

Non-Specialty Construction

Date: 12/31/2025

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 12/31/2025

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	Project Completed 10/2018	5-10
Abatement & Demolition Project	9/1/2009	Project Completed 04/2022	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	Project Completed 02/2020	55-61
Lenfest	12/1/2013	Project Completed 02/2021	62-78
University Forum	12/1/2015	Project Completed 05/2021	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-189
Open Space Large Square	7/1/2020	In Progress	190-196
Shared Services	2/4/2010	In Progress	197-199

Manhattanville MWL Workforce and Spending Summary
 Cumulative: Aug 1, 2008 to December 31, 2025
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659	\$ 29,491,185		
Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362	\$ 1,468,777		
* Jerome L. Greene Science Center	\$ 49,264,524	11%	\$ 45,806,201	11%	\$ 12,815,780	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,264,986	27%	\$ 312,695,552	73%	\$ 429,960,538	\$ 19,524,764		
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907	\$ -		
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495	\$ 462,578		
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211	\$ 3,176,899		
University Forum	\$ 17,453,734	20%	\$ 5,007,224	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,792,304	69%	\$ 86,137,699	\$ 2,637,935		
* Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,706,264	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,757,393	61%	\$ 75,794,969	39%	\$ 192,552,362	\$ 94,339,431		
* Columbia Business School	\$ 68,993,314	14%	\$ 64,456,165	13%	\$ 4,298,750	1%	\$ 521,696	0%	\$ 310	0%	\$ 1,422,825	0%	\$ 2,709,600	1%	\$ 142,402,660	28%	\$ 365,190,812	72%	\$ 507,593,472	\$ 8,431,485		
* Open Space Large Square	\$ 193,643	1%	\$ 2,045,821	8%	\$ 381,007	2%	\$ 336,483	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 2,956,954	12%	\$ 21,222,839	88%	\$ 24,179,793	\$ 381,007		
Total	\$ 156,730,261		\$ 133,489,463		\$ 144,168,015		\$ 7,036,451		\$ 2,660		\$ 1,793,236		\$ 13,950,150		\$ 457,170,236		\$ 941,412,262		\$ 1,398,582,498	\$ 159,914,061		
% of Total Spending	11%		10%		10%		1%		0%		0%		1%		33%		67%		100%	11%		

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$156,232,438	\$133,489,463	\$144,168,015	\$6,458,259	\$2,660	\$1,793,236	\$7,970,034	\$450,114,105	\$751,266,146	\$1,201,380,251	\$153,933,945
% of Total Spending	13%	11%	12%	1%	0%	0%	1%	37%	63%	100%	13%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	164	\$ 232,771,625	51%	17%	19%
Local Firms	39	\$ 143,988,645	31%	10%	12%
Firms With Other Certification	61	\$ 80,409,966	18%	6%	7%
Total MWL	264	\$ 457,170,236	100%	33%	38%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount			
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239	
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	396	65%	211	35%	607	
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,145	41%	1,622	59%	2,767	
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	101	53%	88	47%	189	
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756	
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	391	52%	362	48%	753	
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534	4,943	583	42%	821	58%	1,404	
* Columbia Business School	746,534	40%	14,439	1%	7,580	0%	35,578	2%	37,483	2%	2,133	0%	17,368	1%	861,113	46%	1,014,106	54%	1,875,219	64,563	1,834	51%	1,731	49%	3,565	
* Shared Services - Lend Lease US Construction LMB ³	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	134	43%	181	57%	315	
* Shared Services - Johnson Security ³	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	299	0%	10	0%	309	
* Shared Services - Eddington Security ³	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	0%	1	0%	168	
* Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317	512	131	85%	23	15%	154	
Total Hours	2,111,558		32,599		35,993		119,436		259,056		3,358		40,190		2,602,189		2,749,390		5,351,579	338,597	5,544	49%	5,682	51%	11,226	
% of Total Hours	39%		1%		1%		2%		5%		0%		1%		49%		51%		100%	6%	49%		51%		100%	

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
(Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary
 Quarter: September 1, 2025 to December 31, 2025
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Jerome L. Greene Science Center	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
University Forum	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Phase 2 Below Grade	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Columbia Business School	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 5,391	100%	\$ 5,391	100%	\$ 5,391	100%	\$ -	0%
* Open Space Large Square	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Total	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 5,391	100%	\$ 5,391	100%	\$ 5,391	100%	\$ -	0%
% of Total Spending¹		0%		0%		0%		0%		0%		0%		0%		0%			100%			100%				0%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours		Total L			Headcount					
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Columbia Business School	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Shared Services - Lend Lease US Construction LMB ³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Shared Services - Johnson Security ³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
* Shared Services - Eddington Security ³	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
% of Total Hours²		0%		0%		0%		0%		0%		0%		0%		0%			0%			0%									

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	1/3/2008 ¹
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Girl Printing and Messenger Inc	W	No	Printing	Yes	\$ -	\$ 13	\$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ 12,812	\$ 14,134	\$ 14,134
NON:							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	\$ -	\$ 255	\$ 255

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

¹ Billing begins on 8/1/2008
 Date: 12/31/2025

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Utilities Improvement
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	1/3/2008 ¹
		Project End:	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
MWL Tier II Total	\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
Non-MWL Tier II Total	\$ 728,503	\$ 568,503	\$ 568,503
MWL % of Tier I	100%	87%	89%

¹ Billing begins on 8/1/2008
Date: 12/31/2025

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	%	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No		Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,256,013	\$ 1,256,013
MWL Direct Spend Total	\$ -	\$ 168,739	\$ 168,739
Non-MWL Direct Spend Total	\$ -	\$ 1,087,274	\$ 1,087,274
MWL % of Total	0%	13%	13%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Abatement & Demolition
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 12/31/2025	Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	Construction	Yes	\$ -	\$ 8,050,185	\$ 8,050,185
Direct Spend Grand Total					\$ -	\$ 8,050,185	\$ 8,050,185
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 8,050,185	\$ 8,050,185
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No		Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier II	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Breeze National Inc	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	9/24/2011
		Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					- \$	-	-
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 1A & 1B
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/1/2009
As of Date:	12/31/2025	Project End:	1/12/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Expedite-Dem Inc	MW-ESD	No	Sidewalk Bridge & Scaffold	Yes	\$ -	\$ 126,400	\$ 126,400
Marguerite Connelly Your Expediter Inc	W-ESD	No	Expeditior	Yes	\$ 50,000	\$ 17,610	\$ 17,610
Pearlgreen	L	No	Building Supplies	Yes	\$ 30,000	\$ 11,246	\$ 11,246
Metropolitan Enterprises Inc, DBA Target Scaffolding	M-ESD	No	Scaffolding	Yes	\$ 163,000	\$ 282,192	\$ 282,192
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,804	\$ 5,804
Petroscan Ltd	W-ESD	No	62	Yes	\$ -	\$ 870	\$ 870
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ -	\$ 10,234	\$ 10,234
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ -	\$ 30,000	\$ 30,000
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ -	\$ 15,000	\$ 15,000
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 100,000	\$ 16,093	\$ 16,093
Coral Management	L	No	Material Supplier	Yes	\$ -	\$ 6,526	\$ 6,526
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 6,892	\$ 6,892
Adco Electrical Corp	W-ESD	No	Utility Supplier	Yes	\$ -	\$ 50,000	\$ 50,000
Tier III Grand Total					\$ 351,000	\$ 578,867	\$ 578,867
MWL Tier III Total					\$ 351,000	\$ 578,867	\$ 578,867
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					19%	32%	32%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease	Project: Abatement & Demolition
Company Name: Par Environmental Corp	Contract: Areas 7 (Site 28) & 8
Trade: General Contracting	Telephone: 212-939-9580
Address: 622 West 132nd, 2nd fl, New York, NY 10027	
As of Date: 12/31/2025	Project Start: 10/11/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No	62	Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 984,000	\$ 508,073	\$ 508,073
MWL Tier III Total	\$ 984,000	\$ 508,073	\$ 508,073
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	37%	19%	19%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Area 9A
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	12/31/2025	Project Start: 11/30/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 35,000	\$ 32,850	\$ 32,850
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 10,000	-	-
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491
Safety & Quality Plus Inc	W-ESD	No	62	Yes	\$ 20,000	\$ 25,122	\$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	-	-
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan				Tier III Grand Total	\$ 203,000	\$ 167,877	\$ 167,877
				MWL Tier III Total	\$ 203,000	\$ 167,877	\$ 167,877
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	36%	28%	28%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Area 0
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	11/30/2012
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 25,000	\$ 4,250	\$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 30,000	\$ 27,566	\$ 27,566
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 10,000	\$ 11,285	\$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 20,000	\$ 55,828	\$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 30,000	\$ 10,027	\$ 10,027
Pestrol Inc	MWL-ESD	No		Yes	\$ 5,000	\$ 2,450	\$ 2,450
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ 1,308	\$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ 20,000	\$ 1,161	\$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ 150,000	\$ 118,332	\$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	\$ 100,000	\$ 35,750	\$ 35,750
Tier III Grand Total					\$ 395,000	\$ 267,957	\$ 267,957
MWL Tier III Total					\$ 395,000	\$ 267,957	\$ 267,957
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					30%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total									
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#					
Tier I (Direct)	Lend Lease (US) Construction LMB Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225
	PAR ENVIRONMENTAL CORPORATI Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	396		211		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	65%		35%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2025 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 12,214,230

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) (otherwise enter Trade)	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ --	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ --	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ --	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ --	\$ 45,644	\$ 45,644
CI/Structure	M-ESD	No	General Contractor	Yes	\$ --	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ --	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	62 Electrical	Yes	\$ --	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ --	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ --	\$ 110,815	\$ 110,815
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ --	\$ 101,927	\$ 101,927
Isis Construction Corp	W-ESD	No	General Contractor	Yes	\$ --	\$ 35,945	\$ 35,945
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$ --	\$ 1,543	\$ 1,543
King Rose of NY Inc	L	No	General Contractor	Yes	\$ --	\$ 278,636	\$ 278,636
M & J Mechanical Corp	W-ESD	No	HVAC/Mechanical	Yes	\$ --	\$ 87,580	\$ 87,580
Mama's Contracting Corp	W-ESD	No	General Contractor	Yes	\$ --	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ --	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ --	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ --	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ --	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ --	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ --	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire &	NON	No	Safeway Fire - Monitoring	Yes	\$ --	\$ 9,969	\$ 9,969
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ --	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ --	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ --	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ --	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ --	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ --	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ --	\$ 68,605	\$ 68,605
Breckman Coulier Inc	NON	No	Moving & Relocation	Yes	\$ --	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ --	\$ 151,998	\$ 151,998
Bloquell Inc	NON	No	Decontamination Services	Yes	\$ --	\$ 137,314	\$ 137,314
Braker Biospin Corp	NON	No	Supplier	Yes	\$ --	\$ 4,019,530	\$ 4,019,530
Bruker	NON	No	Moving & Relocation	Yes	\$ --	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ --	\$ 96,000	\$ 96,000
Central Moving & Storage Co	NON	No	UJWPA Suppliers	Yes	\$ --	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ --	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ --	\$ 29,641	\$ 29,641
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$ --	\$ 10,085	\$ 10,085
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ --	\$ 1,559	\$ 1,559
Dancker Sellaw & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809
CPM Builders Inc	NON	No	General Contractor	Yes	\$ --	\$ 2,135,203	\$ 2,135,203
Engineer Supply	NON	No	Supplies	Yes	\$ --	\$ 182	\$ 182
FeEx	NON	No	Supplies	Yes	\$ --	\$ 182	\$ 182
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ --	\$ 21,484	\$ 21,484
Formatrix Inc	NON	No	Materials & Equipment	Yes	\$ --	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ --	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ --	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ --	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ --	\$ 1,177,637	\$ 1,177,637
J.H. Weiss Co Ltd Town House Specialty	NON	No	Cleaning	Yes	\$ --	\$ 424	\$ 424
JDL Trucking & Rigging Inc	NON	No	Trucking & Rigging	Yes	\$ --	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$ --	\$ 4,658	\$ 4,658
JWESS LLC	NON	No	Supplier	Yes	\$ --	\$ 73,170	\$ 73,170
Keweenaw Scientific Corporation	NON	No	Lab Furniture	Yes	\$ --	\$ 66,393	\$ 66,393
Leica	NON	No	Moving & Relocation	Yes	\$ --	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ --	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ --	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ --	\$ 1,690	\$ 1,690
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	\$ --	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ --	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ --	\$ 49,132	\$ 49,132
Olympus	NON	No	Moving & Relocation	Yes	\$ --	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ --	\$ 307,485	\$ 307,485
Parker Interier Plasticsage Inc	NON	No	Landscaping	Yes	\$ --	\$ 2,834	\$ 2,834
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ --	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ --	\$ 5,417	\$ 5,417
Platinum Terrazo	NON	No	Resilient Flooring & Base	Yes	\$ --	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ --	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ --	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ --	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ --	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ --	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ --	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ --	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ --	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ --	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ --	\$ 28,420	\$ 28,420
Storis Corp	NON	No	Supplier	Yes	\$ --	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ --	\$ 180	\$ 180
Techniplast USA	NON	No	Supplier	Yes	\$ --	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ --	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

Direct Spend Grand Total	\$ 96,809	\$ 12,214,393	\$ 12,214,230
MWL Direct Spend Total	\$ --	\$ 1,111,477	\$ 1,111,477
Non-MWL Direct Spend Total	\$ 96,809	\$ 11,102,916	\$ 11,102,743
MWL % of Total	0%	9%	9%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027	Telephone: _____
As of Date: 12/31/2025	Project Start: 2/28/2011
	Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692
					62		

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692
MWL % of Total	0%	0%	0%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center Synapse
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 389,626	\$ 389,626
Direct Spend Grand Total					\$ -	\$ 389,626	\$ 389,626
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 389,626	\$ 389,626
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144	
Casone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835	
Celtic Sheetmetal Inc	W-ESD	No	HVAC Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673	
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492	
Eddington Security Inc	MW-ESD	No		62	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594	
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254	
Glacetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760	
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132	
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311	
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977	
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934	
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082	
NON:								
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060	
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147	
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428	
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876	
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213	
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114	
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851	
EJ/Egg Electric JV - (E Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997	
EJ/Egg Electric JV - (E Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301	
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291	
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282	
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094	
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302	
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259	
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648	
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104	
Jentile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407	
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572	
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273	
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517	
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983	
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842	
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552	
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506	
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491	
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827	
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306	
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742	
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499	
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897	
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150	
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170	
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269	
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870	

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 347,360,224	\$ 346,726,322
MWL Tier II Total	\$ -	\$ 51,335,947	\$ 51,335,947
Non-MWL Tier II Total	\$ -	\$ 296,024,276	\$ 295,390,375
MWL % of Tier II		0%	12%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
			62				
Tier II Grand Total					\$ -	\$ 383,868	\$ 383,868
MWL Tier II Total					\$ -	\$ -	\$ -
Non-MWL Tier II Total					\$ -	\$ 383,868	\$ 383,868
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Jerome L. Greene Science Center
Company Name: Cives Corp	Contract:
Trade: Structural Steel	Telephone: 315-287-2200
Address: 8 Church Street, Gouverneur, NY 13642	Project Start: 2/28/2011
As of Date: 12/31/2025	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	62	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
	MWL Tier III Total	\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	11%	12%	12%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	RCC Concrete Corp	Contract:	
Trade:	Cement & Concrete Construction	Telephone:	516-279-6787
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Project Start:	10/10/2012
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,656	\$ 10,064,656

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	\$ 1,149,310	\$ 774,257	\$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	\$ -	\$ 33,231	\$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 392,385	\$ 492,283	\$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 25,018	\$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 472,592	\$ 472,592
B.P. Precise Construction Corp	W	No		62 Yes	\$ -	\$ 561,826	\$ 561,826
Tier III Grand Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
MWL Tier III Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					23%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	MW Mechanical Inc	Project: Jerome L. Greene Science Center	
Trade:	HVAC	Contract:	
Address:	622 West 132nd Street, New York, NY 10027	Telephone: 718-961-6634	
As of Date:	12/31/2025	Project Start: 2/25/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 11,932,486	\$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,623,213	\$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,534,239
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 659	\$ 659
Safety & Quality Plus Inc	W-ESD	No		Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
	MWL Tier III Total	\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	52%	54%	54%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Otis Elevator Company	Contract:	
Trade:	Elevators	Telephone:	973-575-3107
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Project Start:	4/20/2012
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL: Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 674,839	\$ 739,014	\$ 739,014
	MWL Tier III Total	\$ 674,839	\$ 739,014	\$ 739,014
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	17%	18%	18%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center	
Company Name: WDF Inc		Contract:	
Trade: HVAC		Address: 30 North Macquesten Parkway, Mount Vernon, NY 10550	Telephone: 914-776-8144
As of Date: 12/31/2025	Project Start: 2/25/2013	Project End: In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
			62				
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Island Acoustics		Contract:
Trade: Carpentry		Telephone: 631-234-4500
Address: 518 Johnson Ave Bohemia, NY 11716		Project Start: 3/12/2013
As of Date: 12/31/2025		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No		62 Yes	\$ -	\$ 97,976	\$ 97,976

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
	MWL Tier III Total	\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	25%	15%	15%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Forest Electric	Contract:	
Trade:	Electrical	Telephone:	212-318-1500
Address:	2 Penn Plaza New York, NY 10121	Project Start:	5/1/2013
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Belle Lighting	M-ESD	No	Lighting Material Supplier	Yes	\$ 9,735,705	\$ 10,481,341	\$ 10,481,341
Dumont Electrical Inc	M-ESD	No	Electrical Material Supplier	Yes	\$ 975	\$ 975	\$ 975
Smith El-DIS Co, Inc	L	No	Electrical Material Supplier	Yes	\$ 4,161	\$ 146,703	\$ 146,703
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 80,541	\$ 853,947	\$ 853,947
Act Electrical & Data	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 80,114	\$ 80,114
Montana Datacom	W-ESD	No	62 Electrical Material Supplier	Yes	\$ -	\$ 170,758	\$ 170,758
Atlas Switch Co Inc	W	No	Electrical Material Supplier	Yes	\$ -	\$ 600	\$ 600
LB Electric Supply Co.	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 28,338	\$ 28,338

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
MWL Tier III Total	\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	32%	33%	33%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	
Company Name: Navillus Tile Inc	Project: Jerome L. Greene Science Center
Trade: Masonry	Contract:
Address: 575 5th Ave 29th Floor, New York, NY 10017	Telephone: 212-750-1808
As of Date: 12/31/2025	Project Start: 11/20/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					-	-	-
MWL % of Tier III					9%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	B&G Electrical Contractors of NY	Contract:	
Trade:	Electrical	Telephone:	631-669-6000
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Project Start:	9/13/2013
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc Hardware	Yes	\$ 340,000	\$ 7,594	\$ 7,594
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 967,729	\$ 967,729
Benfield	L	No	Relay Racks, Ladder Rack and Assoc Hardware	Yes	\$ -	\$ 4,178	\$ 4,178
NON:				62			
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 845,700	\$ 1,163,098	\$ 1,163,098
	MWL Tier III Total	\$ 840,000	\$ 1,154,998	\$ 1,154,998
	Non-MWL Tier III Total	\$ 5,700	\$ 8,100	\$ 8,100
	MWL % of Tier III	7%	7%	7%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Rael Automatic Sprinkler
Trade: Fire Protection
Address: 1750 Plaza Avenue New Hyde, NY 11040
As of Date: 12/31/2025

Project: Jerome L. Greene Science Center
Contract:
Telephone: 516-593-2000
Project Start: 12/19/2012
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723
NON:							
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436
			62				

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 1,040,200	\$ 365,909	\$ 365,909
	MWL Tier III Total	\$ 902,200	\$ 364,473	\$ 364,473
	Non-MWL Tier III Total	\$ 138,000	\$ 1,436	\$ 1,436
	MWL % of Tier III	13%	6%	6%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Jerome L. Greene Science Center
Company Name: Siemens Industry Inc	Contract:
Trade: BMS	Telephone: 973-575-6300
Address: 8 Fernwood Road, Florham Park, NJ 07392	Project Start: 2/28/2011
As of Date: 12/31/2025	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,460,997	\$ 14,460,997

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 125,000	\$ 99,502	\$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	\$ 80,000	\$ 80,000	\$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	\$ 1,320,128	\$ 1,483,222	\$ 1,483,222
NON:							
Ricotta Electrical	NON	No		Yes	\$ 2,811,000	\$ 3,123,628	\$ 3,123,628
BCI Electrical	NON	No	Electrician	Yes	\$ 1,618,000	\$ 1,626,878	\$ 1,626,878

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 5,954,128	\$ 6,413,230	\$ 6,413,230
MWL Tier III Total	\$ 1,525,128	\$ 1,662,724	\$ 1,662,724
Non-MWL Tier III Total	\$ 4,429,000	\$ 4,750,506	\$ 4,750,506
MWL % of Tier II	26%	11%	11%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Bauerschmidt & Sons Inc
Trade: Architectural Woodworking
Address: 11920 Merrick Blvd, Jamaica, NY 11434
As of Date: 12/31/2025

Project: Jerome L. Greene Science Center
Contract:
Telephone: 718-528-3500
Project Start: 2/28/2011
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No		62	\$ -	\$ 229,628	\$ 229,628

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ -	\$ 532,097	\$ 532,097
MWL Tier III Total	\$ -	\$ 302,469	\$ 302,469
Non-MWL Tier III Total	\$ -	\$ 229,628	\$ 229,628
MWL % of Tier III	0%	6%	6%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Jantile Inc	Project:	Jerome L. Greene Science Center
Trade:	Ceramic Tile	Contract:	
Address:	3960 Merritt Avenue, Bronx, NY 10466	Telephone:	718-655-5450
As of Date:	12/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 8,798	\$ 65,981	\$ 65,981
MWL Tier III Total	\$ 8,798	\$ 65,981	\$ 65,981
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	3%	3%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project: Jerome L. Greene Science Center
Company Name:	Elite Interiors Systems Inc	Contract:
Trade:	Carpentry / Drywall	Telephone: 718-401-3706
Address:	79 Alexander Ave Bronx, NY 10454	Project Start: 2/28/2011
As of Date:	12/31/2025	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	\$ -	\$ 268,661	\$ 268,661
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	\$ -	\$ 17,000	\$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	\$ 173,491	\$ 210,108	\$ 210,108
					Tier III Grand Total	\$ 173,491	\$ 495,769
					MWL Tier III Total	\$ -	\$ -
					Non-MWL Tier III Total	\$ 173,491	\$ 495,769
					MWL % of Tier II	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	F. W. Sims Inc.	Project:	Jerome L. Greene Science Center
Company Name:	F. W. Sims Inc.	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Steel, West Babylon, NY 11704		
As of Date:	12/31/2025	Project Start:	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
New York Plumbing Supply	M	No	Supplier	Yes	\$ 300,000	\$ 40,600	\$ 40,600
NON							
Geocomp Engineering	NON	No	Engineering	Yes	\$ 3,900	\$ 3,900	\$ 3,900
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,314	\$ 35,314
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 50,000	\$ 50,000
SRS Enterprises Inc.	NON	No	Equipment Supplier	Yes	\$ 435,000	\$ 266,150	\$ 266,150
Vibration Products, Inc.	NON	No	Equipment Supplier	Yes	\$ 205,000	\$ 107,000	\$ 107,000
Interstate Chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188
Ferguson Enterprises	NON	No	Supplier	Yes	\$ 26,833	\$ 25,632	\$ 25,632
Gotham Pips Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 49,236	\$ 49,236
Cleary Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 8,256	\$ 8,256
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 2,915	\$ 2,915

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,076,384	\$ 616,736	\$ 616,736
MWL Tier III Total	\$ 300,000	\$ 40,600	\$ 40,600
Non-MWL Tier III Total	\$ 776,384	\$ 576,136	\$ 576,136
MWL % of Tier II	2%	0%	0%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project:	Jerome L. Greene Science Center
Trade:	Glazing	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone:	631-254-2560
As of Date:	12/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No		62	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>		Tier III Grand Total	\$ 114,511	\$ 105,551	\$ 105,351
		MWL Tier III Total	\$ 56,911	\$ 45,951	\$ 45,951
		Non-MWL Tier III Total	\$ 57,600	\$ 59,600	\$ 59,400
		MWL % of Tier III	4%	5%	5%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Modulo 3 Corporation DBA Unifor	Project:	Jerome L. Greene Science Center
Trade:	Glass and Glazing	Contract:	
Address:	149 Fifth Avenue, New York NY 10010	Telephone:	212-673-3434
As of Date:	12/31/2025	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
MWL Tier III Total	\$ 875,000	\$ 1,357,069	\$ 1,357,069
Non-MWL Tier III Total	\$ 193,218	\$ 176,452	\$ 176,452
MWL % of Tier II	17%	27%	27%

GC/CM: Lend Lease
 Date Range: 8/1/2008 - 12/31/2025
 As of: 45959

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce								Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	# %	# %	# %	
Tier I (Direct)	Lend Lease (US) Construction LMB Inc. Construction Management	3,540 16%	808 4%	100 0%	48 0%	2,457 11%	0 0%	10 0%	6,962 32%	14,963 68%	21,925	32 53%	28 47%	60	
	Baerschmidt & Sons Millwork	1,851 12%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	1,851 12%	13,802 88%	15,653	1 4%	25 96%	26	
	B&G Electric Electrical	19,117 18%	1,942 2%	966 1%	1,946 2%	4,914 5%	0 0%	0 0%	28,884 27%	79,267 73%	108,171	45 33%	91 67%	136	
	Cardoza Plumbing Plumbing	32,654 26%	0 0%	1,649 1%	5,264 4%	5,733 5%	1,225 1%	0 0%	46,525 37%	77,589 63%	124,113	26 31%	57 69%	83	
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671 22%	0 0%	0 0%	0 0%	327 4%	0 0%	0 0%	1,998 26%	5,723 74%	7,721	15 32%	32 68%	47	
	Cives Steel Superstructure Steel	47,566 29%	56 0%	1,821 1%	0 0%	2,626 2%	0 0%	0 0%	52,068 32%	111,885 68%	163,953	99 33%	204 67%	303	
	Creative Construction Services Safety Equipment	9,838 48%	96 0%	0 0%	3,323 16%	499 2%	0 0%	767 4%	14,522 71%	5,997 29%	20,519	37 90%	4 10%	41	
	Eagle One Roofing Contractors Inc Roofing	8,674 36%	81 0%	0 0%	2,120 9%	3,244 13%	0 0%	0 0%	14,118 58%	10,173 42%	24,291	56 60%	38 40%	94	
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53 21%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	53 21%	199 79%	252	2 25%	6 75%	8	
	Fine Group Painting & Instrumentation	27,238 72%	0 0%	0 0%	8 0%	444 1%	0 0%	0 0%	27,690 73%	10,094 27%	37,784	48 77%	14 23%	62	
	Five Star Electrical Electrical	12,305 8%	198 0%	152 0%	384 0%	3,453 2%	0 0%	1,684 1%	18,175 12%	136,379 88%	154,554	38 21%	145 79%	183	
	Forest Electric Electrical	46,104 25%	0 0%	0 0%	312 0%	2,335 1%	0 0%	0 0%	48,750 26%	137,606 74%	186,356	49 34%	97 66%	146	
	Fresh Meadow HVAC Systems	1,352 46%	0 0%	0 0%	0 0%	136 5%	0 0%	0 0%	1,488 50%	1,460 50%	2,948	12 44%	15 56%	27	
	Hi Tech Data Raised Access Flooring	297 10%	1,002 33%	0 0%	0 0%	25 1%	0 0%	0 0%	1,324 43%	1,726 57%	3,050	7 64%	4 36%	11	
	Island Acoustics Acoustics	58,183 52%	8 0%	2,294 2%	1,732 2%	4,017 4%	0 0%	4,956 4%	71,189 64%	40,705 36%	111,894	72 53%	64 47%	136	
	Jantile Inc Ceramic Tile	8,147 59%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	8,147 59%	5,729 41%	13,876	10 48%	11 52%	21	
	Metropolitan Enterprises Scaffolding	1,346 54%	0 0%	0 0%	0 0%	14 1%	0 0%	0 0%	1,360 55%	1,126 45%	2,485	33 60%	15 31%	48	
	Morrill Brown Corp. Fireproofing	9,614 91%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	9,614 91%	1,008 9%	10,622	12 92%	1 8%	13	
	Navillus Contracting Masonry	42,824 50%	0 0%	0 0%	797 1%	12,199 14%	0 0%	0 0%	55,820 65%	29,456 35%	85,275	170 55%	137 45%	307	
	Nets That Work Safety Equipment	1,252 52%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	1,252 52%	1,177 48%	2,429	4 33%	8 67%	12	
	Otis Elevators Elevators	6,203 30%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	6,203 30%	14,734 70%	20,937	15 25%	46 75%	61	
	Platinum Terrazzo, Inc. Ceramic Tile	10,781 55%	0 0%	0 0%	0 0%	79 0%	0 0%	0 0%	10,860 56%	8,666 44%	19,526	16 55%	13 45%	29	
	Rael Automatic Sprinkler Dewatering	1,148 3%	0 0%	0 0%	0 0%	49 0%	0 0%	0 0%	1,197 3%	43,466 97%	44,663	8 11%	65 89%	73	
	RCC Concrete Above Grade Concrete	22,640 46%	107 0%	73 0%	243 0%	542 1%	0 0%	0 0%	23,604 48%	25,591 52%	49,194	75 30%	171 70%	246	
	Siemens HVAC Systems	8,770 18%	701 1%	0 0%	208 0%	0 0%	0 0%	0 0%	9,678 20%	39,699 80%	49,376	12 20%	47 80%	59	
	Unifor Glass and Glazing	16,168 98%	0 0%	208 1%	0 0%	0 0%	0 0%	0 0%	16,376 99%	139 1%	16,515	28 97%	1 3%	29	
	United Builder Supply Hoist	4,569 52%	16 0%	0 0%	0 0%	0 0%	0 0%	0 0%	4,585 52%	4,162 48%	8,747	55 59%	39 41%	94	
	Walters LLC Dewatering	27,344 60%	0 0%	0 0%	0 0%	270 1%	0 0%	0 0%	27,614 60%	18,246 40%	45,860	29 63%	17 37%	46	
	WDF Piping/Sheetmetal	71,259 33%	1,533 1%	3,127 1%	301 0%	4,022 2%	0 0%	864 0%	81,106 38%	132,448 62%	213,553	139 38%	227 62%	366	
Total Hours		602,503	6,546	10,389	16,684	47,382	1,225	8,280	593,008	973,230	1,566,237	1,145	1,622	2,767	
Overall % of Total		32%	0%	1%	1%	3%	0%	1%	38%	62%	100%	41%	59%	100%	

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Baerschmidt & Sons	10/17/2011	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2011	6/27/2017
Champion Metal and Glass	11/11/2011	10/19/2018
Cives Corp	6/30/2011	9/5/2016
Creative Construction Services	4/21/2011	7/9/2016
Eagle One Roofing Contractors Inc	4/30/2011	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	6/12/2011	11/5/2017
Five Star Electrical	3/7/2011	3/7/2018
Forest Electric	7/18/2011	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	11/12/2011	8/13/2017
Island Acoustics	9/14/2011	10/9/2017
Jantile Inc	2/8/2011	1/1/2017
Metropolitan Enterprises	3/11/2011	6/13/2014
Morrill Brown Corp	8/7/2011	1/28/2016
Navillus Contracting	9/25/2011	6/28/2016
Nets That Work	9/1/2011	8/12/2014
Otis Elevators	9/6/2011	8/24/2017
Platinum Terrazzo Inc	2/28/2011	3/4/2017
Rael Automatic Sprinkler	5/1/2011	7/18/2011
RCC Concrete Corp	1/30/2011	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2011	8/23/2016
Universal Builders Supply	4/28/2011	11/28/2017
Walters LLC	5/12/2011	9/24/2016
WDF	7/24/2011	9/28/2017

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	MWL Designation								Total Hours			Headcount					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Total MWL	Non-MWL	Total		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** EPA Clean Diesel
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2025 **Project Start:** 5/1/2009 **Project End:** Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Arpielle Equipment	NON	No	Equipment Supplier	Yes	\$ 35,355	\$ 35,355	\$ 35,355
Edward Ehrbar	NON	No	Equipment Supplier	Yes	\$ -	\$ 71,294	\$ 71,294
Foley	NON	No	Equipment Supplier	Yes	\$ 73,733	\$ 93,733	\$ 93,733
H O Penn Machinery	NON	No	Equipment Supplier	Yes	\$ 75,160	\$ 105,202	\$ 105,202
Kalbro	NON	No	Equipment Supplier	Yes	\$ 478,462	\$ 308,323	\$ 308,323
				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 662,710	\$ 613,907	\$ 613,907
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 662,710	\$ 613,907	\$ 613,907
MWL % of Total	0%	0%	0%

Date: 12/31/2025

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: Open Space
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 12/31/2025	Project Start: 7/10/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No		Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 52,276	\$ 52,276
MWL Direct Spend Total	\$ -	\$ 51,512	\$ 51,512
Non-MWL Direct Spend Total	\$ -	\$ 764	\$ 764
MWL % of Total	0%	99%	99%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No		Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier II	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Open Space
Company Name:	Intricate Construction	Contract:	
Trade:	Site Work	Telephone:	914-769-1200
Address:	450 Commerce St, Hawthorne, NY 10532	Project Start:	7/10/2013
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 159,797	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 40,398	\$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 713,952	\$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 219,601	\$ 219,601
Casa Redimix	L	No	62	Yes	\$ 200,000	\$ 287,200	\$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 309,365	\$ 309,365
Tier III Grand Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
MWL Tier III Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		0		280		0		0		19,401		18,438		37,839	101		88		189
Overall % of Total		51%		###		0%		0%		1%		0%		0%		51%		49%		100%	53%		47%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contracting Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	Intricate Construction Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	MFM Contracting Corp Utilities	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Steven Dubner Lawns & Planting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		###		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865
Izzo Construction	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No		Yes	\$ -	\$ 23,194	\$ 23,194
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
NON:							
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680
Bear	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Direct Spend Grand Total	\$ -	\$ 894,142	\$ 894,142
	MWL Direct Spend Total	\$ -	\$ 192,737	\$ 192,737
	Non-MWL Direct Spend Total	\$ -	\$ 701,405	\$ 701,405
	MWL % of Total	0%	22%	22%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No		Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
Tier II Grand Total					\$ -	\$ 60,633,108	\$ 60,633,108
MWL Tier II Total					\$ -	\$ 9,015,095	\$ 9,015,095
Non-MWL Tier II Total					\$ -	\$ 51,618,013	\$ 51,618,013
MWL % of Tier II					0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	RCC Concrete Corp	Contract:	
Trade:	Concrete Construction	Telephone:	516-279-6787
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Project Start:	12/1/2013
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No		62 Yes	\$ 30,000	\$ 34,116	\$ 34,116

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 223,600	\$ 267,775	\$ 267,775
	MWL Tier III Total	\$ 193,600	\$ 233,659	\$ 233,659
	Non-MWL Tier III Total	\$ 30,000	\$ 34,116	\$ 34,116
	MWL % of Tier II	11%	12%	12%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Giachetti Plumbing	Project:	Lenfest
Trade:	Plumbing	Contract:	
Address:	58 Tiemann Place New York, NY 10027	Telephone:	646-532-3696
As of Date:	12/31/2025	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL: County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	<table style="margin-left: auto; margin-right: auto; border-collapse: collapse;"> <tr> <td style="border-right: 1px solid black; padding-right: 5px;">Tier III Grand Total</td> <td style="padding-right: 5px;">\$ 43,400</td> <td style="padding-right: 5px;">\$ 43,400</td> <td style="padding-right: 5px;">\$ 43,400</td> </tr> <tr> <td style="border-right: 1px solid black; padding-right: 5px;">MWL Tier III Total</td> <td style="padding-right: 5px;">\$ 43,400</td> <td style="padding-right: 5px;">\$ 43,400</td> <td style="padding-right: 5px;">\$ 43,400</td> </tr> <tr> <td style="border-right: 1px solid black; padding-right: 5px;">Non-MWL Tier III Total</td> <td style="padding-right: 5px;">-</td> <td style="padding-right: 5px;">-</td> <td style="padding-right: 5px;">-</td> </tr> <tr> <td style="border-right: 1px solid black; padding-right: 5px;">MWL % of Tier II</td> <td style="padding-right: 5px;">4%</td> <td style="padding-right: 5px;">4%</td> <td style="padding-right: 5px;">4%</td> </tr> </table>	Tier III Grand Total	\$ 43,400	\$ 43,400	\$ 43,400	MWL Tier III Total	\$ 43,400	\$ 43,400	\$ 43,400	Non-MWL Tier III Total	-	-	-	MWL % of Tier II	4%	4%	4%
Tier III Grand Total	\$ 43,400	\$ 43,400	\$ 43,400														
MWL Tier III Total	\$ 43,400	\$ 43,400	\$ 43,400														
Non-MWL Tier III Total	-	-	-														
MWL % of Tier II	4%	4%	4%														

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease					
Company Name: PGS Millwork Inc			Project: Lenfest		
Trade: Architectural Millwork			Contract:		
Address: 32 Hickory Lane, Hudson, NY 12534			Telephone: 518-828-2608		
As of Date: 12/31/2025		Project Start: 12/1/2013		Project End: In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 146,250	\$ 146,250
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810
Solid Surface Craftsman	NON	No	62	Yes	\$ 13,000	\$ 34,700	\$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,605	\$ 6,605
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 73,392	\$ 73,392
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647
				Tier III Grand Total	\$ 372,350	\$ 370,590	\$ 370,590
				MWL Tier III Total	\$ -	\$ -	\$ -
				Non-MWL Tier III Total	\$ 372,350	\$ 370,590	\$ 370,590
				MWL % of Tier II	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project: Lenfest	
Trade:	Architectual Ornamental Metal & Glass	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560	
As of Date:	12/31/2025	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 153	\$ 153	\$ 153
	MWL Tier III Total	\$ 153	\$ 153	\$ 153
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	0%	0%	0%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project: Lenfest	
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone: 212-888-7311	
As of Date:	12/31/2025	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
				62			

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>				Tier III Grand Total	\$ 1,274,000	\$ 777,997	\$ 777,997
				MWL Tier III Total	\$ 1,274,000	\$ 777,997	\$ 777,997
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	22%	14%	14%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	LVC Interiors Inc	Contract:	
Trade:	Window Treatment / Blinds	Telephone:	201-525-0222
Address:	345 Harrison Avenue, Garfield NJ 07026	Project Start:	12/1/2013
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Trystate Mechanical Inc
Trade: HVAC Systems
Address: 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362
As of Date: 12/31/2025

Project: Lenfest
Contract:
Telephone: 718-819-8844
Project Start: 12/1/2013
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Celtic Sheetmetal Inc	W-ESD	No	Sheetmetal	Yes	\$ 2,420,000	\$ 2,462,871	\$ 2,462,871	
Shadow Transport	W	No	Rigging	Yes	\$ 93,500	\$ 93,500	\$ 93,500	
NON:								
Atlantic Contracting	NON	No	Insulation	Yes	\$ 240,000	\$ 369,054	\$ 369,054	
Ht Lyons Contractors	NON	No		62	Yes	\$ 56,000	\$ 85,000	\$ 85,000
Independent Testing Balancing	NON	No	Testing Balancing	Yes	\$ 39,550	\$ 37,595	\$ 37,595	
Siemens Industry Inc	NON	No	ATC	Yes	\$ 1,800,000	\$ 1,736,543	\$ 1,736,543	
Techclean	NON	No	Ductcleaning	Yes	\$ 15,000	\$ 2,156	\$ 2,156	

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 4,664,050	\$ 4,786,719	\$ 4,786,719
MWL Tier III Total	\$ 2,513,500	\$ 2,556,371	\$ 2,556,371
Non-MWL Tier III Total	\$ 2,150,550	\$ 2,230,348	\$ 2,230,348
MWL % of Tier II	25%	23%	23%

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

**Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	MWL								Total Hours			Headcount									
		M	W	L	MW	ML	WL	MWL	1	2	3	Total MWL	Non-MWL	Total	Total MWL	Non-MWL	Total					
		Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	#	%	#	%	#		
Tier II	3L & Company Inc	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%					6		
	Ceramic Tile																					
	ASR Electric	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	21,633	31%	47,738	69%			80		
	Electrical																					
	Champion Metal	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	240	15%	1,415	85%			15		
	Glass & Glazing, Snorkel, Millwork																					
	Cives	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%			89		
	Structural Metals																					
	Commodore	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	688	52%	635	48%			9		
	Masonry																					
	Creative Construction Services	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	1,695	60%	1,123	40%			18		
	Safety Equipment																					
	Eagle Scaffold	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	755	57%	569	43%			23		
	Scaffolding, Waterproofing & Roofing																					
	Fine Group Inc.	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	4,439	75%	1,453	25%			29		
	Painting & Instrumentation																					
	Giachetti Plumbing & Heating Corp.	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%			32		
	Plumbing																					
	LVC	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%			1		
	Window Treatment / Blinds																					
	Metropolitan Enterprises	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	1,328	57%	1,017	43%			49		
	Host/Bridges/Scaffold																					
	Nets That Work	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%			10		
	Safety Equipment																					
	Otis Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%			27		
	Elevators																					
	PAL Environmental	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	804	40%	1,208	60%			26		
	Spray Fireproofing																					
	PGS Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%			1		
	Millwork																					
	Platinum Terrazzo, Inc.	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%			7		
	Fluid-Applied Flooring																					
	RCC Concrete Corp	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%			129		
	Above Grade Concrete																					
	Resource NJ	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	622	29%	1,501	71%			15		
	Resilient Flooring & Base																					
	Sirina	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%			23		
	Fire Protection Systems																					
	Trystate Burns Mechanical	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	6,670	16%	35,062	84%			90		
	HVAC Systems																					
	United Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%			3		
	Drilling																					
	Westchester Metal Works	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	7,451	85%	1,352	15%			32		
	Metal Stairs																					
	Woodworks Construction	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	28,463	79%	7,536	21%			42		
	Drywall																					
Total Hours		88,213		1,418		1,352		2,235		4,545		0	126	97,889		148,272		246,160		306	450	756
Overall % of Total		36%		1%		1%		1%		2%		0%	0%	40%		60%		100%		40%	60%	100%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	3/2/2016	9/27/2016
Creative Construction Services	10/15/2014	10/17/2016
Eagle Scaffolding	5/20/2016	1/20/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	8/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/1/2017
Woodworks Construction	5/19/2015	11/21/2017

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Hrs		Hrs		Hrs		#		#		#	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University Project: University Forum
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 12/31/2025 Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
A Tech Electric Enterprise Inc	M-ESD	No	Electrical	Yes	-	\$ 22,324	\$ 22,324
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	-	\$ 19,272	\$ 19,272
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	-	\$ 12,880	\$ 12,880
<i>NON:</i>							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	-	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No		Yes	-	\$ 10,125	\$ 10,125
Door Automation Corp.	NON	No	Doors/Windows and Glazing	Yes	-	\$ 6,292	\$ 6,292
Empire Office Inc	NON	No	Furniture	Yes	-	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	-	\$ 54,735	\$ 54,735
Hellman Constraction Corp.	NON	No	Construction	Yes	-	\$ 175,647	\$ 175,647
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	-	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	-	\$ 77,144	\$ 77,144
Siemens Industry Inc	NON	No	HVAC	Yes	-	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	-	\$ 52,931	\$ 52,931
William Hird & Co INC	NON	No	Fire Protection	Yes	-	\$ 1,863	\$ 1,863
Direct Spend Grand Total					\$ -	\$ 1,356,652	\$ 1,356,652
MWL Direct Spend Total					\$ -	\$ 54,476	\$ 54,476
Non-MWL Direct Spend Total					\$ -	\$ 1,302,176	\$ 1,302,176
MWL % of Total					0%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project: University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	12/31/2025	Project End: Final
	Project Start: 12/1/2015	

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 1,323,633	\$ 1,323,633
				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	12/31/2025	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No		Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
MWL % of Tier I					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Skanska	Project: University Forum
Trade: Construction Management	Contract: General Conditions
Address: 659 West 131st Street, New York, NY 10027	Telephone: 347-918-7871
As of Date: 12/31/2025	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165
Pestrol Inc	MWL-ESD	No	62	Yes	\$ -	\$ 11,085	\$ 11,085
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003
NON:							
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147
Architectural Testing DBA Interdeck	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480
CHS Medirian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500
Tier II Grand Total \$ - \$ 2,932,617 \$ 2,932,617							
MWL Tier II Total \$ - \$ 1,554,824 \$ 1,554,824							
Non-MWL Tier II Total \$ - \$ 1,377,793 \$ 1,377,793							
MWL % of Tier I 0% 2% 2%							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	University Forum
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	347-918-7871
As of Date:	12/31/2025	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total	\$ -	\$ -	\$ -
MWL % of Tier II	100%	100%	101%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Skanska	Project: University Forum
Company Name: Ruttura & Sons Co Inc	Contract:
Trade: Excavation/Foundation	Telephone: 631-454-0291
Address: 200 Cabot Street, West Babylon, NY 11704	Project Start: 12/1/2015
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 683,491	\$ 683,491
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810
A Tech Electric Enterprise Inc	M-ESD	No		62 Yes	\$ 25,000	\$ 140,858	\$ 140,858
				Yes			
NON:							
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 3,933,277	\$ 4,876,281	\$ 4,876,281
MWL Tier III Total	\$ 2,974,500	\$ 3,356,234	\$ 3,356,234
Non-MWL Tier III Total	\$ 958,777	\$ 1,520,047	\$ 1,520,047
MWL % of Tier III	31%	31%	31%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:	
Trade:	Elevated Slabs on Deck	Telephone:	631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start:	12/1/2015
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	\$ 107,036	\$ 107,036	\$ 107,036
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 800	\$ 1,480	\$ 1,480
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	\$ 7,621	\$ 14,643	\$ 14,643
NON:							
USC Jenna	NON	No	62	Yes	\$ 99,478	\$ 99,478	\$ 99,478
Barker Steel	NON	No	Rebar Supplier	Yes	\$ 28,674	\$ 29,046	\$ 29,046
US Concrete	NON	No	Concrete Supplier	Yes	\$ 96,835	\$ 96,835	\$ 96,835

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$	340,444	\$	348,518	\$	348,518
MWL Tier III Total	\$	115,457	\$	123,159	\$	123,159
Non-MWL Tier III Total	\$	224,987	\$	225,359	\$	225,359
MWL % of Tier II		11%		10%		10%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Orange County Iron Works	Contract:	
Trade:	Structural Steel	Telephone:	845-769-3000
Address:	36 Maybrook Road, Montgomery, NY 12549	Project Start:	12/1/2015
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 207,557	\$ 207,557
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 101,200	\$ 101,200
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 27,657	\$ 27,657
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ 550,000	\$ 569,413	\$ 569,413
NON:							
				62			
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 2,918,313	\$ 2,918,313
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 53,042	\$ 53,042

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,736,000	\$ 3,877,182	\$ 3,877,182
MWL Tier III Total	\$ 799,000	\$ 905,827	\$ 905,827
Non-MWL Tier III Total	\$ 937,000	\$ 2,971,355	\$ 2,971,355
MWL % of Tier II	18%	13%	13%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	United Air Conditioning	Contract:	
Trade:	HVAC	Telephone:	718-893-6700
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Project Start:	12/1/2015
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL: Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total	-	-	-
MWL % of Tier II	26%	23%	23%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project:	University Forum
Company Name:	Transcontinental Steel	Contract:	
Trade:	Misc Metals	Telephone:	718-893-6700
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Project Start:	12/1/2015
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 230,000	\$ 642,237	\$ 642,237
	MWL Tier III Total	\$ 230,000	\$ 642,237	\$ 642,237
	Non-MWL Tier III Total	-	-	-
	MWL % of Tier II	20%	41%	41%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Cord Contracting	Contract:	
Trade:	Millwork	Telephone:	516-626-8800
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Project Start:	12/1/2015
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No		62 Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Skanska
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%			42,521		39	72%	15	28%	54			
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%			565		5	83%	1	17%	6			
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%			11,389		32	68%	15	32%	47			
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%			4,180		38	73%	14	27%	52			
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%			16,152		17	26%	49	74%	66			
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%			8		0	0%	1	100%	1			
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%			3,480		8	53%	7	47%	15			
	Eddington Security Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%			17,856		36	100%	0	0%	36			
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%			3,976		16	67%	8	33%	24			
	Garcia Marble & Tile Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%			1,698		9	90%	1	10%	10			
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%			7,502		5	12%	36	88%	41			
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%			360		6	86%	1	14%	7			
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%			16,293		32	38%	53	62%	85			
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%			271		2	29%	5	71%	7			
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%			35,640		110	43%	143	57%	253			
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%			4,391		24	86%	4	14%	28			
	United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%			10,076		12	57%	9	43%	21			
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925				176,355		391		362		753			
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%				100%		52%		48%		100%			

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount						
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Barrett Roofing	0	0%	###	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Servic	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 226,000	\$ 226,000
MWL Direct Spend Total	\$ -	\$ 170,274	\$ 170,274
Non-MWL Direct Spend Total	\$ -	\$ 55,726	\$ 55,726
MWL % of Total	0%	75%	75%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Phase 2 Below Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2025 **Project Start:** 10/1/2016 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,326,362

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 192,326,362	\$ 192,326,362
Direct Spend Grand Total					\$ -	\$ 192,326,362	\$ 192,326,362
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 192,326,362	\$ 192,326,362
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Phase 2 Below Grade
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2025	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 192,326,362	\$ 192,326,362

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,864,265	\$ 62,864,265
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 76,839,999	\$ 76,839,999
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 6,550,000	\$ 6,550,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group	MWL-ESD	No		Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,090,075	\$ 9,090,075
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 175,674,776	\$ 175,674,776
MWL Tier II Total	\$ -	\$ 156,973,167	\$ 156,973,167
Non-MWL Tier II Total	\$ -	\$ 18,701,609	\$ 18,701,609
MWL % of Tier II	0%	82%	82%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Excavation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No		62 Yes	\$ 177,900	\$ 179,381	\$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 503,308	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 733,875	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787
Tier III Grand Total					\$ 14,074,785	\$ 16,185,895	\$ 16,185,895
MWL Tier III Total					\$ 311,885	\$ 423,544	\$ 423,544
Non-MWL Tier III Total					\$ 13,762,900	\$ 15,762,351	\$ 15,762,351
MWL % of Tier II					0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Foundation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,839,999	\$ 76,839,999	\$ 76,839,999

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,188,476	\$ 5,188,476
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 23,627,500	\$ 23,627,500
JA Lee Electrical Services	NON	No	62	Yes	\$ 652,000	\$ 673,906	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 2,147,035	\$ 2,147,035
Tier III Grand Total					\$ 36,202,000	\$ 34,076,164	\$ 34,076,164
MWL Tier III Total					\$ 8,250,000	\$ 7,627,723	\$ 7,627,723
Non-MWL Tier III Total					\$ 27,952,000	\$ 26,448,441	\$ 26,448,441
MWL % of Tier II					11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Phase 2 Below Grade
Trade:	Protection	Contract:	
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone:	854-369-7500
As of Date:	12/31/2025	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672
			62				

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 33,672	\$ 33,672	\$ 33,672
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 33,672	\$ 33,672	\$ 33,672
MWL % of Tier III	0%	0%	0%

Date: 12/31/2025

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor										Total MWL			Non-MWL			Total Hours			Headcount							
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#						
Tier I (Direct)	Lend Lease (US) Construction LMB Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431	4	18%	18	82%	22
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039	1	20%	4	80%	5
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	0	0%	9,584	41%	13,959	59%	23,542	226	39%	356	61%	582
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	0	0%	107,243	39%	169,744	61%	276,986	17	38%	28	62%	45
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	0	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		147,250		4,754		376		2,841		4,499		0		68				159,788		279,746		439,534	583		821		1,404
Overall % of Total		34%		1%		0%		1%		1%		0%		0%				36%		64%		100%	42%		58%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Civetta Cousins JV Street Structures	0	0%	6200%	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 13,228,903	\$ 14,121,130	\$ 6,614,829

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 2,765	\$ 2,765	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ 30,000	\$ 39,913	\$ 39,913	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 663	\$ 663	
M & J Mechanical Corp	W-ESD	No	HVAC	Yes	\$ -	\$ 23,813	\$ 23,813	
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ 11,671	\$ 74,939	\$ 74,939	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ 90,918	\$ 204,078	\$ 204,078	
Jesse Shapiro & James Glass Co	L	No		Yes	\$ -	\$ 6,600	\$ 6,600	
Crown Sign Systems	W	No	Signs	Yes	\$ -	\$ 19,450	\$ 19,450	
NON:								
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ 250,787	\$ 250,787	\$ 182,190	
American Electrical Testing Co LLC	NON	No	Electrical Testing	Yes	\$ 22,500	\$ 22,500	\$ 675	
DAL Electrical Corp	NON	No	Electrical	Yes	\$ 8,907	\$ 36,627	\$ 36,627	
Empire Office Inc	NON	No	Furniture	Yes	\$ 12,530,412	\$ 12,550,407	\$ 5,400,798	
International Testing and Balancing	NON	No	HVAC	Yes	\$ -	\$ 1,500	\$ 1,500	
Jacobs Engineering	NON	No	Engineering	Yes	\$ 283,709	\$ 283,709	\$ 17,439	
Jaros Baum & Bolles	NON	No	Engineering	Yes	\$ -	\$ 5,000	\$ 5,000	
Central Moving & Storage Co	NON	No	Moving and Storage	Yes	\$ -	\$ 165,730	\$ 165,730	
DFB Sales Inc	NON	No	Doors/Glazing/Windows	Yes	\$ -	\$ 6,365	\$ 6,365	
Platimun Maintenance Services Corp	NON	No	Flooring	Yes	\$ -	\$ 65,941	\$ 65,941	
W&W Glass LLC	NON	No	Doors/Glazing/Windows	Yes	\$ -	\$ 28,462	\$ 28,462	
275 Technology Solutions Inc	NON	No	Fire Protection/Suppression	Yes	\$ -	\$ 17,366	\$ 17,366	
Nouveau Elevator Ind Inc	NON	No	Conveyance Systems	Yes	\$ -	\$ 1,059	\$ 1,059	
Cosmopolitan Construction Company	NON	No	General Contracting	Yes	\$ -	\$ 73,862	\$ 73,862	
Allegion Access Technologies LLC	NON	No	Doors/Glazing/Windows	Yes	\$ -	\$ 553	\$ 553	
Tercon Systems Inc.	NON	No	Flooring	Yes	\$ -	\$ 172,979	\$ 172,979	
Commodore Construction Corp	NON	No	General Contracting	Yes	\$ -	\$ 31,800	\$ 31,800	
Hellman Construction Co Inc	NON	No	General Contracting	Yes	\$ -	\$ 34,262	\$ 34,262	

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>					Direct Spend Grand Total	\$ 13,228,903	\$ 14,121,130	\$ 6,614,829
					MWL Direct Spend Total	\$ 132,588	\$ 372,221	\$ 372,221
					Non-MWL Direct Spend Total	\$ 13,096,315	\$ 13,748,909	\$ 6,242,608
					MWL % of Total	1%	3%	6%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2025 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520
MWL % of Total	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Kravis Hall
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	4/28/2021
		Project End:	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Talisen Construction Corporation	NON	No	Construction	Yes	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Direct Spend Grand Total	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341
	MWL % of Total	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Talisen Construction Corporation	Project:	Columbia Business School Kravis Hall
Trade:	General Contractor	Contract:	
Address:	213 W 35th Street New York, NY 10001	Telephone:	(212) 244-4581
As of Date:	12/31/2025	Project Start:	4/28/2021
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Talisen Construction Corporation	NON	No	Construction Management	\$ 1,787,664	\$ 1,781,341	\$ 1,781,341

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Liberty Doorworks Inc.	W	No	Doors/Frames/Hardware	Yes	\$ 36,000	\$ 38,512	\$ 38,512	
Limongelli Electric Corp	MW	No	Electrical	Yes	\$ 367,000	\$ 347,757	\$ 347,757	
NON:								
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	Yes	\$ 138,000	\$ 138,745	\$ 138,745	
American GPR Inc	NON	No	X-Ray/GPR	Yes	\$ 1,200	\$ 1,200	\$ 1,200	
AWS Plumbing and Heating	NON	No	Sprinkler	Yes	\$ 48,000	\$ 50,284	\$ 50,284	
Benco Inc	NON	No	Toilet Accessories	Yes	\$ 7,200	\$ 7,200	\$ 7,200	
Black Dog	NON	No	Painting	Yes	\$ 20,500	\$ 20,500	\$ 20,500	
Brisk Contracting Corp	NON	No	Drywall	Yes	\$ 140,000	\$ 146,011	\$ 146,011	
Commercial Flooring Specialist	NON	No	Carpet	Yes	\$ 12,745	\$ 12,745	\$ 12,745	
Cooper Electric Supply	NON	No	Light Fixtures	Yes	\$ 23,650	\$ 25,408	\$ 25,408	
Doortec Architectural Metal & Glass LLC	NON	No	Metal & Glass	Yes	\$ 279,500	\$ 229,419	\$ 229,419	
Dormar Construction Co. Inc.	NON	No	Tile & Stone	Yes	\$ 36,000	\$ 78,806	\$ 78,806	
East Coast Solar Solutions Corp	NON	No	Glazing	Yes	\$ 1,698	\$ 1,698	\$ 1,698	
Maspeth Welding Inc.	NON	No	Steel	Yes	\$ 49,000	\$ 62,275	\$ 62,275	
RCJP	NON	No	Roofing	Yes	\$ 15,075	\$ 15,075	\$ 15,075	
South Coast	NON	No	Roofing	Yes	\$ 16,915	\$ 19,215	\$ 19,215	
William C. Gerakaris Plumbing & Heating Corp	NON	No	Plumbing	Yes	\$ 142,500	\$ 158,815	\$ 158,815	
X - Cell Insulation Corp	NON	No	Fireproofing	Yes	\$ 3,500	\$ 3,500	\$ 3,500	
					Tier II Grand Total	\$ 1,338,483	\$ 1,357,165	\$ 1,357,165
					MWL Tier II Total	\$ 403,000	\$ 386,269	\$ 386,269
					Non-MWL Tier II Total	\$ 935,483	\$ 970,896	\$ 970,896
					MWL % of Tier II	23%	22%	22%

**e paid on an as-needed basis or vendors were contracted after the Original Plan*

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Turner Construction Company	Project: Columbia Business School Above Grade
Trade: Construction Management	Contract:
Address: 375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 229-6000
As of Date: 12/31/2025	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 410,735,029	\$ 400,281,520

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,212,530	\$ 5,212,530
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 310,868	\$ 310,868
DFB Sales	NON	No		Yes	\$ 1,610,000	\$ 1,525,019	\$ 1,525,019
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,915,689	\$ 6,915,689
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,321,796	\$ 1,321,796
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,045,731	\$ 2,045,731
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,595,867	\$ 2,595,867
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 370,332	\$ 370,332
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,751,642	\$ 2,751,642
Proformance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 87,068
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 877,878	\$ 877,878
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 205,427
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,149,017	\$ 1,149,017
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 80,445
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 638,342	\$ 638,342
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,726,088	\$ 3,726,088
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,720,832	\$ 2,720,832
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,694,138	\$ 5,694,138
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,089,081	\$ 1,089,081
Wolkow Braker Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,169,704	\$ 18,169,704
Tier II Grand Total					\$ 310,219,982	\$ 351,675,171	\$ 351,675,171
MWL Tier II Total					\$ 58,562,805	\$ 68,688,353	\$ 68,688,353
Non-MWL Tier II Total					\$ 251,657,177	\$ 282,986,818	\$ 282,986,818
MWL % of Tier II					19%	17%	17%

If there is no Original Plan then

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Talisen Construction Corporation	Project:	Columbia Business School Kravis Hall
Company Name:	Air Exchange & Energy Solutions Inc.	Contract:	
Trade:	HVAC	Telephone:	516-740-5900
Address:	169 Oakdene Avenue, Leonia NJ 07605	Project Start:	4/28/2021
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Air Exchange & Energy Solutions Inc.	NON	No	HVAC	\$ 138,000	\$ 138,745	\$ 138,745

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Schneider Electric	NON	No	BMS	Yes	\$ 44,000	\$ 52,995	\$ 52,995
Tier III Grand Total					\$ 44,000	\$ 52,995	\$ 52,995
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 44,000	\$ 52,995	\$ 52,995
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Cives Corp	Contract:
Trade: Structural Steel	Telephone: 315-287-2200
Address: 8 Church Street, Gouverneur, NY 13642	Project Start: 1/1/2018
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,817,816	\$ 1,817,816
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 3,391,770	\$ 3,391,770
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 208,971	\$ 208,971
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 365,850	\$ 365,850
NON:							
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 22,145,363	\$ 22,145,363
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 3,175,138	\$ 3,175,138

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 26,910,000	\$ 31,104,908	\$ 31,104,908
	MWL Tier III Total	\$ 5,200,000	\$ 5,784,407	\$ 5,784,407
	Non-MWL Tier III Total	\$ 21,710,000	\$ 25,320,501	\$ 25,320,501
	MWL % of Tier III	15%	13%	13%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project: Columbia Business School Above Grade
Company Name:	Egg Electric Inc		Contract:
Trade:	Electrical Fitout AG		
Address:	35 W 45 Street 4th Floor NY NY 10038		Telephone: 212-570-5049
As of Date:	12/31/2025	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207	

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W-ESD	No	Insulators	Yes	\$ 15,000	\$ 24,876	\$ 24,876	
NON:								
Tier III Grand Total					\$ 15,000	\$ 24,876	\$ 24,876	
MWL Tier III Total					\$ 15,000	\$ 24,876	\$ 24,876	
Non-MWL Tier III Total					\$ -	\$ -	\$ -	
MWL % of Tier III					0%	0%	0%	

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	F.W. Sims LLC	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Street, West Babylon, NY 11704	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,512,350	\$ 1,512,350	
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 40,783	\$ 40,783	
NON:								
Aalco Transport & Storage	NON	No		Yes	\$ 50,000	\$ 1,331,993	\$ 1,331,993	
Airpath Testing Services	NON	No	Testing & Balancing	Yes	\$ 275,000	\$ 294,950	\$ 294,950	
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050	
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 49,381	\$ 49,381	
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689	
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 49,500	\$ 49,500	
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 38,750	\$ 38,750	
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 381,219	\$ 381,219	
Geocomp Engineering	NON	No	Engineering	Yes	\$ 3,900	\$ 10,380	\$ 10,380	
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 491,658	\$ 491,658	
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987	
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 31,260	\$ 31,260	
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 531,382	\$ 531,382	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 13,263	
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,955	
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,598,220	\$ 1,598,220	
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 140,536	\$ 140,536	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315	
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030	
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 83,615	\$ 83,615	
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 13,449	
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 7,039	
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750	
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 205,000	
					Tier III Grand Total	\$ 7,820,848	\$ 7,609,811	\$ 7,609,811
					MWL Tier III Total	\$ 4,650,000	\$ 1,553,133	\$ 1,553,133
					Non-MWL Tier III Total	\$ 3,170,848	\$ 6,056,678	\$ 6,056,678
					MWL % of Tier II	12%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	HB Communications, Inc.	Contract:	
Trade:	Audio Visual	Telephone:	732-275-2094
Address:	60 Dodge Ave North Haven, CT 06473	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Touchtel	W	No	Audio Visual	No	\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
Tier III Grand Total					\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
MWL Tier III Total					\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					22%	15%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Island International Enterprises, LLC	Contract:	
Trade:	Spray Fireproofing	Telephone:	631-208-3500
Address:	1101 Scott Avenue, Calverton NY 11933	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 82,282	\$ 82,282
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 177,623	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073
				62			
					\$ 264,000	\$ 422,621	\$ 422,621
					\$ 264,000	\$ 422,621	\$ 422,621
					\$ -	\$ -	\$ -
					19%	17%	17%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Jaconson and Company	Contract:
Trade: Carpentry	Telephone: (908) 355-5200
Address: 1079 East Grand Street, Elizabeth NJ 07207	Project Start: 1/1/2018
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 1,126,113	\$ 1,677,154	\$ 1,677,154
Park Ave	M	No	Material supplier	Yes	\$ 232,500	\$ 310,485	\$ 310,485
X-Cell Insulation	M	No	Subcontractor	Yes	\$ 340,000	\$ 395,198	\$ 395,198
Eastport Signs	M	No	Signage	Yes	\$ 30,000	\$ 1,500	\$ 1,500
				62			

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 1,728,613	\$ 2,384,337	\$ 2,384,337
	MWL Tier III Total	\$ 1,728,613	\$ 2,384,337	\$ 2,384,337
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	16%	17%	17%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	JEM Architecturals, Inc.	Project: Columbia Business School Above Grade
Trade:	Ornamental Metals	Contract:
Address:	37 Cuff Street, New Rochelle NY 10801	Telephone: 914-365-1500
As of Date:	12/31/2025	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Prisma	W	No	Mirrors	Yes	\$ 20,500	\$ 16,077	\$ 16,077
Interstate Sales ,Inc.	W	No	Steel	Yes	\$ 30,000	\$ 29,639	\$ 29,639
HB Steel	W	No	Steel	Yes	\$ 90,000	\$ 54,779	\$ 54,779
Tier III Grand Total					\$ 140,500	\$ 100,495	\$ 100,495
MWL Tier III Total					\$ 140,500	\$ 100,495	\$ 100,495
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					2%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Post Road Iron Works	Contract:	
Trade:	Overhead Doors	Telephone:	203-869-6322
Address:	345 West Putnam Ave. Greenwich CT 06830	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Overhead Doors	\$ 650,000	\$ 2,751,642	\$ 2,751,642

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	\$ 746,720	\$ 947,213	\$ 947,213

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 746,720	\$ 947,213	\$ 947,213
	MWL Tier III Total	\$ 746,720	\$ 947,213	\$ 947,213
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	115%	34%	34%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project: Columbia Business School Above Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Project Start: 1/1/2018	Project End: Final
Address:	1474 Route 55, LaGrangeville, NY 12540	Telephone: 845-227-6033	
As of Date:	12/31/2025		

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cole Technologies	M	No	Floor Flatness Inspections	Yes	\$ 11,165	\$ 14,013	\$ 14,013
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 204,413	\$ 86,852	\$ 86,852
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 1,181,754	\$ 1,296,982	\$ 1,296,982
				62			
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,397,332	\$ 1,397,847	\$ 1,397,847
MWL Tier III Total	\$ 1,397,332	\$ 1,397,847	\$ 1,397,847
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	13%	11%	11%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Safway Atlantic, LLC	Contract:	
Trade:	Hoist & Protection	Telephone:	201-636-5500
Address:	700 Commercial Ave., Carlstadt NJ 07072	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JMD Building Supply	W-ESD	No	Lumber Supply	Yes	\$ 47,500	\$ 188,994	\$ 188,994
NYC Supply Co.	W	No	Paint Supply	Yes	\$ 47,500	\$ 36,889	\$ 36,889
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 10,000	\$ 15,524	\$ 15,524
NON:				62			
Tier III Grand Total					\$ 105,000	\$ 241,407	\$ 241,407
MWL Tier III Total					\$ 105,000	\$ 241,407	\$ 241,407
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					3%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Scanga Woodwork	Contract:
Trade: Millwork	
Address: 22 Corporate Park West Cold Spring NY 10516	Telephone: 845-265-9115
As of Date: 6/30/2020	Project Start: 1/1/2018
	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
YFD Millwork	M	No	Millwork	Yes	\$ 335,000	\$ 335,713	\$ 335,713
Eco	M-ESD	No	Fabric Panels	Yes	\$ 44,000	\$ 64,870	\$ 64,870
AJ Contract Furniture	M	No	Fabric Panels	Yes	\$ 27,038	\$ 65,016	\$ 65,016
NON:							
				62			
Tier III Grand Total					\$ 406,038	\$ 465,599	\$ 465,599
MWL Tier III Total					\$ 406,038	\$ 465,599	\$ 465,599
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					9%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Schneider Electric	Contract:
Trade: IT/Secutiry	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinatior	Yes	\$ 25,000	\$ 24,457	\$ 24,457
Touch Tel	W	No	Electrician	Yes	\$ 2,123,500	\$ 2,077,796	\$ 2,077,796
Kane Communications	W	No	Electrician	Yes	\$ 1,746,231	\$ 2,189,004	\$ 2,189,004
Argent Associates	W	No	Material Vendor	Yes	\$ 146,000	\$ 146,000	\$ 146,000
NON:				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 4,040,731	\$ 4,437,257	\$ 4,437,257
MWL Tier III Total	\$ 4,040,731	\$ 4,437,257	\$ 4,437,257
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	40%	44%	44%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Sherland & Farrington Inc **Project:** Columbia Business School Above Grade
Trade: Resilent Flooring **Contract:**
Address: 253 West 28th Street, New York, NY 10001 **Telephone:** 212-206-7500
As of Date: 6/30/2020 **Project Start:** 1/1/2018 **Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sherland & Farrington Inc	NON	No	Resilent Flooring	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
ProCarpet	W-ESD	No	Flooring Materials	Yes		\$ 1,010,755	\$ 1,010,755
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ -	\$ 1,010,755	\$ 1,010,755
MWL Tier III Total	\$ -	\$ 1,010,755	\$ 1,010,755
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	29%	29%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Spectrum Painting Corp.	Contract:	
Trade:	Resinous Flooring	Telephone:	914-723-4800
Address:	5 N. Greenwich Rd monk, NY 10504	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Painting	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Claridge	W	No	Supplier	Yes	\$ 400,000	\$ 256,527	\$ 256,527
Platinum Supply	W	No	Supplier	Yes	\$ 10,000	\$ 887	\$ 887
Manhattan Painting & Decorating	W	No	Painting	Yes	\$ 100,000	\$ 215,324	\$ 215,324
Commodore Painting	W	No	Carpentry	Yes	\$ 250,000	\$ 257,900	\$ 257,900
NON:				62			
Tier III Grand Total					\$ 760,000	\$ 730,638	\$ 730,638
MWL Tier III Total					\$ 760,000	\$ 730,638	\$ 730,638
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					25%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	<u>Turner Construction Company</u>		Project: Columbia Business School Above Grade
Company Name:	<u>Spectrum Painting Corp.</u>		Contract:
Trade:	<u>Resinous Flooring</u>		
Address:	<u>5 N. Greenwich Rd monk, NY 10504</u>		Telephone: 914-723-4800
As of Date:	<u>12/31/2025</u>	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 765,950	\$ 877,878	\$ 877,878

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 162,765	\$ 585,446	\$ 585,446
NON:							
				62			
Tier III Grand Total					\$ 162,765	\$ 585,446	\$ 585,446
MWL Tier III Total					\$ 162,765	\$ 585,446	\$ 585,446
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					21%	67%	67%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Unity Electric	Contract:	
Trade:	Electrical	Telephone:	718-593-4300
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 12,087,999	\$ 12,087,999

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W	No	Electrical	Yes	\$ 8,457	\$ 286,632	\$ 286,632
Weltman Lighting	W	No	Electrical	Yes	\$ 310,000	\$ 354,659	\$ 354,659
J&M Electric Corp.	W	No	Electrical	Yes	\$ 141,678	\$ 235,278	\$ 235,278

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 460,135	\$ 876,569	\$ 876,569
MWL Tier III Total	\$ 460,135	\$ 876,569	\$ 876,569
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	4%	7%	7%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Wolkow Braker Roofing	Contract:	
Trade:	Roofing	Telephone:	718-384-3456
Address:	151 Herricks Rd Garden City Park, NY 11040	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL: Holbrook Plastic Pipe Supply	W	No	Material Supplier	Yes	\$ 548,500	\$ 270,666	\$ 270,666
Tier III Grand Total					\$ 548,500	\$ 270,666	\$ 270,666
MWL Tier III Total					\$ 548,500	\$ 270,666	\$ 270,666
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					18%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Woodworks Construction	Contract:	
Trade:	Carpentry - Wood Flooring	Telephone:	212-888-7311
Address:	322 *th Ave	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction	NON	No	Carpentry - Wood Flooring	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing	M-ESD	No	Material Supplier	Yes	\$ 104,000	\$ 93,411	\$ 93,411
				62			
Non-MWL:							
Alleghany Mountain Hardwood Flooring	NON	No	Material Supplier	Yes	\$ 225,000	\$ 243,336	\$ 243,336

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 329,000	\$ 336,747	\$ 336,747
MWL Tier III Total	\$ 104,000	\$ 93,411	\$ 93,411
Non-MWL Tier III Total	\$ 225,000	\$ 243,336	\$ 243,336
MWL % of Tier II	7%	5%	5%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Zwicker Electric	Contract:
Trade: Electricians	Telephone: 212-477-8400
Address: 360 Park Ave South	Project Start: 1/1/2018
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Zwicker Electric	NON	No	Electricians	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (If available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 77,213	\$ 77,213
Benfield Electric	L	No	Supplier	Yes	\$ 500,000	\$ 656,819	\$ 656,819
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 16,221	\$ 16,221
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 102,892	\$ 102,892
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,199,780	\$ 1,199,780
Hailey Insulation	W-ESD	No		62 Yes	\$ 50,000	\$ 29,719	\$ 29,719
NON:							
Tier III Grand Total					\$ 1,125,000	\$ 2,082,644	\$ 2,082,644
MWL Tier III Total					\$ 1,125,000	\$ 2,082,644	\$ 2,082,644
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					76%	119%	119%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424
MWL % of Total	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Below Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2025 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EG Munoz Construction LLC	M	No	Construction	Yes	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994
	MWL Direct Spend Total	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994
	Non-MWL Direct Spend Total	\$ -	\$ -	\$ -
	MWL % of Total	100%	100%	100%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2025	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
R P Brennan General Contractors INC	NON	No	Construction	Yes	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272
MWL % of Total	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	12/31/2025	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,963	\$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,365	\$ 5,365
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 38,179
Egg Electric	W	No		Yes	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,818,387	\$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 511,514	\$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,373,680	\$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 76,521
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,442	\$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,556
NON:							
<u>See Next page</u>							

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

CM Name:	EG Munoz Construction Inc	Project:	Columbia Business School Below Grade
Company Name:	EG Munoz Construction Inc	Contract:	
Trade:	Construction Management	Telephone:	212-570-5049
Address:	326 Hackensack St, Carlstadt NJ 07072	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
EG Munoz Construction Inc	M	No	Construction Management	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cardella Waste Services	W-ESD	No	Waste Carting	Yes	\$ 55,000	\$ 55,000	\$ 14,377	
Deutcher & Daugher	W	No	Doors/Frames/Hardware	Yes	\$ 217,112	\$ 217,112	\$ 10,086	
Glenwood Mason Supply	W	No	Concrete Block/Rebar/Cement	Yes	\$ 75,000	\$ 75,000	\$ 22,191	
City Lumber	W	No	Drywall	Yes	\$ 200,000	\$ 200,000	\$ 19,564	
MSN Supply	W	No	Plumbing Supplies	Yes	\$ 15,298	\$ 15,298	\$ 13,377	
G&G Electric Supply	L	No	62 Plumbing Supplies	Yes	\$ 40,000	\$ 40,000	\$ 25,407	
F. W. Webb Company	L	No	Plumbing Supplies	Yes	\$ 50,000	\$ 50,000	\$ 8,566	
NON:								
Wells Design	NON	No	Drafting/Shop Drawings	Yes	\$ 3,000	\$ 3,000	\$ 1,500	
City Electric Supply	NON	No	Electrical Vendor	Yes	\$ 25,873	\$ 25,873	\$ 25,873	
United Rentals	NON	No	Rentals	Yes	\$ 1,933	\$ 1,933	\$ 1,933	
Durante Rentals	NON	No	Rentals	Yes	\$ 1,562	\$ 1,562	\$ 1,562	
Kamco	NON	No	Caprentry Supplies	Yes	\$ 23,141	\$ 23,141	\$ 23,141	
Bid Estimating LLC	NON	No	Shop Drawings	Yes	\$ 3,270	\$ 3,270	\$ 3,270	
Bruce Supply	NON	No	Plumbing Supplies	Yes	\$ 2,560	\$ 2,560	\$ 2,560	
All Fasteners	NON	No	Fasteners, Screws 7 Misc	Yes	\$ 4,000	\$ 4,000	\$ 3,682	
General Plumbing Supply	NON	No	Plumbing Supplies	Yes	\$ 3,615	\$ 3,615	\$ 3,615	
					Tier III Grand Total	\$ 721,364	\$ 721,364	\$ 180,704
					MWL Tier III Total	\$ 652,410	\$ 652,410	\$ 113,568
					Non-MWL Tier III Total	\$ 68,954	\$ 68,954	\$ 67,136
					MWL % of Tier II	15%	15%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	RP Brennan General Contractor & Builders, Inc.	Contract:	
Trade:	General Contractor	Telephone:	212-462-2542
Address:	29 West 36th St, Fl 6, New York NY 10018	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RP Brennan General Contractor & Builders, Inc.	NON	No	Construction Management	\$ 4,483,375	\$ 4,898,272	\$ 4,898,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Benco Inc.	W	No	Appliances/Fire Protection	Yes	\$ 102,002	\$ 99,602	\$ 99,602
Crown Sign Systems	W	No	Wayfinding Signage	Yes	\$ 75,000	\$ 18,093	\$ 18,093
M & J Mechanical Corp.	W	No	Mechanical / HVAC	Yes	\$ 585,000	\$ 598,964	\$ 598,964
New Jersey Boom & Erectors	W	No	Misc. Steel	Yes	\$ 25,000	\$ 51,000	\$ 51,000
Robe Interiors Inc.	L	No	Architectural Woodwork	Yes	\$ 105,000	\$ 123,998	\$ 123,998
NON:							
A & A Plumbing Corp	NON	No	Plumbing	Yes	\$ 220,000	\$ 238,290	\$ 238,290
Calie 2 Enterprises Ltd	NON	No	Concrete / Masonry	Yes	\$ 158,000	\$ 205,582	\$ 205,582
EC Framing	NON	No	Drywall	Yes	\$ 410,000	\$ 486,585	\$ 486,585
Elite Industrial Services Inc.	NON	No	Lockers / Shelving	Yes	\$ 150,318	\$ 150,318	\$ 150,318
JMC Floor Covering Inc.	NON	No	Carpentry/Flooring	Yes	\$ 128,000	\$ 134,900	\$ 134,900
M&D Installers Inc.	NON	No	Doors/Frames/Hardware	Yes	\$ 171,000	\$ 195,450	\$ 195,450
Midnight Express Mechanical Corp.	NON	No	Sprinklers	Yes	\$ 81,000	\$ 165,959	\$ 165,959
R.Gunzer, Inc dba Gunzer Electric	NON	No	Electrical	Yes	\$ 680,000	\$ 705,116	\$ 705,116
Stonhard Division of StonCor Group Inc.	NON	No	Flooring	Yes	\$ 311,200	\$ 325,860	\$ 325,860
The Finishes Group	NON	No	Painting	Yes	\$ 107,000	\$ 117,141	\$ 117,141
The Marble Factory	NON	No	Tile	Yes	\$ 80,000	\$ 88,026	\$ 88,026
Uncurtain Inc.	NON	No	Installation of Glazing	Yes	\$ 16,500	\$ 18,090	\$ 18,090
G&G Electric	NON	No	Electrical Supplies	Yes	\$ -	\$ 43,903	\$ 43,903
Summit Facility Ent	NON	No	Final Cleaning	Yes	\$ 12,000	\$ 13,500	\$ 13,500

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier II Grand Total	\$ 3,417,020	\$ 3,780,377	\$ 3,780,377
	MWL Tier II Total	\$ 892,002	\$ 891,657	\$ 891,657
	Non-MWL Tier II Total	\$ 2,525,018	\$ 2,888,720	\$ 2,888,720
	MWL % of Tier II	20%	18%	18%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Bamco Inc.	Contract:
Trade: Carpentry	Telephone: (732) 302-0889
Address: 30 Bleakeland Ave - Middlesex NJ 08846	Project Start: 1/1/2018
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ -	\$ 215,283	\$ 215,283

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 9,467	\$ 9,467
NON:							
ARW Inc	NON	No	Waterproofing	Yes	\$ 136,020	\$ 136,020	\$ 136,020

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 178,020	\$ 145,487	\$ 145,487
MWL Tier III Total	\$ 42,000	\$ 9,467	\$ 9,467
Non-MWL Tier III Total	\$ 136,020	\$ 136,020	\$ 136,020
MWL % of Tier II	0%	4%	4%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company

Company Name: Egg Electric Inc **Project:** Columbia Business School Below Grade

Trade: Electrical Fitout AG **Contract:**

Address: 35 W 45 Street 4th Floor NY NY 10038 **Telephone:** 212-570-5049

As of Date: 12/31/2025 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W-ESD	No	Insulators	Yes	\$ 20,000	\$ 32,863	\$ 32,863
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 20,000	\$ 32,863	\$ 32,863
	MWL Tier III Total	\$ 20,000	\$ 32,863	\$ 32,863
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	0%	0%	0%

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: PJ Mechanical Corp.	Contract:
Trade: HVAC Work	Telephone: 212-243-2555
Address: 55 Broad St	Project Start: 1/1/2018
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,343,841	\$ 10,343,841

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
John N. Fehlinger	W-ESD	No	Supplier	Yes	\$ 514,667	\$ 536,000	\$ 536,000
IAR	W-ESD	No	Insulation	Yes	\$ 536,000	\$ 605,106	\$ 605,106
Atlantic Concrete Cutting Inc.	W	No	Demolition	Yes	\$ 3,250	\$ 3,250	\$ 3,250
Tier III Grand Total					\$ 1,053,917	\$ 1,144,356	\$ 1,144,356
MWL Tier III Total					\$ 1,053,917	\$ 1,144,356	\$ 1,144,356
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					11%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 Route 55, LaGrangeville, NY 12540	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 31,562	\$ 31,562
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 773,585	\$ 773,585
NON:							
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 506,862	\$ 506,862
Tier III Grand Total					\$ 937,849	\$ 1,318,494	\$ 1,318,494
MWL Tier III Total					\$ 535,987	\$ 811,632	\$ 811,632
Non-MWL Tier III Total					\$ 401,862	\$ 506,862	\$ 506,862
MWL % of Tier III					14%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	Project:	Columbia Business School Below Grade
Trade:	Building Management System	Contract:	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone:	609-865-1502
As of Date:	12/31/2025	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 1,475,000	\$ 1,735,351	\$ 1,735,351

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 40,000	\$ 36,000	
TouchTel	W	No	Electrician	Yes	\$ 19,950	\$ 32,508	\$ 29,257	
Argent Associates	W	No	Material Supplier	Yes	\$ 30,065	\$ 30,065	\$ 30,065	
Olive Controls	M	No	Electrician	Yes	\$ 180,000	\$ 186,500	\$ 177,175	
NON:								
Corporate Electric	NON	No	Electrician	Yes	\$ 1,019,400	\$ 1,114,560	\$ 1,086,571	
					Tier III Grand Total	\$ 1,259,415	\$ 1,403,633	\$ 1,359,068
					MWL Tier III Total	\$ 240,015	\$ 289,073	\$ 272,497
					Non-MWL Tier III Total	\$ 1,019,400	\$ 1,114,560	\$ 1,086,571
					MWL % of Tier III	16%	17%	16%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	TEI Group	Contract:	
Trade:	Elevator	Telephone:	718-609-2504
Address:	30-30 47th Ave, LIC, Queens, NY - 11101	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 596,900	\$ 620,813	\$ 620,813

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A&D	M	No	Elevator Cabs and Entrances	Yes	\$ 58,361	\$ 61,449	\$ 61,449
GAL	L	No	Controllers and Door Equipment	Yes	\$ 41,931	\$ 33,768	\$ 33,768

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 100,292	\$ 95,217	\$ 95,217
MWL Tier III Total	\$ 100,292	\$ 95,217	\$ 95,217
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	17%	15%	15%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Zwicker Electric	NON	No	Electricians	\$ 15,320,723	\$ 16,318,034	\$ 16,318,034	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (If available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 77,213	\$ 77,213
Benfield	L	No	Supplier	Yes	\$ 500,000	\$ 656,819	\$ 656,819
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 16,221	\$ 16,221
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 102,892	\$ 102,892
Turtle and hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,199,780	\$ 1,199,780
Hailey Insulation	W	No		Yes	\$ 50,000	\$ 29,719	\$ 29,719
NON:							
Tier III Grand Total					\$ 1,125,000	\$ 2,082,644	\$ 2,082,644
MWL Tier III Total					\$ 1,125,000	\$ 2,082,644	\$ 2,082,644
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	13%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: RP Brennan General Contractor & Builders, Inc.	Project: Columbia Business School Below Grade
Company Name: A&A Plumbing Corp	Contract:
Trade: Plumbing	Telephone: 718-458-0501
Address: 33-25 126th Place, Corona NY 11369	Project Start: 1/1/2018
As of Date: 12/31/2025	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
A&A Plumbing Corp	NON	No	Plumbing	\$ 220,000	\$ 238,290	\$ 238,290

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Ferguson	NON	No	Plumbing	Yes	\$ 6,742	\$ 6,742	\$ 6,742
F.W. Webb	NON	No	Plumbing	Yes	\$ 4,817	\$ 4,817	\$ 4,817
GA Fleet	NON	No	Plumbing	Yes	\$ 47,152	\$ 47,152	\$ 47,152
North shore plumbing Supply co	NON	No	Plumbing	Yes	\$ 30,228	\$ 30,228	\$ 30,228
Hydro Pure Choice	NON	No	Plumbing	Yes	\$ 3,476	\$ 3,476	\$ 3,476
Tier III Grand Total					\$ 92,415	\$ 92,415	\$ 92,415
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 92,415	\$ 92,415	\$ 92,415
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	Benco Inc.	Contract:	
Trade:	Fire Protection & Appliances	Telephone:	
Address:	10 Madison Rd., Unit E Fairfield NJ 07004	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Benco Inc.	W	No	Fire Protection & Appliances	\$ 102,002	\$ 99,602	\$ 99,602	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Allied	NON	No	Accessories	Yes	\$ 16,724	\$ 16,724	\$ 16,724
Appliance Connection	NON	No	Appliances	Yes	\$ 27,933	\$ 27,933	\$ 27,933
Bobrick	NON	No	Partitions	Yes	\$ 16,751	\$ 16,571	\$ 16,751
JL	NON	No	Fire Protection	Yes	\$ 2,340	\$ 2,340	\$ 2,340
					\$ 63,748	\$ 63,568	\$ 63,748
					\$ -	\$ -	\$ -
					\$ 63,748	\$ 63,568	\$ 63,748
					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	Calie 2 Enterprises	Contract:	
Trade:	Concrete / Masonry	Telephone:	718-606-6288
Address:	285 Slrawlown Road, West Nyack NY	Project Start:	1/1/2018
As of Date:	12/31/2025	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Calie 2 Enterprises	W	No	Concrete / Masonry	\$ 158,000	\$ 200,854	\$ 205,582	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Feldman Lumber - 1281 Metropolitan Ave, Brooklyn, NY	NON	No	Concrete	Yes	\$ 16,724	\$ 17,666	\$ 17,666
GC Warehouse - 515 S 4th Ave, Mt Vernon, NY 10550	NON	No	Concrete	Yes	\$ 27,933	\$ 4,359	\$ 4,359
Tier III Grand Total					\$ 44,657	\$ 22,025	\$ 22,025
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 44,657	\$ 22,025	\$ 22,025
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2025

GC/CM: **Turner Construction Company**
 Date Range: **8/1/2008 - 12/31/2025**
 As of: **10/29/2025**

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total				
Tier I (Direct)	Turner Construction Company Construction Management	88,392	60%	329	0%	64	0%	6,854	5%	6,647	5%	94	0%	13,741	9%	116,119	79%	31,125	21%	147,244	159	72%	62	28%	221
	EG Munoz Construction LLC Construction Management	6,918	99%	0	0%	0	0%	0	0%	93	1%	0	0%	0	0%	7,011	100%	0	0%	7,011	26	100%	0	0%	26
	RP Brennan Construction Management	1,260	37%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,260	37%	2,134	63%	3,394	3	43%	4	57%	7
	Talisen Construction Corporation Construction Management	1,492	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,492	47%	1,702	53%	3,194	9	50%	9	50%	18
Tier II	Almar Plumbing Plumbing	24,989	28%	785	1%	0	0%	8,275	9%	2,560	3%	0	0%	0	0%	36,609	41%	53,232	59%	89,841	35	34%	67	66%	102
	Cives Steel Company Structural Steel	30,230	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	30,391	23%	102,097	77%	132,488	49	30%	116	70%	165
	Island International Enterprises SOFP	16,971	80%	0	0%	172	1%	0	0%	767	4%	0	0%	0	0%	17,910	85%	3,177	15%	21,087	39	75%	13	25%	52
	Roger & Sons Concrete	58,319	41%	26	0%	52	0%	121	0%	2,425	2%	0	0%	866	1%	61,808	43%	80,899	57%	142,707	210	43%	280	57%	490
	Safway Atlantic Hoisting & Public Protection	8,309	53%	0	0%	0	0%	0	0%	265	2%	0	0%	0	0%	8,574	55%	6,987	45%	15,561	94	52%	87	48%	181
	Zwicker Electric Company Electrical	21,371	18%	0	0%	0	0%	0	0%	2,887	2%	0	0%	0	0%	24,258	20%	96,756	80%	121,013	39	30%	89	70%	128
	First Women's Fire Systems Fire Protection	3,784	12%	534	2%	0	0%	732	2%	933	3%	0	0%	0	0%	5,983	19%	24,879	81%	30,862	10	53%	9	47%	19
	United Structural Works Misc. Metals	11,187	32%	0	0%	668	2%	0	0%	0	0%	0	0%	0	0%	11,855	34%	23,163	66%	35,018	36	46%	43	54%	79
	Wolkow Braker Roofing & Waterproofing	26,801	63%	0	0%	3	0%	0	0%	0	0%	0	0%	0	0%	26,804	63%	16,014	37%	42,818	31	42%	43	58%	74
	F.W. Sims HVAC AG Piping	15,987	14%	712	1%	8	0%	0	0%	0	0%	0	0%	0	0%	16,707	14%	101,367	86%	118,073	19	16%	101	84%	120
	PJP Installers Inc HVAC Site 7 Airside	3,488	88%	0	0%	0	0%	0	0%	469	12%	0	0%	0	0%	3,956	100%	4	0%	3,960	49	98%	1	2%	50
	Post Road Iron Works Overhead Doors	1,038	31%	135	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,173	35%	2,132	65%	3,305	9	33%	18	67%	27
	Rad & D'Aprile Masonry	22,341	53%	0	0%	0	0%	0	0%	72	0%	0	0%	0	0%	22,413	53%	19,898	47%	42,311	50	54%	43	46%	93
	Heritage Mechanical HVAC	31,556	56%	0	0%	0	0%	414	1%	79	0%	0	0%	0	0%	32,049	57%	24,075	43%	56,123	69	69%	31	31%	100
	Allran Electric Fire Alarm	16,486	27%	1,886	3%	712	1%	1,603	3%	412	1%	0	0%	1,989	3%	23,088	38%	37,768	62%	60,855	38	37%	65	63%	103
	PJ Mechanical HVAC	26,061	67%	0	0%	0	0%	305	1%	40	0%	0	0%	0	0%	26,405	68%	12,306	32%	38,711	50	53%	44	47%	94
	Curtis Partition Drywall	101,008	61%	3,417	2%	1,278	1%	3,566	2%	1,924	1%	968	1%	0	0%	112,160	68%	53,717	32%	165,876	129	66%	66	34%	195
	Concrete Industries Early Sitework	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%	638	2	18%	9	82%	11
	Bamco, Inc. Metal Wall Panels	3,683	17%	0	0%	0	0%	0	0%	981	4%	0	0%	0	0%	4,663	21%	17,642	79%	22,305	16	31%	35	69%	51
	Champion Metal & Glass Ornamental Metals	9,768	54%	13	0%	0	0%	1,016	6%	0	0%	0	0%	0	0%	10,797	59%	7,425	41%	18,222	24	57%	18	43%	42
	Egg Electric Inc. Electrical	45,771	37%	1,995	2%	1,042	1%	4,107	3%	1,970	2%	1,056	1%	0	0%	55,941	45%	69,337	55%	125,277	57	46%	67	54%	124
	Transel Elevator, Inc. Elevator	12,879	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	12,879	47%	14,454	53%	27,333	13	29%	32	71%	45
	Spectrum Painting Resinous Flooring	13,314	63%	0	0%	0	0%	0	0%	2,390	11%	0	0%	0	0%	15,704	75%	5,295	25%	20,999	51	80%	13	20%	64
Mamais Construction Construction	8,409	60%	0	0%	0	0%	0	0%	3,664	26%	0	0%	7	0%	12,080	86%	1,977	14%	14,056	50	89%	6	11%	56	
Woodworks Construction Woodwork	1,917	19%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	1,925	20%	7,940	80%	9,865	9	35%	17	65%	26	
Schneider Electric Electrical	5,653	43%	2,636	20%	4	0%	0	0%	0	0%	0	0%	0	0%	8,293	63%	4,791	37%	13,084	9	27%	24	73%	33	
Unity Electric Electrical	29,291	34%	232	0%	789	1%	4,687	6%	2,549	3%	16	0%	629	1%	38,193	45%	46,923	55%	85,116	44	38%	72	62%	116	
Jacobson & Company, Inc. Security	31,112	31%	1,395	1%	0	0%	2,257	2%	1,867	2%	0	0%	0	0%	36,631	36%	63,788	64%	100,419	67	43%	88	57%	155	
JEM Architecturals Architects	10,954	24%	344	1%	2,190	5%	0	0%	1,129	2%	0	0%	0	0%	14,617	32%	30,860	68%	45,477	20	44%	25	56%	45	
Garcia Marble & Tile Stone Masons	3,810	38%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,810	38%	6,135	62%	9,945	10	56%	8	44%	18	

Sherland & Farrington Stone Masons	2,273	18%	0	0%	0	0%	0	0%	0	0%	0	0%	2,273	18%	10,195	82%	12,468	12	33%	24	67%	36
Platinum Maintenance Services Maintenance	7,046	55%	0	0%	0	0%	0	0%	0	0%	0	0%	7,046	55%	5,811	45%	12,857	19	51%	18	49%	37
Hi Tech Data Floors Flooring	1,153	12%	0	0%	40	0%	0	0%	0	0%	0	0%	1,192	12%	8,537	88%	9,729	5	28%	13	72%	18
Scanga Woodworking Corp Flooring	4,903	58%	0	0%	0	0%	0	0%	0	0%	0	0%	4,903	58%	3,595	42%	8,498	9	38%	15	63%	24
HB Communications Communications	1,399	22%	0	0%	0	0%	0	0%	0	0%	0	0%	1,399	22%	5,089	78%	6,488	1	13%	7	88%	8
Almar Plumbing and Heating Corporation Plumbing	856	36%	0	0%	256	11%	72	3%	0	0%	0	0%	1,184	50%	1,184	50%	2,368	0	0%	0	0%	0
Furniture Consultants Furniture	13,319	72%	0	0%	0	0%	312	2%	0	0%	0	0%	13,631	74%	4,864	26%	18,495	31	72%	12	28%	43
County Cleaners Corporation Cleaning	1,071	74%	0	0%	80	6%	238	16%	62	4%	0	0%	1,451	100%	0	0%	1,451	17	100%	0	0%	17
Crown Sign Systems Signage	1,123	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,123	100%	0	0%	1,123	11	100%	0	0%	11
Regal Cleaning Corp Cleaning	4,015	73%	0	0%	1,093	20%	273	5%	0	0%	137	2%	5,518	100%	0	0%	5,518	58	0%	0	0%	58
E&R Heating and Cooling LLC HVAC	176	47%	0	0%	112	30%	0	0%	0	0%	0	0%	288	77%	84	23%	372	4	67%	2	33%	6
EGM Electric NYC Electrical	3,374	90%	0	0%	0	0%	128	3%	0	0%	0	0%	3,502	94%	238	6%	3,740	12	92%	1	8%	13
EGM Plumbing NYC, LLC Plumbing	1,826	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,826	100%	0	0%	1,826	8	100%	0	0%	8
Metropolitan Construction Systems Inc Waterproofing	73	63%	0	0%	0	0%	0	0%	0	0%	0	0%	73	63%	43	37%	116	2	50%	2	50%	4
EC Framing Drywall	1,408	52%	0	0%	16	1%	1,128	42%	0	0%	0	0%	2,552	94%	152	6%	2,704	14	88%	2	13%	16
Gunzer Electric Electrical	2,399	50%	0	0%	0	0%	641	13%	0	0%	0	0%	3,040	63%	1,790	37%	4,830	15	63%	9	38%	24
M & J Mechanical Mechanical / HVAC	540	85%	0	0%	0	0%	56	9%	0	0%	0	0%	596	93%	42	7%	638	18	90%	2	10%	20
Midnight Express Sprinklers	560	52%	0	0%	0	0%	0	0%	0	0%	0	0%	560	52%	520	48%	1,080	6	67%	3	33%	9
NJ Boom & Erectors Misc. Steel	285	93%	0	0%	0	0%	22	7%	0	0%	0	0%	307	100%	0	0%	307	22	100%	0	0%	22
Robe Interiors Architectural Woodwork	488	29%	0	0%	326	19%	0	0%	476	28%	0	0%	1,290	77%	392	23%	1,682	3	75%	1	25%	4
AA Plumbing Plumbing	0	0%	0	0%	80	45%	0	0%	0	0%	0	0%	80	45%	96	55%	176	2	50%	2	50%	4
Benco Appliances/Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	34	100%	34	0	0%	2	100%	2
Calie 2 Enterprises Concrete / Masonry	1,588	94%	0	0%	0	0%	0	0%	0	0%	0	0%	1,588	94%	96	6%	1,684	10	91%	1	9%	11
JMC Floor Covering, Inc. Carpentry/Flooring	40	19%	0	0%	0	0%	24	11%	0	0%	0	0%	64	30%	146	70%	210	3	43%	4	57%	7
The Finishes Group Corp Painting	1,152	73%	0	0%	0	0%	0	0%	0	0%	0	0%	1,152	73%	421	27%	1,573	6	75%	2	25%	8
The Marble Factory, Inc Tile	240	48%	0	0%	0	0%	0	0%	0	0%	0	0%	240	48%	260	52%	500	4	50%	4	50%	8
Stonhard Epoxy Flooring	571	100%	0	0%	0	0%	0	0%	0	0%	0	0%	571	100%	0	0%	571	17	100%	0	0%	17
Total Hours	746,534		14,439		7,580		35,578		37,483		2,133		861,113		1,014,106		1,875,219	1,834		1,731		3,565
Overall % of Total	40%		1%		0%		2%		2%		0%		46%		54%		100%	51%		49%		100%

* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Allran Electric	6/26/2019	5/25/2022
Almar Plumbing	6/19/2018	6/21/2022
Bamco, Inc.	8/18/2019	7/25/2021
Champion Metal & Glass	9/4/2019	6/29/2022
Cives Steel Company	11/25/2018	3/28/2021
Concrete Industries	4/16/2019	12/31/2020
Curtis Partition	5/12/2019	3/13/2022
Egg Electric Inc.	10/2/2019	4/6/2022
F.W. Sims	3/5/2019	1/18/2022
First Women's Fire Systems	12/25/2018	11/2/2021
Garcia Marble & Tile	9/2/2020	1/9/2022
HB Communications	1/1/2018	2/27/2022
Heritage Mechanical	6/5/2019	5/4/2022
Hi Tech Data Floors	1/3/2021	3/28/2022
Island International Enterprises	12/25/2018	6/15/2021
Jacobson & Company, Inc.	11/5/2019	9/16/2022
JEM Architecturals	7/7/2020	9/19/2022
Mamais Construction	10/20/2019	3/29/2022
PJ Mechanical	5/8/2019	3/29/2022
PJP Installers Inc	3/17/2019	3/12/2022

Contractor	Start	End
Platinum Maintenance Services	9/5/2020	9/13/2022
Post Road Iron Works	8/8/2019	10/22/2020
Rad & D'Aprile	4/9/2019	2/27/2022
Roger & Sons	10/16/2018	12/13/2021
Safway Atlantic	10/17/2018	4/13/2022
Scanga Woodworking Corp	4/3/2021	3/29/2022
Schneider Electric	5/3/2020	9/19/2022
Sherland & Farrington	9/13/2020	4/22/2022
Spectrum Painting	9/9/2019	5/17/2022
Transel Elevator, Inc.	12/1/2019	9/19/2022
Turner Construction Company	4/20/2019	5/17/2022
United Structural Works	1/6/2019	4/22/2022
Unity Electric	1/1/2020	9/16/2022
Wolkow Braker	2/27/2019	5/16/2022
Woodworks Construction	3/9/2021	4/22/2022
Zwicker Electric Company	12/26/2018	3/12/2022
Furniture Consulting	1/1/2021	9/13/2022
County Cleaners Corporation	10/1/2021	4/22/2022
Crown Sign Systems	1/1/2022	9/16/2022
Regal Cleaning Corp	1/1/2022	4/22/2022

Contractor	Start	End
E&R Heating and Cooling LLC	12/13/2022	6/13/2023
EGM Electric NYC	12/13/2022	6/13/2023
EGM Plumbing NYC, LLC	11/30/2022	6/13/2023
Metropolitan Construction Systems Inc	3/27/2023	3/27/2023
EC Framing	10/8/2023	2/25/2024
Gunzer Electric	10/4/2023	2/28/2024
M & J Mechanical	11/5/2023	3/24/2024
Midnight Express	10/6/2023	3/15/2024
NJ Boom & Erectors	9/29/2023	1/19/2024
Robe Interiors	9/15/2023	1/12/2024
AA Plumbing	10/26/2023	12/28/2023
Benco	12/29/2023	12/29/2023
Calie 2 Enterprises	10/8/2023	1/21/2024
JMC Floor Covering, Inc.	12/1/2023	1/19/2024
The Finishes Group Corp	11/17/2023	1/20/2024
The Marble Factory, Inc	11/29/2023	11/29/2023

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Kelco Construction Inc.	Project:	Open Space Large Square
Trade:	General Contractor	Contract:	
Address:	22 Newlon Place Hauppauge NY 11788	Telephone:	(631) 462-2952
As of Date:	12/31/2025	Project Start:	1/1/2021
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
MWL:								
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 20,376	\$ 20,376	
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 64,891	\$ 64,891	
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 277,689	\$ 277,689	
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 82,942	\$ 82,942	
Crown Signs	W	No	Site Signage	Yes	\$ -	\$ 19,957	\$ 19,957	
Double Nickel	W-ESD	No		62	Yes	\$ 75,000	\$ 98,540	\$ 98,540
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,336	
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 7,271	\$ 7,271	
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 331,983	\$ 331,983	
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 97,655	\$ 97,655	
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 29,725	\$ 29,725	
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 4,500	\$ 4,500	
Petrosan Ltd.	W-ESD	No	Fule Provider	Yes	\$ -	\$ 17,367	\$ 17,367	
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542	
Yaboo Fence	W	No	Fencing	Yes	\$ 139,003	\$ 144,430	\$ 144,430	
NON:								
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 8,497	\$ 8,592	\$ 8,592	
Central Irrigation	NON	No	Irrigation Supplies/Equipment	Yes	\$ 52,321	\$ 59,019	\$ 59,019	
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 5,411	\$ 5,411	\$ 5,411	
City & County Paving	NON	No	Paving	Yes	\$ 301,645	\$ 301,645	\$ 301,645	
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 456,916	\$ 456,916	
Colarusso	NON	No	Trucking - Soil/Fill	Yes	\$ 21,834	\$ 21,834	\$ 21,834	
Colony Hardware	NON	No	Tool/Equipment Supplier	Yes	\$ 5,395	\$ 5,395	\$ 5,395	
Country Gardens Nursery	NON	No	Planting Supply	Yes	\$ 11,265	\$ 11,265	\$ 11,265	
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	\$ 34,379	\$ 34,379	\$ 34,379	
Deep Root	NON	No	Material Supplier	Yes	\$ 51,521	\$ 51,521	\$ 51,521	
El Hannon Wholesale Nursery	NON	No	Tree Supplier	Yes	\$ -	\$ 107,742	\$ 107,742	
Ericsons	NON	No	Drain Supplier	Yes	\$ 476,641	\$ 658,294	\$ 658,294	
Evergreen Recycling	NON	No	Fill Material Supplier	Yes	\$ 89,710	\$ 105,301	\$ 105,301	
Fountaintech	NON	No	Fountain Installer	Yes	\$ 656,842	\$ 709,952	\$ 709,952	
Fresh Meadows	NON	No	Plumbing	Yes	\$ -	\$ 47,564	\$ 47,564	
Geocomp	NON	No	Noise Testing	Yes	\$ 14,700	\$ 16,500	\$ 16,500	
Grainger	NON	No	Construction Material Supplier	Yes	\$ 583	\$ 583	\$ 583	
GreenPro Materials	NON	No	Construction Material Supplier	Yes	\$ -	\$ 13,159	\$ 13,159	
Halka Nurseries	NON	No	Tree Supplier	Yes	\$ -	\$ 37,755	\$ 37,755	
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 306,002	\$ 306,002	
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690	
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100	
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 7,467	\$ 7,467	\$ 7,467	
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 13,404	\$ 13,404	\$ 13,404	
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	\$ 83,520	\$ 83,520	\$ 83,520	
Landscape Forms	NON	No	Material Supplier	Yes	\$ 844,205	\$ 1,488,005	\$ 1,488,005	
Milrose Consultants	NON	No	Expeditior	Yes	\$ 76,260	\$ 116,390	\$ 116,390	
New York Concrete Washout	NON	No	Concrete Washout Supplier	Yes	\$ 10,699	\$ 10,699	\$ 10,699	
North Fork Boutique	NON	No	Planting Supply	Yes	\$ 29,320	\$ 29,320	\$ 29,320	
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510	
Onsite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108	
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526	
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 6,649	\$ 6,649	\$ 6,649	
Romex	NON	No	Material Supplier	Yes	\$ 27,010	\$ 27,010	\$ 27,010	
Sanico USA Corp	NON	No	Temperature Scanning Equip	Yes	\$ 6,279	\$ 6,279	\$ 6,279	
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 36,401	\$ 36,401	\$ 36,401	
Siegel	NON	No	Material Supplier	Yes	\$ 628	\$ 628	\$ 628	
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 2,820	\$ 3,192	\$ 3,192	
Sonco	NON	No	Fence Supplier	Yes	\$ 4,015	\$ 4,015	\$ 4,015	
South Brunswick Recycling Materials,	NON	No	Soil Supplier	Yes	\$ 30,500	\$ 30,500	\$ 30,500	
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394	
Trinity Highway Rentals	NON	No	Yodock/Fence Rental	Yes	\$ 25,283	\$ 25,283	\$ 25,283	
White Cap LP	NON	No	Building Materials	Yes	\$ 159,597	\$ 160,164	\$ 160,164	
Wolkow Braker	NON	No	Waterproofing	Yes	\$ 246,000	\$ 271,835	\$ 271,835	
Wundercover	NON	No	Material Supplier	Yes	\$ 79,130	\$ 79,130	\$ 79,130	
Zinco	NON	No	Material Supplier	Yes	\$ 159,367	\$ 159,367	\$ 159,367	
					Tier II Grand Total	\$ 7,938,725	\$ 10,061,619	\$ 10,061,618
					MWL Tier II Total	\$ 3,752,312	\$ 4,343,205	\$ 4,343,204
					Non-MWL Tier II Total	\$ 4,186,413	\$ 5,718,414	\$ 5,718,414
					MWL % of Tier II	22%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Hrs		%		Hrs		%		#		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	23,749	94%	1,536	6%	25,284	67	93%	5	7%	72			
Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	9,359	100%	15	0%	9,374	47	96%	2	4%	49			
	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	1,142	42%	1,563	58%	2,705	5	63%	3	38%	8			
	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	1,954	12	48%	13	52%	25			
Total Hours		31,324		1,307		16		2,182		176		0		35,325		3,992		39,317	131		23		154			
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		100%	0%		0%		100%			

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2025
As of :	45959

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	134	43%	181	57%	315		
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	299	97%	10	3%	309		
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168		
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		192		792		
Overall % of Total		52%		#####		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	9/1/2025 - 12/31/2025
As of :	45959

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
Total Hours		0		0		0		0		0		0		0		0	0	0	0	0
Overall % of Total		0%		#####		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Specialty Construction

Date: 12/31/2025

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 12/31/2025

During the reporting period there are currently eight projects comprising the Specialty construction portion of the Manhattanville project. They are all in progress with starting periods as early as 10/27/2010.

The Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Slurry Wall & Foundations	10/27/2010	In Progress	5-12
Jerome L. Greene Science Center – Curtain Wall & Lab Equipment	2/28/2011	In Progress	13-22
Lenfest - Curtain Wall	12/1/2013	Project Completed 02/2021	23-27
Central Energy Plant	8/13/2011	Project Completed 12/2020	28-40
Central Energy Plant Expansion	6/30/2018	In Progress	41-46
Street Structures	10/1/2013	Project Completed 08/2019	47-53
University Forum - Curtain Wall	12/1/2015	Project Completed 05/2021	54-58
Columbia Business School - Curtain Wall	1/1/2018	In Progress	59-63