

**Manhattanville in West Harlem Implementation Plan Report
October 15, 2021 Submission**

Declaration Reference and Key Data

Obligation Section Number: **5.06 (a), (b), (c) and (d)**

Obligation Title: **Affirmative Action Obligations**

Obligation Page Number: **50**

Obligation Trigger: **Issuance of First Demo Permit for the Project**

Obligation Start Date: **February 4, 2010 (Issuance of First Demo Permit)**

Obligation End Date: **Project Completion**

Obligation Status: **In Compliance/Ongoing**

Obligation

(a) *Construction.* (Triggered) During the construction of the project, CU shall at a minimum adhere to ESD's non-discrimination and affirmative action policies with respect to hiring and contracting, including the goals of 25% MWL business enterprise participation* and 40% MWL work force participation in construction activities. Where CU's affirmative action policies with respect to hiring and contracting differ from or exceed ESD's affirmative action policies, CU shall adhere to the more stringent affirmative action requirements, unless to do so shall directly conflict with applicable law or CU's obligations under collective bargaining agreements in effect as of the date hereof. CU shall notify ESD of any conflict, if any, promptly and with particularity.

(b) *Operation.* (Triggered) CU shall make good faith efforts to include MWL business enterprises in all service management agreements, agreements for the purchase of goods and services and other agreements relating to the operation of the Project. CU shall encourage occupancy of the Project's active, ground floor areas by small, non-chain, neighborhood retail businesses that would serve the local community.

(c) *Compliance of Contractors and Subcontractors.* (Triggered) CU shall cause the Affirmative Action Obligations to be made binding conditions of all contracts entered into by CU or by CU's contractors or agents relating to the construction of the Project.

(d) (Not Triggered) A Successor Interest shall, at a minimum, adhere to ESD's non-discrimination and affirmative action policies with respect to the obligations set forth in Section 5.06(a), (b) and (c) hereof, and may, at the Successor Interest's option, adhere to more stringent affirmative action requirements.

*During the course of negotiations related to Columbia University's construction, CU increased the contracting goal from 25% to good faith efforts toward a goal of 35%. The good faith efforts towards a construction contracting goal of 35% are noted in the Columbia University Facilities (CUF) MWL Policy and relevant sections of the general conditions in the University's construction contracts.

Evidence of Compliance

1. Link to Columbia University Facilities MWL Policy
2. Link to Columbia University Web Statement on Affirmative Action
3. Exhibit to construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction
4. Manhattanville MWL Workforce and Spending Summary
5. Evidence of efforts to encourage occupancy of ground floor areas by neighborhood retail businesses

Columbia University's Implementation Plan and all supporting documentation are made available on the Columbia Neighbors Webpage at <https://neighbors.columbia.edu/content/community-commitments>.

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EOC Checklist for Obligation 5.06 (a) (b) and (c):

Please check to verify EOC items submitted for review.

- 1. Link to Columbia University Facilities MWL Policy
- 2. Link to Columbia University Web Statement on Affirmative Action
- 3. Exhibit to construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction
- 4. Manhattanville MWL Workforce and Spending Summary
- 5. Evidence of efforts to encourage occupancy of ground floor areas by neighborhood retail businesses

Monitor's Notes / Comments:

Status:

Please check to indicate the status of Obligation 5.06 (a) (b) and (c):

- In Compliance
- In Progress
- Not In Compliance
- Not Triggered

Affirmative Action

Link to Columbia University Facilities MWL Policy:

<http://policylibrary.columbia.edu/minority-and-womenowned-business-enterprises-locallybased-business-enterprises-mwlbes-nondiscriminat>

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MINORITY- AND WOMEN-OWNED BUSINESS ENTERPRISES, LOCALLY-BASED BUSINESS ENTERPRISES (M/W/LBES) NON-DISCRIMINATION AND AFFIRMATIVE

Effective: October 1, 2009

Revision History:
August 2011
October 2012
April 1, 2013
October 08, 2019

Policy Statement

This policy outlines Columbia University's efforts to support the University in its commitment to the well-being and competitive strength of minority-, woman-owned and locally-based businesses and provide maximum practicable opportunities in contracting for construction. With this policy the University seeks to further the maintenance of a strong and healthy free enterprise system, supports the goals of equal opportunity and diversity, and strives to increase the participation of qualified minority- and woman-owned and locally-based businesses in construction and facilities related projects.

Reasons for the Policy

It is the policy of the University to comply with all Federal, State and local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, due to race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to take affirmative action to ensure that Minority- and Woman-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBES), Minority Group Members, Women and local area residents share in the economic opportunities generated by Columbia's participation in projects or initiatives

Contact

David Greenberg
Executive Vice President
for Columbia University
Facilities and Operations
(Morningside /
Manhattanville/Baker
Athletics Complex)
david.greenberg@columbia.edu

Amador Centeno
Senior Vice President
Facilities Management
Operations and Planning
Vice Dean for Student
Services
Columbia University
Medical Center
ac2652@cumc.columbia.edu

Tanya E. Pope
Assistant Vice President
University Supplier
Diversity and Program
Integration
Columbia University
tanya.pope@columbia.edu

Mary Ann Egel-Guadalupe
Director, Financial & Business Processes

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Affirmative Action

Link to Columbia University Web Statement on Affirmative Action:

<https://eoaa.columbia.edu/content/affirmative-action>

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Columbia University is committed to providing a working, learning and living environment free from discrimination, and harassment and to fostering a nurturing and vibrant community founded upon the fundamental dignity and worth of all of its members.

Under Executive Order 11246, the Office of Equal Opportunity and Affirmative Action (EOAA), on behalf of Columbia University, each year prepares and implements Affirmative Action Programs (AAPs) for the Morningside campus, the Medical Center and the Lamont-Doherty Earth Observatory. Columbia's programs include the cornerstones of effective Affirmative Action Programs: (1) equal opportunity, nondiscrimination and affirmative action policies which the University has established, implemented, and disseminated; (2) diagnostic procedures which allow the University to determine employment patterns and compare them to the composition of the relevant labor pool; and (3) action-oriented programs designed to assure that women, minorities, veterans and those with disabilities are being employed at a rate to be expected given their availability in the relevant labor pool.



(212) 854-5511
 eoaa@columbia.edu

NOTICE TO BIDDERS

Minority- and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction

I. Policy

Columbia University is fully committed to the well being and competitive strength of minority-, woman-owned and locally-based businesses and to provide maximum practicable opportunities in contracting for construction. This policy commitment is related directly to the maintenance of a strong and healthy free enterprise system, the goals of equal opportunity and diversity, and increasing the participation of qualified minority- and woman-owned and locally-based businesses working with the University. The University believes that the goal of assuring that a fair proportion of University construction contracts initiated by Columbia University Facilities are awarded to Minority-owned Business Enterprises (“MBEs”), Women-owned Business Enterprises (“WBEs”) and Locally based Business Enterprises (“LBEs”) is consistent with reasonable pricing and quality and prevailing law. This belief is best served by the employment of Contractors who do not discriminate against minority- and women-owned businesses in the awarding of construction subcontracts and which engage in substantive, honest and fair marketing outreach efforts to members of these traditionally disadvantaged groups of contractors.

It is the policy of the University to comply with all Federal, State and Local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, to prohibit discrimination because of race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to take affirmative action to ensure that Minority and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs), Minority Group Members, women and local area residents share in the economic opportunities generated by Columbia’s participation in projects or initiatives, and/or the use of Columbia funds.

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). A listing of these zip codes is found in Section V.

In order to participate in contracting opportunities as an M/WBE, firms must be able to demonstrate that they are certified. Typically, certification by established governmental and quasi-governmental agencies is required and the University will rely on M/WBE certifications granted by specifically identified agencies or institutions in New York, New Jersey and Connecticut. Acceptable certifications are found in Section V.

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An outline of the M/W/LBE Goals and Objectives, Non-Discrimination and Affirmative Action provisions and the reporting mechanisms that are required in Columbia University construction contracts follows.

II. Goals and Objectives

Contractors entering into construction contracts with the University must meet these established goals and objectives:

1. For Minority-, Women-Owned and Locally-based Business Enterprise participation

- (a) The Contracting Party is required to provide maximum practicable opportunities to achieve an overall M/W/LBE participation of **35%** of the total dollar value of the Contract of which at least 20% of the total value of the contract should be Minority- and / or Women- owned firms certified by the New York Empire State Development (ESD).
- (b) The M/W/LBE participation in the performance of the work is expressed as a percentage of the contract price.
- (c) The total dollar value of the work performed by M/W/LBEs will be determined as:
 - (i) the dollar value of the work subcontracted to M/W/LBEs; (ii) where the Contractor is a joint venture, association, partnership or other similar entity including one or more M/W/LBEs, the contract price multiplied by the percentage of the entity's profits/losses which are to accrue to the M/W/LBE(s) under the Contractor's agreement; or (iii) where the M/W/LBE is the Contractor, the contract price.
- (d) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (c) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contracting Party with respect to any Contract.

2. For Minority, Female and Local Workforce Participation

- (a) Contractor is required to provide maximum practicable opportunities to achieve overall participation of **40%** minority, female and local workforce in the work performed pursuant to Contracts entered into in connection with projects with an estimated value in excess of \$1 million, with a preference to maximize local participation.
- (b) The M/W/L workforce participation requirements are expressed as a percentage equal to the person hours of training and employment of minority, female or local workers, as the case may be, used by any Contractor, divided by the total person hours of training and employment of all workers (including supervisory personnel).

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- (c) Contractor shall not participate in the transfer of minority, female or local employees or trainees from employer-to-employer or from project-to-project for the sole purpose of meeting the Contractor's obligations herein.
- (d) Contractor shall identify and employ qualified minority, female and local supervisory personnel and journey persons.
- (e) The non-working hours of trainees or apprentices may not be considered in meeting the requirements goals for M/W/L workforce participation contained herein unless: (i) such trainees or apprentices are employed by Contractor during the training period; (ii) the Contractor has made a commitment to employ the trainees or apprentices at the completion of their training, subject to the availability of employment opportunities; and (iii) the trainees are trained pursuant to an approved training program.
- (f) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (e) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contractor with respect to any Contract.

3. Contractor Equal Opportunity Policy Statements

All Contractors who are awarded construction contracts are required to comply with the University's non-discrimination and affirmative action policy and must agree to provide to Columbia University an equal employment opportunity policy statement that:

- (a) describes the Contractor's non-discrimination policies and practices
- (b) describes how the Contractor will undertake or continue existing programs of affirmative action
- (c) documents the Contractor's conscientious and active efforts to employ and utilize Minority Group Members and women in its workforce on Contracts.

In addition, upon request, Contractors shall request that each employment agency, labor union, or authorized representative of workers with whom it has a collective bargaining or other agreement or understanding, furnish a written statement that such employment agency, labor union, or representative does not unlawfully discriminate, and that such union or representative will affirmatively cooperate in the implementation of the Contractor's obligations herein.

4. Notice to Unions

Where applicable, upon request, the Contractor shall promptly send written notification to its union representatives of its Equal Employment Opportunity obligations on this project and submit copies and mailing/fax receipts of these notices.

III. Contractor Reporting Requirements

Contractors entering into construction contracts will be required to meet specific reporting and administrative requirements, must permit access to books, records and accounts with respect to the Contract by the University or where applicable, the Construction Manager.

1. M/W/LBE Utilization Plans and M/W/LBE participation reporting

Prior to the commencement of any construction work for Contracts with an estimated value in excess of \$100,000, where the work involves more than one trade, the Contractor (including M/W/LBE contractors) must prepare an M/W/LBE plan identifying how it intends to comply with the M/W/LBE goals. Subcontracting, partnering and joint venture methods will be scrutinized to ensure that the M/W/LBE is functioning as a true contributor to the business arrangement with its Construction Manager, General Contractor, consultant, trade contractors, supplier and vendors.

The plan must be broken down by individual contractors. In the initial stages of the construction work (prior to awards) a breakdown by trade is acceptable. On a monthly basis, the original utilization plan must be compared to a current plan that reflects changes due to the various awards and effects of change orders, as well as current spending (See Schedule M).

In order to ascertain compliance with the University's non-discrimination and affirmative action policy, Contractors and Construction Managers have to comply with the following reporting requirements:

a. Tier Reporting Guidelines and Required Back up Documentation.

The reporting criteria for construction spending to be used by contractors in meeting the University's M/W/LBE Goals and Objectives, Non-Discrimination and Affirmative Action provisions is as follows:

- First Tier (Construction Manager): reporting on Construction Manager spending (Fee, Insurance, General Conditions) is based on the CM designation.
- Second Tier: (Subcontractors & Suppliers): reporting is required and is based on the MWL/BE designation of each Subcontractor or Supplier.
- Third Tier: (Sub-Subcontractors & Suppliers to the Subcontractors): reporting is required even when second tier trades and suppliers are MWL/BE (Flow-down).
- No preferential designation in reporting for firms that have more than one designation is allowed. For example if a firm is both M and W it should be reported as MW.

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- The Construction Manager must provide the name, EIN and address of the firm including zip code and all MW certifications for the Minority and Women owned firms.

b. Construction Managers (Tier I) are required to enter in Columbia's project management system (Unifier) all Bid Lists and Recommendations to Award (RTA's) for approval along with detail information for each Vendor recommended to be awarded a contract.

For each RTA the following information is required for each Vendor:

- Name of vendor
- Vendor EIN number (Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates should be uploaded in Unifier)
- Amount of recommended award.

In addition they must submit updated **Schedules M2 and M3** as an attachment to all their invoices, indicating the current utilization plan and spending for each Tier II vendor.

c. Subcontractors & Suppliers (Tier 2) must submit to the Construction Manager **Schedule M3** as an attachment to all their invoices, indicating their current utilization plan and spending for all MW/LBE and Non MW/ LBE Tier 3 vendors. The following information must be included for each vendor:

- Name of vendor
- Vendor EIN number(Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates must be attached)
- Amount of award and amount billed.

2. M/W/LBE workforce reporting

For Projects with an estimated value in excess of \$1 million, in addition to the reporting requirements in section III paragraph 2 workforce reporting is required as follows:

- Reporting on Workforce Participation is required down to the Third Tier based on individuals who work on the project.
- No preferential designation in reporting for individuals that have more than one designation is allowed. For example if an individual is both M and W they should be

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reported as MW. The following MWL classifications are possible M, W, L, MW, ML, WL, MWL, Non-MWL

a. **Construction Managers must submit the following:**

On a monthly basis, by the 20th of each month, the Construction Manager will verify that the data submitted by the Sub-Contractors (Tier 2 and 3) matches their supporting documentation and submit the information in the owners Project Management System (Unifier) along with all supporting documentation for approval by the Owner. **Sub-contractors (Tier 2) must submit electronically to the Construction Manager the following by the 15th of each month:**

- Owner issued spreadsheet that summarizes all workforce data.
- Single PDF with the certified payroll, weeks in chronological order.
- The information in the Excel Spreadsheet must precisely match the information as listed in the certified payroll.
- Only electronic submissions will be accepted.
- The following required information shall be included from, Tier 2 and Tier 3.
 - Vendor Name (all Vendors in Tree)
 - Vendor Address (all Vendors in Tree)
 - Vendor EIN (all Vendors in Tree)
 - Tier level (all Vendors in Tree)
 - Project Name
 - Full Name of Employee
 - Current Address including Zip Code
 - MWL status as defined in CU Policy. Record the following MWL classifications M, W, L, MW, ML, WL, MWL, Non-MWL.
- Daily work force reports.
- Payroll records with a certified Statement of Compliance.
- Certification letters for all apprentices employed at this project.

IV. Compliance Criteria and Sanctions for Non Compliance

1. Compliance Evaluation Criteria Goals:

In determining whether a Contractor has provided maximum practicable opportunities to achieve his or her firm's M/W/LBE utilization goal, the University will consider the actions and activities as described in section V, paragraph 6 "Good Faith Efforts". Furthermore, the following criteria will be used for applicable contract dollars paid to M/W/LBEs:

- a). Amounts paid by the Contractor to M/W/LBE subcontractors for providing goods and services specifically purchased in connection with the contract work.

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- b). Amounts paid to M/W/LBE subcontractors that represent the percentage of the total profit to which the M/W/LBE subcontractor is entitled under an approved partnership or joint venture plan.
- c). Amounts paid to subcontractors which, in turn, have subcontracted to M/W/LBE subcontractors. Under this circumstance, the amounts paid to M/W/LBE subcontractors which are in turn paid to other M/W/LBE subcontractors (third parties) may be credited to the Contractor only once.
- d). In the event a firm satisfies the criteria for M/W/LBEs, the total amount paid to such firm may be credited only once.
- e). M/W/BE subcontractors must be certified and LBEs must be approved by the University for amounts paid to be credited.

2. Non-Compliance and Sanctions:

In the event that any Contractor violates any of the provisions herein, the University may impose the following sanctions and remedies for non-compliance:

- (a) Summon the Contractor for a hearing with the University and where applicable Construction Manager.
- (b) After any such hearing, and a determination by the University or where applicable, Construction Manager, that the Contractor has failed to comply with any of these provisions, and the passage of time in which to remedy such failure has transpired, this Contract may be canceled, terminated or suspended, in whole or in part. Alternatively, the University or where applicable Construction Manager, in his/her sole discretion, may assess liquidated damages against the Contractor for failure to demonstrate its best efforts in complying with the affirmative action program. Liquidated damages may be assessed in an amount equal to one percent of the Contract value to compensate for the dollar value of Contracts that would have been realized by M/W/LBEs if the goals and objectives had been achieved.
- (c) If such an award is assessed against any Contractor, (i) the amount of such assessment may be withheld from any monies due to the Contractor by the University or where applicable Construction Manager or; (ii) may be paid to the University or Construction Manager by the Contractor that has been found to fail to comply with the affirmative action program. Any liquidated damages collected hereunder shall be paid into one or more M/W/LBE technical assistance funds administered by the University or Construction Manager.

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(d) Such sanctions that may be imposed and remedies invoked hereunder, shall be considered independent of, or in addition to, sanctions and remedies otherwise provided by law.

V. Definitions

1. Affirmative Action

Shall mean the actions to be undertaken by the Contractor in connection with any project to ensure non-discrimination and Minority-, Women-owned and Locally-based Business Enterprise and Minority, Female and Local workforce participation, as set forth in Sections II and III herein, and developed by Columbia University.

2. Contract

Shall mean a written agreement or purchase order instrument, or amendment thereto, executed by or on behalf of a Contracting Party, providing for a total expenditure in excess of \$100,000, where the work is to be performed by more than one trade, for labor, services, supplies, equipment, materials or any combination of the foregoing, unless the Columbia University Facilities has granted a waiver based on a determination that the Contract involves specialty construction services (services of a unique and special nature for which there exists a limited number of qualified business entities employing a work force capable of performing such services, "Specialty Construction Services").

3. Contractor

Shall mean a general contractor, construction manager, or subcontractor as applicable.

4. Tiers

First Tier shall mean the Construction Manager. Second Tier shall mean the Subcontractors & Suppliers. Third Tier shall mean the Sub-Subcontractors & Suppliers to the Subcontractors.

5. Contracting Party

Shall mean any Contractor, consultant, sub-consultant or vendor supplying goods or services, pursuant to a Contract in excess of \$100,000, unless the University has granted a waiver for Specialty Construction Services

6. Construction

Shall be restricted to mean construction-related spending.

7. Good Faith Efforts – Minority, Women and Locally owned Business Enterprise Participation

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Contractor shall utilize their good faith efforts to achieve the required M/W/LBE participation goals and objectives. The role of M/W/LBE firms is not restricted to that of a subcontractor/sub-consultant, and where applicable, M/W/LBE firms should be considered for roles as prime contractors. For Contracts with an estimated value in excess of \$100,000 where the work involves more than one trade, such good faith efforts shall include at least the following:

- (a) Dividing the contract work into smaller portions in such a manner as to permit subcontracting to the extent that it is economically and technically feasible to do so;
- (b) Actively and affirmatively soliciting bids from qualified M/W/LBEs, including upon request circulation of solicitations to minority, women's and local trade associations. Contractor shall maintain records detailing the efforts made to provide for meaningful M/W/LBE participation in the work. Such record keeping must include the names and addresses of all M/W/LBEs contacted and, if an M/W/LBE is the low bidder and is not selected for such work or portion thereof, the reasons for such decision;
- (c) Making plans and specifications for prospective work available to M/W/LBEs in sufficient time for review;
- (d) Utilizing the services and cooperating with those organizations providing technical assistance to the Contracting Party in connection with potential M/W/LBE participation on the Contract;
- (e) Taking its own actions for extensive outreach, and utilizing the resources of Columbia University and where applicable the Construction Manager, to identify certified M/W/LBE firms on a trade-by-trade and tier-by-tier basis for the purpose of soliciting bids and subcontracts;
- (f) Encouraging the formation of joint ventures, associations, partnerships, or other similar entities, where appropriate, to ensure that the Contractor will meet its obligations herein.
- (g) Producing evidence that all M/W/L subcontractors have current and valid certifications;
- (h) Submitting documentation prior to the award of a subcontract substantiating Contractor's commitments in the utilization plan;
- (i) Conducting meetings with subcontractors to review compliance with the utilization plan and monthly reports; and
- (j) Remitting payment in a timely fashion.

8. Good Faith Efforts - Minority Group Member, Female and Local Workforce Participation

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Contractors shall utilize their good faith efforts to provide for meaningful Minority Group Member, Female and Local workforce participation. For projects with an estimated value in excess of \$1 million, good faith efforts shall include at least the following in connection with the work:

- (a) Ensure and maintain a working environment free of harassment, intimidation, and coercion at the premises. The Contractor shall specifically ensure that all foremen, superintendents, and other on-site supervisory personnel are aware of and carry out the obligation to maintain such a working environment, with specific attention to Minority Group Member, Female and Local individuals working at the premises;
- (b) State in all solicitations or advertisement for employees that all qualified applicants will receive consideration for employment without regard to race, creed, color, national origin, gender, sexual orientation, age disability or marital status;
- (c) Send to each labor union or representative of workers with which a collective bargaining agreement or understanding is in place, a notice advising the said labor union or workers representative of commitments under this Section, and post copies of the notice in conspicuous places available to employees and applicants for employment;
- (d) Establish and maintain a current list of Minority Group Member, Female and Local recruitment sources and community organizations, and provide written notification to them when employment opportunities are available. Maintain a record of the organizations' responses;
- (e) Maintain a current file of the name, address and telephone number of each Minority Group Member, Female and Local applicant and any referrals from a union, recruitment source, the University or community organization, and of the action taken with respect to each individual. If such individual was sent to the union hiring hall for referral and was not referred back by the union or, if referred, was not employed, this shall be documented in writing in the file with the reasons therefore; along with whatever additional actions the Contractor may have taken;
- (f) Assist and support the University in implementing pre-apprenticeship training programs such as the Edward J. Malloy Construction Skills Program, Helmets to Hard Hats, and Nontraditional Employment for Women;
- (g) Disseminate the Contractor's equal employment opportunity policy by providing notice of the policy to unions and training programs and requesting their cooperation in meeting its Equal Employment Opportunity obligations, by including it in any policy manual and collective bargaining agreement, by publicizing it in the company newspaper, annual report, and other similar items, by specific review of the policy with all management personnel and with all Minority Group Member, Female and Local employees at least once a year, and by posting the company Equal Employment Opportunity policy on bulletin boards accessible to all employees at each location where work is performed under this Contract;

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- (h) Disseminate the Contractor's Equal Employment Opportunity policy externally by including it in any advertising in the news media, specifically including Minority Group Member, Female and Local news media, and providing written notification to and discussing the Equal Employment Opportunity policy with any Contractor with whom the Contractor does or anticipates doing business; and,
- (i) Ensure that all facilities and company activities are non-segregated except that separate or single-user toilets and necessary changing facilities shall be provided to assure privacy between the sexes.
- (j) Submit documentation prior to the award of a subcontract substantiating Contractor's commitments to workforce participation goals.
- (k) Conduct meetings with subcontractors to review compliance with the workforce participation goals and monthly reports.

9. Local Workforce Group Member

Shall mean a United States citizen or permanent resident alien who is and can demonstrate that they maintain a primary residence in one of the following United States Postal Service Zip Code areas: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039, 10040, 10451, 10455, 10454, and 10474.

10. Acceptable M/W/BE certifications

The preferred certification for all firms awarded work on the Manhattanville project is the Empire State Development (ESD) certification. The M/WBE certifications accepted for firms working on the Manhattanville and all Columbia projects include:

- New York Empire State Development Corporation (ESD)
- New York City Department of Small Business Services (SBS)
- New York School Construction Authority (SCA)
- NY Metropolitan Transit Authority (MTA)
- Dormitory Authority of the State of New York (DASNY)
- Port Authority of New York/New Jersey (PANYNJ)
- Women's Business Enterprise National Council (WBENC) *WBE only*
- New York & New Jersey Minority Supplier Development Council (NYNJMSDC) *MBE only*
- Selected certifying agencies in other states as determined by a Columbia University waiver

11. Local Business Enterprise (“LBE”)

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). In Manhattan, this area is defined as Upper Manhattan, or all points north of 96th Street, river to river. The zip codes of Upper Manhattan are: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039 and 10040. In the Bronx, this area is defined by the following zip codes: 10451, 10454, 10455 and 10474. A business enterprise, including a sole proprietorship, partnership or corporation is deemed to be local if they maintain a primary business address, or has a significant administrative business presence, in one of these zip codes.

12. Maximum Practicable Opportunity (MPO)

Shall mean that a contractor or subcontractor must offer real opportunities to the maximum extent possible to M/W/LBEs to participate as subcontractors. If maximum opportunities are extended, then subcontracts to these concerns usually result. MPO means that a contractor should extend maximum opportunities to M/W/LBEs to bid on subcontracts, and, if appropriate, to award subcontracts to them. Meeting a numerical goal does not, by itself, mean that a contractor or subcontractor has provided MPO. Likewise, not meeting a goal does not necessarily mean that a contractor or subcontractor has not provided MPO.

13. Minority Business Enterprise (“MBE”)

Shall mean a business enterprise authorized to do business in the State of New York and certified pursuant to section V as a minority-owned business enterprise.

14. Minority Group Member

Shall mean a United States citizen or permanent resident alien who is and can demonstrate membership in one of the following groups: (i) Black persons having origins in any of the Black African racial groups; (ii) Hispanic persons of Mexican, Puerto Rican, Dominican, Cuban, Central or South American descent of either Indian or Hispanic origin, regardless of race; (iii) Asian and Pacific Islander persons having origins in any of the Far East countries, South East Asia, the Indian subcontinent or the Pacific Islands; and (iv) Native American or Alaskan native persons having origins in any of the original peoples of North America.

15. Women-owned Business Enterprise (“WBE”)

Shall mean a business enterprise authorized to do business in the State of New York and is certified as a woman-owned business enterprise pursuant to section V.



October 1, 2021

[REDACTED]
Columbia University - Facilities and Operations Department

[REDACTED]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED],

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "S. Sommer".

Steven H. Sommer
Executive General Manager, Construction
President

Lend Lease (US) Construction LMB Inc.
200 Park Avenue, 9th Floor, New York, NY 10166 www.lendlease.com
T 212 592 6800 F 212 592 6988



September 24, 2021

Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

[REDACTED]
Columbia University - Facilities and Operations Department [REDACTED]
[REDACTED]

New York, NY 10027

RE: 2nd Quarter 2021 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

September 23, 2021



New York, NY 10027

RE: Columbia University Manhattanville Large Square Project – Quarter ending June 30, 2021

Dear 

On behalf of Kelco Construction Inc., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of Kelco Construction Inc.

Kelco Construction Inc. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women- owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Regards,



John Kelly – Principal

Kelco Construction

Non-Specialty Construction

Date: 06/30/2021

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 06/30/2021

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-51
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	52-53
Open Space	7/10/2013	In Progress	54-60
Lenfest	12/1/2013	In Progress	61-76
University Forum	12/1/2015	In Progress	77-91
Phase 2 Below Grade	10/1/2016	In Progress	92-103
Columbia Business School	1/1/2018	In Progress	104-159
Open Space Large Square	7/1/2020	In Progress	160-165
Shared Services	2/4/2010	In Progress	166-168

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to June 30, 2011
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659		\$ 29,491,185	
* Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362		\$ 1,468,777	
* Jerome L. Greene Science Center	\$ 49,256,039	11%	\$ 45,718,067	11%	\$ 12,814,237	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,166,824	27%	\$ 312,487,305	73%	\$ 429,654,129		\$ 19,523,221	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907		\$ -	
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495		\$ 462,578	
* Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211		\$ 3,176,899	
* University Forum	\$ 17,453,734	20%	\$ 5,007,224	3100%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,792,304	69%	\$ 86,137,699		\$ 2,637,935	
* Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,656,264	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,707,393	61%	\$ 75,584,173	39%	\$ 192,291,566		\$ 94,289,431	
* Columbia Business School	\$ 53,253,157	13%	\$ 49,398,220	12%	\$ 2,842,109	1%	\$ 169,669	0%	\$ 310	0%	\$ 929,878	0%	\$ 2,100,373	1%	\$ 108,693,717	27%	\$ 293,254,775	73%	\$ 401,948,492		\$ 5,872,670	
* Open Space Large Square	\$ 52,451	1%	\$ 858,502	9%	\$ 200,637	2%	\$ 144,465	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 1,256,055	13%	\$ 8,566,300	87%	\$ 9,822,355		\$ 200,637	
Total	\$ 140,840,427	11%	\$ 117,156,065	9%	\$ 142,479,461	11%	\$ 6,492,406	1%	\$ 2,660	0%	\$ 1,300,289	0%	\$ 13,340,923	1%	\$ 421,612,232	33%	\$ 856,400,643	67%	\$ 1,278,012,875		\$ 157,123,333	12%
% of Total Spending																						

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
Total	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$140,342,604	\$117,156,065	\$142,479,461	\$5,914,214	\$2,660	\$1,300,289	\$7,360,807	\$414,556,101	\$406,611,736	\$821,167,836	\$151,143,217
% of Total Spending	17%	14%	17%	1%	0%	0%	1%	50%	50%	100%	18%

¹ Denotes percentages of the individual MWL designation to the total spending
 * Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	153	\$ 210,945,940	50%	17%	26%
Local Firms	35	\$ 142,300,091	34%	11%	17%
Firms With Other Certification	50	\$ 68,366,201	16%	5%	8%
Total MWL	238	\$ 421,612,232	100%	33%	51%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount				
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465		8,053		57	24%	182	76%	239
* Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352		11,146		396	65%	211	35%	607
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237		67,276		1,157	42%	1,606	58%	2,763
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0		0	0%	0	0%	0
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839		280		101	53%	88	47%	189
* Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160		6,023		306	40%	450	60%	756
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355		6,871		391	52%	362	48%	753
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534		4,943		582	41%	822	59%	1,404
* Columbia Business School	605,208	39%	12,463	1%	4,896	0%	27,555	2%	27,064	2%	1,729	0%	13,946	1%	692,859	44%	874,751	56%	1,567,610		47,634		1,342	47%	1,514	53%	2,856
Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		65,878		0	43%	1	57%	1
Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		68,020		0	0%	0	0%	0
Shared Services - Edgington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		35,032		0	0%	0	0%	0
* Open Space Large Square	20,413	75%	1,307	5%	16	0%	1,620	6%	129	0%	0	0%	320	1%	23,804	87%	3,496	13%	27,300		465		102	83%	21	17%	123
Total Hours	1,959,321		30,623		33,309		110,852		248,589		2,954		36,768		2,422,415		2,609,538		5,031,953		321,620		4,434		5,257		9,691
% of Total Hours	39%		1%		1%		2%		5%		0%		1%		48%		52%		100%		6%		46%		54%		100%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
 * Denotes active project
 (Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: April 1, 2021 to June 30, 2021

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Jerome L. Greene Science Center	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 154,843	100%	\$ 154,843	100%	\$ -	0%	\$ -	0%
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
University Forum	\$ -	0%	\$ -	3100%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 20,938	100%	\$ 20,938	100%	\$ -	0%	\$ -	0%
Phase 2 Below Grade	\$ -	0%	\$ -	0%	\$ (3,588)	-3%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ (3,588)	-3%	\$ 107,096	103%	\$ 103,508	100%	\$ -	0%	\$ (3,588)	0%
Columbia Business School	\$ 6,320,318	16%	\$ 6,202,246	15%	\$ 110,669	0%	\$ 1,549	0%	\$ -	0%	\$ 52,713	0%	\$ 309,906	1%	\$ 12,997,401	32%	\$ 27,494,473	68%	\$ 40,491,874	100%	\$ -	0%	\$ 473,288	1%
Open Space Large Square	\$ 28,294	1%	\$ 205,259	6%	\$ 69,530	2%	\$ 35,690	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 338,772	10%	\$ 2,943,217	90%	\$ 3,281,989	100%	\$ -	0%	\$ 69,530	1%
Total	\$ 6,348,612	14%	\$ 6,407,505	15%	\$ 176,611	0%	\$ 37,239	0%	\$ -	0%	\$ 52,713	0%	\$ 309,906	1%	\$ 13,332,585	30%	\$ 30,720,567	70%	\$ 44,053,152	100%	\$ -	0%	\$ 539,230	1%
% of Total Spending																								

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L			Headcount					
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Columbia Business School	71,097	39%	3,502	2%	814	0%	4,150	2%	2,582	1%	40	0%	1,676	1%	83,861	45%	100,596	55%	184,457	100%	5,112	3%	317	46%	377	54%	694	100%	
Open Space Large Square	4,887	0%	0	0%	0	0%	496	0%	20	0%	0	0%	0	0%	5,402	0%	50	0%	5,452	100%	20	0%	38	93%	3	7%	41	100%	
Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Edgington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours	75,984	40%	3,502	2%	814	0%	4,646	2%	2,602	1%	40	0%	1,676	1%	89,263	47%	100,646	53%	189,909	100%	5,132	3%	355	48%	380	52%	735	100%	
% of Total Hours																													

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2021	Project Start: 1/3/2008*
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Girl Printing and Messenger Inc	W	No	Printing	Yes	\$ -	\$ 13	\$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ 12,812	\$ 14,134	\$ 14,134
NON:							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	\$ -	\$ 255	\$ 255

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

* Billing begins on 8/1/2008
Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Utilities Improvement
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 06/30/2021 **Project Start:** 1/3/2008* **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
Direct Spend Grand Total					\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

* Billing begins on 8/1/2008

Date: 06/30/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of :	09/20/2021

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4		
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122		
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88		
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25		
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239		
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	4/1/2021 - 06/30/2021
As of :	09/20/2021

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2021	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,256,013	\$ 1,256,013
MWL Direct Spend Total	\$ -	\$ 168,739	\$ 168,739
Non-MWL Direct Spend Total	\$ -	\$ 1,087,274	\$ 1,087,274
MWL % of Total	0%	13%	13%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2021	Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	Construction	Yes	\$ -	\$ 8,050,185	\$ 8,050,185
Direct Spend Grand Total					\$ -	\$ 8,050,185	\$ 8,050,185
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 8,050,185	\$ 8,050,185
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2021	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier II	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Par Environmental Corporation	Project:	Abatement & Demolition
Trade:	General Contractor	Contract:	Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone:	212-939-9580
As of Date:	06/30/2021	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 38,299	\$ 38,299	
Direct Access Expediting Inc.	W	No	Expediting/Permit Processing	Yes	\$ 18,000	\$ 12,600	\$ 12,600	
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes		\$ 102,725	\$ 102,725	
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 179,370	\$ 179,370	
Sunbelt Rentals	L	No	Rental Equipment	Yes		\$ 98,838	\$ 98,838	
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 33,750	\$ 33,750	
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 54,379	\$ 54,379	
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 33,584	\$ 33,584	
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 127,235	\$ 127,235	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 70,077	\$ 70,077	
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 19,166	\$ 19,166	
Petroscan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 25,497	\$ 25,497	
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 942	\$ 942	
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 197,093	\$ 197,093	
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 95,000	\$ 54,800	\$ 54,800	
NON:								
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 20,552	\$ 20,552	
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 65,988	\$ 65,988	
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 850,000	\$ 952,741	\$ 952,741	
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes		\$ 2,983	\$ 2,983	
Jesco Equipment	NON	No	Rental Equipment	Yes	\$ 120,000	\$ 41,045	\$ 41,045	
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 17,930	\$ 17,930	
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200	
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 281,071	\$ 281,071	
					Tier II Grand Total	\$ 2,147,574	\$ 2,431,865	\$ 2,431,865
					MWL Tier II Total	\$ 921,874	\$ 1,048,355	\$ 1,048,355
					Non-MWL Tier II Total	\$ 1,225,700	\$ 1,383,510	\$ 1,383,510
					MWL % of Tier II	20%	13%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Breeze National Inc	Contract:	
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/24/2011
As of Date:	06/30/2021	Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 7 (Site 28) & 8
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027		
As of Date:	06/30/2021	Project Start:	10/11/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686
Tier III Grand Total					\$ 984,000	\$ 508,073	\$ 508,073
MWL Tier III Total					\$ 984,000	\$ 508,073	\$ 508,073
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					37%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Abatement & Demolition
Company Name: Par Environmental Corp	Contract: Area 0
Trade: General Contracting	Telephone: 212-939-9580
Address: 622 West 132nd, 2nd fl, New York, NY 10027	
As of Date: 06/30/2021	Project Start: 11/30/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 25,000	\$ 4,250	\$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expediter	Yes	\$ 30,000	\$ 27,566	\$ 27,566
Ann Hickey PE	W-ESD	No	Expediter	Yes	\$ 10,000	\$ 11,285	\$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 20,000	\$ 55,828	\$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 30,000	\$ 10,027	\$ 10,027
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 5,000	\$ 2,450	\$ 2,450
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ 1,308	\$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ 20,000	\$ 1,161	\$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ 150,000	\$ 118,332	\$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	\$ 100,000	\$ 35,750	\$ 35,750
Tier III Grand Total					\$ 395,000	\$ 267,957	\$ 267,957
MWL Tier III Total					\$ 395,000	\$ 267,957	\$ 267,957
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					30%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of :	09/20/2021

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease (US) Construction LMB In Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13		
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11		
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111		
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2		
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12		
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93		
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32		
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225		
	PAR ENVIRONMENTAL CORPORATIC Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108		
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	396		211		607		
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	65%		35%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	4/1/2021 - 06/30/2021
As of :	09/20/2021

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M	W	L	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#							
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Jerome L. Greene Science Center
 Address: 410 West 118th Street, NY, NY 10027 Telephones:
 As of Date: 06/30/2021 Project Start: 2/28/2011 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Columbia University	NON	No	Owner			\$ 12,907,811

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$	\$ 1,550	\$ 1,550
Cardosa Plumbing	M-ESD	No	Plumbing	Yes	\$	\$ 37,159	\$ 37,159
CIDStructure	M-ESD	No	General Contractor	Yes	\$	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$	\$ 110,815	\$ 110,815
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$	\$ 101,373	\$ 101,373
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$	\$ 278,636	\$ 278,636
Mama's Contracting Corp	WL-ESD	No	General Contractor	Yes	\$	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	WL-ESD	No	Cleaning	Yes	\$	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$	\$ 422	\$ 422
Arvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$	\$ 3,630	\$ 3,630
Aquasentry Inc	NON	No	Materials & Equipment	Yes	\$	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$	\$ 137,314	\$ 137,314
Braker Bioprog Corp	NON	No	Supplier	Yes	\$	\$ 4,019,530	\$ 4,019,530
Braker Nano Inc	NON	No	Moving & Relocation	Yes	\$	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UJWPA Suppliers	Yes	\$	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$	\$ 29,641	\$ 29,641
Cryostat Industries Inc	NON	No	Scale Repair	Yes	\$	\$ 1,559	\$ 1,559
Dancker Sellow & Douglas	NON	No	Furniture	Yes	\$	\$ 62,809	\$ 62,809
CPM Builders Inc	NON	No	General Contractor	Yes	\$	\$ 1,943,101	\$ 1,943,101
Engineer Supply	NON	No	Supplies	Yes	\$	\$ 182	\$ 182
Fedex	NON	No	Supplies	Yes	\$	\$ 182	\$ 182
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$	\$ 1,177,637	\$ 1,177,637
L.H. Weiss Co Ltd [Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$	\$ 424	\$ 424
JDL Trucking & Rigging Inc	NON	No	Trucking & Rigging	Yes	\$	\$ 2,400	\$ 2,400
JR Construction Corp.	NON	No	Construction	Yes	\$	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$	\$ 49,132	\$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Supplies	Yes	\$	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$	\$ 1,850	\$ 1,850
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$	\$ 28,420	\$ 28,420
Stavis Corp	NON	No	Supplier	Yes	\$	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$	\$ 180	\$ 180
Techniplast USA	NON	No	Supplier	Yes	\$	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$	\$ 34,000	\$ 34,000
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan						\$ 96,809	\$ 11,807,884
Direct Spend Grand Total						\$ 96,809	\$ 11,807,884
MWL Direct Spend Total						\$	\$ 1,013,315
Non-MWL Direct Spend Total						\$ 96,809	\$ 10,894,569
Date: 06/30/2021							
					MWL % of Total	0%	9%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 06/30/2021 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
Direct Spend Grand Total					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center Synapse
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 06/30/2021 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 389,626	\$ 389,626

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 389,626	\$ 389,626
MWL Direct Spend Total	\$ -	-	-
Non-MWL Direct Spend Total	\$ -	\$ 389,626	\$ 389,626
MWL % of Total	0%	0%	0%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease	Project: Jerome L. Greene Science Center
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date: 06/30/2021	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier I)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692	

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Gives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,813,193
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
				Tier II Grand Total	\$ -	\$ 347,360,224	\$ 346,726,322
				MWL Tier II Total	\$ -	\$ 51,335,947	\$ 51,335,947
				Non-MWL Tier II Total	\$ -	\$ 296,024,276	\$ 295,390,375
				MWL % of Tier	0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease	Project: Jerome L. Greene Science Center Synapse
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date: 06/30/2021	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
				Tier II Grand Total	\$ -	\$ 383,868	\$ 383,868
				MWL Tier II Total	\$ -	\$ -	\$ -
				Non-MWL Tier II Total	\$ -	\$ 383,868	\$ 383,868
				MWL % of Tier I	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Otis Elevator Company	Project:	Jerome L. Greene Science Center
Trade:	Elevators	Contract:	
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Telephone:	973-575-3107
As of Date:	06/30/2021	Project Start:	4/20/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014
Tier III Grand Total					\$ 674,839	\$ 739,014	\$ 739,014
MWL Tier III Total					\$ 674,839	\$ 739,014	\$ 739,014
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					17%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	WDF Inc	Contract:	
Trade:	HVAC	Telephone:	914-776-8144
Address:	30 North Macquesten Parkway, Mount Vernon, NY 10550	Project Start:	2/25/2013
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Island Acoustics	Contract:	
Trade:	Carpentry	Telephone:	631-234-4500
Address:	518 Johnson Ave Bohemia, NY 11716	Project Start:	3/12/2013
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	\$ -	\$ 97,976	\$ 97,976
Tier III Grand Total					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
MWL Tier III Total					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					25%	15%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Navillus Tile Inc
Trade: Masonry
Address: 575 5th Ave 29th Floor, New York, NY 10017
As of Date: 06/30/2021

Project: Jerome L. Greene Science Center
Contract:
Telephone: 212-750-1808
Project Start: 11/20/2012
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	B&G Electrical Contractors of NY	Contract:	
Trade:	Electrical	Telephone:	631-669-6000
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Project Start:	9/13/2013
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ 340,000	\$ 7,594	\$ 7,594
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 967,729	\$ 967,729
Benfield	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ -	\$ 4,178	\$ 4,178
NON:							
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100
Tier III Grand Total					\$ 845,700	\$ 1,163,098	\$ 1,163,098
MWL Tier III Total					\$ 840,000	\$ 1,154,998	\$ 1,154,998
Non-MWL Tier III Total					\$ 5,700	\$ 8,100	\$ 8,100
MWL % of Tier II					7%	7%	7%

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Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Rael Automatic Sprinkler	Contract:	
Trade:	Fire Protection	Telephone:	516-593-2000
Address:	1750 Plaza Avenue New Hyde, NY 11040	Project Start:	12/19/2012
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750	
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723	
NON:								
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436	
					Tier III Grand Total	\$ 1,040,200	\$ 365,909	\$ 365,909
					MWL Tier III Total	\$ 902,200	\$ 364,473	\$ 364,473
					Non-MWL Tier III Total	\$ 138,000	\$ 1,436	\$ 1,436
					MWL % of Tier II	13%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Bauerschmidt & Sons Inc	Project:	Jerome L. Greene Science Center
Trade:	Architectural Woodworking	Contract:	
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone:	718-528-3500
As of Date:	06/30/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628
Tier III Grand Total					\$ -	\$ 532,097	\$ 532,097
MWL Tier III Total					\$ -	\$ 302,469	\$ 302,469
Non-MWL Tier III Total					\$ -	\$ 229,628	\$ 229,628
MWL % of Tier II					0%	6%	6%

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Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease				
Company Name:	Jantile Inc	Project:	Jerome L. Greene Science Center		
Trade:	Ceramic Tile	Contract:			
Address:	3960 Merritt Avenue, Bronx, NY 10466	Telephone:	718-655-5450		
As of Date:	06/30/2021	Project Start:	2/28/2011	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630
Tier III Grand Total					\$ 8,798	\$ 65,981	\$ 65,981
MWL Tier III Total					\$ 8,798	\$ 65,981	\$ 65,981
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	3%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Eagle One Roofing Contractors Inc	Project:	Jerome L. Greene Science Center
Trade:	Roofing	Contract:	
Address:	18-60 45th Street Astoria, New York 11105	Telephone:	718-626-2108
As of Date:	06/30/2021	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
Tier III Grand Total					\$ 200,000	\$ 124,616	\$ 124,616
MWL Tier III Total					\$ 200,000	\$ 124,616	\$ 124,616
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					6%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	F. W. Sims Inc.	Project:	Jerome L. Greene Science Center
Company Name:	F. W. Sims Inc.	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Steel, West Babylon, NY 11704	Project Start:	
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
New York Plumbing Supply	M	No	Supplier	Yes	\$ 300,000	\$ 40,600	\$ 40,600	
NON								
Geocomp Engineering	NON	No	Engineering	Yes	\$ 3,900	\$ 3,900	\$ 3,900	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,314	\$ 35,314	
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 50,000	\$ 50,000	
SRS Enterprises Inc.	NON	No	Equipment Supplier	Yes	\$ 435,000	\$ 266,150	\$ 266,150	
Vibration Products, Inc.	NON	No	Equipment Supplier	Yes	\$ 205,000	\$ 107,000	\$ 107,000	
Interstate Chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
Ferguson Enterprises	NON	No	Supplier	Yes	\$ 26,833	\$ 25,632	\$ 25,632	
Gotham Pips Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 49,236	\$ 49,236	
Cleary Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 8,256	\$ 8,256	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 2,915	\$ 2,915	
					Tier III Grand Total	\$ 1,076,384	\$ 616,736	\$ 616,736
					MWL Tier III Total	\$ 300,000	\$ 40,600	\$ 40,600
					Non-MWL Tier III Total	\$ 776,384	\$ 576,136	\$ 576,136
					MWL % of Tier III	2%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Champion Metal & Glass Inc	Contract:	
Trade:	Glazing	Telephone:	631-254-2560
Address:	130 Motor Parkway, Hauppauge, NY 11788	Project Start:	2/28/2011
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400
Tier III Grand Total					\$ 114,511	\$ 105,551	\$ 105,351
MWL Tier III Total					\$ 56,911	\$ 45,951	\$ 45,951
Non-MWL Tier III Total					\$ 57,600	\$ 59,600	\$ 59,400
MWL % of Tier II					4%	5%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Modulo 3 Corporation DBA Unifor	Contract:	
Trade:	Glass and Glazing	Telephone:	212-673-3434
Address:	149 Fifth Avenue, New York NY 10010	Project Start:	2/28/2011
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
Tier III Grand Total					\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
MWL Tier III Total					\$ 875,000	\$ 1,357,069	\$ 1,357,069
Non-MWL Tier III Total					\$ 193,218	\$ 176,452	\$ 176,452
MWL % of Tier II					17%	27%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of:	09/20/2021

**Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount													
		M	W	L	MW	ML	WL	MWL	Hrs	%	Hrs	%	Hrs	Total MWL	Non-MWL	Total										
Tier I (Direct)	Lend Lease (US) Construction LMB Inc. Construction Management	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	21,925	32	53%	28	47%	60	
	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653	1	4%	25	96%	26	
	B&G Electric Electrical	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	108,171	45	33%	91	67%	136	
	Cardoza Plumbing Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	124,113	26	31%	57	69%	83	
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	7,721	15	32%	32	68%	47	
	Cives Steel Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	163,953	99	33%	204	67%	303	
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	20,519	37	90%	4	10%	41	
	Eagle One Roofing Contractors Inc Roofing	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	24,291	56	60%	38	40%	94	
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	252	2	25%	6	75%	8	
	Fine Group Painting & Instrumentation	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	37,784	48	77%	14	23%	62	
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	154,554	38	21%	145	79%	183	
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	186,356	49	34%	97	66%	146	
	Fresh Meadow HVAC Systems	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	2,948	12	44%	15	56%	27	
	Hi Tech Data Raised Access Flooring	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	3,050	7	64%	4	36%	11	
	Island Acoustics Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	111,894	72	53%	64	47%	136	
	Jantile Inc Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876	10	48%	11	52%	21	
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	2,485	33	60%	15	31%	48	
	Morell Brown Corp. Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622	12	92%	1	8%	13	
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	85,275	170	55%	137	45%	307	
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429	4	33%	8	67%	12	
	Otis Elevators Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	20,937	15	25%	46	75%	61	
	Platinum Terrazzo, Inc. Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	19,526	16	55%	13	45%	29	
	Rael Automatic Sprinkler Dewatering	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	44,663	8	12%	61	88%	69	
	RCC Concrete Above Grade Concrete	22,640	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	49,194	87	35%	159	65%	246	
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	49,376	12	20%	47	80%	59	
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515	28	97%	1	3%	29	
	United Builder Supply Host	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747	55	59%	39	41%	94	
	Feature Walters Dewatering	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	45,860	29	63%	17	37%	46	
	WDF Piping/Sheetmetal	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	213,553	139	38%	227	62%	366	
Total Hours		502,503		6,546		10,389		16,684		47,382		1,225		8,280		593,008		973,230		1,566,237		1,157		1,606		2,763
Overall % of Total		32%		0%		1%		1%		3%		0%		1%		38%		62%		100%		42%		58%		100%

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	4/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/5/2015
Creative Construction Services	4/21/2013	3/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/5/2017
Five Star Electrical	8/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/11/2013	10/3/2017
Jantile Inc	3/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morell Brown Corp	8/1/2013	1/30/2015
Navillus Contracting	8/25/2013	6/28/2014
Nets That Work	9/1/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	3/28/2015	1/4/2017
Rael Automatic Sprinkler	1/1/2011	7/18/2015
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2013	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM: Lend Lease
 Date Range: 4/1/2021 - 06/30/2021
 As of: 09/20/2021

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	MW	% ¹	ML	% ¹	WL	% ¹	MWL	% ¹	Hrs	Total MWL	% ¹	Non-MWL	% ¹	Total	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: EPA Clean Diesel
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 06/30/2021	Project Start: 5/1/2009 Project End: Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Arpielle Equipment	NON	No	Equipment Supplier	Yes	\$ 35,355	\$ 35,355	\$ 35,355
Edward Ehrbar	NON	No	Equipment Supplier	Yes	\$ -	\$ 71,294	\$ 71,294
Foley	NON	No	Equipment Supplier	Yes	\$ 73,733	\$ 93,733	\$ 93,733
H O Penn Machinery	NON	No	Equipment Supplier	Yes	\$ 75,160	\$ 105,202	\$ 105,202
Kalbro	NON	No	Equipment Supplier	Yes	\$ 478,462	\$ 308,323	\$ 308,323
Direct Spend Grand Total					\$ 662,710	\$ 613,907	\$ 613,907
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 662,710	\$ 613,907	\$ 613,907
MWL % of Total					0%	0%	0%

Date: 06/30/2021

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2021	Project Start:	7/10/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751
Direct Spend Grand Total					\$ -	\$ 52,276	\$ 52,276
MWL Direct Spend Total					\$ -	\$ 51,512	\$ 51,512
Non-MWL Direct Spend Total					\$ -	\$ 764	\$ 764
MWL % of Total					0%	99%	99%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2021	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier I	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of :	09/20/2021

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total	#	% ¹	#	% ¹
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		280		0		0		19,401		18,438		37,839	101		88		189
Overall % of Total		51%		0%		0%		1%		0%		0%		51%		49%		100%	53%		47%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contracting Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	4/1/2021 - 06/30/2021
As of :	09/20/2021

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Sitework																								
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Utilities																								
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Lawns & Planting																								
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2021	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2021	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
Tier II Grand Total					\$ -	\$ 60,633,108	\$ 60,633,108
MWL Tier II Total					\$ -	\$ 9,015,095	\$ 9,015,095
Non-MWL Tier II Total					\$ -	\$ 51,618,013	\$ 51,618,013
					0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Lenfest
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	06/30/2021	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: RCC Concrete Corp	Contract:
Trade: Concrete Construction	Telephone: 516-279-6787
Address: 74 State Street - 2nd Floor Westbury, NY 11590	Project Start: 12/1/2013
As of Date: 06/30/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
Tier III Grand Total					\$ 223,600	\$ 267,775	\$ 267,775
MWL Tier III Total					\$ 193,600	\$ 233,659	\$ 233,659
Non-MWL Tier III Total					\$ 30,000	\$ 34,116	\$ 34,116
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		Project:	Lenfest
Company Name:	Woodworks Construction Co Inc	Contract:		
Trade:	Carpentry / Drywall	Telephone:	212-888-7311	
Address:	322 8th Ave, Suite 701 New York, NY 10001		Project Start:	12/1/2013
As of Date:	06/30/2021	Project End:	In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
Tier III Grand Total					\$ 1,274,000	\$ 777,997	\$ 777,997
MWL Tier III Total					\$ 1,274,000	\$ 777,997	\$ 777,997
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					22%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	LVC Interiors Inc	Contract:	
Trade:	Window Treatment / Blinds	Telephone:	201-525-0222
Address:	345 Harrison Avenue, Garfield NJ 07026	Project Start:	12/1/2013
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
Tier III Grand Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	Trystate Mechanical Inc	Contract:	
Trade:	HVAC Systems	Telephone:	718-819-8844
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Project Start:	12/1/2013
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	Sheetmetal	Yes	\$ 2,420,000	\$ 2,462,871	\$ 2,462,871
Shadow Transport	W	No	Rigging	Yes	\$ 93,500	\$ 93,500	\$ 93,500
NON:							
Atlantic Contracting	NON	No	Insulation	Yes	\$ 240,000	\$ 369,054	\$ 369,054
Ht Lyons Contractors	NON	No	Testing Balancing	Yes	\$ 56,000	\$ 85,000	\$ 85,000
Independent Testing Balancing	NON	No	Testing Balancing	Yes	\$ 39,550	\$ 37,595	\$ 37,595
Siemens Industry Inc	NON	No	ATC	Yes	\$ 1,800,000	\$ 1,736,543	\$ 1,736,543
Techclean	NON	No	Ductcleaning	Yes	\$ 15,000	\$ 2,156	\$ 2,156
Tier III Grand Total					\$ 4,664,050	\$ 4,786,719	\$ 4,786,719
MWL Tier III Total					\$ 2,513,500	\$ 2,556,371	\$ 2,556,371
Non-MWL Tier III Total					\$ 2,150,550	\$ 2,230,348	\$ 2,230,348
MWL % of Tier II					25%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		Project:	Lenfest
Company Name:	3L & Company Inc		Contract:	
Trade:	Ceramic Tile		Telephone:	718-819-8844
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362		Project Start:	12/1/2013
As of Date:	06/30/2021		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000
Tier III Grand Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	ASR Electrical Contracting Inc	Project: Lenfest	
Trade:	Electrical	Contract:	
Address:	207 Newton Rd, Plainview, NY 11803	Telephone: 516-420-0101	
As of Date:	06/30/2021	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182
Tier III Grand Total					\$ 30,000	\$ 29,182	\$ 29,182
MWL Tier III Total					\$ 30,000	\$ 29,182	\$ 29,182
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of:	09/20/2021

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	MWL								Total Hours			Headcount							
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	
Tier II	3L & Company Inc	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	1,062	1	17%	5	83%	6	
	Ceramic Tile																			
	ASR Electric	20,476	30%	0	0%	1,157	2%	0	0%	0	0%	21,633	31%	47,738	69%	28	35%	52	65%	80
	Electrical																			
	Champion Metal	232	14%	0	0%	0	0%	8	0%	0	0%	240	15%	1,415	85%	3	20%	12	80%	15
	Glass & Glazing, Snorkel, Millwork																			
	Cives	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	23	26%	66	74%	89
	Structural Metals																			
	Commodore	608	46%	0	0%	0	0%	80	6%	0	0%	688	52%	635	48%	5	56%	4	44%	9
	Masonry																			
	Creative Construction Services	606	21%	0	0%	682	24%	282	10%	0	0%	1,695	60%	1,123	40%	16	89%	2	11%	18
	Safety Equipment																			
	Eagle Scaffold	752	57%	0	0%	0	0%	3	0%	0	0%	755	57%	569	43%	15	65%	8	35%	23
	Scaffolding, Waterproofing & Roofing																			
	Fine Group Inc.	4,225	72%	0	0%	0	0%	214	4%	0	0%	4,439	75%	1,453	25%	23	79%	6	21%	29
	Painting & Instrumentation																			
	Giachetti Plumbing & Heating Corp.	1,807	21%	88	1%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	7	22%	25	78%	32
	Plumbing																			
	LVC	14	100%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	1	100%	0	0%	1
	Window Treatment / Blinds																			
	Metropolitan Enterprises	1,193	51%	0	0%	0	0%	135	6%	0	0%	1,328	57%	1,017	43%	37	76%	12	24%	49
	Host/Bridges/Scaffold																			
	Nets That Work	183	46%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	3	30%	7	70%	10
	Safety Equipment																			
	Otis Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	4	15%	23	85%	27
	Elevators																			
	PAL Environmental	780	39%	0	0%	0	0%	24	1%	0	0%	804	40%	1,208	60%	11	42%	15	58%	26
	Spray Fireproofing																			
	PGS Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	0	0%	1	100%	1
	Millwork																			
	Platinum Terrazzo, Inc.	263	52%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	4	57%	3	43%	7
	Fluid-Applied Flooring																			
	RCC Concrete Corp	4,057	43%	24	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	37	29%	92	71%	129
	Above Grade Concrete																			
	Resource NJ	341	16%	0	0%	0	0%	281	13%	0	0%	622	29%	1,501	71%	4	27%	11	73%	15
	Resilient Flooring & Base																			
	Sirina	2,990	79%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	7	30%	16	70%	23
	Fire Protection Systems																			
	Trystate Burns Mechanical	6,230	15%	272	1%	48	0%	80	0%	40	0%	6,670	16%	35,062	84%	26	29%	64	71%	90
	HVAC Systems																			
	United Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	3	100%	0	0%	3
	Drilling																			
	Westchester Metal Works	5,426	62%	0	0%	35	0%	1,990	23%	0	0%	7,451	85%	1,352	15%	19	59%	13	41%	32
	Metal Stairs																			
	Woodworks Construction	25,413	71%	0	0%	1,280	4%	1,770	5%	0	0%	28,463	79%	7,536	21%	29	69%	13	31%	42
	Drywall																			
Total Hours		88,213		1,418		1,352		2,235		4,545		97,889		148,272		306		450		756
Overall % of Total		36%		1%		1%		1%		2%		40%		60%		40%		60%		100%

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	2/2/2016	9/27/2016
Creative Construction Services	10/11/2014	10/1/2016
Eagle Scaffolding	5/30/2016	1/30/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	6/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/17/2017
Woodworks Construction	5/19/2015	11/21/2017

GC/CM:	Lend Lease
Date Range:	4/1/2021 - 06/30/2021
As of :	09/20/2021

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount									
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** University Forum
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 06/30/2021 **Project Start:** 12/1/2015 **Project End:** Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Skanska	NON	No	Construction	Yes	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414	
					Direct Spend Grand Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
					MWL Direct Spend Total	\$ -	\$ -	\$ -
					Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
					MWL % of Total	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 06/30/2021	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 1,323,633	\$ 1,323,633

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total	0%	0%	0%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	06/30/2021	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
MWL % of Tier II					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	06/30/2021	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823	
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684	
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044	
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295	
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165	
Pestrol Inc	MWL-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085	
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739	
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050	
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003	
NON:								
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900	
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615	
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712	
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610	
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739	
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200	
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430	
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309	
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250	
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800	
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512	
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300	
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158	
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228	
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639	
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902	
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518	
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812	
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507	
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147	
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675	
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000	
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480	
CHS Meridian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450	
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400	
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500	
					Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
					MWL Tier II Total	\$ -	\$ 1,554,824	\$ 1,554,824
					Non-MWL Tier II Total	\$ -	\$ 1,377,793	\$ 1,377,793
					MWL % of Tier II	0%	2%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	University Forum
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	347-918-7871
As of Date:	06/30/2021	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930	
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489	
					Tier II Grand Total	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
					MWL Tier II Total	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
					Non-MWL Tier II Total	\$ -	\$ -	\$ -
					MWL % of Tier I	100%	100%	101%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Skanska		Project: University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:
Trade:	Excavation/Foundation	Telephone: 631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start: 12/1/2015
As of Date:	06/30/2021	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 683,491	\$ 683,491
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810
A Tech Electric Enterprise Inc	M-ESD	No	Main Switch Electrical	Yes	\$ 25,000	\$ 140,858	\$ 140,858
				Yes			
NON:							
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000
Tier III Grand Total					\$ 3,933,277	\$ 4,876,281	\$ 4,876,281
MWL Tier III Total					\$ 2,974,500	\$ 3,356,234	\$ 3,356,234
Non-MWL Tier III Total					\$ 958,777	\$ 1,520,047	\$ 1,520,047
MWL % of Tier II					31%	31%	31%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:	
Trade:	Elevated Slabs on Deck	Telephone:	631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start:	12/1/2015
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	\$ 107,036	\$ 107,036	\$ 107,036	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 800	\$ 1,480	\$ 1,480	
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	\$ 7,621	\$ 14,643	\$ 14,643	
NON:								
USC Jenna	NON	No	Concrete Supplier	Yes	\$ 99,478	\$ 99,478	\$ 99,478	
Barker Steel	NON	No	Rebar Supplier	Yes	\$ 28,674	\$ 29,046	\$ 29,046	
US Concrete	NON	No	Concrete Supplier	Yes	\$ 96,835	\$ 96,835	\$ 96,835	
					Tier III Grand Total	\$ 340,444	\$ 348,518	\$ 348,518
					MWL Tier III Total	\$ 115,457	\$ 123,159	\$ 123,159
					Non-MWL Tier III Total	\$ 224,987	\$ 225,359	\$ 225,359
					MWL % of Tier II	11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Skanska	Project: University Forum
Company Name: United Air Conditioning	Contract:
Trade: HVAC	Telephone: 718-893-6700
Address: 27-20 Skillman Ave. Long Island City, NY 11101	Project Start: 12/1/2015
As of Date: 06/30/2021	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Skanska		
Company Name: Transcontinental Steel		Project: University Forum
Trade: Misc Metals		Contract:
Address: 27-20 Skillman Ave. Long Island City, NY 11101		Telephone: 718-893-6700
As of Date: 06/30/2021	Project Start: 12/1/2015	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
					Tier III Grand Total	\$ 642,237	\$ 642,237
					MWL Tier III Total	\$ 642,237	\$ 642,237
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier II	20%	41%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Cord Contracting	Contract:	
Trade:	Millwork	Telephone:	516-626-8800
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797		
As of Date:	06/30/2021	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWFL:</i>							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWFL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWFL Tier III Total					\$ -	\$ -	\$ -
MWFL % of Tier II					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Skanska
Date Range:	8/1/2008 - 06/30/2021
As of:	09/20/2021

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	
Tier II	A Tech Electric Enterprises Inc	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	Main Switch Electrical																								
	ARI Products	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Access Flooring																								
	Ashlar Construction LLC	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Masonry																								
	Barrett	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	38	73%	14	27%	52
	Roofing																								
	Cord Contracting Co Inc	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Millwork																								
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Signage																								
	Current Fire Protection Inc	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Fire Protection																								
	Eddington Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Security																								
	Fromkin Brothers	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
	Painting																								
	Garcia Marble & Tile	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10
	Tiling																								
	Giachetti Plumbing & Heating Corp	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	5	12%	36	88%	41
	Plumbing																								
	McKeon Door East	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7
	Overhead Doors																								
	Orange County Ironworks, LLC	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85
	Structural Steel																								
	Pyramid Floor Covering	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7
	Flooring																								
	Ruttura & Sons	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	110	43%	143	57%	253
	Excavation/Foundation																								
	Transcontinental Contracting Inc	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28
	Misc Metals																								
	United Air Conditioning Corp	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21
	HVAC																								
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	391		362		753
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	52%		48%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	4/1/2021 - 06/30/2021
As of:	09/20/2021

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2021	Project End: In Progress
	Project Start: 10/1/2016	

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,065,566

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 192,065,566	\$ 192,065,566
Direct Spend Grand Total					\$ -	\$ 192,065,566	\$ 192,065,566
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 192,065,566	\$ 192,065,566
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Phase 2 Below Grade
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2021	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 192,065,566	\$ 192,065,566

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,864,265	\$ 62,864,265
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 77,690,660	\$ 76,789,999
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 6,550,000	\$ 6,550,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,090,075	\$ 9,090,075
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 176,525,437	\$ 175,624,776
MWL Tier II Total	\$ -	\$ 157,823,828	\$ 156,923,167
Non-MWL Tier II Total	\$ -	\$ 18,701,609	\$ 18,701,609
MWL % of Tier I	0%	82%	82%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease	Project: Phase 2 Below Grade
Company Name: Civetta Cousins	Contract:
Trade: Excavation	Telephone: 718-991-5100
Address: 1100 East 156th Street Bronx, NY 10474	Project Start: 10/1/2016
As of Date: 06/30/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No	Waterproofing	Yes	\$ 177,900	\$ 179,381	\$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 503,308	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 733,875	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 14,074,785	\$ 16,185,895	\$ 16,185,895
MWL Tier III Total	\$ 311,885	\$ 423,544	\$ 423,544
Non-MWL Tier III Total	\$ 13,762,900	\$ 15,762,351	\$ 15,762,351
MWL % of Tier II	0%	1%	1%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Foundation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 77,690,660	\$ 77,690,660	\$ 76,789,999

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,188,476	\$ 5,188,476
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 23,627,500	\$ 23,627,500
JA Lee Electrical Services	NON	No	Electrical Contractor	Yes	\$ 652,000	\$ 673,906	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 2,147,035	\$ 2,147,035
Tier III Grand Total					\$ 36,202,000	\$ 34,076,164	\$ 34,076,164
MWL Tier III Total					\$ 8,250,000	\$ 7,627,723	\$ 7,627,723
Non-MWL Tier III Total					\$ 27,952,000	\$ 26,448,441	\$ 26,448,441
MWL % of Tier II					11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Company Name: J. D'Annunzio & Sons	Project: Phase 2 Below Grade
Trade: Utility General Contractor		Contract:
Address: 3730 Park Ave, South Plainfields, NJ 07080		Telephone: 732-574-1300
As of Date: 06/30/2021	Project Start: 10/1/2016	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 19,044	\$ 19,044
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 106,044	\$ 106,044
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 316,806	\$ 316,806
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 313,819	\$ 313,819
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 23,531	\$ 23,531
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		\$ 6,844	\$ 6,844
NON:							
Bancker Construction Corp.	NON	No	Gas Sub	Yes		\$ 155,000	\$ 155,000
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 379,064	\$ 379,064
Geocomp Corpotation	NON	No	Noise Monitoring Sub.	Yes		\$ 27,000	\$ 27,000
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 24,521	\$ 24,521
Roadway Maintenance Contracting Inc.	NON	No	Striping Sub	Yes		\$ 2,936	\$ 2,936
Superior Gunite	NON	No	Shortcrete Sub	Yes		\$ 30,744	\$ 30,744
Welsbach Electric	NON	No	Electrical Sub	Yes		\$ 153,300	\$ 153,300

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ -	\$ 1,558,653	\$ 1,558,653
MWL Tier III Total	\$ -	\$ 786,088	\$ 786,088
Non-MWL Tier III Total	\$ -	\$ 772,565	\$ 772,565
MWL % of Tier III	0%	12%	12%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Par Environmental Corp	Contract:	
Trade:	Protection	Telephone:	854-369-7500
Address:	313 Spook Rock Road, Suffern, New York 10901		
As of Date:	06/30/2021	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672
Tier III Grand Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease		
Company Name: Roger & Sons Concrete Inc		Project: Phase 2 Below Grade
Trade: Concrete		Contract:
Address: 1474 RT. 55 LAGRANGEVILLE, NY 12540		Telephone: 845-227-6033
As of Date: 06/30/2021	Project Start: 10/1/2016	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,090,075	\$ 9,090,075	\$ 9,090,075

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Tonage Inc	M-ESD	No	Reinforcing Supply	Yes	\$ 2,606,273	\$ 2,732,135	\$ 2,732,135
Our Rental Pumps	W-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 6,668	\$ 6,668
Precision Concrete	M-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 58,079	\$ 58,079
Tier III Grand Total					\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
MWL Tier III Total					\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					30%	31%	31%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of :	09/20/2021

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total				
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431	4	18%	18	82%	22
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039	1	20%	4	80%	5
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	23,542	225	39%	357	61%	582
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	276,986	17	38%	28	62%	45
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		147,250		4,754		376		2,841		4,499		0		68		159,788		279,746		439,534	582		822		1,404
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%	41%		59%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	4/1/2021 - 06/30/2021
As of :	09/20/2021

**Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount								
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	Total						
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0		0		0	0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%		0%		0%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 06/30/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 321,909,470	\$ 321,909,470

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	\$ -	\$ 321,909,470	\$ 321,909,470

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 321,909,470	\$ 321,909,470
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 321,909,470	\$ 321,909,470
MWL % of Total	0%	0%	0%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	06/30/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 321,909,470	\$ 321,909,470

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Lock Smith	Yes	\$ -	\$ 7,673	\$ 7,673
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,835	\$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 17,871
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 394,847	\$ 53,888
Egg Electric	W	No	Electrical	Yes	\$ 13,950,000	\$ 14,507,356	\$ 12,924,850
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 463,713	\$ 463,713
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,912,287	\$ 3,205,953
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 12,776,462	\$ 11,469,122
Curtis Partition	M	No	Acoustical Ceiling	Yes	\$ 5,940,000	\$ 5,916,980	\$ 4,210,911
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 906,164	\$ 688,992
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,418,605	\$ 981,873
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 12,247,498	\$ 11,850,172
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 388,484	\$ 271,742
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 7,948,357	\$ 6,276,800
PJP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,611,452	\$ 677,000
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 47,195
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 1,856,841	\$ 1,856,841
NON:							
<u>See next page</u>							

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Turner Construction Company	Project: Columbia Business School Above Grade
Trade: Construction Management	Contract:
Address: 375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 229-6000
As of Date: 06/30/2021	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$	\$ 321,909,470	\$ 321,909,470

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 928,676	\$ 281,707
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,461,364	\$ 2,329,479
United Structural Works	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,357,890	\$ 4,817,605
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,399,958	\$ 4,403,946
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,395,817	\$ 1,369,193
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,675,250	\$ 1,051,954
Wolkiw Brake Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,682,625	\$ 3,331,972
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,693,810	\$ 2,315,833
Bamco	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,151,143	\$ 4,626,835
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,756,652	\$ 2,524,462
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 13,379,811	\$ 9,174,334
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,529,058	\$ 3,441,331
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 2,439,943	\$ 3,216,769	\$ 538,149
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 765,950	\$ 832,991	\$ 262,095
Platinum Tile	NON	No	Terrazzo Flooring	Yes	\$ 1,476,000	\$ 1,501,259	\$ 1,129,609
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,249,000	\$ 2,553,420	\$ 1,955,374
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,129,916	\$ 108,214
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,029,078	\$ 1,172,269
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,838,410	\$ 3,023,275
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,039,283	\$ 138,964
Proformamce Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 79,576
Global BMU	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,763,819	\$ 1,406,631
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 398,543	\$ 30,118
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,347,661	\$ 124,368
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,597,400	\$ 898,163
Tranxel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,667,072	\$ 8,158,654
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,836,392	\$ 7,004,324
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 45,391
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 642,342	\$ 545,435
Turner Logistics - Outdoor AHU's 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,330,159	\$ 3,640,243
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,141,273	\$ 988,829
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,100,501	\$ 35,135,679
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,681,738	\$ 7,788,949
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,137,432	\$ 10,826,333
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,919,665	\$ 4,050,930
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 178,420
Turner Logistics - Light Fixtures	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,682,987	\$ 3,288,366
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,050,715	\$ 7,054,938
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 10,930,416	\$ 8,573,722
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,866,017	\$ 5,923,716
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,051,346	\$ 16,229,170
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,102,821	\$ 2,070,458
Tier II Grand Total					\$ 310,219,982	\$ 342,446,432	\$ 272,854,478
MWL Tier II Total					\$ 58,562,805	\$ 64,497,013	\$ 55,040,465
Non-MWL Tier II Total					\$ 251,657,177	\$ 277,949,419	\$ 217,814,013
MWL % of Tier II					0%	20%	17%

If there is no Original Plan then

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Almar Plumbing & Heating Corp.	Contract:
Trade: Plumbing	Telephone: 516-740-5900
Address: 50 Bethpage Road, Hicksville, NY 11801	Project Start: 1/1/2018
As of Date: 06/30/2021	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,836,392	\$ 7,004,324

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Supplies	Yes	\$ 50,000	\$ 137,132	\$ 137,132
IAR	W-ESD	No	Insulation	Yes	\$ 490,000	\$ 490,000	\$ 422,334
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	\$ 600,000	\$ 675,000	\$ 713,794
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,140,000	\$ 1,302,132	\$ 1,273,260
MWL Tier III Total	\$ 1,140,000	\$ 1,302,132	\$ 1,273,260
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	13%	15%	18%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Bamco Inc.	Contract:	
Trade:	Carpentry	Telephone:	732-302-0889
Address:	30 Baekeland Ave - Middlessex NJ 08846	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 4,985,000	\$ 5,151,143	\$ 4,626,835

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Ave Building Supplies, LLC	M-ESD	No	Material supplier	Yes	\$ 125,000	\$ 150,000	\$ 149,959	
NON:								
Sloan & Company	NON	No	Framing/Sheathing	Yes	\$ 850,000	\$ 971,701	\$ 919,791	
ARW Inc	NON	No	Sub Tier Installing Contractor - Barrier	Yes	\$ 280,000	\$ 280,000	\$ 266,000	
					Tier III Grand Total	\$ 1,255,000	\$ 1,401,701	\$ 1,335,750
					MWL Tier III Total	\$ 125,000	\$ 150,000	\$ 149,959
					Non-MWL Tier III Total	\$ 1,130,000	\$ 1,251,701	\$ 1,185,791
					MWL % of Tier III	3%	3%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Cives Corp **Project:** Columbia Business School Above Grade
Trade: Structural Steel **Contract:**
Address: 8 Church Street, Gouverneur, NY 13642 **Telephone:** 315-287-2200
As of Date: 06/30/2021 **Project Start:** 1/1/2018 **Project End:** Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,817,816	\$ 1,817,816
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 3,391,770	\$ 3,391,770
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 208,971	\$ 208,971
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 365,850	\$ 365,850
NON:							
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 22,145,363	\$ 22,145,363
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 3,175,138	\$ 3,175,138
Tier III Grand Total					\$ 26,910,000	\$ 31,104,908	\$ 31,104,908
MWL Tier III Total					\$ 5,200,000	\$ 5,784,407	\$ 5,784,407
Non-MWL Tier III Total					\$ 21,710,000	\$ 25,320,501	\$ 25,320,501
MWL % of Tier III					15%	13%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Concrete Industries One Corp	Contract:	
Trade:	Concrete Industries One Corp	Telephone:	732-367-2020
Address:	300 Boulevard of the Americas, Lakewood, NJ 08701	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 891,871	\$ 928,676	\$ 281,707

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
US Concrete	W	No	Concrete	Yes		\$ 10,997	\$ 10,997	
JMJ Pro Trucking	M	No	Trucking	Yes		\$ 23,565	\$ 23,565	
NON:								
HD Supply	NON	No	Supplies	Yes		\$ 6,784	\$ 6,784	
					Tier III Grand Total	\$ -	\$ 41,346	\$ 41,346
					MWL Tier III Total	\$ -	\$ 34,562	\$ 34,562
					Non-MWL Tier III Total	\$ -	\$ 6,784	\$ 6,784
					MWL % of Tier III	0%	4%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	F.W. Sims LLC	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Street, West Babylon, NY 11704	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,100,501	\$ 35,135,679

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,627,358	\$ 1,172,775
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 3,000,000	\$ 40,783
NON:							
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 10,380	\$ 10,380
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 1,326,263	\$ 1,326,263
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 135,911	\$ 134,021
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 77,225	\$ 72,665
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 175,000
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 21,100	\$ 21,100
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 358,328	\$ 343,434
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 419,058	\$ 364,927
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 12,347
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 12,527
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 41,541	\$ 41,541
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 6,944
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 487,350	\$ 451,877
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 26,390	\$ 26,390
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,870
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 39,600	\$ 39,600
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,684,533	\$ 795,410

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 7,545,848	\$ 10,278,871	\$ 5,832,982
MWL Tier III Total	\$ 4,650,000	\$ 4,627,358	\$ 1,213,558
Non-MWL Tier III Total	\$ 2,895,848	\$ 5,651,513	\$ 4,619,424
MWL % of Tier II	12%	12%	3%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		Project: Columbia Business School Above Grade
Company Name: Global BMU, LLC		Contract: Final Schedule M as of 11/4/2020
Trade: Facade access equipment		Telephone: 646-741-2455
Address: 65 West 36th street, New York NY 10018		Project Start: 1/1/2018
As of Date: 06/30/2021		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Global BMU, LLC	NON	No	Facade access equipment	\$ 1,787,170	\$ 1,763,819	\$ 1,406,631

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Specialty Steel	L	No	Metal fabrication	Yes	\$ 295,000	\$ 258,374	\$ 258,374
NON:							
Atech BCN	NON	No	BMU manufacturer	Yes	\$ 330,000	\$ 446,250	\$ 446,250
Rostek	NON	No	Davits	Yes	\$ 125,000	\$ 220,540	\$ 220,540
Thaler	NON	No	Pull-in anchors	Yes	\$ 16,400	\$ 72,440	\$ 72,440
Canal Rubber	NON	No	EPDM Sheets	Yes	\$ 2,857	\$ 1,425	\$ 1,425
Lightning Bolt	NON	No	BBM Bolts	Yes	\$ 26,944	\$ 32,500	\$ 32,500
Emco Industrial Plastics	NON	No	Nylon Plates	Yes	\$ 7,960	\$ 3,930	\$ 3,930
Eagle Metals	NON	No	Track	Yes	\$ 129,500	\$ 129,000	\$ 129,000
Tier III Grand Total					\$ 933,661	\$ 1,164,459	\$ 1,164,459
MWL Tier III Total					\$ 295,000	\$ 258,374	\$ 258,374
Non-MWL Tier III Total					\$ 638,661	\$ 906,085	\$ 906,085
MWL % of Tier III					17%	15%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	HB Communications, Inc.	Project: Columbia Business School Above Grade
Trade:	Audio Visual	Contract:
Address:	60 Dodge Ave North Haven, CT 06473	Telephone: 732-275-2094
As of Date:	06/30/2021	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 10,866,017	\$ 5,923,716

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Touchtel	W	No	Audio Visual	No	\$ 2,517,992	\$ 2,517,992	\$ 833,916
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 2,517,992	\$ 2,517,992	\$ 833,916
MWL Tier III Total	\$ 2,517,992	\$ 2,517,992	\$ 833,916
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	22%	23%	14%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Heritage Mechanical Services	Contract:	
Trade:	HVAC	Telephone:	516-558-2004
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,681,738	\$ 7,788,949

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Harry Brianum Jr. Inc.	W	No	Steel Prurchases	Yes	\$ 69,587	\$ 57,501	\$ 57,501	
Mate Matura	W	No	Insulation	Yes	\$ 750,000	\$ 750,000	\$ 681,840	
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 1,386	\$ 11,773	\$ 11,773	
NON:								
					Tier III Grand Total	\$ 820,973	\$ 819,274	\$ 751,114
					MWL Tier III Total	\$ 820,973	\$ 819,274	\$ 751,114
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	10%	9%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Jaconsn and Company **Project:** Columbia Business School Above Grade
Trade: Carpentry **Contract:**
Address: 1079 East Grand Street, Elizabeth NJ 07207 **Telephone:** (908) 355-5200
As of Date: 06/30/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Jaconsn and Company	NON	No	Carpentry	\$ 11,000,000	\$ 13,379,811	\$ 9,174,334	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 1,126,113	\$ 1,348,073	\$ 1,348,073
Park Ave	M	No	Material supplier	Yes	\$ 232,500	\$ 232,500	\$ 126,501
X-Cell Insulation	M	No	Subcontractor	Yes	\$ 340,000	\$ 340,000	\$ 307,320
Tier III Grand Total					\$ 1,698,613	\$ 1,920,573	\$ 1,781,894
MWL Tier III Total					\$ 1,698,613	\$ 1,920,573	\$ 1,781,894
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					15%	14%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Jacson and Company	Contract:	
Trade:	Carpentry - Specialty Ceilings	Telephone:	(908) 355-5200
Address:	1079 East Grand Street, Elizabeth NJ 07207		
As of Date:	06/30/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacson and Company	NON	No	Carpentry - Specialty Ceilings	\$ 6,550,000	\$ 6,529,058	\$ 3,441,331

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 15,000	\$ 4,654	\$ 4,654
Park Ave	M	No	Material supplier	Yes	\$ 75,000	\$ 246	\$ 246
Tier III Grand Total					\$ 90,000	\$ 4,900	\$ 4,900
MWL Tier III Total					\$ 90,000	\$ 4,900	\$ 4,900
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					1%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Island International Enterprises, LLC	Contract:	
Trade:	Spray Fireproofing	Telephone:	631-208-3500
Address:	1101 Scott Avenue, Calverton NY 11933	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,461,364	\$ 2,329,479

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 81,775	\$ 81,775
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 216,000	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 264,000	\$ 460,491	\$ 422,114
	MWL Tier III Total	\$ 264,000	\$ 460,491	\$ 422,114
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	19%	19%	18%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	JEM Architecturals, Inc.	Project: Columbia Business School Above Grade
Trade:	Ornamental Metals	Contract:
Address:	37 Cuff Street, New Rochelle NY 10801	Telephone: 914-365-1500
As of Date:	06/30/2021	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,399,958	\$ 4,403,946

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Prisma	W	No	Mirrors	Yes	\$ 20,500	\$ 24,000	\$ 5,281
Interstate Sales ,Inc.	W	No	Steel	Yes	\$ 30,000	\$ 120,000	\$ 16,362
HB Steel	W	No	Steel	Yes	\$ 90,000	\$ 90,000	\$ 43,129

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 140,500	\$ 234,000	\$ 64,772
MWL Tier III Total	\$ 140,500	\$ 234,000	\$ 64,772
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	2%	2%	1%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Platinum	Contract:
Trade: #REF!	Telephone: 212-535-9700
Address: 120 Broadway, New York NY	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Platinum	NON	No	#REF!	\$ 1,476,000	\$ 1,501,259	\$ 1,129,609

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Arim Inc	W	No	Supply Aggregate for Terrazzo Flooring	Yes	\$ 46,541	\$ 102,971	\$ 102,971
Tier III Grand Total					\$ 46,541	\$ 102,971	\$ 102,971
MWL Tier III Total					\$ 46,541	\$ 102,971	\$ 102,971
Non-MWL Tier III Total					-	-	-
MWL % of Tier II					3%	7%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Post Road Iron Works **Project:** Columbia Business School Above Grade
Trade: #REF! **Contract:**
Address: 345 West Putnam Ave. Greenwich CT 06830 **Telephone:** 203-869-6322
As of Date: 6/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	#REF!	\$ 650,000	\$ 2,756,652	\$ 2,524,462

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	\$ 746,720	\$ 947,213	\$ 947,213

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 746,720	\$ 947,213	\$ 947,213
MWL Tier III Total	\$ 746,720	\$ 947,213	\$ 947,213
Non-MWL Tier III Total	-	-	-
MWL % of Tier II	115%	34%	38%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Safway Atlantic, LLC	Project:	Columbia Business School Above Grade
Trade:	Hoist & Protection	Contract:	
Address:	700 Commercial Ave, Carlstadt NJ 07072	Telephone:	201-636-5500
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,102,821	\$ 2,070,458

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JMB Building Supply	W-ESD	No	Lumber Supply	Yes	\$ 47,500	\$ 20,686	\$ 20,686
NYC Supply Co.	W	No	Paint Supply	Yes	\$ 47,500	\$ 3,683	\$ 3,683
NON:							
Tier III Grand Total					\$ 95,000	\$ 24,369	\$ 24,369
MWL Tier III Total					\$ 95,000	\$ 24,369	\$ 24,369
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Schneider Electric	Contract:
Trade: Building Management System	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 4,919,665	\$ 4,050,930

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 15,000	\$ 67,714	\$ 67,714
Kane Communications	W	No	Electrician	Yes	\$ 790,000	\$ 790,000	\$ 537,982
Olive Controls, Inc.	M	No	Electrician	Yes	\$ 290,000	\$ 513,872	\$ 513,872
Argent Associates	MW-ESD	No	Material Supplier	Yes	\$ 100,000	\$ 95,861	\$ 95,861
NON:							
LV Solutions Inc.	NON	No	Electrician	Yes	\$ 21,800	\$ 85,164	\$ 85,164
Tier III Grand Total					\$ 1,216,800	\$ 1,552,611	\$ 1,300,593
MWL Tier III Total					\$ 1,195,000	\$ 1,467,447	\$ 1,215,429
Non-MWL Tier III Total					\$ 21,800	\$ 85,164	\$ 85,164
MWL % of Tier III					26%	30%	30%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	
Company Name: Schneider Electric	Project: Columbia Business School Above Grade
Trade: IT/Secutiry	Contract:
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Telephone: 609-865-1502
As of Date: 6/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 10,083,300	\$ 10,050,715	\$ 7,054,938

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 25,000	\$ 25,000	\$ 24,457
Touch Tel	W	No	Electrician	Yes	\$ 2,123,500	\$ 2,065,000	\$ 1,624,918
Kane Communications	W	No	Electrician	Yes	\$ 1,746,231	\$ 1,804,442	\$ 1,370,775
Argent Associates	W	No	Material Vendor	Yes	\$ 146,000	\$ 146,000	\$ 146,000
<i>NON:</i>							
<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>							
Tier III Grand Total					\$ 4,040,731	\$ 4,040,442	\$ 3,166,150
MWL Tier III Total					\$ 4,040,731	\$ 4,040,442	\$ 3,166,150
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					40%	40%	45%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade
Company Name:	Sloan & Company		Contract:	
Trade:	Carpentry		Telephone:	(973) 227-3555
Address:	49 Bloomfield Avenue - Miuntain Lakes, NJ 07046		Project Start:	1/1/2018
As of Date:	06/30/2021		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sloan & Company	NON	No	Carpentry	\$ 850,000	\$ 971,701	\$ 919,791

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Ave Building Supplies	M	No	Materials Supplier	Yes	\$ 125,000	\$ 149,959	\$ 149,959
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 125,000	\$ 149,959	\$ 149,959
MWL Tier III Total	\$ 125,000	\$ 149,959	\$ 149,959
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	15%	15%	16%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Spectrum Painting Corp.	Contract:	
Trade:	Resinous Flooring	Telephone:	914-723-4800
Address:	5 N. Greenwich Rd monk, NY 10504	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 2,983,056	\$ 3,129,916	\$ 108,214

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 162,765	\$ 411,775	\$ 56,478
NON:							
Tier III Grand Total					\$ 162,765	\$ 411,775	\$ 56,478
MWL Tier III Total					\$ 162,765	\$ 411,775	\$ 56,478
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					5%	13%	52%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: TEI Group
Trade: Elevator
Address: 30-30 47th Ave, LIC, Queens NY - 11101
As of Date: 06/30/2021
Project: Columbia Business School Above Grade
Contract:
Telephone: 718-609-2504
Project Start: 1/1/2018
Project End: In Progress

Table with 7 columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row for TEI Group.

Table with 8 columns: Name/Address/Phone # (if available) otherwise enter Trade, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Includes MWL and NON sections and a summary footer.

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade	
Company Name:	Turner Logistics LLC		Contract:		
Trade:	MEP Pre-Purchase Equip		Telephone:	201-722-3800	
Address:	3 Paragon Drive, Montvale, NJ 07645		Project Start:	1/1/2018	
As of Date:	06/30/2021		Project End:	In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	MEP Pre-Purchase Equip	\$ 3,544,297	\$ 3,682,987	\$ 3,288,366

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 2,218,750	\$ 2,269,085	\$ 1,897,210

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 2,218,750	\$ 2,269,085	\$ 1,897,210
MWL Tier III Total	\$ 2,218,750	\$ 2,269,085	\$ 1,897,210
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	63%	62%	58%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: United Structural Works, Inc.
Trade: Structural Steel
Address: 45 Hemlock Drive, Congress NY 10920
As of Date: 06/30/2021

Project: Columbia Business School Above Grade
Contract:
Telephone: (845) 268-3600
Project Start: 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Structural Works, Inc.	NON	No	Structural Steel	\$ 3,380,000	\$ 5,357,890	\$ 4,817,605

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Ashnu International, Inc.	M	No	Fabrication	Yes	\$ 510,000	\$ 510,000	\$ 510,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 510,000	\$ 510,000	\$ 510,000
MWL Tier III Total	\$ 510,000	\$ 510,000	\$ 510,000
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	15%	10%	11%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company			Project: Columbia Business School Above Grade
Company Name: Wolkow Braker Roofing			Contract:
Trade: Roofing			Telephone: 718-384-3456
Address: 151 Herricks Rd Garden City Park, NY 11040			Project Start: 1/1/2018
As of Date: 06/30/2021			Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 3,107,892	\$ 3,682,625	\$ 3,331,972

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Holbrook Plastic Pipe Supply	W	No	Material Supplier	Yes	\$ 548,500	\$ 548,500	\$ 210,613

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 548,500	\$ 548,500	\$ 210,613
MWL Tier III Total	\$ 548,500	\$ 548,500	\$ 210,613
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	18%	15%	6%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Woodworks Construction	Contract:	
Trade:	Carpentry - Wood Flooring	Telephone:	212-888-7311
Address:	322 'th Ave	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction	NON	No	Carpentry - Wood Flooring	\$ 765,950	\$ 832,991	\$ 262,095

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Alleghany Mountain Hardwood Flooring	NON	No	Material Supplier	Yes	\$ 225,000	\$ 225,000	\$ 230,528
Tier III Grand Total					\$ 225,000	\$ 225,000	\$ 230,528
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 225,000	\$ 225,000	\$ 230,528
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 18,051,346	\$ 16,229,170

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 74,487	\$ 74,487
Benfield Electric	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 33,310
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 14,368
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 20,000	\$ 76,318
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,111,319	\$ 1,111,319
Hailey Insulation	W-ESD	No	Fire Stopping	Yes	\$ 50,000	\$ 50,000	\$ 26,747
NON:							
Tier III Grand Total					\$ 1,125,000	\$ 1,785,806	\$ 1,336,549
MWL Tier III Total					\$ 1,125,000	\$ 1,785,806	\$ 1,336,549
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					7%	10%	8%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	06/30/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 78,224,584	\$ 78,224,584

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,893	\$ 1,893
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,351	\$ 5,351
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 17,639	\$ 2,291
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 5,822,555	\$ 5,771,886
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,843,801	\$ 2,593,998
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,927,088	\$ 1,185,973
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 88,765	\$ 55,212
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 435,501	\$ 292,178
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,038,270	\$ 7,038,270
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,021,014	\$ 2,787,465
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 410,041	\$ 359,544
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 82,143
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,500
NON:							
<u>See Next page</u>							

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	06/30/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 78,224,584	\$ 78,224,584

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 5,820,655	\$ 5,593,154
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,628,728	\$ 1,549,948
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,847,679	\$ 1,544,589
United Structural Works	NON	No	Misc. Metal	Yes	\$ -	\$ 353,928	\$ 334,184
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 15,728
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 78,256	\$ 66,015
Wolkow Brake Roofing Corp.	NON	No	Roofing	Yes	\$ 2,377,108	\$ 2,428,852	\$ 2,036,976
Bamco	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,545,229	\$ 1,409,968
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 124,400	\$ 49,891
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,435	\$ 19,280
Platinum Maintenance Services	NON	No	Terrazzo Flooring	Yes	\$ -	\$ 215,283	\$ 193,755
Spectrum Painting Corp.	NON	No	Painting	Yes	\$ 511,944	\$ 511,944	\$ 143,060
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 51,049	\$ 51,049	\$ 2,976
Arbon	NON	No	Loading Dock Equipment	Yes	\$ 243,000	\$ 243,000	\$ -
TranSel Elevator	NON	No	Elevators	Yes	\$ 596,900	\$ 612,613	\$ 542,426
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 7,419,058	\$ 6,650,176
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 10,111,923	\$ 9,295,381
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,570,033	\$ 5,125,535
Turner Logistics - AHU 1221	NON	No	Equipment - AHU	Yes	\$ 582,706	\$ 577,606	\$ 519,008
Turner Logistics - CRAC Units 1307	NON	No	Equipment - CRAC	Yes	\$ 534,039	\$ 528,506	\$ 447,342
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,600,926	\$ 1,397,731
Turner Logistic ATS/Light Fixtures 1407	NON	No	Equipment	Yes	\$ 598,192	\$ 531,749	\$ 479,152
Turner Logistics - Light Fixtures - 1472	NON	No	Equipment	Yes	\$ 352,485	\$ 406,915	\$ 368,945
Zwicker Electric Corp	NON	No	Electric	Yes	\$ 15,320,723	\$ 15,799,022	\$ 15,057,903
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,599,630	\$ 1,168,606
Safway	NON	No	Hoisting & Protection	Yes	\$ 40,000	\$ 65,913	\$ 23,322
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 3,392,505	\$ 3,503,404	\$ 3,159,859
Tier II Grand Total					\$ 77,616,409	\$ 85,310,095	\$ 77,419,823
MWL Tier II Total					\$ -	\$ -	\$ -
Non-MWL Tier II Total					\$ 59,425,538	\$ 63,334,436	\$ 57,194,910
MWL % of Tier I					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Almar Plumbing & Heating Corp.	Contract:	
Trade:	Plumbing	Telephone:	516-740-5900
Address:	50 Bethpage Road, Hicksville, NY 11801	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 7,419,058	\$ 6,650,176

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Vendor	Yes	\$ 50,000	\$ 100,000	\$ 118,585
IAR	W-ESD	No	Insulation	Yes	\$ 115,000	\$ 115,000	\$ 95,040
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	\$ 592,000	\$ 592,000	\$ 300,000
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 757,000	\$ 807,000	\$ 513,625
MWL Tier III Total	\$ 757,000	\$ 807,000	\$ 513,625
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	11%	11%	8%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		Project: Columbia Business School Below Grade
Company Name: Bamco Inc.		Contract:
Trade: Carpentry		Telephone: (732) 302-0889
Address: 30 Bleakeland Ave - Middlesex NJ 08846		
As of Date: 06/30/2021	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ 1,420,500	\$ 1,545,229	\$ 1,409,968

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 42,000	\$ 9,467
NON:							
ARW Inc	NON	No	Waterproofing	yes	\$ 136,020	\$ 136,020	\$ 114,522

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Tier III Grand Total	\$ 178,020	\$ 178,020	\$ 123,989
	MWL Tier III Total	\$ 42,000	\$ 42,000	\$ 9,467
	Non-MWL Tier III Total	\$ 136,020	\$ 136,020	\$ 114,522
	MWL % of Tier III	3%	3%	1%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	First Women's Fire Systems Corp	Contract:	
Trade:	Fire Sprinkler Installation	Telephone:	212-570-5049
Address:	55 West 59th Street New York, NY 10018	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,843,801	\$ 2,593,998

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 276,860	\$ 276,860	\$ 276,860

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 276,860	\$ 276,860	\$ 276,860
	MWL Tier III Total	\$ -	\$ -	\$ -
	Non-MWL Tier III Total	\$ 276,860	\$ 276,860	\$ 276,860
	MWL % of Tier III	0%	0%	0%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Heritage Mechanical Services	Contract:
Trade: HVAC	Telephone: 516-558-2004
Address: 70 Schmidt Boulevard, Farmingdale NY 11735	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,570,033	\$ 5,125,535

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	\$ 48,561	\$ 38,334	\$ 38,334
Mate Matura	W	No	Insulation	Yes	\$ 450,000	\$ 450,000	\$ 418,509
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108
Shadow Transport	W	No	Storage	Yes	\$ 9,500	\$ 9,500	\$ 9,500
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 924	\$ 7,849	\$ 7,849
NON:							
					\$ 515,093	\$ 511,791	\$ 480,300
					\$ 515,093	\$ 511,791	\$ 480,300
					\$ -	\$ -	\$ -
					10%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Island International Enterprises, LLC **Project:** Columbia Business School Below Grade
Trade: Spray Fireproofing **Contract:**
Address: 1101 Scott Avenue, Calverton NY 11933 **Telephone:** 631-208-3500
As of Date: 06/30/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,628,728	\$ 1,549,948

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	\$ 190,000	\$ 194,000	\$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 14,000	\$ 22,369	\$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	\$ 4,000	\$ 19,717	\$ 19,717
Tier III Grand Total					\$ 208,000	\$ 236,086	\$ 83,032
MWL Tier III Total					\$ 208,000	\$ 236,086	\$ 83,032
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					18%	14%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	PJ Mechanical Corp.	Contract:	
Trade:	HVAC Work	Telephone:	212-243-2555
Address:	55 Broad St	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,111,923	\$ 9,295,381

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
John N. Fehlinger	W-ESD	No	Supplier	Yes	\$ 514,667	\$ 536,000	\$ 536,000
IAR	W-ESD	No	Insulation	Yes	\$ 536,000	\$ 536,000	\$ 351,650
Tier III Grand Total					\$ 1,050,667	\$ 1,072,000	\$ 887,650
MWL Tier III Total					\$ 1,050,667	\$ 1,072,000	\$ 887,650
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					11%	11%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Rad and D'Aprile Inc. **Project:** Columbia Business School Below Grade
Trade: Masonry **Contract:**
Address: 2128 Bellmore Ave, Bellmore NY 11710 **Telephone:** 516-826-9218
As of Date: 6/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Rad and D'Aprile Inc.	NON	No	Masonry	\$ 6,200,000	\$ 5,820,655	\$ 5,593,154

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Glenwood Mason Supply	W	No	Supply CMU	Yes	\$ 550,000	\$ 550,000	\$ 517,420
Glenwood Mason Supply	W	No	Supply Rebar & Durawall	Yes	\$ 166,000	\$ 166,000	\$ 164,166
Hailey Insulation	W-ESD	No	Install Firestopping	Yes	\$ 315,000	\$ 315,000	\$ 309,485
Park ave Building Supply	M-ESD	No	supply Rebar and Drywall	Yes	\$ 100,000	\$ 151,831	\$ 151,831
NON:							
Tier III Grand Total					\$ 1,131,000	\$ 1,182,831	\$ 1,142,902
MWL Tier III Total					\$ 1,131,000	\$ 1,182,831	\$ 1,142,902
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					18%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 Route 55, LaGrangeville, NY 12540	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,038,270	\$ 7,038,270

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 30,147	\$ 30,147
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 689,221	\$ 689,221
NON:							
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 456,176	\$ 456,176
Tier III Grand Total					\$ 937,849	\$ 1,182,029	\$ 1,182,029
MWL Tier III Total					\$ 535,987	\$ 725,853	\$ 725,853
Non-MWL Tier III Total					\$ 401,862	\$ 456,176	\$ 456,176
MWL % of Tier III					14%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Schneider Electric	Contract:	
Trade:	Building Management System	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 1,475,000	\$ 1,600,926	\$ 1,397,731

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 40,000	\$ 36,000
TouchTel	W	No	Electrician	Yes	\$ 19,950	\$ 32,508	\$ 25,504
Argent Associates	W	No	Material Supplier	Yes	\$ 30,065	\$ 30,065	\$ 30,065
Olive Controls	M	No	Electrician	Yes	\$ 180,000	\$ 186,500	\$ 18,000
NON:							
Corporate Electric	NON	No	Electrician	Yes	\$ 1,019,400	\$ 1,019,400	\$ 762,499

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,259,415	\$ 1,308,473	\$ 872,068
MWL Tier III Total	\$ 240,015	\$ 289,073	\$ 109,569
Non-MWL Tier III Total	\$ 1,019,400	\$ 1,019,400	\$ 762,499
MWL % of Tier II	16%	18%	8%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	Project:	Columbia Business School Below Grade
Trade:	IT/ Security	Contract:	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone:	609-865-1502
As of Date:	06/30/2021	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 1,506,700	\$ 1,599,630	\$ 1,168,606

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 10,000	\$ 9,000
Argent Associates	W	No	Material Vendor	Yes	\$ 154,000	\$ 156,251	\$ 156,251
Kane Communications	W	No	Electrician	Yes	\$ 431,414	\$ 431,414	\$ 294,394
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 595,414	\$ 597,665	\$ 459,645
	MWL Tier III Total	\$ 595,414	\$ 597,665	\$ 459,645
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	40%	37%	39%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Spectrum Painting Corp	Contract:	
Trade:	Resinois Flooring	Telephone:	914-723-4800
Address:	5 N. Greenwich Rd. Amonk NY 10504	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp	NON	No	Resinois Flooring	\$ 511,944	\$ 511,944	\$ 143,060

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 27,382	\$ 94,125	\$ 16,776
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 27,382	\$ 94,125	\$ 16,776
MWL Tier III Total	\$ 27,382	\$ 94,125	\$ 16,776
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	5%	18%	12%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Turner Logistics	Contract:	
Trade:	MEP Pre-Purchase Equip	Telephone:	(201) 722-3800
Address:	3 Paragon Drive, Montvale NJ 07645	Project Start:	1/1/2018
As of Date:	06/30/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics	NON	No	MEP Pre-Purchase Equip	\$ 3,392,505	\$ 3,503,404	\$ 3,159,859

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Turtle & Hughes, Inc.	W	No	Electrical	Yes	\$ 3,119,100	\$ 3,183,100	\$ 3,058,836
<i>NON:</i>							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 3,119,100	\$ 3,183,100	\$ 3,058,836
	MWL Tier III Total	\$ 3,119,100	\$ 3,183,100	\$ 3,058,836
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	92%	91%	97%

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Zwicker Electric	Contract:
Trade: Electricians	Telephone: 212-477-8400
Address: 360 Park Ave South	Project Start: 1/1/2018
As of Date: 06/30/2021	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 15,320,723	\$ 15,799,022	\$ 15,057,903

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 74,487	\$ 74,487
Benfield	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 33,310
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 14,368
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 76,318	\$ 76,318
Turtle and hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,111,319	\$ 1,111,319
Hailey Insulation	W	No	Fire Stopping	Yes	\$ 50,000	\$ 50,000	\$ 26,747
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,125,000	\$ 1,842,124	\$ 1,336,549
MWL Tier III Total	\$ 1,125,000	\$ 1,842,124	\$ 1,336,549
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	7%	12%	9%

Date: 06/30/2021

GC/CM: Turner Construction Company
 Date Range: 8/1/2008 - 06/30/2021
 As of: 09/20/2021

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Hours								Total Hours			Headcount			
		M	W	L	MW	ML	WL	MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	# %	# %	# %	# %
Tier I (Direct)	Turner Construction Company Construction Management	67,097 58%	259 0%	0 0%	5,425 5%	4,925 4%	49 0%	10,942 9%	88,695 76%	27,809 24%	116,504	120 66%	61 34%	181		
Tier II	Almar Plumbing	23,797 29%	777 1%	0 0%	7,683 9%	2,560 3%	0 0%	0 0%	34,817 42%	47,532 58%	82,349	35 36%	63 64%	98		
	Cives Steel Company	30,230 23%	0 0%	0 0%	0 0%	161 0%	0 0%	0 0%	30,391 23%	102,097 77%	132,488	49 30%	116 70%	165		
	Island International Enterprises SOPP	16,971 80%	0 0%	172 1%	0 0%	767 4%	0 0%	0 0%	17,910 85%	3,177 15%	21,087	39 75%	13 25%	52		
	Roger & Sons Concrete	58,319 41%	26 0%	52 0%	121 0%	2,425 2%	0 0%	866 1%	61,808 43%	80,867 57%	142,675	210 43%	280 57%	490		
	Safway Atlantic Hoisting & Public Protection	7,388 52%	0 0%	0 0%	0 0%	257 2%	0 0%	0 0%	7,645 54%	6,514 46%	14,158	92 52%	84 48%	176		
	Zwicker Electric Company Electrical	20,853 18%	0 0%	0 0%	0 0%	2,887 2%	0 0%	0 0%	23,740 20%	94,109 80%	117,848	37 30%	86 70%	123		
	First Women's Fire Systems Fire Protection	3,784 14%	271 1%	0 0%	172 1%	933 3%	0 0%	0 0%	5,160 19%	22,317 81%	27,477	10 53%	9 47%	19		
	United Structural Works Misc. Metals	10,894 32%	0 0%	612 2%	0 0%	0 0%	0 0%	0 0%	11,506 34%	22,651 66%	34,157	35 47%	40 53%	75		
	Wolkow Braker Roofing & Waterproofing	26,635 64%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	26,635 64%	14,888 36%	41,523	28 43%	37 57%	65		
	F.W. Sims HVAC AG Piping	15,987 14%	712 1%	8 0%	0 0%	0 0%	0 0%	0 0%	16,707 15%	98,375 85%	115,082	19 16%	100 84%	119		
	PJP Installers Inc HVAC Site 7 Airside	2,823 89%	0 0%	0 0%	0 0%	360 11%	0 0%	0 0%	3,182 100%	4 0%	3,186	35 97%	1 3%	36		
	Post Road Iron Works Overhead Doors	1,038 31%	135 4%	0 0%	0 0%	0 0%	0 0%	0 0%	1,173 35%	2,132 65%	3,305	9 33%	18 67%	27		
	Rad & D'Aprile Masonry	22,192 53%	0 0%	0 0%	0 0%	72 0%	0 0%	0 0%	22,264 53%	19,666 47%	41,930	49 53%	43 47%	92		
	Heritage Mechanical HVAC	30,565 57%	0 0%	0 0%	414 1%	79 0%	0 0%	0 0%	31,058 58%	22,838 42%	53,895	66 69%	29 31%	95		
	Alfran Electric Fire Alarm	15,946 31%	1,886 4%	0 0%	861 2%	372 1%	0 0%	1,509 3%	20,574 39%	31,692 61%	52,266	31 35%	58 65%	89		
	PJ Mechanical HVAC	25,548 68%	0 0%	0 0%	305 1%	40 0%	0 0%	0 0%	25,892 69%	11,900 31%	37,792	50 56%	39 44%	89		
	Curtis Partition Drywall	91,143 62%	3,329 2%	1,001 1%	2,745 2%	1,742 1%	657 0%	0 0%	100,616 68%	46,276 32%	146,891	121 65%	65 35%	186		
	Concrete Industries Early Sitemark	115 18%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	115 18%	523 82%	638	2 18%	9 82%	11		
	Banco, Inc. Metal Wall Panels	3,675 17%	0 0%	0 0%	0 0%	981 4%	0 0%	0 0%	4,655 21%	17,504 79%	22,159	16 31%	35 69%	51		
	Champion Metal & Glass Ornamental Metals	2,527 46%	13 0%	0 0%	0 0%	0 0%	0 0%	0 0%	2,540 47%	2,920 53%	5,460	14 56%	11 44%	25		
	Egg Electric Inc. Electrical	41,168 37%	1,596 1%	1,042 1%	4,107 4%	1,074 1%	1,024 1%	0 0%	50,011 44%	62,723 56%	112,734	55 47%	62 53%	117		
	Tranrel Elevator, Inc. Elevator	11,551 49%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	11,551 49%	11,944 51%	23,495	12 33%	24 67%	36		
	Spectrum Painting Resinous Flooring	5,734 71%	0 0%	0 0%	0 0%	364 5%	0 0%	0 0%	6,098 76%	1,972 24%	8,070	23 74%	8 26%	31		
	Mamals Construction Construction	7,555 58%	0 0%	0 0%	0 0%	3,503 27%	0 0%	0 0%	11,058 85%	1,977 15%	13,034	49 89%	6 11%	55		
	Woodworks Construction Woodwork	388 24%	0 0%	0 0%	0 0%	8 0%	0 0%	0 0%	396 25%	1,208 75%	1,604	6 40%	9 60%	15		
	Schneider Electric Electrical	2,230 30%	1,856 25%	0 0%	0 0%	0 0%	0 0%	0 0%	4,086 55%	3,406 45%	7,492	7 33%	14 67%	21		
	Unity Electric Electrical	19,375 33%	232 0%	789 1%	3,645 6%	1,752 3%	0 0%	629 1%	26,422 45%	32,749 55%	59,171	32 35%	59 65%	91		
	Jacobson & Company, Inc. Security	25,843 32%	1,371 2%	0 0%	1,783 2%	1,674 2%	0 0%	0 0%	30,671 37%	51,182 63%	81,853	45 41%	64 59%	109		
	JEM Architecturals Architects	3,351 19%	0 0%	1,221 7%	0 0%	58 0%	0 0%	0 0%	4,630 26%	13,093 74%	17,722	8 30%	19 70%	27		
	Garcia Marble & Tile Stone Masons	3,635 40%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	3,635 40%	5,357 60%	8,992	8 53%	7 47%	15		
	Sherland & Farrington Stone Masons	826 32%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	826 32%	1,742 68%	2,568	6 33%	12 67%	18		
	Platinum Maintenance Services Maintenance	1,942 47%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	1,942 47%	2,198 53%	4,140	10 56%	8 44%	18		
	Hi Tech Data Floors Flooring	777 11%	0 0%	0 0%	40 1%	0 0%	0 0%	0 0%	816 12%	6,073 88%	6,889	5 28%	13 72%	18		
	Scanga Woodworking Corp Flooring	1,952 59%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	1,952 59%	1,344 41%	3,296	8 53%	7 47%	15		
	HB Communications Communications	504 38%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	504 38%	812 62%	1,316	1 17%	5 83%	6		
	Almar Plumbing and Heating Corporati Plumbing	856 36%	0 0%	0 0%	256 11%	72 3%	0 0%	0 0%	1,184 50%	1,184 50%	2,368	0 0%	0 0%	0		
Total Hours		605,208	12,463	4,896	27,555	27,064	1,729	13,946	692,659	874,751	1,567,610	1,342	1,514	2,856		
Overall % of Total		39%	1%	0%	2%	2%	0%	1%	44%	56%	100%	47%	53%	100%		

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End	Contractor	Start	End	Contractor	Start	End
Alfran Electric	4/28/2008	In Progress	JEM Architecturals	7/7/2020	In Progress	Unity Electric	1/1/2020	In Progress
Almar Plumbing	6/19/2008	In Progress	Mamals Construction	10/20/2019	In Progress	Wolkow Braker	2/27/2019	In Progress
Banco, Inc.	8/18/2008	In Progress	PJ Mechanical	5/9/2019	In Progress	Woodworks Construction	3/9/2021	In Progress
Champion Metal & Glass	9/4/2009	In Progress	PJP Installers Inc	3/17/2019	In Progress	Zwicker Electric Company	12/29/2018	In Progress
Cives Steel Company	11/20/2008	In Progress	Platinum Maintenance Services	9/6/2009	In Progress			
Concrete Industries	4/18/2008	12/31/2020	Post Road Iron Works	6/8/2019	In Progress			
Curtis Partition	5/12/2009	In Progress	Rad & D'Aprile	4/9/2019	In Progress			
Egg Electric Inc.	10/2/2009	In Progress	Roger & Sons	10/19/2018	In Progress			
F.W. Sims	3/2/2008	In Progress	Safway Atlantic	10/1/2018	In Progress			
First Women's Fire Systems	12/25/2008	In Progress	Scanga Woodworking Corp	4/3/2021	In Progress			
Garcia Marble & Tile	9/2/2008	In Progress	Schneider Electric	5/3/2020	In Progress			
HB Communications	1/2/2008	In Progress	Sherland & Farrington	9/15/2020	In Progress			
Heritage Mechanical	6/2/2008	In Progress	Spectrum Painting	9/9/2019	In Progress			
Hi Tech Data Floors	1/3/2021	In Progress	Tranrel Elevator, Inc.	12/1/2019	In Progress			
Island International Enterprises	12/25/2008	In Progress	Turner Construction Company		In Progress			
Jacobson & Company, Inc.	11/2/2008	In Progress	United Structural Works	1/8/2019	In Progress			

GC/CM: Turner Construction Company
 Date Range: 4/1/2021 - 06/30/2021
 As of: 09/20/2021

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount									
		Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Total MWL	Non-MWL	Total	#	%	#						
Tier I (Direct)	Turner Construction Company Construction Management	12,073	69%	20	0%	0	0%	838	5%	741	4%	0	0%	1,187	7%	14,859	85%	2,565	15%	17,424	37	73%	14	27%	51
Tier II	Almar Plumbing Plumbing	1,537	37%	0	0%	0	0%	192	5%	0	0%	0	0%	0	0%	1,729	42%	2,390	58%	4,119	0	0%	6	100%	6
	Gives Steel Company Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Island International Enterprises SOPF	88	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	65%	48	35%	136	3	75%	1	25%	4
	Roger & Sons Concrete	417	39%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	417	39%	665	61%	1,082	0	0%	0	0%	0
	Safway Atlantic Hoisting & Public Protection	362	61%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	362	61%	232	39%	594	0	0%	0	0%	0
	Zwickler Electric Company Electrical	120	3%	0	0%	0	0%	0	0%	534	14%	0	0%	0	0%	654	17%	3,201	83%	3,855	3	19%	13	81%	16
	First Women's Fire Systems Fire Protection	626	15%	271	7%	0	0%	172	4%	0	0%	0	0%	0	0%	1,069	26%	2,982	74%	4,051	6	46%	7	54%	13
	United Structural Works Misc. Metals	380	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	380	30%	901	70%	1,281	9	32%	19	68%	28
	Wolkow Braker Roofing & Waterproofing	1,350	51%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,350	51%	1,313	49%	2,663	10	37%	17	63%	27
	F.W. Sims HVAC AG Piping	24	1%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	24	1%	4,042	99%	4,066	1	6%	15	94%	16
	PJP Installers Inc HVAC Site 7 Airside	192	98%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	192	98%	4	2%	196	0	0%	0	0%	0
	Post Road Iron Works Iron Works	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Rad & D'Aprile Masonry	449	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	449	46%	534	54%	983	3	50%	3	50%	6
	Heritage Mechanical HVAC	2,616	43%	0	0%	0	0%	414	7%	0	0%	0	0%	0	0%	3,030	50%	3,026	50%	6,056	19	58%	14	42%	33
	Allran Electric Fire Alarm	2,005	14%	1,152	8%	0	0%	253	2%	0	0%	0	0%	489	3%	3,899	26%	10,849	74%	14,747	14	33%	29	67%	43
	PJ Mechanical HVAC	2,478	65%	0	0%	0	0%	80	2%	40	1%	0	0%	0	0%	2,598	68%	1,221	32%	3,818	14	52%	13	48%	27
	Curtis Partition Drywall	12,830	55%	550	2%	274	1%	480	2%	0	0%	40	0%	0	0%	14,174	61%	9,000	39%	23,173	38	60%	25	40%	63
	Concrete Industries Early Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Banco, Inc. Metal Wall Panels	24	3%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	24	3%	709	97%	733	1	17%	5	83%	6
	Champion Metal & Glass Ornamental Metals	1,061	55%	13	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,074	56%	853	44%	1,927	12	71%	5	29%	17
	Egg Electric Inc. Electrical	8,699	42%	872	4%	47	0%	120	1%	480	2%	0	0%	0	0%	10,218	49%	10,484	51%	20,702	31	50%	31	50%	62
	Jacobson & Company, Inc. Ornamental Metals	4,704	27%	144	1%	0	0%	517	3%	258	1%	0	0%	0	0%	5,623	32%	11,981	68%	17,604	20	35%	37	65%	57
	Mamais Construction Construction	541	72%	0	0%	0	0%	0	0%	169	22%	0	0%	0	0%	710	94%	44	6%	754	10	83%	2	17%	12
	Transel Elevator, Inc. Elevators	344	32%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	344	32%	737	68%	1,081	2	17%	10	83%	12
	Spectrum Painting Resinous Flooring	2,631	63%	0	0%	0	0%	0	0%	289	7%	0	0%	0	0%	2,920	70%	1,281	30%	4,201	18	72%	7	28%	25
	Schneider Electric Electrical	958	43%	480	22%	0	0%	0	0%	0	0%	0	0%	0	0%	1,438	65%	781	35%	2,219	0	0%	0	0%	0
	Unity Electric Electrical	6,794	33%	0	0%	0	0%	828	4%	0	0%	0	0%	0	0%	7,622	37%	12,873	63%	20,495	20	39%	31	61%	51
	JEM Architecturals Architects	1,773	24%	0	0%	493	7%	0	0%	0	0%	0	0%	0	0%	2,266	31%	5,113	69%	7,379	6	26%	17	74%	23
	Garcia Marble & Tile Stone masons	1,160	29%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,160	29%	2,821	71%	3,981	6	50%	6	50%	12
	Sherland & Farrington Architects	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Woodworks Construction Woodwork	356	23%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	356	23%	1,170	77%	1,526	5	36%	9	64%	14
	Platinum Maintenance Services Maintenance	731	41%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	731	41%	1,060	59%	1,791	8	53%	7	47%	15
	Hi Tech Data Floors Flooring	464	10%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	464	10%	4,379	90%	4,843	3	19%	13	81%	16
	HB Communications Communications	504	38%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	504	38%	812	62%	1,316	1	17%	5	83%	6
	Scanga Woodworking Corp Flooring	1,952	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,952	59%	1,344	41%	3,296	8	53%	7	47%	15
	Almar Plumbing and Heating Corporat Plumbing	856	36%	0	0%	0	0%	256	11%	72	3%	0	0%	0	0%	1,184	50%	1,184	50%	2,368	9	50%	9	50%	18
Total Hours		71,097		3,502		814		4,150		2,582		40		1,676		83,861		100,596		184,457	317		377		694
Overall % of Total		39%		2%		0%		2%		1%		0%		1%		45%		55%		100%	46%		54%		100%

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University Project: Open Space Large Square
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 06/30/2021 Project Start: 10/27/2010 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 17,318,790	\$ 17,318,790	\$ 9,785,346

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
NON:								
Kelco Costruction Inc.	NON	No	General Contractor	Yes	\$ 17,318,790	\$ 17,318,790	\$ 9,785,346	
					Direct Spend Grand Total	\$ 17,318,790	\$ 17,318,790	\$ 9,785,346
					MWL Direct Spend Total	\$ -	\$ -	\$ -
					Non-MWL Direct Spend Total	\$ 17,318,790	\$ 17,318,790	\$ 9,785,346
					MWL % of Total	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Kelco Construction Inc.	Project:	Open Space Large Square
Trade:	General Contractor	Contract:	
Address:	22 Newton Place Hauppauge NY 11788	Telephone:	(631) 462-2952
As of Date:	06/30/2021	Project Start:	10/27/2010
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,318,790	\$ 17,318,790	\$ 9,785,346

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 3,986	\$ 3,986
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 127,820	\$ 127,820
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 68,830	\$ 68,830
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 12,916	\$ 12,916
Double Nickel	W-ESD	No	Trucking	Yes	\$ 75,000	\$ 82,733	\$ 82,733
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,337
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 142,665	\$ 142,665
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 7,272	\$ 7,272
Petrosan Ltd.	W-ESD	No	Fule Provider	Yes		\$ 10,000	\$ 7,764
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes		\$ 2,685,000	\$ 735,765
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 75,000	\$ 4,200
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 19,957	\$ 19,957
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 1,800	\$ 1,800
NON:							
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 1,849	\$ 5,065	\$ 5,065
Cerco	NON	No	Temporary Office Traller	Yes	\$ 1,274	\$ 4,104	\$ 4,104
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 431,038	\$ 431,038
Colarusso	NON	No	Trucking	Yes	\$ 239	\$ 966	\$ 966
Colony Hardware	NON	No	Tool/Supplier	Yes	\$ 4,873	\$ 5,395	\$ 5,395
Country Garden	NON	No	Tool/Supplier	Yes	\$ 1,629	\$ 1,629	\$ 1,629
Deep Root	NON	No	Material Supplier	Yes	\$ 28,859	\$ 43,767	\$ 43,767
Eric'sons	NON	No	Drain Supplier	Yes	\$ 70,209	\$ 482,342	\$ 482,342
Evergreen Recycling	NON	No	Concrete Supplier	Yes	\$ 1,692	\$ 45,161	\$ 45,161
Fountaintech	NON	No	Fountain Installer	Yes	\$ 675,915	\$ 420,212	\$ 420,212
Geocomp	NON	No	Noise Testing	Yes	\$ 7,500	\$ 8,700	\$ 8,700
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 212,912	\$ 212,912
HD Supply	NON	No	Material Supplier	Yes	\$ 23,597	\$ 56,664	\$ 56,664
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 4,895	\$ 7,467	\$ 7,467
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 1,538	\$ 10,090	\$ 10,090
Landscape Forms	NON	No	Material Supplier	Yes	\$ 61,883	\$ 227,622	\$ 227,622
Milrose Consultants	NON	No	Expeditior	Yes	\$ 2,450	\$ 6,500	\$ 6,500
New York Concrete Washout	NON	No	Concrete Supplier	Yes	\$ 3,448	\$ 10,698	\$ 10,698
North Fork Boutique Gardens, Inc.	NON	No	Landscape Supplier	Yes	\$ 4,761	\$ 7,061	\$ 7,061
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510
OnSite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 411	\$ 5,750	\$ 5,750
Romex	NON	No	Material Supplier	Yes	\$ 13,523	\$ 25,663	\$ 25,663
Sanico USA Copr	NON	No	Temperature Scanning Equip	Yes	\$ 1,651	\$ 4,126	\$ 4,126
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 14,761	\$ 14,761	\$ 14,761
Siegel	NON	No	Material Supplier	Yes	\$ 261	\$ 508	\$ 508
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 710	\$ 1,637	\$ 1,637
Sonco	NON	No	Fence Supplier	Yes	\$ 3,688	\$ 4,015	\$ 4,015
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394
United Rentals	NON	No	Waterproofing	Yes	\$ 1,195	\$ 1,195	\$ 1,195
Walker Braker	NON	No	Material Supplier	Yes	\$ 246,000	\$ 204,490	\$ 204,490
Wundercover	NON	No	Material Supplier	Yes	\$ 113,342	\$ 79,019	\$ 79,019
Zinco	NON	No	Material Supplier	Yes	\$ 130,426	\$ 148,201	\$ 148,201
Tier II Grand Total					\$ 2,958,003	\$ 5,918,402	\$ 3,896,131
MWL Tier II Total					\$ 928,309	\$ 3,241,317	\$ 1,219,046
Non-MWL Tier II Total					\$ 2,029,694	\$ 2,677,085	\$ 2,677,085
MWL % of Tier I					5%	19%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2021

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 06/30/2021
As of:	09/20/2021

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Kelco Construction Inc General Contractor	14,411	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14,411	91%	1,454	9%	15,865	44	90%	5	10%	49		
Tier II	Johnson Security	4,527	57%	1,307	16%	16	0%	1,620	20%	129	2%	0	0%	320	4%	7,918	100%	6	0%	7,924	44	98%	1	2%	45		
	Power Connect Electric	400	26%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	400	26%	1,157	74%	1,557	2	50%	2	50%	4		
	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	1,954	12	48%	13	52%	25		
Total Hours		20,413		1,307		16		1,620		129		0		320		23,804		3,496		27,300	102		21		123		
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		100%	0%		0%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	4/1/2021 - 06/30/2021
As of :	09/20/2021

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Kelco Construction Inc General Contractor	3,965	99%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,965	99%	50	1%	4,015		24	89%	3	11%	27	
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security	922	64%	0	0%	0	0%	496	34%	20	1%	0	0%	0	0%	1,437	100%	0	0%	1,437		14	100%	0	0%	14	
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		4,887		0		0		496		20		0		0		5,402		50		5,452		38		3		41	
Overall % of Total		90%		0%		0%		9%		0%		0%		0%		99%		1%		100%		93%		7%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2021
As of:	09/20/2021

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount									
		Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Total MWL	Non-MWL	Total							
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	134	43%	181	57%	315
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	299	97%	10	3%	309
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		192		792
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%

* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	4/1/2021 - 06/30/2021
As of:	09/20/2021

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Retail Tenant: Steep Rock Bouldering

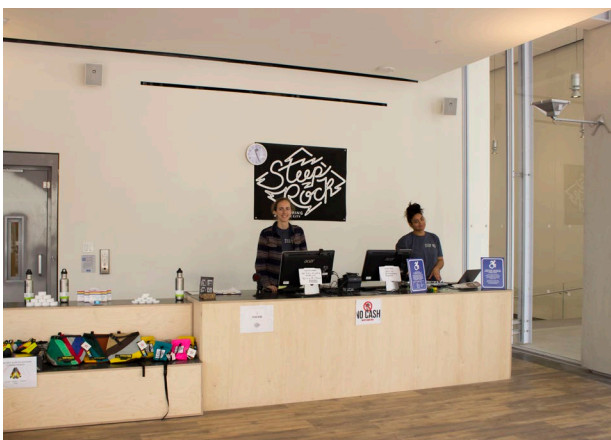
Opening Date: August 2017

Building: Jerome L. Greene Science Center

Description: Steep Rock Bouldering is a New York City-based indoor climbing facility and retail shop selling outdoor recreational gear and accessories.

Link to website:

<https://www.srbnyc.com/>



Retail Tenant: Dear Mama Coffee

Opening Date: March 2019

Building: Jerome L. Greene Science Center

Description: Dear Mama Coffee is a Harlem-based espresso, cocktail, wine bar and eatery serving breakfast, lunch and dinner.

Link to website:

<https://www.instagram.com/dearmamanyc/>



Photo credit: Monica Felix | Dear Mama Coffee

Retail Tenant: Manhattanville Market

Opening Date: June 2021

Building: Jerome L. Greene Science Center

Description: Manhattanville Market is a multi-concept food hall developed by renowned Chef Franklin Becker. The space includes Chef Chris Scott's Butterfunk Biscuit for biscuit sandwiches, and three restaurants from Chef Becker: Benny Casanova's, specializing in Sicilian pizza; Shai Hummusiya, serving Mediterranean and Israeli cuisine; and The Botanist, offering salads made from greens grown on site. Oliva, a full-service tapas restaurant, is also located in the space.

Link to website: <https://www.manhattanvillemarket.com/>





Facilities & Operations

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Steep Rock Bouldering to Be First Retail Tenant at...

COLUMBIA MANHATTANVILLE

Steep Rock Bouldering to Be First Retail Tenant at Columbia University's New Manhattanville Campus

Columbia University announced today that [Steep Rock Bouldering](#) [□](#), a New York City-based indoor climbing facility, will be the first retail tenant at the University's new [Manhattanville campus](#) [□](#), joining a Community Wellness Center, an interactive installation about brain research and an Education Lab as part of the civic and retail spaces that will define the street level experience of the campus.

December 02, 2016

[□ back to top](#)



The signing of Steep Rock Bouldering is consistent with the University's long-standing approach to its retail tenants which favors local businesses that bring a variety of amenities and experiences to the diverse Columbia community, the wider local community and visitors.

"The addition of Steep Rock Bouldering to the Manhattanville campus in the Jerome L. Greene Science Center makes a physically and mentally demanding activity, that is currently available only in limited locations in the city, accessible to Columbia and Upper Manhattan," said David M. Greenberg, executive vice president of Columbia University Facilities and Operations. "Steep Rock Bouldering was selected for its high-quality service, successful track record and community engagement."

Columbia University and Steep Rock Bouldering anticipate partnering to pursue community initiatives at the Manhattanville location to extend the programming and make it more accessible to more people throughout the Columbia and local community. At its East Side location, Steep Rock Bouldering partners with physical education teachers at local public schools to bring classes to the facility, and children transitioning through a nearby homeless shelter in East Harlem have access to the facility, pro bono, two days a week.

Bouldering does not require harnesses or ropes and is a healthy, unique, and fun activity that demands mental concentration and analytical skills. "Climbing is both mentally and physically

demanding; the amount of energy and time that you dedicate to it is directly transferrable to your success," said Sasha DiGiulian, [a 2016 Columbia College graduate and world-champion climber](#) . "As a community, climbing is a tremendous activity for kids and adults alike to augment spatial awareness, problem solving and teamwork skills. I am incredibly excited to see the growth of climbing globally and to share my passion with as many people as possible."

The Manhattanville bouldering facility will have a number of offerings, ranging from lessons to monthly memberships to community events. Day passes will be available to ages 13 and up on weekdays and ages 8 and up on weekends. The facility will also be open to community spectators during world-class bouldering competitions. Steep Rock Bouldering's inaugural events will include an open house to give community members an opportunity to familiarize themselves with bouldering and the facility's offerings.

Steep Rock Bouldering will occupy approximately 5,300 square feet on the ground floor and mezzanine levels in the southeast portion of the [Jerome L. Greene Science Center](#) . The Steep Rock Bouldering space will also include a retail shop selling outdoor recreational gear and accessories.

At street level, the buildings throughout Columbia's new Manhattanville campus will be transparent in design, open to the public and programmed to engage the Columbia community and community-at-large. In addition to Steep Rock Bouldering, the street-level public spaces in the Jerome L. Greene Science Center include:

- A [Community Wellness Center](#) offering blood pressure and cholesterol screenings, as well as mental health and stroke prevention training, under the direction of Dr. Olajide A. Williams, chief of staff/chief medical officer of Neurology at Columbia University Medical Center and Dr. Sidney Hankerson, assistant professor of Clinical Psychiatry at Columbia University College of Physicians & Surgeons
- An Education Lab offering public programs on brain science for the community and K-12 schools, with hands-on activities that harness the Mortimer B. Zuckerman Mind Brain Behavior Institute's research
- The Synapse, an interactive installation where the public can learn about the brain research being conducted in the building
- Two more retail locations, likely a coffee/grab-and-go type of establishment and a restaurant

In addition, the first open space to be completed on the new campus, the Small Square, will offer an informal, 10,000-square-foot outdoor plaza designed to engage the public and University community with seating areas and free Wi-Fi.

The largest building ever constructed by Columbia University, the Jerome L. Greene Science Center

provides 450,000 square feet of space for the neuroscience researchers of the [Mortimer B. Zuckerman Mind Brain Behavior Institute](#) . Established in 2012, the Zuckerman Institute is Columbia University's comprehensive center for interdisciplinary and collaborative research in brain science.

Construction for Steep Rock Bouldering is currently underway, and the facility is anticipated to open in the first quarter of 2017.

Tags: [Manhattanville](#) [Facilities and Operations](#) [Real Estate](#)



News

September 14, 2018

[Summer 2019 Capital Project Request Reminder](#)

Tags: [Summer Projects](#)

September 13, 2018

[Public Safety Helps Students Stay Secure](#)

September 11, 2018

[Summer 2018 Construction Update](#)

Tags: [Summer Projects](#) [Planning and Capital Project Management](#) [Campus Operations](#)

September 10, 2018

[Lower Campus Accessibility Ramp Installation](#)

Tags: [Planning and Capital Project Management](#) [Accessibility Improvements](#)

August 30, 2018

RETAIL OPENINGS

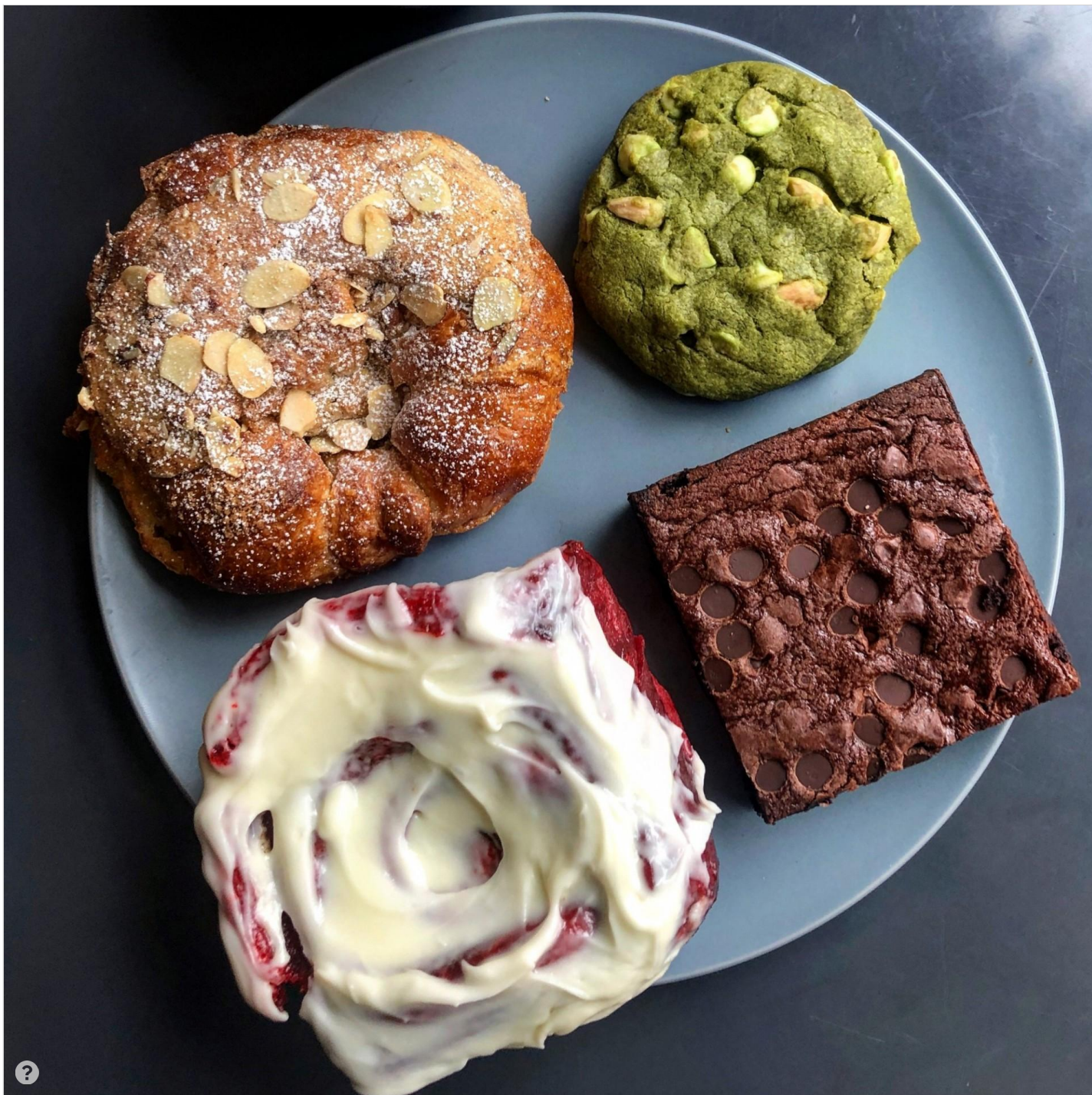
Dear Mama Coffee Opens at Columbia University's New Manhattanville Campus

March 01, 2019



Dear Mama Coffee, a Harlem-based espresso, cocktail, wine bar and eatery, has opened a new location in the [Jerome L. Greene Science Center](#) at [Columbia University's](#) new [Manhattanville campus](#).

The location is opening as a café, offering its own coffee roasted locally in Red Hook, Brooklyn, along with espresso, cappuccino, and more favorites plus pastries and other light fare. Following the full kitchen installation (anticipated for late spring), a full menu will be available for breakfast, lunch, and dinner, complemented by a cocktail bar and music programming.



The opening marks the second venue of Dear Mama Coffee, joining the flagship East Harlem location, and is consistent with the University's long-standing approach to its retail tenants, which favors local businesses that bring a variety of amenities and experiences to the diverse Columbia community, the wider local community and visitors.

Once the full kitchen installation is complete, and similar to its other Harlem location, Dear Mama Coffee Manhattanville will also feature weekly exhibitions and art installations, live music, and opportunities to partner with local institutions – all in keeping with Dear Mama Coffee’s mission to use hospitality to build community and nurture local culture.



Dear Mama Coffee is situated in the southwest corner of the Jerome L. Greene Science Center’s ground floor, with an entrance opening into the Small Square, facing the [Lenfest Center for the Arts](#) .

Initially, Dear Mama Coffee will be open 9 a.m. to 4 p.m. Monday through Friday. Hours will expand when the full kitchen installation is complete. Contact Dear Mama Coffee via Instagram ([@DearMamaNYC](#)), Facebook ([@DearMamaNYC](#)), and e-mail (info@dearmamacoffee.com).

Tags: [Manhattanville Retail](#)

News

August 26, 2019

[CPS Redesigns Drop-In Model to Meet Student Need](#)

Tags: [Columbia Health](#)

August 23, 2019

[SNACK Tours Manhattanville Campus](#)

Tags: [Dining](#) [Manhattanville](#) [Community](#)

August 21, 2019

[inFO: CUFO e-Newsletter, August 2019](#)

Tags: [inFO](#)

August 19, 2019

[Columbia Employees Help Beautify Local School Community Garden](#)

Tags: [Construction Business Initiatives](#) [Columbia Residential](#)

August 16, 2019

[Blue Bottle Coffee Coming to Morningside Heights](#)

Tags: [Real Estate](#) [Morningside Heights Retail](#)



New Specialty Coffee Bar and Eatery Joins Ground-Floor Retail Lineup on Campus

Wednesday, December 13, 2017



Dear Mama Coffee, a Harlem-based espresso, cocktail, wine bar and eatery, has signed a lease in the Jerome L.

Greene Science Center at Columbia University's new [Manhattanville campus](#), joining [Steep Rock Bouldering](#), a Community Wellness Center, an interactive installation about brain research and an Education Lab as part of the civic and retail spaces that define the street-level experience of the campus.

The signing establishes the second outpost of Dear Mama Coffee, joining the flagship East Harlem location, and is consistent with the University's long-standing approach to its retail tenants, which favors local businesses that bring a variety of amenities and experiences to the

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night establishment that will add more activity and services to the new campus and community,” said David M. Greenberg, executive vice president of Columbia University Facilities and Operations. “With art exhibitions, music, events, community fundraisers and more, Dear Mama Coffee will be a place of engagement and a true neighborhood venue.”

At the new location at Columbia’s campus in West Harlem, Dear Mama Coffee will offer seasonal menus serving breakfast, lunch, and dinner along with its own coffee roasted locally in Red Hook, Brooklyn; premium teas imported and blended in-house; fresh-baked pastries made onsite; and specialty cocktails and wine. From a programming standpoint, the store will be open early morning into the evening.

Similar to its other Harlem location, Dear Mama Coffee in West Harlem will also feature weekly exhibitions and art installations, live music, and opportunities to partner with local institutions – all in keeping with Dear Mama Coffee’s mission to use hospitality to build community and nurture local culture.

“Dear Mama Coffee serves as a gathering spot for the local

MONTHLY E-NEWSLETTER

WEEKLY CONSTRUCTION UPDATES



inspire one another, discuss the issues of the day, admire local art and share music. The large space in Manhattanville will allow for a wide variety of events, including listening parties for local artists introducing new albums, fundraisers for causes important to the community, open mic nights for musicians and poets, book readings and much more.”

Sharaga, a native New Yorker from the Bronx, leads an ownership and management team with strong local roots. Sharaga’s other business partners are childhood friends of his from the Bronx, and management-level personnel – from the chief operating officer to the beverage director, executive sous chef and many others – all hail from Harlem, Washington Heights, the Bronx, or other parts of New York City.

Sharaga is focused on hiring and developing staff from the local community – the closer to the store, the better, says Sharaga. “Coming from my own experience growing up far from Manhattan’s business centers, I know how hard it is in this city to find a job close to home and avoid the endless commute. Hiring local is a positive for local community members who want to work close to



[Jerome L. Greene Science Center.](#)

Winick Realty Group represented both the tenant and owner in the retail lease transaction, with Cary Fabrikant and Yoel Gorjian representing Dear Mama Coffee, and Kenneth Hochhauser and Kelly Gedinsky representing Columbia.

The signing of Dear Mama Coffee coincides with [Steep Rock Bouldering](#) rolling out its full service offerings. Steep Rock West, as the bouldering location on the Manhattanville campus is known, had a soft introduction in late spring, opening its space to existing members of its East Harlem location. Steep Rock West has recently launched its full offerings, ranging from lessons and monthly memberships to community events and day passes.

Steep Rock West’s bright and modern space welcomes climbers of all abilities and backgrounds, with problems spanning beginner to advanced levels. In addition to the main climbing area with its prominent arch feature, the facility also features a mezzanine climbing area and a designated fitness and training area.

Steep Rock West offers a substantial amount of discounted climbing



which includes access to its original location in East Harlem.

At street level, the buildings throughout Columbia's new Manhattanville campus will be transparent in design, open to the public and programmed to engage the Columbia community and community-at-large. In addition to Dear Mama Coffee and Steep Rock Bouldering, the street-level public spaces in the Jerome L. Greene Science Center include:

- A [Community Wellness Center](#) offering blood pressure and cholesterol screenings, as well as mental health and stroke prevention training, under the direction of Dr. Olajide A. Williams, chief of staff/chief medical officer of Neurology at Columbia University Medical Center and Dr. Sidney Hankerson, assistant professor of Clinical Psychiatry at Columbia University College of Physicians & Surgeons
- An Education Lab offering [public programs on brain science](#) for the community and K-12 schools, with hands-on activities that harness the Mortimer B. Zuckerman Mind Brain Behavior Institute's research
- The [Brain Index](#), an interactive installation located in the building's



completed on the new campus, the Small Square, offers an informal, 10,000-square-foot outdoor plaza designed to engage the public and University community with seating areas and free Wi-Fi. Dear Mama Coffee's entrance opens into the Small Square on the west side of the building, also facing the Lenfest Center for the Arts.

The largest academic building ever constructed by Columbia University, the Jerome L. Greene Science Center provides 450,000 square feet of space for the neuroscience researchers of the [Mortimer B. Zuckerman Mind Brain Behavior Institute](#). Established in 2012, the Zuckerman Institute is Columbia University's comprehensive center for interdisciplinary and collaborative research in brain science.

Design and construction for Dear Mama Coffee is currently underway, with opening anticipated in the fall of 2018.



FACILITIES AND OPERATIONS

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» »

RETAIL OPENINGS

New Food Hall Developed by Chef Franklin Becker Opens at Columbia's Manhattanville Campus

June 25, 2021



[Manhattanville Market](#) [↗](#), a new multi-concept food hall developed by renowned Chef Franklin Becker has opened in the Jerome L. Greene Science Center at Columbia's Manhattanville campus.

The food hall includes Chef Chris Scott's [Butterfunk Biscuit](#) for biscuit sandwiches, and three restaurants from Chef Becker: [Benny Casanova's](#), specializing in Sicilian pizza; [Shai Hummusiya](#), serving Mediterranean and Israeli cuisine; and The Botanist, offering salads made from greens grown on site. Oliva, a full-service tapas restaurant, will open on the upper level in the fall.

Manhattanville Market will be open daily from 11 a.m. to 7 p.m. for takeout, delivery, and indoor and outdoor dining. In celebration of its grand opening, Manhattanville Market is extending a 15 percent discount through Labor Day to Columbia students, faculty, and staff with valid ID.

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