

Non-Specialty Construction

Date: 3/31/2026

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 3/31/2026

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	Project Completed 10/2018	5-10
Abatement & Demolition Project	9/1/2009	Project Completed 04/2022	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	Project Completed 02/2020	55-61
Lenfest	12/1/2013	Project Completed 02/2021	62-78
University Forum	12/1/2015	Project Completed 05/2021	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-189
Open Space Large Square	7/1/2020	In Progress	190-196
Shared Services	2/4/2010	In Progress	197-199

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to March 31, 2026
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Spend			Total L									
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹									
Utilities Improvement	\$	-	0%	\$	21,944	0%	\$	28,894,115	86%	\$	585,271	2%	\$	-	0%	\$	-	0%	\$	597,070	2%	\$	30,098,400	89%	\$	3,683,259	11%	\$	33,781,659	\$	29,491,185		
Abatement & Demolition	\$	2,278,305	7%	\$	1,550,209	4%	\$	492,822	1%	\$	1,165,616	3%	\$	2,350	0%	\$	229,212	1%	\$	744,393	2%	\$	6,462,907	19%	\$	28,113,455	81%	\$	34,576,362	\$	1,468,777		
Jerome L. Greene Science Center	\$	49,264,524	11%	\$	45,806,201	11%	\$	12,815,780	3%	\$	2,669,497	1%	\$	-	0%	\$	83,703	0%	\$	6,625,281	2%	\$	117,264,986	27%	\$	312,695,552	73%	\$	429,960,538	\$	19,524,764		
EPA Clean Diesel	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	613,907	100%	\$	613,907	\$	-		
Open Space	\$	916,725	5%	\$	577,140	3%	\$	340,627	2%	\$	54,195	0%	\$	-	0%	\$	-	0%	\$	121,951	1%	\$	2,010,638	12%	\$	14,933,857	88%	\$	16,944,495	\$	462,578		
Lenfest	\$	3,217,912	4%	\$	6,226,230	9%	\$	1,624,680	2%	\$	249,862	0%	\$	-	0%	\$	38,995	0%	\$	1,513,224	2%	\$	12,870,903	18%	\$	59,371,308	82%	\$	72,242,211	\$	3,176,899		
University Forum	\$	17,453,734	20%	\$	5,007,224	6%	\$	2,613,970	3%	\$	1,246,502	1%	\$	-	0%	\$	12,880	0%	\$	11,085	0%	\$	26,345,395	31%	\$	59,792,304	69%	\$	86,137,699	\$	2,637,935		
Phase 2 Below Grade	\$	14,412,104	7%	\$	7,798,529	4%	\$	92,706,264	48%	\$	207,329	0%	\$	-	0%	\$	5,621	0%	\$	1,627,546	1%	\$	116,757,393	61%	\$	75,794,969	39%	\$	192,552,362	\$	94,339,431		
Columbia Business School	\$	68,993,314	14%	\$	64,456,165	13%	\$	4,298,750	1%	\$	521,696	0%	\$	310	0%	\$	1,422,825	0%	\$	2,709,600	1%	\$	142,402,660	28%	\$	365,190,812	72%	\$	507,593,472	\$	8,431,485		
Opem Space Large Square	\$	193,643	1%	\$	2,045,821	8%	\$	381,007	2%	\$	336,483	1%	\$	-	0%	\$	-	0%	\$	-	0%	\$	2,956,954	12%	\$	21,222,839	88%	\$	24,179,793	\$	381,007		
Total % of Total Spending ¹	\$	156,730,261	11%	\$	133,489,463	10%	\$	144,168,015	10%	\$	7,036,451	1%	\$	2,660	0%	\$	1,793,236	0%	\$	13,950,150	1%	\$	457,170,236	33%	\$	941,412,262	67%	\$	1,398,582,498	100%	\$	159,914,061	11%

Non-Specialty Projects Excluding CM Spend																						
	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L											
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$											
Total	\$156,232,438	\$133,489,463	\$144,168,015	\$6,458,259	\$2,660	\$1,793,236	\$7,970,034	\$450,114,105	\$751,266,146	\$1,201,380,251	\$153,933,945											
% of Total Spending¹	13%	11%	12%	1%	0%	0%	1%	37%	63%	100%	13%											

¹ Denotes percentages of the individual MWL designation to the total spending
* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	164	\$ 232,771,625	51%	17%	19%
Local Firms	39	\$ 143,988,645	31%	10%	12%
Firms With Other Certification	61	\$ 80,409,966	18%	6%	7%
Total MWL	264	\$ 457,170,236	100%	33%	38%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount				
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	#	% ²	#	% ²	#	
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239		
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	396	65%	211	35%	607		
Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,140	41%	1,627	59%	2,767		
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0			
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	101	53%	88	47%	189		
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756		
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	391	52%	362	48%	753		
Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534	4,943	583	42%	821	58%	1,404		
Columbia Business School	746,534	40%	14,439	1%	7,580	0%	35,578	2%	37,483	2%	2,133	0%	17,368	1%	861,113	46%	1,014,106	54%	1,875,219	64,563	1,834	51%	1,731	49%	3,565		
Shared Services - Lend Lease US Construction LMB ³	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	134	43%	181	57%	315		
Shared Services - Johnson Security ³	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	299	0%	10	0%	309		
Shared Services - Eddington Security ³	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	0%	1	0%	168		
Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317	512	131	85%	23	15%	154		
Total Hours % of Total Hours ²	2,111,558 39%		32,599 1%		35,993 1%		119,436 2%		259,056 5%		3,358 0%		40,190 1%		2,602,189 49%		2,749,390 51%		5,351,579 100%	338,597 6%		5,539 49%		5,687 51%		11,226 100%	

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Quarter: January 1, 2025 to March 31, 2026
(Excluding Specialty Construction)

[illegible]

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount				
	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	%²	Hrs	Total L	Total MWL	%²	Non-MWL	%²	Total #	
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
* Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
* Columbia Business School	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
* Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Shared Services - Lend Lease US Construction LMB³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
* Shared Services - Johnson Security³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
* Shared Services - Eddington Security³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours	0		0		0		0		0		0		0		0		0		0		0	0		0		0		0
% of Total Hours¹	0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

1	Denotes percentages of the individual MWL designation to the total spending
2	Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
3	Security workforce hours apply to all projects and reported by vendor in a shared services project
*	Denotes active project
(Note: May include changes to prior periods)	

Utilities Improvement

Schedule M1

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 1/3/2008 ¹
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

[illegible]

¹ Billing begins on 8/1/2008
Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 1/3/2008 ¹
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

[illegible]

¹ Billing begins on 8/1/2008
Date: 3/31/2026

Schedule M2

Company Name:	Lend Lease	Project: Utilities Improvement
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	3/31/2026	Project Start: 1/3/2008 ¹ Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079	
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931	
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281	
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896	
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804	
The McKissack Group Inc	MW-ESD	No		Yes	\$ -	\$ 578,192	\$ 578,192	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586	
NON:								
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950	
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603	
					Tier II Grand Total	\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
					MWL Tier II Total	\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
					Non-MWL Tier II Total	\$ 728,503	\$ 568,503	\$ 568,503
					MWL % of Tier I	100%	87%	89%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

¹ Billing begins on 8/1/2008
Date: 3/31/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2026
As of :	45686

Utilities Improvement

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor														Headcount										
		M		W		L		MW		ML		WL		MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#				
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

Utilities Improvement

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor														Headcount						
		M		W		L		MW		ML		WL		MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

Schedule M1

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Work Completed:							
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000
Johnson Security Bureau Inc	MWL-ESD	No	62	Yes	\$ -	\$ 523,867	\$ 523,867
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574
NON:							
Work Completed:							
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500
Work In Progress:							
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206
Tier II Grand Total					\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
MWL Tier II Total					\$ 778,063	\$ 1,741,722	\$ 1,741,722
Non-MWL Tier II Total					\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
MWL % of Tier II					17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2026

Schedule M2

Schedule M2

Company Name:	Par Environmental Corporation	Project: Abatement & Demolition
Trade:	General Contractor	Contract: Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date:	3/31/2026	Project Start: 9/1/2009
		Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Breeze National Inc	Project: Abatement & Demolition
Trade:	General Contracting	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	3/31/2026	Project Start: 9/24/2011 Project End: 3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project: Abatement & Demolition	
Trade:	General Contracting	Contract: Areas 1A & 1B	
Address:	622 West 132nd, 2nd fl, New York, NY 10027		Telephone: 212-939-9580
As of Date:	3/31/2026	Project Start: 9/1/2009	Project End: 1/12/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Areas 2, 4 & 5
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	3/31/2026	Project Start: 12/1/2009 Project End: 10/1/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Areas 7 (Site 28) & 8
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	10/11/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Area 9A
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	11/30/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590	
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 35,000	\$ 32,850	\$ 32,850	
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 10,000	\$ -	\$ -	
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093	
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491	
Safety & Quality Plus Inc	W-ESD	No		Yes	\$ 20,000	\$ 25,122	\$ 25,122	
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997	
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817	
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740	
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ -	\$ -	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727	
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ 203,000	\$ 167,877	\$ 167,877
					MWL Tier III Total	\$ 203,000	\$ 167,877	\$ 167,877
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	36%	28%	28%

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Area 0
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	11/30/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

[illegible]

Date: 3/31/2026

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 3/31/2026
As of :	45686

Abatement and Demolition
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#				
Tier I (Direct)	Lend Lease (US) Construction LMB In Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225
	PAR ENVIRONMENTAL CORPORATION Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	396		211		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	65%		35%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

Abatement and Demolition

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																	Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	3/31/2026	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 12,214,220

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896	
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796	
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550	
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 45,644	\$ 45,644	
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392	
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214	
Crown Sign Systems Inc	W-ESD	No		Yes	\$ -	\$ 2,792	\$ 2,792	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995	
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,815	\$ 110,815	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 101,927	\$ 101,927	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945	
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$ -	\$ 1,543	\$ 1,543	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 278,636	\$ 278,636	
M & J Mechanical Corp	W-ESD	No	HVAC/Mechanical	Yes	\$ -	\$ 87,580	\$ 87,580	
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758	
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938	
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505	
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846	
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644	
NON:								
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 9,969	\$ 9,969	
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990	
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047	
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492	
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422	
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630	
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923	
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605	
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403	
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998	
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314	
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530	
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430	
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020	
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644	
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000	
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641	
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$ -	\$ 10,085	\$ 10,085	
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559	
Dancker Sellew & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809	
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 2,135,203	\$ 2,135,203	
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182	
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9	
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484	
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192	
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850	
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525	
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289	
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,177,637	\$ 1,177,637	
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424	
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400	
Jr Consruction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658	
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170	
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353	
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232	
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487	
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590	
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600	
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747	
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196	
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132	
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500	
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485	
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 2,834	\$ 2,834	
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797	
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804	
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460	
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500	
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707	
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944	
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226	
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642	
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420	
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746	
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180	
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981	
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539	
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Direct Spend Grand Total	\$ 96,809	\$ 12,214,393	\$ 12,214,220
					MWL Direct Spend Total	\$ -	\$ 1,111,477	\$ 1,111,477
					Non-MWL Direct Spend Total	\$ 96,809	\$ 11,102,916	\$ 11,102,743
					MWL % of Total	0%	9%	9%

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 2/28/2011
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center Synapse
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	3/31/2026	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No		Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipent	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
Tier II Grand Total					\$ -	\$ 347,360,224	\$ 346,726,322
MWL Tier II Total					\$ -	\$ 51,335,947	\$ 51,335,947
Non-MWL Tier II Total					\$ -	\$ 296,024,276	\$ 295,390,375
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2026

Schedule M2

Schedule M2

Company Name:	Lend Lease	Project: Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Cives Corp	Project: Jerome L. Greene Science Center
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease	
Company Name:	RCC Concrete Corp	Project: Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	Contract:
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Telephone: 516-279-6787
As of Date:	3/31/2026	Project Start: 10/10/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,656	\$ 10,064,656

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	MW Mechanical Inc	Project: Jerome L. Greene Science Center
Trade:	HVAC	Contract:
Address:	622 West 132nd Street, New York, NY 10027	Telephone: 718-961-6634
As of Date:	3/31/2026	Project Start: 2/25/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Five Star Electric Corp	Project:	Jerome L. Greene Science Center
Trade:	Electrical	Contract:	
Address:	101-32 101st Street, Ozone Park, NY 11416	Telephone:	718-641-5000
As of Date:	3/31/2026	Project Start:	1/23/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,813,193	\$ 20,179,291

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916	
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698	
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981	
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905	
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057	
			62					
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
					MWL Tier III Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	47%	17%	18%

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Otis Elevator Company	Project:	Jerome L. Greene Science Center
Trade:	Elevators	Contract:	
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Telephone:	973-575-3107
As of Date:	3/31/2026	Project Start:	4/20/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	WDF Inc	Project:	Jerome L. Greene Science Center
Trade:	HVAC	Contract:	
Address:	30 North Macquesten Parkway, Mount Vernon, NY 10550	Telephone:	914-776-8144
As of Date:	3/31/2026	Project Start:	2/25/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Island Acoustics	Project:	Jerome L. Greene Science Center
Trade:	Carpentry	Contract:	
Address:	518 Johnson Ave Bohemia, NY 11716	Telephone:	631-234-4500
As of Date:	3/31/2026	Project Start:	3/12/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Forest Electric		Project: Jerome L. Greene Science Center
Trade:	Electrical		Contract:
Address:	2 Penn Plaza New York, NY 10121		Telephone: 212-318-1500
As of Date:	3/31/2026	Project Start: 5/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Navillus Tile Inc	Project:	Jerome L. Greene Science Center
Trade:	Masonry	Contract:	
Address:	575 5th Ave 29th Floor, New York, NY 10017	Telephone:	212-750-1808
As of Date:	3/31/2026	Project Start:	11/20/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	B&G Electrical Contractors of NY	Project:	Jerome L. Greene Science Center
Trade:	Electrical	Contract:	
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Telephone:	631-669-6000
As of Date:	3/31/2026	Project Start:	9/13/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Rael Automatic Sprinkler	Project: Jerome L. Greene Science Center
Trade:	Fire Protection	Contract:
Address:	1750 Plaza Avenue New Hyde, NY 11040	Telephone: 516-593-2000
As of Date:	3/31/2026	Project Start: 12/19/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Siemens Industry Inc	Project: Jerome L. Greene Science Center
Trade:	BMS	Contract:
Address:	8 Fernwood Road, Florham Park, NJ 07392	Telephone: 973-575-6300
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,460,997	\$ 14,460,997

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Bauerschmidt & Sons Inc	Project:	Jerome L. Greene Science Center
Trade:	Architectural Woodworking	Contract:	
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone:	718-528-3500
As of Date:	3/31/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Jantile Inc	Project:	Jerome L. Greene Science Center
Trade:	Ceramic Tile	Contract:	
Address:	3960 Merritt Avenue, Bronx, NY 10466	Telephone:	718-655-5450
As of Date:	3/31/2026	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Elite Interiors Systems Inc	Project: Jerome L. Greene Science Center
Trade:	Carpentry / Drywall	Contract:
Address:	79 Alexander Ave Bronx, NY 10454	Telephone: 718-401-3706
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Eagle One Roofing Contractors Inc	Project: Jerome L. Greene Science Center
Trade:	Roofing	Contract:
Address:	18-60 45th Street Astoria, New York 11105	Telephone: 718-626-2108
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	F. W. Sims Inc.		
Company Name:	F. W. Sims Inc.	Project:	Jerome L. Greene Science Center
Trade:	HVAC	Contract:	
Address:	101 Otis Steel, West Babylon, NY 11704	Telephone:	631-491-1441
As of Date:	3/31/2026	Project Start:	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Jerome L. Greene Science Center
Trade:	Ornamental Metal	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Jerome L. Greene Science Center
Trade:	Glazing	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Modulo 3 Corporation DBA Unifor	Project: Jerome L. Greene Science Center
Trade:	Glass and Glazing	Contract:
Address:	149 Fifth Avenue, New York NY 10010	Telephone: 212-673-3434
As of Date:	3/31/2026	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

Date: 3/31/2026

GC/CM:	Lend Lease
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount						
		Hrs		%¹		Hrs		%¹		Hrs		%¹		Hrs		%¹		Hrs		%¹		Hrs		Hrs		Total MWL		Non-MWL		Total	
																									#	%¹	#	%¹	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0	0%	
Total Hours		0		62		0		0		0		0		0		0		0		0		0	0	0	0	0%	0	0%	0	0%	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%	0%	0%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Schedule M1

Owner Name:	Columbia University	Project: EPA Clean Diesel
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 5/1/2009
		Project End: Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

Date: 3/31/2026

Open Space

Schedule M1

Owner Name:	Columbia University	Project: Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 7/10/2013
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Direct Spend Grand Total	\$ -	\$ 52,276
					MWL Direct Spend Total	\$ -	\$ 51,512
					Non-MWL Direct Spend Total	\$ -	\$ 764
					MWL % of Total	0%	99%

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 7/10/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342
Elite Interiors Systems Inc	L	No	62	Yes	\$ -	\$ 161	\$ 161
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799
NON:							
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727
				Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
				MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
				Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
				MWL % of Tier I	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Intricate Construction	Project:	Open Space
Trade:	Site Work	Contract:	
Address:	450 Commerce St, Hawthorne, NY 10532	Telephone:	914-769-1200
As of Date:	3/31/2026	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

Date: 3/31/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2026
As of :	45686

Open Space

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount															
		M				W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557		68	47%	76	53%	144			
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695		11	48%	12	52%	23			
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587		22	100%	0	0%	22			
Total Hours		19,121		0		0		0		280		0		0		19,401		18,438		37,839		101		88		189			
Overall % of Total		51%		###		0%		0%		1%		0%		0%		51%		49%		100%		53%		47%		100%			

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contraction Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

Open Space

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Total MWL						Non-MWL						Total Hours						Headcount									
		M				W				L				MW				ML				WL				MWL				Total MWL				Non-MWL				Total			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹						
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%						
	Sitework																																								
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%						
	Utilities																																								
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%						
	Lawns & Planting																																								
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0							
Overall % of Total		0%		###		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%							

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

Schedule M1

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 12/1/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 12/1/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	62	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059	
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895	
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304	
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586	
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727	
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064	
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750	
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222	
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298	
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165	
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207	
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648	
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573	
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245	
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678	
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier II Grand Total	\$ -	\$ 60,633,108	\$ 60,633,108
					MWL Tier II Total	\$ -	\$ 9,015,095	\$ 9,015,095
					Non-MWL Tier II Total	\$ -	\$ 51,618,013	\$ 51,618,013
					MWL % of Tier I	0%	11%	13%

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Lenfest
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	3/31/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	Project:	Lenfest
Trade:	Concrete Construction	Contract:	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Telephone:	516-279-6787
As of Date:	3/31/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ES						

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Giachetti Plumbing	Project:	Lenfest
Trade:	Plumbing	Contract:	
Address:	58 Tiemann Place New York, NY 10027	Telephone:	646-532-3696
As of Date:	3/31/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	PGS Millwork Inc	Project: Lenfest	
Trade:	Architectural Millwork	Contract:	
Address:	32 Hickory Lane, Hudson, NY 12534	Telephone: 518-828-2608	
As of Date:	3/31/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project: Lenfest	
Trade:	Architectual Ornamental Metal & Glass	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560	
As of Date:	3/31/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project:	Lenfest
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone:	212-888-7311
As of Date:	3/31/2026	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease		
Company Name:	LVC Interiors Inc		Project: Lenfest
Trade:	Window Treatment / Blinds		Contract:
Address:	345 Harrison Avenue, Garfield NJ 07026		Telephone: 201-525-0222
As of Date:	3/31/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Trystate Mechanical Inc	Project: Lenfest
Trade:	HVAC Systems	Contract:
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone: 718-819-8844
As of Date:	3/31/2026	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease	
Company Name:	3L & Company Inc	Project: Lenfest
Trade:	Ceramic Tile	Contract:
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone: 718-819-8844
As of Date:	3/31/2026	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	ASR Electrical Contracting Inc	Project: Lenfest	
Trade:	Electrical	Contract:	
Address:	207 Newton Rd, Plainview, NY 11803	Telephone: 516-420-0101	
As of Date:	3/31/2026	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

[illegible]

Date: 3/31/2026

GC/CM:	Lend Lease
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

Lenfest

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	#	% ¹	#	% ¹	#
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	
Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	
Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	
Total Hours		0		62		0		0		0		0		0		0	0	0	0%	0	0%	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 12/1/2015
		Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	3/31/2026	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No		Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
MWL Tier II Total	\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total	\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
MWL % of Tier I	21%	19%	19%

Date: 3/31/2026

Schedule M2

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

[illegible]

Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
MWL Tier II Total	\$ -	1,554,824	\$ 1,554,824
Non-MWL Tier II Total	\$ -	1,377,793	\$ 1,377,793
MWL % of Tier I	0%	2%	2%

Date: 3/31/2026

Schedule M2

Company Name:	Lend Lease	Project: University Forum
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 347-918-7871
As of Date:	3/31/2026	Project Start: 12/1/2015
		Project End: Final

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Skanska		
Company Name:	Ruttura & Sons Co Inc		Project: University Forum
Trade:	Excavation/Foundation		Contract:
Address:	200 Cabot Street, West Babylon, NY 11704		Telephone: 631-454-0291
As of Date:	3/31/2026	Project Start: 12/1/2015	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020	
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 683,491	\$ 683,491	
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336	
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810	
A Tech Electric Enterprise Inc	M-ESD	No	62	Yes	\$ 25,000	\$ 140,858	\$ 140,858	
				Yes				
NON:								
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553	
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582	
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141	
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571	
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500	
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400	
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300	
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ 3,933,277	\$ 4,876,281	\$ 4,876,281
					MWL Tier III Total	\$ 2,974,500	\$ 3,356,234	\$ 3,356,234
					Non-MWL Tier III Total	\$ 958,777	\$ 1,520,047	\$ 1,520,047
					MWL % of Tier II	31%	31%	31%

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Skanska		
Company Name:	Ruttura & Sons Co Inc	Project:	University Forum
Trade:	Elevated Slabs on Deck	Contract:	
Address:	200 Cabot Street, West Babylon, NY 11704	Telephone:	631-454-0291
As of Date:	3/31/2026	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Skanska	
Company Name:	Orange County Iron Works	Project: University Forum
Trade:	Structural Steel	Contract:
Address:	36 Maybrook Road, Montgomery, NY 12549	Telephone: 845-769-3000
As of Date:	3/31/2026	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Skanska	
Company Name:	United Air Conditioning	Project: University Forum
Trade:	HVAC	Contract:
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone: 718-893-6700
As of Date:	3/31/2026	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Skanska		
Company Name:	Transcontinental Steel	Project:	University Forum
Trade:	Misc Metals	Contract:	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone:	718-893-6700
As of Date:	3/31/2026	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Skanska	
Company Name:	Cord Contracting	Project: University Forum
Trade:	Millwork	Contract:
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Telephone: 516-626-8800
As of Date:	3/31/2026	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

[illegible]

Date: 3/31/2026

GC/CM:	Skanska
Date Range:	8/1/2008 - 3/31/2026
As of :	45686

University Forum

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#					
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	38	73%	14	27%	52
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Eddington Security Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
	Garcia Marble & Title Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	5	12%	36	88%	41
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	110	43%	143	57%	253
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28
	United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	391		362		753
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	52%		48%		100%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

University Forum

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																Headcount					
		M		W		L		MW		ML		WL		MWL		Total Hours	Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹		Hrs	% ¹	Hrs	% ¹	#	% ¹
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

Schedule M1

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Servic	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719
Direct Spend Grand Total					\$ -	\$ 226,000	\$ 226,000
MWL Direct Spend Total					\$ -	\$ 170,274	\$ 170,274
Non-MWL Direct Spend Total					\$ -	\$ 55,726	\$ 55,726
MWL % of Total					0%	75%	75%

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	3/31/2026	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,326,362

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Phase 2 Below Grade
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	3/31/2026	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 192,326,362	\$ 192,326,362

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,864,265	\$ 62,864,265
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 76,839,999	\$ 76,839,999
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 6,550,000	\$ 6,550,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	62	Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,090,075	\$ 9,090,075
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan				Tier II Grand Total	\$ -	\$ 175,674,776	\$ 175,674,776
				MWL Tier II Total	\$ -	\$ 156,973,167	\$ 156,973,167
				Non-MWL Tier II Total	\$ -	\$ 18,701,609	\$ 18,701,609
				MWL % of Tier II	0%	82%	82%

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Civetta Cousins	Project:	Phase 2 Below Grade
Trade:	Excavation	Contract:	
Address:	1100 East 156th Street Bronx, NY 10474	Telephone:	718-991-5100
As of Date:	3/31/2026	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Civetta Cousins	Project: Phase 2 Below Grade
Trade:	Foundation	Contract:
Address:	1100 East 156th Street Bronx, NY 10474	Telephone: 718-991-5100
As of Date:	3/31/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,839,999	\$ 76,839,999	\$ 76,839,999

[illegible]

Date: 3/31/2026

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	J. D'Annunzio & Sons	Project: Phase 2 Below Grade
Trade:	Utility General Contractor	Contract:
Address:	3730 Park Ave, South Plainfields, NJ 07080	Telephone: 732-574-1300
As of Date:	3/31/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Phase 2 Below Grade
Trade:	Protection	Contract:	
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone:	854-369-7500
As of Date:	3/31/2026	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	Cives Corp	Project: Phase 2 Below Grade
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	3/31/2026	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Lend Lease		
Company Name:	Roger & Sons Concrete Inc	Project:	Phase 2 Below Grade
Trade:	Concrete	Contract:	
Address:	1474 RT. 55 LAGRANGEVILLE, NY 12540	Telephone:	845-227-6033
As of Date:	3/31/2026	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,090,075	\$ 9,090,075	\$ 9,090,075

[illegible]

Date: 3/31/2026

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 3/31/2026
As of :	45686

Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392		14	67%	7	33%	21	
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431		4	18%	18	82%	22	
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039		1	20%	4	80%	5	
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526		32	25%	98	75%	130	
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	23,542		226	39%	356	61%	582	
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	276,986		17	38%	28	62%	45	
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071		135	54%	114	46%	249	
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174		19	54%	16	46%	35	
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375		135	43%	180	57%	315	
Total Hours		147,250		4,754		376		2,841		4,499		0		68		159,788		279,746		439,534		583		821		1,404	
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%		42%		58%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	1/1/2026 - 3/31/2026
As of :	45686

Phase 2 Below Grade

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 13,228,903	\$ 14,121,130	\$ 6,614,829

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

[illegible]

Date: 3/31/2026

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Kravis Hall
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	3/31/2026	Project Start:	4/28/2021
		Project End:	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Talisen Construction Corporation	Project:	Columbia Business School Kravis Hall
Trade:	General Contractor	Contract:	
Address:	213 W 35th Street New York, NY 10001	Telephone:	(212) 244-4581
As of Date:	3/31/2026	Project Start:	4/28/2021
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Talisen Construction Corporation	NON	No	Construction Management	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Liberty Doorworks Inc.	W	No	Doors/Frames/Hardware	Yes	\$ 36,000	\$ 38,512	\$ 38,512
Limongelli Electric Corp	MW	No	Electrical	Yes	\$ 367,000	\$ 347,757	\$ 347,757
NON:							
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	Yes	\$ 138,000	\$ 138,745	\$ 138,745
Ameriscan GPR Inc	NON	No	X-Ray/GPR	Yes	\$ 1,200	\$ 1,200	\$ 1,200
AWS Plumbing and Heating	NON	No	Sprinkler	Yes	\$ 48,000	\$ 50,284	\$ 50,284
Benco Inc	NON	No	Toilet Accessories	Yes	\$ 7,200	\$ 7,200	\$ 7,200
Black Dog	NON	No	Painting	Yes	\$ 20,500	\$ 20,500	\$ 20,500
Brisk Contracting Corp	NON	No	Drywall	Yes	\$ 140,000	\$ 146,011	\$ 146,011
Commercial Flooring Specialist	NON	No	Carpet	Yes	\$ 12,745	\$ 12,745	\$ 12,745
Cooper Electric Supply	NON	No	Light Fixtures	Yes	\$ 23,650	\$ 25,408	\$ 25,408
Doortec Architectural Metal & Glass LLC	NON	No	Metal & Glass	Yes	\$ 279,500	\$ 229,419	\$ 229,419
Dormar Construction Co. Inc.	NON	No	Tile & Stone	Yes	\$ 36,000	\$ 78,806	\$ 78,806
East Coast Solar Solutions Corp	NON	No	Glazing	Yes	\$ 1,698	\$ 1,698	\$ 1,698
Maspeth Welding Inc.	NON	No	Steel	Yes	\$ 49,000	\$ 62,275	\$ 62,275
RCJP	NON	No	Roofing	Yes	\$ 15,075	\$ 15,075	\$ 15,075
South Coast	NON	No	Roofing	Yes	\$ 16,915	\$ 19,215	\$ 19,215
William C. Gerakaris Plumbing & Heating Corp	NON	No	Plumbing	Yes	\$ 142,500	\$ 158,815	\$ 158,815
X - Cell Insulation Corp	NON	No	Fireproofing	Yes	\$ 3,500	\$ 3,500	\$ 3,500

e paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 1,338,483	\$ 1,357,165	\$ 1,357,165
MWL Tier II Total	\$ 403,000	\$ 386,269	\$ 386,269
Non-MWL Tier II Total	\$ 935,483	\$ 970,896	\$ 970,896
MWL % of Tier II	23%	22%	22%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Lock Smith	Yes	\$ -	\$ 10,232	\$ 10,232
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,835	\$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 21,727	\$ 21,727
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 480,412	\$ 480,412
Egg Electric	W	No	Electrical Fitout AG	Yes	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 565,913	\$ 565,913
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 14,443,862	\$ 14,443,862
Curtis Partition	M	No	Acoustical Ceiling	Yes	\$ 5,940,000	\$ 6,435,494	\$ 6,435,494
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 976,975	\$ 976,975
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,403,520	\$ 1,403,520
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 447,379	\$ 447,379
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 8,242,453	\$ 8,242,453
PJP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,255,895	\$ 1,255,895
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 61,457	\$ 61,457
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 2,336,508	\$ 2,336,508
NON:							
<u>See next page</u>							

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,212,530	\$ 5,212,530
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 310,868	\$ 310,868
DFB Sales	NON	No		Yes	\$ 1,610,000	\$ 1,525,019	\$ 1,525,019
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,915,689	\$ 6,915,689
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,321,796	\$ 1,321,796
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,045,731	\$ 2,045,731
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 370,332	\$ 370,332
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,751,642	\$ 2,751,642
Proformance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 87,068
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 877,878	\$ 877,878
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 205,427
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,149,017	\$ 1,149,017
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 80,445
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 638,342	\$ 638,342
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,726,088	\$ 3,726,088
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,720,832	\$ 2,720,832
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,694,138	\$ 5,694,138
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,089,081	\$ 1,089,081
Wolkow Braker Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,169,704	\$ 18,169,704
Tier II Grand Total					\$ 310,219,982	\$ 351,675,171	\$ 351,675,171
MWL Tier II Total					\$ 58,562,805	\$ 68,688,353	\$ 68,688,353
Non-MWL Tier II Total					\$ 251,657,177	\$ 282,986,818	\$ 282,986,818
MWL % of Tier II					19%	17%	17%

Date: 3/31/2026

Schedule M3

CM Name:	Talisen Construction Corporation		
Company Name:	Air Exchange & Energy Solutions Inc.		Project: Columbia Business School Kravis Hall
Trade:	HVAC		Contract:
Address:	169 Oakdene Avenue, Leonia NJ 07605		Telephone: 516-740-5900
As of Date:	3/31/2026	Project Start: 4/28/2021	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	\$ 138,000	\$ 138,745	\$ 138,745

[illegible]

Tier III Grand Total	\$ 44,000	\$ 52,995	\$ 52,995
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 44,000	\$ 52,995	\$ 52,995
MWL % of Tier II	0%	0%	0%

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Almar Plumbing & Heating Corp.		Project: Columbia Business School Above Grade
Trade:	Plumbing		Contract:
Address:	50 Bethpage Road, Hicksville, NY 11801		Telephone: 516-740-5900
As of Date:	3/31/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Bamco Inc.	Project:	Columbia Business School Above Grade
Trade:	Carpentry	Contract:	
Address:	30 Baekeland Ave - Middlessex NJ 08846	Telephone:	732-302-0889
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Cives Corp	Project: Columbia Business School Above Grade
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	3/31/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Concrete Industries One Corp	Project: Columbia Business School Above Grade
Trade:	Concrete Industries One Corp	Contract:
Address:	300 Boulevard of the Americas, Lakewood, NJ 08701	Telephone: 732-367-2020
As of Date:	3/31/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 891,871	\$ 310,868	\$ 310,868

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Champion Metal & Glass	Project:	Columbia Business School Above Grade
Trade:	Ornamental Metal	Contract:	
Address:	130 Motor Parkway	Telephone:	631-254-2560
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass	NON	No	Ornamental Metal	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Egg Electric Inc	Project:	Columbia Business School Above Grade
Trade:	Electrical Fitout AG	Contract:	
Address:	35 W 45 Street 4th Floor NY NY 10038	Telephone:	212-570-5049
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	First Women's Fire Systems Corp	Project: Columbia Business School Above Grade
Trade:	Fire Sprinkler Installation	Contract:
Address:	55 West 59th Street New York, NY 10018	Telephone: 212-570-5049
As of Date:	3/31/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Furniture Consultants		Project: Columbia Business School Above Grade
Trade:	Demountable Walls and Seminar Tables		Contract:
Address:	1450 Broadway NY New York 10018		Telephone: 212-299-4500
As of Date:	3/31/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Furniture Consultants	NON	No	Demountable Walls and Seminar Tables	\$ 7,849,154	\$ 8,237,485	\$ 8,237,485

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	F.W. Sims LLC		Project: Columbia Business School Above Grade
Trade:	HVAC		Contract:
Address:	101 Otis Street, West Babylon, NY 11704		Telephone: 631-491-1441
As of Date:	3/31/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,512,350	\$ 1,512,350	
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 40,783	\$ 40,783	
NON:								
Aalco Transport & Storage	NON	No		Yes	\$ 50,000	\$ 1,331,993	\$ 1,331,993	
Airpath Testing Services	NON	No	Testing & Balancing	Yes	\$ 275,000	\$ 294,950	\$ 294,950	
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050	
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 49,381	\$ 49,381	
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689	
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 49,500	\$ 49,500	
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 38,750	\$ 38,750	
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 381,219	\$ 381,219	
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 10,380	\$ 10,380	
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 491,658	\$ 491,658	
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987	
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 31,260	\$ 31,260	
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 531,382	\$ 531,382	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 13,263	
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,955	
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,598,220	\$ 1,598,220	
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 140,536	\$ 140,536	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315	
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030	
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 83,615	\$ 83,615	
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 13,449	
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 7,039	
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750	
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 205,000	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier III Grand Total	\$ 7,820,848	\$ 7,609,811	\$ 7,609,811
					MWL Tier III Total	\$ 4,650,000	\$ 1,553,133	\$ 1,553,133
					Non-MWL Tier III Total	\$ 3,170,848	\$ 6,056,678	\$ 6,056,678
					MWL % of Tier II	12%	4%	4%

Date: 3/31/2026

Schedule M3

CM Name: Turner Construction Company

Company Name:	Global BMU, LLC
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Project: Columbia Business School Above Grade

Trade:	Facade access equipment
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Contract: Final Schedule M as of 11/4/2020

Address: 65 West 36th street, New York NY 10018

Telephone: 646-741-2455

As of Date: 3/31/2026

Project Start: 1/1/2018

Project End: In Progress

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Global BMU, LLC	NON	No	Facade access equipment	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990

[illegible]

Tier III Grand Total	\$ 933,661	\$ 1,164,459	\$ 1,164,459
MWL Tier III Total	\$ 295,000	\$ 258,374	\$ 258,374
Non-MWL Tier III Total	\$ 638,661	\$ 906,085	\$ 906,085
MWL % of Tier II	17%	15%	15%

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	HB Communications, Inc.	Project:	Columbia Business School Above Grade
Trade:	Audio Visual	Contract:	
Address:	60 Dodge Ave North Haven, CT 06473	Telephone:	732-275-2094
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Heritage Mechanical Services	Project: Columbia Business School Above Grade
Trade:	HVAC	Contract:
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Telephone: 516-558-2004
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	Project:	Columbia Business School Above Grade
Trade:	Spray Fireproofing	Contract:	
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone:	631-208-3500
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Jacsonson and Company	Project:	Columbia Business School Above Grade
Trade:	Carpentry	Contract:	
Address:	1079 East Grand Street, Elizabeth NJ 07207	Telephone:	(908) 355-5200
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Jacsonson and Company	Project:	Columbia Business School Above Grade
Trade:	Carpentry - Specialty Ceilings	Contract:	
Address:	1079 East Grand Street, Elizabeth NJ 07207	Telephone:	(908) 355-5200
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry - Specialty Ceilings	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	JEM Architecturals, Inc.	Project: Columbia Business School Above Grade	
Trade:	Ornamental Metals	Contract:	
Address:	37 Cuff Street, New Rochelle NY 10801	Telephone: 914-365-1500	
As of Date:	3/31/2026	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	PJ Mechanical Corp	Project: Columbia Business School Above Grade	
Trade:	HVAC Work	Contract:	
Address:	55 Bond Street	Telephone: 212-243-2555	
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Platinum	Project:	Columbia Business School Above Grade
Trade:	Terrazzo	Contract:	
Address:	120 Broadway, New York NY	Telephone:	212-535-9700
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Platinum	NON	No	Terrazzo	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Post Road Iron Works	Project: Columbia Business School Above Grade
Trade:	Overhead Doors	Contract:
Address:	345 West Putnam Ave. Greenwich CT 06830	Telephone: 203-869-6322
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Overhead Doors	\$ 650,000	\$ 2,751,642	\$ 2,751,642

[illegible]

Date: 3/31/2026

Schedule M3**Schedule M3**

CM Name:	Turner Construction Company	
Company Name:	Roger & Sons Concrete, Inc.	Project: Columbia Business School Above Grade
Trade:	Concrete	Contract:
Address:	1474 Route 55, LaGrangeville, NY 12540	Telephone: 845-227-6033
As of Date:	3/31/2026	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Safway Atlantic, LLC	Project:	Columbia Business School Above Grade
Trade:	Hoist & Protection	Contract:	
Address:	700 Commercial Ave, Carlstadt NJ 07072	Telephone:	201-636-5500
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Scanga Woodwork	Project:	Columbia Business School Above Grade
Trade:	Millwork	Contract:	
Address:	22 Corporate Park West Cold Spring NY 10516	Telephone:	845-265-9115
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Schneider Electric	Project: Columbia Business School Above Grade
Trade:	Building Management System	Contract:
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone: 609-865-1502
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric		Project: Columbia Business School Above Grade
Trade:	IT/Secutiry		Contract:
Address:	210 Meadowlands Parkway, Secaucus NJ 07094		Telephone: 609-865-1502
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Sherland & Farrington Inc	Project:	Columbia Business School Above Grade
Trade:	Resilient Flooring	Contract:	
Address:	253 West 28th Street, New York, NY 10001	Telephone:	212-206-7500
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Sherland & Farrington Inc	NON	No	Resilient Flooring	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Sloan & Company	Project:	Columbia Business School Above Grade
Trade:	Carpentry	Contract:	
Address:	49 Bloomfield Avenue - Miuntain Lakes, NJ 07046	Telephone:	(973) 227-3555
As of Date:	6/30/2022	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sloan & Company	NON	No	Carpentry	\$ 850,000	\$ 982,272	\$ 982,272

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp.	Project:	Columbia Business School Above Grade
Trade:	Resinous Flooring	Contract:	
Address:	5 N. Greenwich Rd monk, NY 10504	Telephone:	914-723-4800
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Painting	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp.	Project:	Columbia Business School Above Grade
Trade:	Resinous Flooring	Contract:	
Address:	5 N. Greenwich Rd monk, NY 10504	Telephone:	914-723-4800
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 765,950	\$ 877,878	\$ 877,878

[illegible]

Date: 3/31/2026

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	TEI Group	Project: Columbia Business School Above Grade
Trade:	Elevator	Contract:
Address:	30-30 47th Ave, LIC, Queens NY - 11101	Telephone: 718-609-2504
As of Date:	3/31/2026	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Turner Logistics LLC	Project:	Columbia Business School Above Grade
Trade:	MEP Pre-Purchase Equip	Contract:	
Address:	3 Paragon Drive, Montvale, NJ 07645	Telephone:	201-722-3800
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	MEP Pre-Purchase Equip	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066

[illegible]

Date: 3/31/2026

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Unity Electric	Project:	Columbia Business School Above Grade
Trade:	Electrical	Contract:	
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365	Telephone:	718-593-4300
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999

[illegible]

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,963	\$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,365	\$ 5,365
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 38,179
Egg Electric	W	No		Yes	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,818,387	\$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 511,514	\$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,373,680	\$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 76,521
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,442	\$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,556
NON:							
<u>See Next page</u>							

Date: 3/31/2026

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:</			

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Almar Plumbing & Heating Corp.		Contract:		
Trade:	Plumbing		Telephone:	516-740-5900	
Address:	50 Bethpage Road, Hicksville, NY 11801		Project Start:		

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Bamco Inc.		Contract:		
Trade:	Carpentry		Telephone:	(732) 302-0889	
Address:	30 Bleakeland Ave - Middlesex NJ 08846		Project Start:	1/1/2	

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Egg Electric Inc		Contract:		
Trade:	Electrical Fitout AG		Telephone:	212-570-5049	
Address:	35 W 45 Street 4th Floor NY NY 10038		Project Start		

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Turner Construction Company		
Company Name:	First Women's Fire Systems Corp	Project:	Columbia Business School Below Grade
Trade:	Fire Sprinkler Installation	Contract:	
Address:	55 West 59th Street New York, NY 10018	Telephone:	212-570-5049
As of Date:	3/31/2026	Project Start:	1/1/2018
		Project End:	Final

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Heritage Mechanical Services		Contract:		
Trade:	HVAC		Telephone:	516-558-2004	
Address:	70 Schmidt Boulevard, Farmingdale				

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Island International Enterprises, LLC		Contract:		
Trade:	Spray Fireproofing		Telephone:		

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	PJ Mechanical Corp.		Contract:		
Trade:	HVAC Work		Telephone:	212-243-2555	
Address:					

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Rad and D'Aprile Inc.		Contract:		
Trade:	Masonry		Telephone:	516-826-9218	

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Roger & Sons Concrete, Inc.		Contract:		
Trade:	Concrete		Telephone:	845-227-6033	
Address					

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Schneider Electric		Contract:		
Trade:	Building Management System		Telephone:		

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Schneider Electric		Contract:		
Trade:	IT/ Security		Telephone:	609-865-1502	

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade	
Company Name:	Spectrum Painting Corp		Contract:		

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Turner Construction Company	
Company Name:	TEI Group	Project: Columbia Business School Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Below Grade
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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

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Schedule M3

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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