1%	0	0%	2,257	2%	1,867	2%	0	0%	0	0%	36,631	36%	63,788	64%	100,419	67	43%	88	57%	155
	JEM Architecturals Architects	10,954	24%	344	1%	2,190	5%	0	0%	1,129	2%	0	0%	0	0%	14,617	32%	30,860	68%	45,477	20	44%	25	56%	45
	Garcia Marble & Tile Stone Masons	3,810	38%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,810	38%	6,135	62%	9,945	10	56%	8	44%	18
	Sherland & Farrington Stone Masons	2,273	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,273	18%	10,195	82%	12,468	12	33%	24	67%	36

	Platinum Maintenance Services Maintenance	7,046	55%	0	0%	0	0%	0	0%	0	0%	0	0%	7,046	55%	5,811	45%	12,857	19	51%	18	49%	37
	Hi Tech Data Floors Flooring	1,153	12%	0	0%	0	0%	40	0%	0	0%	0	0%	1,192	12%	8,537	88%	9,729	5	28%	13	72%	18
	Scanga Woodworking Corp Flooring	4,903	58%	0	0%	0	0%	0	0%	0	0%	0	0%	4,903	58%	3,595	42%	8,498	9	38%	15	63%	24
	HB Communications Communications	1,399	22%	0	0%	0	0%	0	0%	0	0%	0	0%	1,399	22%	5,089	78%	6,488	1	13%	7	88%	8
	Almar Plumbing and Heating Corporation Plumbing	856	36%	0	0%	0	0%	256	11%	72	3%	0	0%	1,184	50%	1,184	50%	2,368	0	0%	0	0%	0
	Furniture Consultants Furniture	13,319	72%	0	0%	0	0%	0	0%	312	2%	0	0%	13,631	74%	4,864	26%	18,495	31	72%	12	28%	43
	County Cleaners Corporation Cleaning	1,071	74%	0	0%	80	6%	238	16%	62	4%	0	0%	1,451	100%	0	0%	1,451	17	100%	0	0%	17
	Crown Sign Systems Signage	1,123	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,123	100%	0	0%	1,123	11	100%	0	0%	11
	Regal Cleaning Corp Cleaning	4,015	73%	0	0%	0	0%	1,093	20%	273	5%	0	0%	5,518	100%	0	0%	5,518	58	0%	0	0%	58
	E&R Heating and Cooling LLC HVAC	176	47%	0	0%	112	30%	0	0%	0	0%	0	0%	288	77%	84	23%	372	4	67%	2	33%	6
	EGM Electric NYC Electrical	3,374	90%	0	0%	0	0%	0	0%	128	3%	0	0%	3,502	94%	238	6%	3,740	12	92%	1	8%	13
	EGM Plumbing NYC, LLC Plumbing	1,826	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,826	100%	0	0%	1,826	8	100%	0	0%	8
	Metropolitan Construction Systems Inc Waterproofing	73	63%	0	0%	0	0%	0	0%	0	0%	0	0%	73	63%	43	37%	116	2	50%	2	50%	4
*	EC Framing Drywall	1,408	52%	0	0%	0	0%	16	1%	1,128	42%	0	0%	2,552	94%	152	6%	2,704	14	88%	2	13%	16
*	Gunzer Electric Electrical	2,399	50%	0	0%	0	0%	0	0%	641	13%	0	0%	3,040	63%	1,790	37%	4,830	15	63%	9	38%	24
*	M & J Mechanical Mechanical / HVAC	540	85%	0	0%	0	0%	0	0%	56	9%	0	0%	596	93%	42	7%	638	18	90%	2	10%	20
*	Midnight Express Sprinklers	560	52%	0	0%	0	0%	0	0%	0	0%	0	0%	560	52%	520	48%	1,080	6	67%	3	33%	9
*	NJ Boom & Erectors Misc. Steel	285	93%	0	0%	0	0%	0	0%	22	7%	0	0%	307	100%	0	0%	307	22	100%	0	0%	22
*	Robe Interiors Architectural Woodwork	488	29%	0	0%	326	19%	0	0%	476	28%	0	0%	1,290	77%	392	23%	1,682	3	75%	1	25%	4
*	AA Plumbing Plumbing	0	0%	0	0%	80	45%	0	0%	0	0%	0	0%	80	45%	96	55%	176	2	50%	2	50%	4
*	Benco Appliances/Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	34	100%	34	0	0%	2	100%	2
*	Calie 2 Enterprises Concrete / Masonry	1,588	94%	0	0%	0	0%	0	0%	0	0%	0	0%	1,588	94%	96	6%	1,684	10	91%	1	9%	11
*	JMC Floor Covering, Inc. Carpentry/Flooring	40	19%	0	0%	0	0%	0	0%	24	11%	0	0%	64	30%	146	70%	210	3	43%	4	57%	7
*	The Finishes Group Corp Painting	1,152	73%	0	0%	0	0%	0	0%	0	0%	0	0%	1,152	73%	421	27%	1,573	6	75%	2	25%	8
*	The Marble Factory, Inc Tile	240	48%	0	0%	0	0%	0	0%	0	0%	0	0%	240	48%	260	52%	500	4	50%	4	50%	8
*	Stonhard Epoxy Flooring	571	100%	0	0%	0	0%	0	0%	0	0%	0	0%	571	100%	0	0%	571	17	100%	0	0%	17
Total Hours		746,534		14,439		7,580		35,578		37,483		2,133		861,113		1,014,106		1,875,219	1,834		1,731		3,565
Overall % of Total		40%		1%		0%		2%		2%		0%	1%	46%		54%		100%	51%		49%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Allran Electric	6/26/2019	5/25/2022
Almar Plumbing	6/19/2018	6/21/2022
Banco, Inc.	8/18/2019	7/25/2021
Champion Metal & Glass	9/4/2019	6/29/2022
Cives Steel Company	11/25/2018	3/28/2021
Concrete Industries	4/16/2019	12/31/2020
Curtis Partition	5/12/2019	3/13/2022
Egg Electric Inc.	10/2/2019	4/6/2022
F.W. Sims	3/5/2019	1/18/2022
First Women's Fire Systems	12/25/2018	11/2/2021
Garcia Marble & Tile	9/2/2020	1/9/2022
HB Communications	1/1/2018	2/27/2022
Heritage Mechanical	6/5/2019	5/4/2022
Hi Tech Data Floors	1/3/2021	3/28/2022
Island International Enterprises	12/25/2018	6/15/2021
Jacobson & Company, Inc.	11/5/2019	9/16/2022
JEM Architecturals	7/7/2020	9/19/2022
Mama's Construction	10/20/2019	3/29/2022
PJ Mechanical	5/8/2019	3/29/2022
PJP Installers Inc	3/17/2019	3/12/2022

Contractor	Start	End
Platinum Maintenance Services	9/5/2020	9/13/2022
Post Road Iron Works	6/8/2019	10/22/2020
Rad & D'Aprile	4/9/2019	2/27/2022
Roger & Sons	10/16/2018	12/13/2021
Safway Atlantic	10/17/2018	4/13/2022
Scanga Woodworking Corp	4/3/2021	3/29/2022
Schneider Electric	5/3/2020	9/19/2022
Sherland & Farrington	9/13/2020	4/22/2022
Spectrum Painting	9/9/2019	5/17/2022
Transel Elevator, Inc.	12/1/2019	9/19/2022
Turner Construction Company	4/20/2019	5/17/2022
United Structural Works	1/6/2019	4/22/2022
Unity Electric	1/1/2020	9/16/2022
Wolklow Braker	2/27/2019	5/16/2022
Woodworks Construction	3/9/2021	4/22/2022
Zwicker Electric Company	12/26/2018	3/12/2022
Furniture Consulting	1/1/2021	9/13/2022
County Cleaners Corporation	10/1/2021	4/22/2022
Crown Sign Systems	1/1/2022	9/16/2022
Regal Cleaning Corp	1/1/2022	4/22/2022

Contractor	Start	End
E&R Heating and Cooling LLC	12/13/2022	6/13/2023
EGM Electric NYC	12/13/2022	6/13/2023
EGM Plumbing NYC, LLC	11/30/2022	6/13/2023
Metropolitan Construction Systems Inc	3/27/2023	3/27/2023
EC Framing	10/8/2023	2/25/2024
Gunzer Electric	10/4/2023	2/28/2024
M & J Mechanical	11/5/2023	3/24/2024
Midnight Express	10/6/2023	3/15/2024
NJ Boom & Erectors	9/29/2023	1/19/2024
Robe Interiors	9/15/2023	1/12/2024
AA Plumbing	10/26/2023	12/28/2023
Benco	12/29/2023	12/29/2023
Calie 2 Enterprises	10/8/2023	1/21/2024
JMC Floor Covering, Inc.	12/1/2023	1/19/2024
The Finishes Group Corp	11/17/2023	1/20/2024
The Marble Factory, Inc	11/29/2023	11/29/2023

Open Space Large Square

Schedule M1

Owner Name:	Columbia University	Project:	Open Space Large Square
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2021
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 1,042,203

[illegible]

Date: 6/30/2026

Schedule M1

Owner Name:	Columbia University	Project:	Open Space Large Square
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2026	Project Start:	1/1/2021
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590

[illegible]

Date: 6/30/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Kelco Construction Inc.	Project:	Open Space Large Square
Trade:	General Contractor	Contract:	
Address:	22 Newton Place Hauppauge NY 11788	Telephone:	(631) 462-2952
As of Date:	6/30/2026	Project Start:	1/1/2021
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 20,376	\$ 20,376
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 64,891	\$ 64,891
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 277,689	\$ 277,689
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 82,942	\$ 82,942
Crown Signs	W	No	Site Signage	Yes	\$ -	\$ 19,957	\$ 19,957
Double Nickel	W-ESD	No		Yes	\$ 75,000	\$ 98,540	\$ 98,540
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,336
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 7,271	\$ 7,271
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 331,983	\$ 331,983
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 97,655	\$ 97,655
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 29,725	\$ 29,725
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 4,500	\$ 4,500
Petroscan Ltd.	W-ESD	No	Fule Provider	Yes		\$ 17,367	\$ 17,367
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542
Yaboo Fence	W	No	Fencing	Yes	\$ 139,003	\$ 144,430	\$ 144,430
NON:							
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 8,497	\$ 8,592	\$ 8,592
Central Irrigation	NON	No	Irrigation Supplies/Equipment	Yes	\$ 52,321	\$ 59,019	\$ 59,019
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 5,411	\$ 5,411	\$ 5,411
City & County Paving	NON	No	Paving	Yes	\$ 301,645	\$ 301,645	\$ 301,645
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 456,916	\$ 456,916
Colarusso	NON	No	Trucking - Soil/Fill	Yes	\$ 21,834	\$ 21,834	\$ 21,834
Colony Hardware	NON	No	Tool/Equipment Supplier	Yes	\$ 5,395	\$ 5,395	\$ 5,395
Country Gardens Nursery	NON	No	Planting Supply	Yes	\$ 11,265	\$ 11,265	\$ 11,265
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	\$ 34,379	\$ 34,379	\$ 34,379
Deep Root	NON	No	Material Supplier	Yes	\$ 51,521	\$ 51,521	\$ 51,521
El Hannon Wholesale Nursery	NON	No	Tree Supplier	Yes	\$ -	\$ 107,742	\$ 107,742
Ericsons	NON	No	Drain Supplier	Yes	\$ 476,641	\$ 658,294	\$ 658,294
Evergreen Recycling	NON	No	Fill Material Supplier	Yes	\$ 89,710	\$ 105,301	\$ 105,301
Fountaintech	NON	No	Fountain Installer	Yes	\$ 656,842	\$ 709,952	\$ 709,952
Fresh Meadows	NON	No	Plumbing	Yes	\$ -	\$ 47,564	\$ 47,564
Geocomp	NON	No	Noise Testing	Yes	\$ 14,700	\$ 16,500	\$ 16,500
Grainger	NON	No	Construction Material Supplier	Yes	\$ 583	\$ 583	\$ 583
GreenPro Materials	NON	No	Construction Material Supplier	Yes	\$ -	\$ 13,159	\$ 13,159
Halka Nurseries	NON	No	Tree Supplier	Yes	\$ -	\$ 37,755	\$ 37,755
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 306,002	\$ 306,002
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 7,467	\$ 7,467	\$ 7,467
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 13,404	\$ 13,404	\$ 13,404
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	\$ 83,520	\$ 83,520	\$ 83,520
Landscape Forms	NON	No	Material Supplier	Yes	\$ 844,205	\$ 1,488,005	\$ 1,488,005
Milrose Consultants	NON	No	Expeditor	Yes	\$ 76,260	\$ 116,390	\$ 116,390
New York Concrete Washout	NON	No	Concrete Washout Supplier	Yes	\$ 10,699	\$ 10,699	\$ 10,699
North Fork Boutique	NON	No	Planting Supply	Yes	\$ 29,320	\$ 29,320	\$ 29,320
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510
Onsite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 6,649	\$ 6,649	\$ 6,649
Romex	NON	No	Material Supplier	Yes	\$ 27,010	\$ 27,010	\$ 27,010
Sanico USA Corp	NON	No	Temperature Scanning Equip	Yes	\$ 6,279	\$ 6,279	\$ 6,279
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 36,401	\$ 36,401	\$ 36,401
Siegel	NON	No	Material Supplier	Yes	\$ 628	\$ 628	\$ 628
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 2,820	\$ 3,192	\$ 3,192
Sonco	NON	No	Fence Supplier	Yes	\$ 4,015	\$ 4,015	\$ 4,015
South Brunswick Recycling Materials,	NON	No	Soil Supplier	Yes	\$ 30,500	\$ 30,500	\$ 30,500
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394
Trinity Highway Rentals	NON	No	Yodock/Fence Rental	Yes	\$ 25,283	\$ 25,283	\$ 25,283
White Cap LP	NON	No	Building Materials	Yes	\$ 159,597	\$ 160,164	\$ 160,164
Wolkow Braker	NON	No	Waterproofing	Yes	\$ 246,000	\$ 271,835	\$ 271,835
Wundercover	NON	No	Material Supplier	Yes	\$ 79,130	\$ 79,130	\$ 79,130
Zinco	NON	No	Material Supplier	Yes	\$ 159,367	\$ 159,367	\$ 159,367
Tier II Grand Total					\$ 7,938,725	\$ 10,061,619	\$ 10,061,618
MWL Tier II Total					\$ 3,752,312	\$ 4,343,205	\$ 4,343,204
Non-MWL Tier II Total					\$ 4,186,413	\$ 5,718,414	\$ 5,718,414
MWL % of Tier II					22%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Kelco Construction Inc.	
Company Name:	Power Connect Enelctri Corp	Project: Open Space Large Square
Trade:	Electrical Subcontractor	Contract:
Address:	1475 E 222 Street. Suite #1008 Bronx NY 10469	Telephone: 646-768-8428
As of Date:	6/30/2026	Project Start: 1/1/2021 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Power Connect Enelctri Corp	W	No	Electrical Subcontractor	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542

[illegible]

Date: 6/30/2026

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Open Space Large Square

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount		
		M		W		L		MW		ML		WL		MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	67
* Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	320	3%	47
*	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	5
*	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	12
Total Hours		31,324		1,307		16		2,182		176		0		320		131
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%

Total MWL		Non-MWL		Total Hours
Hrs	% ¹	Hrs	% ¹	Hrs
23,749	94%	1,536	6%	25,284
9,359	100%	15	0%	9,374
1,142	42%	1,563	58%	2,705
1,075	55%	879	45%	1,954
35,325		3,992		39,317
0%		0%		100%

Total MWL	Non-MWL	
#	#	% ¹
67	5	7%
47	2	4%
5	3	38%
13	13	52%
131	23	
0%	0%	

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Open Space Large Square

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2026
As of :	45776

Shared Services

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		134	43%	181	57%	315	
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		299	97%	10	3%	309	
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		167	99%	1	1%	168	
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102		600		192		792	
Overall % of Total		52%		#####		2%		8%		20%		0%		2%		84%		16%		100%		76%		24%		100%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	4/1/2026 - 6/30/2026
As of :	45776

Shared Services

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		#####		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Summary of Neighborhood Retail Businesses in Manhattanville Ground Floor Areas

As per Section 5.06(b) of the Declaration of Covenants and Restrictions, Columbia University encourages occupancy of the active, ground floor areas on the Manhattanville campus by small, non-chain, neighborhood retail businesses that serve the local community.

Columbia's interpretation of the following terms as they relate to this commitment are:

- ❖ Small – defined as a business that is independently owned and operated with fewer than 50 employees
- ❖ Non-chain – defined as businesses with fewer than 10 locations at time of lease date
- ❖ Neighborhood/local community – defined as the 17-zip code Columbia University catchment area (includes zip codes 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039 and 10040, 10451, 10454, 10455 and 10474) and other neighborhoods in Upper Manhattan and the Bronx

Retail Tenant: VITAL Climbing Gym

Opening Date: August 2017 (VITAL replaced Steep Rock Bouldering in 2022)

Building: Jerome L. Greene Science Center

Description: VITAL is an indoor climbing facility, yoga studio, and retail shop selling outdoor recreational gear and accessories.

Link to website: <https://www.vitalclimbinggym.com/manhattan>



Retail Tenant: Dear Mama Coffee

Opening Date: March 2019

Building: Jerome L. Greene Science Center

Description: Dear Mama Coffee is a Harlem-based specialty coffee cocktail bar and eatery that blends lifestyle, art, and community-building.

Link to website: <https://www.dearmamacoffee.com/>



Retail Tenant: Method Collective

Opening Date: January 2024

Building: Henry R. Kravis Hall

Description: Method Collective is a women-owned, mat-based movement space offering a diverse range of fitness classes, including yoga, pilates, and other fitness modalities.

Link to website: <https://methodcollectiveuws.com/>



Retail Tenant: Oasis Jimma Juice Bar

Opening Date: October 2025

Building: Henry R. Kravis Hall

Description: Oasis Jimma Juice Bar, a juice bar and café, serves healthy juices and smoothies with breakfast, sandwiches, salads, and more.

Link to website: <https://www.oasisjimmajuice.com/>



Retail Tenant: Method Collective Cycle

Opening Date: April 2026

Building: Henry R. Kravis Hall

Description: Method Collective Cycle is an expansion of Method Collective dedicated to indoor cycling.

Link to website: <https://methodcollectiveuws.com/>



Manhattanville MWL Goods and Services for Operations Spending Summary

As per Section 5.06(b) of the Declaration of Covenants and Restrictions, Columbia University makes “good faith efforts to include MWL business enterprises in all service management agreements, agreements for the purchase of goods and services and other agreements relating to the operation of the Project.”

For the purposes of this report, the term “MWL” includes any “minority-owned business enterprise” and/or “women-owned business enterprise” as defined in Article 15-A of the New York State Executive Law. Local businesses are those located in zip codes: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10039, 10040, 10451, 10454, 10455, and 10474.

These efforts include, but are not limited to:

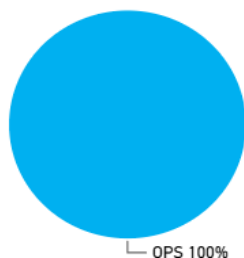
- Hosting weekly meet and greets for departments across the University to introduce new business enterprises, including locally-owned business enterprises
- Offering the [CU Grow Vendor Development program](#), which competitively invites up to 40 firms each year from the built-environment to accelerate their business development and build capacity, providing more firms that are able to do business with the University.

Columbia University Fiscal Year 26 Manhattanville Operations Spend Summary (July 1, 2025 – June 30, 2026)

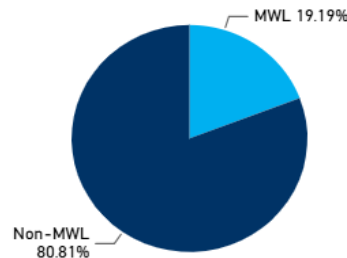
Total Spend	MWL Spend	MWL Spend %
\$6M	\$1M	19.2%



BU Percentage



MWL Subset Percentage



MWL Type	OPS
MWL	\$1,186,601
M	\$194,104
W	\$685,413
L	\$176,696
MW	\$3,668
WL	\$126,720
Non-MWL	\$4,998,036
Non-MWL	\$4,998,036
Total	\$6,184,636

Manhattanville Operations FY26 Spend with MWL Vendors
(July 1, 2025 – June 30, 2026)

Vendor Name	MWL Amount	Total Amount	MWL Spend %
OTONE MECHANICAL CONSTRUCTION INC	\$337,015	\$337,015	100.0%
M&J MECHANICAL CORP.	\$265,665	\$265,665	100.0%
ALAFOGIANNIS PLUMBING & HEATING INC	\$138,460	\$138,460	100.0%
LINMARKS COMMERCIAL FLOORING INC	\$131,431	\$131,431	100.0%
MAMAI'S CONTRACTING CORP	\$126,720	\$126,720	100.0%
KLM INSULATION INC.	\$81,234	\$81,234	100.0%
A.N.A. PAINTING CORP	\$25,412	\$25,412	100.0%
JESSE SHAPIRO & JAMES GLASS CORP	\$19,967	\$19,967	100.0%
REINER CONTRACT CARPET LTD	\$18,269	\$18,269	100.0%
KINGS GROUP NY CORP	\$15,960	\$15,960	100.0%
ENVIRONMENTAL ENGINEERING SOLUTIONS, P.C	\$11,077	\$11,077	100.0%
JOHN N FEHLINGER CO INC	\$6,952	\$6,952	100.0%
DEB ROMAIN CONSULTING LLC	\$3,668	\$3,668	100.0%
CARDOZA PLUMBING CORP	\$3,272	\$3,272	100.0%
JOHN MINI DISTINCTIVE LANDSCAPES LTD	\$1,500	\$1,500	100.0%
Total	\$1,186,601	\$1,186,601	100.0%