

**Manhattanville in West Harlem Implementation Plan Report
October 15, 2020 Submission**

Declaration Reference and Key Data

Obligation Section Number: **5.06 (a), (b), (c) and (d)**

Obligation Title: **Affirmative Action Obligations**

Obligation Page Number: **50**

Obligation Trigger: **Issuance of First Demo Permit for the Project**

Obligation Start Date: **February 4, 2010 (Issuance of First Demo Permit)**

Obligation End Date: **Project Completion**

Obligation Status: **In Compliance/Ongoing**

Obligation

(a) *Construction.* (Triggered) During the construction of the project, CU shall at a minimum adhere to ESD's non-discrimination and affirmative action policies with respect to hiring and contracting, including the goals of 25% MWL business enterprise participation* and 40% MWL work force participation in construction activities. Where CU's affirmative action policies with respect to hiring and contracting differ from or exceed ESD's affirmative action policies, CU shall adhere to the more stringent affirmative action requirements, unless to do so shall directly conflict with applicable law or CU's obligations under collective bargaining agreements in effect as of the date hereof. CU shall notify ESD of any conflict, if any, promptly and with particularity.

(b) *Operation.* (Triggered) CU shall make good faith efforts to include MWL business enterprises in all service management agreements, agreements for the purchase of goods and services and other agreements relating to the operation of the Project. CU shall encourage occupancy of the Project's active, ground floor areas by small, non-chain, neighborhood retail businesses that would serve the local community.

(c) *Compliance of Contractors and Subcontractors.* (Triggered) CU shall cause the Affirmative Action Obligations to be made binding conditions of all contracts entered into by CU or by CU's contractors or agents relating to the construction of the Project.

(d) (Not Triggered) A Successor Interest shall, at a minimum, adhere to ESD's non-discrimination and affirmative action policies with respect to the obligations set forth in Section 5.06(a), (b) and (c) hereof, and may, at the Successor Interest's option, adhere to more stringent affirmative action requirements.

*During the course of negotiations related to Columbia University's construction, CU increased the contracting goal from 25% to good faith efforts toward a goal of 35%. The good faith efforts towards a construction contracting goal of 35% are noted in the Columbia University Facilities (CUF) MWL Policy and relevant sections of the general conditions in the University's construction contracts.

Evidence of Compliance

1. Link to Columbia University Facilities MWL Policy
2. Link to Columbia University Web Statement on Affirmative Action
3. Exhibit to construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction
4. Manhattanville MWL Workforce and Spending Summary
5. Evidence of efforts to encourage occupancy of ground floor areas by neighborhood retail businesses

Columbia University's Implementation Plan and all supporting documentation are made available on the Columbia Neighbors Webpage at <https://neighbors.columbia.edu/content/community-commitments>.

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EOC Checklist for Obligation 5.06 (a) (b) and (c):

Please check to verify EOC items submitted for review.

- ☐ 1. Link to Columbia University Facilities MWL Policy
- ☐ 2. Link to Columbia University Web Statement on Affirmative Action
- ☐ 3. Exhibit to construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction
- ☐ 4. Manhattanville MWL Workforce and Spending Summary
- ☐ 5. Evidence of efforts to encourage occupancy of ground floor areas by neighborhood retail businesses

Monitor's Notes / Comments:[illegible]

Status:

Please check to indicate the status of Obligation 5.06 (a) (b) and (c):

- ☐ In Compliance
- ☐ In Progress
- ☐ Not In Compliance
- ☐ Not Triggered

Affirmative Action

Link to Columbia University Facilities MWL Policy:

<http://policylibrary.columbia.edu/minority-and-womenowned-business-enterprises-locallybased-business-enterprises-mwlbes-nondiscriminat>

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MINORITY- AND WOMEN-OWNED BUSINESS ENTERPRISES, LOCALLY-BASED BUSINESS ENTERPRISES (M/W/LBES) NON-DISCRIMINATION AND AFFIRMATIVE

Effective: October 1, 2009

Revision History:
August 2011
October 2012
April 1, 2013
October 08, 2019

Policy Statement

This policy outlines Columbia University's efforts to support the University in its commitment to the well-being and competitive strength of minority-, woman-owned and locally-based businesses and provide maximum practicable opportunities in contracting for construction. With this policy the University seeks to further the maintenance of a strong and healthy free enterprise system, supports the goals of equal opportunity and diversity, and strives to increase the participation of qualified minority- and woman-owned and locally-based businesses in construction and facilities related projects.

Reasons for the Policy

It is the policy of the University to comply with all Federal, State and local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, due to race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to take affirmative action to ensure that Minority- and Woman-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs), Minority Group Members, Women and local area residents share in the economic opportunities generated by Columbia's participation in projects or initiatives



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State Submission Date: October 15, 2020

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Affirmative Action

Link to Columbia University Web Statement on Affirmative Action:
<https://eoaa.columbia.edu/content/affirmative-action>

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Equal Opportunity and Affirmative Action

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Columbia University is committed to providing a working, learning and living environment free from discrimination, and harassment and to fostering a nurturing and vibrant community founded upon the fundamental dignity and worth of all of its members.

Under Executive Order 11246, the Office of Equal Opportunity and Affirmative Action (EOAA), on behalf of Columbia University, each year prepares and implements Affirmative Action Programs (AAPs) for the Morningside campus, the Medical Center and the Lamont-Doherty Earth Observatory. Columbia’s programs include the cornerstones of effective Affirmative Action Programs: (1) equal opportunity, nondiscrimination and affirmative action policies which the University has established, implemented, and disseminated; (2) diagnostic procedures which allow the University to determine employment patterns and compare them to the composition of the relevant labor pool; and (3) action-oriented programs designed to assure that women, minorities, veterans and those with disabilities are being employed at a rate to be expected given their availability in the relevant labor pool.



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NOTICE TO BIDDERS

Minority- and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction

I. Policy

Columbia University is fully committed to the well being and competitive strength of minority-, woman-owned and locally-based businesses and to provide maximum practicable opportunities in contracting for construction. This policy commitment is related directly to the maintenance of a strong and healthy free enterprise system, the goals of equal opportunity and diversity, and increasing the participation of qualified minority- and woman-owned and locally-based businesses working with the University. The University believes that the goal of assuring that a fair proportion of University construction contracts initiated by Columbia University Facilities are awarded to Minority-owned Business Enterprises (“MBEs”), Women-owned Business Enterprises (“WBEs”) and Locally based Business Enterprises (“LBEs”) is consistent with reasonable pricing and quality and prevailing law. This belief is best served by the employment of Contractors who do not discriminate against minority- and women-owned businesses in the awarding of construction subcontracts and which engage in substantive, honest and fair marketing outreach efforts to members of these traditionally disadvantaged groups of contractors.

It is the policy of the University to comply with all Federal, State and Local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, to prohibit discrimination because of race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to take affirmative action to ensure that Minority and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs), Minority Group Members, women and local area residents share in the economic opportunities generated by Columbia’s participation in projects or initiatives, and/or the use of Columbia funds.

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). A listing of these zip codes is found in Section V.

In order to participate in contracting opportunities as an M/WBE, firms must be able to demonstrate that they are certified. Typically, certification by established governmental and quasi-governmental agencies is required and the University will rely on M/WBE certifications granted by specifically identified agencies or institutions in New York, New Jersey and Connecticut. Acceptable certifications are found in Section V.

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An outline of the M/W/LBE Goals and Objectives, Non-Discrimination and Affirmative Action provisions and the reporting mechanisms that are required in Columbia University construction contracts follows.

II. Goals and Objectives

Contractors entering into construction contracts with the University must meet these established goals and objectives:

1. For Minority-, Women-Owned and Locally-based Business Enterprise participation

- (a) The Contracting Party is required to provide maximum practicable opportunities to achieve an overall M/W/LBE participation of **35%** of the total dollar value of the Contract of which at least 20% of the total value of the contract should be Minority- and / or Women- owned firms certified by the New York Empire State Development (ESD).
- (b) The M/W/LBE participation in the performance of the work is expressed as a percentage of the contract price.
- (c) The total dollar value of the work performed by M/W/LBEs will be determined as:
(i) the dollar value of the work subcontracted to M/W/LBEs; (ii) where the Contractor is a joint venture, association, partnership or other similar entity including one or more M/W/LBEs, the contract price multiplied by the percentage of the entity's profits/losses which are to accrue to the M/W/LBE(s) under the Contractor's agreement; or (iii) where the M/W/LBE is the Contractor, the contract price.
- (d) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (c) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contracting Party with respect to any Contract.

2. For Minority, Female and Local Workforce Participation

- (a) Contractor is required to provide maximum practicable opportunities to achieve overall participation of **40%** minority, female and local workforce in the work performed pursuant to Contracts entered into in connection with projects with an estimated value in excess of \$1 million, with a preference to maximize local participation.
- (b) The M/W/L workforce participation requirements are expressed as a percentage equal to the person hours of training and employment of minority, female or local workers, as the case may be, used by any Contractor, divided by the total person hours of training and employment of all workers (including supervisory personnel).

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- (c) Contractor shall not participate in the transfer of minority, female or local employees or trainees from employer-to-employer or from project-to-project for the sole purpose of meeting the Contractor's obligations herein.
- (d) Contractor shall identify and employ qualified minority, female and local supervisory personnel and journey persons.
- (e) The non-working hours of trainees or apprentices may not be considered in meeting the requirements goals for M/W/L workforce participation contained herein unless: (i) such trainees or apprentices are employed by Contractor during the training period; (ii) the Contractor has made a commitment to employ the trainees or apprentices at the completion of their training, subject to the availability of employment opportunities; and (iii) the trainees are trained pursuant to an approved training program.
- (f) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (e) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contractor with respect to any Contract.

3. Contractor Equal Opportunity Policy Statements

All Contractors who are awarded construction contracts are required to comply with the University's non-discrimination and affirmative action policy and must agree to provide to Columbia University an equal employment opportunity policy statement that:

- (a) describes the Contractor's non-discrimination policies and practices
- (b) describes how the Contractor will undertake or continue existing programs of affirmative action
- (c) documents the Contractor's conscientious and active efforts to employ and utilize Minority Group Members and women in its workforce on Contracts.

In addition, upon request, Contractors shall request that each employment agency, labor union, or authorized representative of workers with whom it has a collective bargaining or other agreement or understanding, furnish a written statement that such employment agency, labor union, or representative does not unlawfully discriminate, and that such union or representative will affirmatively cooperate in the implementation of the Contractor's obligations herein.

4. Notice to Unions

Where applicable, upon request, the Contractor shall promptly send written notification to its union representatives of its Equal Employment Opportunity obligations on this project and submit copies and mailing/fax receipts of these notices.

III. Contractor Reporting Requirements

Contractors entering into construction contracts will be required to meet specific reporting and administrative requirements, must permit access to books, records and accounts with respect to the Contract by the University or where applicable, the Construction Manager.

1. M/W/LBE Utilization Plans and M/W/LBE participation reporting

Prior to the commencement of any construction work for Contracts with an estimated value in excess of \$100,000, where the work involves more than one trade, the Contractor (including M/W/LBE contractors) must prepare an M/W/LBE plan identifying how it intends to comply with the M/W/LBE goals. Subcontracting, partnering and joint venture methods will be scrutinized to ensure that the M/W/LBE is functioning as a true contributor to the business arrangement with its Construction Manager, General Contractor, consultant, trade contractors, supplier and vendors.

The plan must be broken down by individual contractors. In the initial stages of the construction work (prior to awards) a breakdown by trade is acceptable. On a monthly basis, the original utilization plan must be compared to a current plan that reflects changes due to the various awards and effects of change orders, as well as current spending (See Schedule M).

In order to ascertain compliance with the University's non-discrimination and affirmative action policy, Contractors and Construction Managers have to comply with the following reporting requirements:

a. Tier Reporting Guidelines and Required Back up Documentation.

The reporting criteria for construction spending to be used by contractors in meeting the University's M/W/LBE Goals and Objectives, Non-Discrimination and Affirmative Action provisions is as follows:

- First Tier (Construction Manager): reporting on Construction Manager spending (Fee, Insurance, General Conditions) is based on the CM designation.
- Second Tier: (Subcontractors & Suppliers): reporting is required and is based on the MWL/BE designation of each Subcontractor or Supplier.
- Third Tier: (Sub-Subcontractors & Suppliers to the Subcontractors): reporting is required even when second tier trades and suppliers are MWL/BE (Flow-down).
- No preferential designation in reporting for firms that have more than one designation is allowed. For example if a firm is both M and W it should be reported as MW.

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- The Construction Manager must provide the name, EIN and address of the firm including zip code and all MW certifications for the Minority and Women owned firms.

b. Construction Managers (Tier I) are required to enter in Columbia's project management system (Unifier) all Bid Lists and Recommendations to Award (RTA's) for approval along with detail information for each Vendor recommended to be awarded a contract.

For each RTA the following information is required for each Vendor:

- Name of vendor
- Vendor EIN number (Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates should be uploaded in Unifier)
- Amount of recommended award.

In addition they must submit updated **Schedules M2 and M3** as an attachment to all their invoices, indicating the current utilization plan and spending for each Tier II vendor.

c. Subcontractors & Suppliers (Tier 2) must submit to the Construction Manager **Schedule M3** as an attachment to all their invoices, indicating their current utilization plan and spending for all MW/LBE and Non MW/ LBE Tier 3 vendors. The following information must be included for each vendor:

- Name of vendor
- Vendor EIN number(Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates must be attached)
- Amount of award and amount billed.

2. M/W/LBE workforce reporting

For Projects with an estimated value in excess of \$1 million, in addition to the reporting requirements in section III paragraph 2 workforce reporting is required as follows:

- Reporting on Workforce Participation is required down to the Third Tier based on individuals who work on the project.
- No preferential designation in reporting for individuals that have more than one designation is allowed. For example if an individual is both M and W they should be

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reported as MW. The following MWL classifications are possible M, W, L, MW, ML, WL, MWL, Non-MWL

a. Construction Managers must submit the following:

On a monthly basis, by the 20th of each month, the Construction Manager will verify that the data submitted by the Sub-Contractors (Tier 2 and 3) matches their supporting documentation and submit the information in the owners Project Management System (Unifier) along with all supporting documentation for approval by the Owner. **Sub-contractors (Tier 2) must submit electronically to the Construction Manager the following by the 15th of each month:**

- Owner issued spreadsheet that summarizes all workforce data.
- Single PDF with the certified payroll, weeks in chronological order.
- The information in the Excel Spreadsheet must precisely match the information as listed in the certified payroll.
- Only electronic submissions will be accepted.
- The following required information shall be included from, Tier 2 and Tier 3.
 - Vendor Name (all Vendors in Tree)
 - Vendor Address (all Vendors in Tree)
 - Vendor EIN (all Vendors in Tree)
 - Tier level (all Vendors in Tree)
 - Project Name
 - Full Name of Employee
 - Current Address including Zip Code
 - MWL status as defined in CU Policy. Record the following MWL classifications M, W, L, MW, ML, WL, MWL, Non-MWL.
- Daily work force reports.
- Payroll records with a certified Statement of Compliance.
- Certification letters for all apprentices employed at this project.

IV. Compliance Criteria and Sanctions for Non Compliance

1. Compliance Evaluation Criteria Goals:

In determining whether a Contractor has provided maximum practicable opportunities to achieve his or her firm's M/W/LBE utilization goal, the University will consider the actions and activities as described in section V, paragraph 6 "Good Faith Efforts". Furthermore, the following criteria will be used for applicable contract dollars paid to M/W/LBEs:

- a). Amounts paid by the Contractor to M/W/LBE subcontractors for providing goods and services specifically purchased in connection with the contract work.

- b). Amounts paid to M/W/LBE subcontractors that represent the percentage of the total profit to which the M/W/LBE subcontractor is entitled under an approved partnership or joint venture plan.
- c). Amounts paid to subcontractors which, in turn, have subcontracted to M/W/LBE subcontractors. Under this circumstance, the amounts paid to M/W/LBE subcontractors which are in turn paid to other M/W/LBE subcontractors (third parties) may be credited to the Contractor only once.
- d). In the event a firm satisfies the criteria for M/W/LBEs, the total amount paid to such firm may be credited only once.
- e). M/W/BE subcontractors must be certified and LBEs must be approved by the University for amounts paid to be credited.

2. Non-Compliance and Sanctions:

In the event that any Contractor violates any of the provisions herein, the University may impose the following sanctions and remedies for non-compliance:

- (a) Summon the Contractor for a hearing with the University and where applicable Construction Manager.
- (b) After any such hearing, and a determination by the University or where applicable, Construction Manager, that the Contractor has failed to comply with any of these provisions, and the passage of time in which to remedy such failure has transpired, this Contract may be canceled, terminated or suspended, in whole or in part. Alternatively, the University or where applicable Construction Manager, in his/her sole discretion, may assess liquidated damages against the Contractor for failure to demonstrate its best efforts in complying with the affirmative action program. Liquidated damages may be assessed in an amount equal to one percent of the Contract value to compensate for the dollar value of Contracts that would have been realized by M/W/LBEs if the goals and objectives had been achieved.
- (c) If such an award is assessed against any Contractor, (i) the amount of such assessment may be withheld from any monies due to the Contractor by the University or where applicable Construction Manager or; (ii) may be paid to the University or Construction Manager by the Contractor that has been found to fail to comply with the affirmative action program. Any liquidated damages collected hereunder shall be paid into one or more M/W/LBE technical assistance funds administered by the University or Construction Manager.

- (d) Such sanctions that may be imposed and remedies invoked hereunder, shall be considered independent of, or in addition to, sanctions and remedies otherwise provided by law.

V. Definitions

1. Affirmative Action

Shall mean the actions to be undertaken by the Contractor in connection with any project to ensure non-discrimination and Minority-, Women-owned and Locally-based Business Enterprise and Minority, Female and Local workforce participation, as set forth in Sections II and III herein, and developed by Columbia University.

2. Contract

Shall mean a written agreement or purchase order instrument, or amendment thereto, executed by or on behalf of a Contracting Party, providing for a total expenditure in excess of \$100,000, where the work is to be performed by more than one trade, for labor, services, supplies, equipment, materials or any combination of the foregoing, unless the Columbia University Facilities has granted a waiver based on a determination that the Contract involves specialty construction services (services of a unique and special nature for which there exists a limited number of qualified business entities employing a work force capable of performing such services, "Specialty Construction Services").

3. Contractor

Shall mean a general contractor, construction manager, or subcontractor as applicable.

4. Tiers

First Tier shall mean the Construction Manager. Second Tier shall mean the Subcontractors & Suppliers. Third Tier shall mean the Sub-Subcontractors & Suppliers to the Subcontractors.

5. Contracting Party

Shall mean any Contractor, consultant, sub-consultant or vendor supplying goods or services, pursuant to a Contract in excess of \$100,000, unless the University has granted a waiver for Specialty Construction Services

6. Construction

Shall be restricted to mean construction-related spending.

7. Good Faith Efforts – Minority, Women and Locally owned Business Enterprise Participation

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Contractor shall utilize their good faith efforts to achieve the required M/W/LBE participation goals and objectives. The role of M/W/LBE firms is not restricted to that of a subcontractor/sub-consultant, and where applicable, M/W/LBE firms should be considered for roles as prime contractors. For Contracts with an estimated value in excess of \$100,000 where the work involves more than one trade, such good faith efforts shall include at least the following:

- (a) Dividing the contract work into smaller portions in such a manner as to permit subcontracting to the extent that it is economically and technically feasible to do so;
- (b) Actively and affirmatively soliciting bids from qualified M/W/LBEs, including upon request circulation of solicitations to minority, women's and local trade associations. Contractor shall maintain records detailing the efforts made to provide for meaningful M/W/LBE participation in the work. Such record keeping must include the names and addresses of all M/W/LBEs contacted and, if an M/W/LBE is the low bidder and is not selected for such work or portion thereof, the reasons for such decision;
- (c) Making plans and specifications for prospective work available to M/W/LBEs in sufficient time for review;
- (d) Utilizing the services and cooperating with those organizations providing technical assistance to the Contracting Party in connection with potential M/W/LBE participation on the Contract;
- (e) Taking its own actions for extensive outreach, and utilizing the resources of Columbia University and where applicable the Construction Manager, to identify certified M/W/LBE firms on a trade-by-trade and tier-by-tier basis for the purpose of soliciting bids and subcontracts;
- (f) Encouraging the formation of joint ventures, associations, partnerships, or other similar entities, where appropriate, to ensure that the Contractor will meet its obligations herein.
- (g) Producing evidence that all M/W/L subcontractors have current and valid certifications;
- (h) Submitting documentation prior to the award of a subcontract substantiating Contractor's commitments in the utilization plan;
- (i) Conducting meetings with subcontractors to review compliance with the utilization plan and monthly reports; and
- (j) Remitting payment in a timely fashion.

8. Good Faith Efforts - Minority Group Member, Female and Local Workforce Participation

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Contractors shall utilize their good faith efforts to provide for meaningful Minority Group Member, Female and Local workforce participation. For projects with an estimated value in excess of \$1 million, good faith efforts shall include at least the following in connection with the work:

- (a) Ensure and maintain a working environment free of harassment, intimidation, and coercion at the premises. The Contractor shall specifically ensure that all foremen, superintendents, and other on-site supervisory personnel are aware of and carry out the obligation to maintain such a working environment, with specific attention to Minority Group Member, Female and Local individuals working at the premises;
- (b) State in all solicitations or advertisement for employees that all qualified applicants will receive consideration for employment without regard to race, creed, color, national origin, gender, sexual orientation, age disability or marital status;
- (c) Send to each labor union or representative of workers with which a collective bargaining agreement or understanding is in place, a notice advising the said labor union or workers representative of commitments under this Section, and post copies of the notice in conspicuous places available to employees and applicants for employment;
- (d) Establish and maintain a current list of Minority Group Member, Female and Local recruitment sources and community organizations, and provide written notification to them when employment opportunities are available. Maintain a record of the organizations' responses;
- (e) Maintain a current file of the name, address and telephone number of each Minority Group Member, Female and Local applicant and any referrals from a union, recruitment source, the University or community organization, and of the action taken with respect to each individual. If such individual was sent to the union hiring hall for referral and was not referred back by the union or, if referred, was not employed, this shall be documented in writing in the file with the reasons therefore; along with whatever additional actions the Contractor may have taken;
- (f) Assist and support the University in implementing pre-apprenticeship training programs such as the Edward J. Malloy Construction Skills Program, Helmets to Hard Hats, and Nontraditional Employment for Women;
- (g) Disseminate the Contractor's equal employment opportunity policy by providing notice of the policy to unions and training programs and requesting their cooperation in meeting its Equal Employment Opportunity obligations, by including it in any policy manual and collective bargaining agreement, by publicizing it in the company newspaper, annual report, and other similar items, by specific review of the policy with all management personnel and with all Minority Group Member, Female and Local employees at least once a year, and by posting the company Equal Employment Opportunity policy on bulletin boards accessible to all employees at each location where work is performed under this Contract;

- (h) Disseminate the Contractor's Equal Employment Opportunity policy externally by including it in any advertising in the news media, specifically including Minority Group Member, Female and Local news media, and providing written notification to and discussing the Equal Employment Opportunity policy with any Contractor with whom the Contractor does or anticipates doing business; and,
- (i) Ensure that all facilities and company activities are non-segregated except that separate or single-user toilets and necessary changing facilities shall be provided to assure privacy between the sexes.
- (j) Submit documentation prior to the award of a subcontract substantiating Contractor's commitments to workforce participation goals.
- (k) Conduct meetings with subcontractors to review compliance with the workforce participation goals and monthly reports.

9. Local Workforce Group Member

Shall mean a United States citizen or permanent resident alien who is and can demonstrate that they maintain a primary residence in one of the following United States Postal Service Zip Code areas: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039, 10040, 10451, 10455, 10454, and 10474.

10. Acceptable M/W/BE certifications

The preferred certification for all firms awarded work on the Manhattanville project is the Empire State Development (ESD) certification. The M/WBE certifications accepted for firms working on the Manhattanville and all Columbia projects include:

- New York Empire State Development Corporation (ESD)
- New York City Department of Small Business Services (SBS)
- New York School Construction Authority (SCA)
- NY Metropolitan Transit Authority (MTA)
- Dormitory Authority of the State of New York (DASNY)
- Port Authority of New York/New Jersey (PANYNJ)
- Women's Business Enterprise National Council (WBENC) *WBE only*
- New York & New Jersey Minority Supplier Development Council (NYNJMSDC) *MBE only*
- Selected certifying agencies in other states as determined by a Columbia University waiver

11. Local Business Enterprise (“LBE”)

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). In Manhattan, this area is defined as Upper Manhattan, or all points north of 96th Street, river to river. The zip codes of Upper Manhattan are: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039 and 10040. In the Bronx, this area is defined by the following zip codes: 10451, 10454, 10455 and 10474. A business enterprise, including a sole proprietorship, partnership or corporation is deemed to be local if they maintain a primary business address, or has a significant administrative business presence, in one of these zip codes.

12. Maximum Practicable Opportunity (MPO)

Shall mean that a contractor or subcontractor must offer real opportunities to the maximum extent possible to M/W/LBEs to participate as subcontractors. If maximum opportunities are extended, then subcontracts to these concerns usually result. MPO means that a contractor should extend maximum opportunities to M/W/LBEs to bid on subcontracts, and, if appropriate, to award subcontracts to them. Meeting a numerical goal does not, by itself, mean that a contractor or subcontractor has provided MPO. Likewise, not meeting a goal does not necessarily mean that a contractor or subcontractor has not provided MPO.

13. Minority Business Enterprise (“MBE”)

Shall mean a business enterprise authorized to do business in the State of New York and certified pursuant to section V as a minority-owned business enterprise.

14. Minority Group Member

Shall mean a United States citizen or permanent resident alien who is and can demonstrate membership in one of the following groups: (i) Black persons having origins in any of the Black African racial groups; (ii) Hispanic persons of Mexican, Puerto Rican, Dominican, Cuban, Central or South American descent of either Indian or Hispanic origin, regardless of race; (iii) Asian and Pacific Islander persons having origins in any of the Far East countries, South East Asia, the Indian subcontinent or the Pacific Islands; and (iv) Native American or Alaskan native persons having origins in any of the original peoples of North America.

15. Women-owned Business Enterprise (“WBE”)

Shall mean a business enterprise authorized to do business in the State of New York and is certified as a woman-owned business enterprise pursuant to section V.



September 23, 2020

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]

New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED],

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "R. Esposito", is written over a circular stamp or seal.

Ralph J. Esposito, President



Skanska USA Building Inc.
Columbia University
University Forum Project
659 West 131st Street
New York, NY 10027

September 28, 2020

[REDACTED]
Columbia University
[REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification
The Forum Project
Quarter Ending June 30, 2020

Dear [REDACTED]

On behalf of Skanska USA, I hereby certify that the information as noted in the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,


Douglas C. Maines
Project Director
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



September 30, 2020

Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations [REDACTED]
[REDACTED]
New York, NY 10027

RE: 2nd Quarter 2020 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

PAR ENVIRONMENTAL CORPORATION

313 Spook Rock Road, Suffern, NY 10901 * Ph: 845-369-7500 * Fax: 845-369-6682

September 28, 2020

[REDACTED]
[REDACTED] Columbia University
[REDACTED]
[REDACTED]

New York, NY 10027

RE: Columbia University Manhattanville MWL Certification PAR Demolition Project –
Quarter Ending June 2020

Dear [REDACTED]

On behalf of PAR Environmental Corp., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of PAR Environmental Corp. PAR Environmental Corp. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women-owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please let me know.

Regards,



Patrick B. Mahoney
President
PAR Environmental Corp.

[REDACTED]

Non-Specialty Construction

Date: 06/30/2020

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 06/30/2020

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-51
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	52-53
Open Space	7/10/2013	In Progress	54-60
Lenfest	12/1/2013	In Progress	61-76
University Forum	12/1/2015	In Progress	77-91
Phase 2 Below Grade	10/1/2016	In Progress	92-103
Columbia Business School	1/1/2018	In Progress	104-143
Shared Services	2/4/2010	In Progress	144-146

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to June 30, 2020
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659		\$ 29,491,185	
* Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	5%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 214,401	1%	\$ 744,393	2%	\$ 6,448,096	19%	\$ 27,437,180	81%	\$ 33,885,276		\$ 1,453,966	
* Jerome L. Greene Science Center	\$ 49,239,985	12%	\$ 45,377,706	11%	\$ 12,774,427	3%	\$ 2,668,892	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 116,769,994	27%	\$ 310,676,897	73%	\$ 427,446,891		\$ 19,483,411	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907		\$ -	
* Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495		\$ 462,578	
* Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 226,668	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,847,709	18%	\$ 59,371,308	82%	\$ 72,219,017		\$ 3,176,899	
* University Forum	\$ 17,453,734	20%	\$ 5,007,224	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,819,116	69%	\$ 86,164,511		\$ 2,637,935	
* Phase 2 Below Grade	\$ 13,863,406	7%	\$ 7,616,415	4%	\$ 93,627,739	49%	\$ 189,546	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,930,273	62%	\$ 73,045,236	38%	\$ 189,975,509		\$ 95,260,906	
* Columbia Business School	\$ 28,852,759	14%	\$ 21,547,258	10%	\$ 2,078,103	1%	\$ 66,285	0%	\$ 310	0%	\$ 733,444	0%	\$ 1,094,849	1%	\$ 54,373,008	26%	\$ 155,052,838	74%	\$ 209,425,846		\$ 3,906,706	
* Business School Above Grade	\$ 22,021,463	13%	\$ 14,059,650	9%	\$ 2,020,869	1%	\$ 47,675	0%	\$ -	0%	\$ 97,410	0%	\$ 1,051,902	1%	\$ 39,298,969	24%	\$ 125,163,330	76%	\$ 164,462,299		\$ 3,170,181	
* Business School Below Grade	\$ 6,831,296	15%	\$ 7,487,608	17%	\$ 57,234	0%	\$ 18,610	0%	\$ 310	0%	\$ 636,034	1%	\$ 42,947	0%	\$ 15,074,039	34%	\$ 29,889,508	66%	\$ 44,963,547		\$ 736,525	
Total	\$ 115,822,826	11%	\$ 87,924,126	8%	\$ 142,446,483	13%	\$ 6,202,975	1%	\$ 2,660	0%	\$ 1,089,044	0%	\$ 12,335,399	1%	\$ 365,823,513	34%	\$ 704,633,598	66%	\$ 1,070,457,111	100%	\$ 155,873,586	15%
% of Total Spending																						

Non-Specialty Projects Excluding CM Spend	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Total	\$115,325,003	12%	\$87,924,126	9%	\$142,446,483	15%	\$5,624,783	1%	\$2,660	0%	\$1,089,044	0%	\$6,355,283	1%	\$358,767,382	38%	\$576,256,150	62%	\$935,023,532	100%	\$149,893,470	16%
% of Total Spending																						

¹ Denotes percentages of the individual MWL designation to the total spending
* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	140	\$ 177,909,565	49%	17%	19%
Local Firms	34	\$ 142,267,113	39%	13%	15%
Firms With Other Certification	41	\$ 45,646,835	12%	4%	5%
Total MWL	215	\$ 365,823,513	100%	34%	39%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects													Total MWL			Non-MWL			Total Hours			Total L		Headcount				
	M		W		L		MW		ML		WL		MWL															
	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ³	#	% ³	#	
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465		8,053		57	24%	182	76%	239	
* Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352		11,146		400	66%	207	34%	607	
Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237		67,276		1,168	42%	1,593	58%	2,761	
EPA Clean Diesel(No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0		0	0%	0	0%	0	
* Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839		280		99	52%	90	48%	189	
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160		6,023		306	40%	450	60%	756	
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355		6,871		397	53%	356	47%	753	
* Phase 2 Below Grade	147,231	33%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,768	36%	279,729	64%	439,497		4,943		580	41%	824	59%	1,404	
Columbia Business School	298,328	38%	3,104	0%	988	0%	9,074	1%	14,680	2%	368	0%	6,860	1%	333,400	43%	448,600	57%	782,000		22,896		916	47%	1,021	53%	1,937	
Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		65,878		133	42%	182	58%	315	
* Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		68,020		300	97%	8	3%	308	
* Shared Services - Eddington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		35,032		167	99%	1	1%	168	
Total Hours	1,632,008		19,957		29,385		90,751		236,076		1,593		29,362		2,039,132		2,179,874		4,219,006		296,417		4,523		4,914		9,437	
% of Total Hours	39%		0%		1%		2%		6%		0%		1%		48%		52%		100%		7%		48%		52%		100%	

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary
Quarter: April 1, 2020 to June 30, 2020
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 11,447	5%
* Jerome L. Greene Science Center	\$ (14,268)	-19%	\$ 23,614	32%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Open Space	\$ -	0%	\$ 342	0%	\$ 161	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Lenfest	\$ -	0%	\$ 4,930	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* University Forum	\$ 12,214	13%	\$ 68	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Phase 2 Below Grade	\$ 496,284	35%	\$ -	0%	\$ 268,416	19%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
* Columbia Business School	\$ 2,106,056	7%	\$ 5,010,011	16%	\$ 26,906	0%	\$ 2,759	0%	\$ -	0%	\$ 26,043	0%	\$ 299,641	1%
Total % of Total Spending	\$ 2,600,286	8%	\$ 5,038,965	15%	\$ 295,483	1%	\$ 2,759	0%	\$ -	0%	\$ 26,043	0%	\$ 311,088	1%

Total MWL		Non-MWL		Total Spend	Total L
\$	% ¹	\$	% ¹	\$	\$
\$ -	0%	\$ -	0%	\$ -	\$ -
\$ 11,447	5%	\$ 229,241	95%	\$ 240,688	\$ 11,447
\$ 9,346	13%	\$ 64,860	87%	\$ 74,206	\$ -
\$ -	0%	\$ -	0%	\$ -	\$ -
\$ 503	0%	\$ (503)	0%	\$ -	\$ 161
\$ 4,930	0%	\$ (4,930)	0%	\$ -	\$ -
\$ 12,282	14%	\$ 78,256	86%	\$ 90,538	\$ -
\$ 764,700	54%	\$ 643,248	46%	\$ 1,407,948	\$ 268,416
\$ 7,471,416	24%	\$ 24,194,092	76%	\$ 31,665,508	\$ 352,590
\$ 8,274,624	25%	\$ 25,204,264	75%	\$ 33,478,888	\$ 632,614

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL	
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Phase 2 Below Grade	93	45%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Columbia Business School	59,118	40%	625	0%	144	0%	2,197	1%	3,068	2%	368	0%	1,212	1%
* Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Shared Services - Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours % of Total Hours³	59,211	40%	625	0%	144	0%	2,197	1%	3,068	2%	368	0%	1,212	1%

Total MWL		Non-MWL		Total Hours	Total L
Hrs	% ²	Hrs	% ²	Hrs	Hrs
0	0%	0	0%	0	0
0	0%	0	0%	0	0
0	0%	0	0%	0	0
0	0%	0	0%	0	0
0	0%	0	0%	0	0
0	0%	0	0%	0	0
0	0%	0	0%	0	0
93	45%	114	55%	207	0
66,731	45%	81,879	55%	148,610	4,792
0	0%	0	0%	0	0
0	0%	0	0%	0	0
0	0%	0	0%	0	0
66,824	45%	81,993	55%	148,817	4,792

Total MWL		Non-MWL		Total
#	% ¹	#	% ²	#
0	0%	0	0%	0
0	0%	0	0%	0
0	0%	0	0%	0
0	0%	0	0%	0
0	0%	0	0%	0
0	0%	0	0%	0
0	0%	0	0%	0
3	27%	8	73%	11
324	46%	388	54%	712
0	0%	0	0%	0
0	0%	0	0%	0
0	0%	0	0%	0
327	45%	396	55%	723

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Utilities Improvement

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2020	Project Start: 1/3/2008 ¹
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 14,402

[illegible]

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

Date: 06/30/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2020	Project Start: 1/3/2008 ¹
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 33,767,257

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

Date: 06/30/2020

Direct Spend Grand Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total	0%	0%	0%

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project: Utilities Improvement
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 1/3/2008 ¹
		Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603
					Tier II Grand Total	\$ 27,105,679	\$ 30,652,758
					MWL Tier II Total	\$ 26,377,176	\$ 30,084,253
					Non-MWL Tier II Total	\$ 728,503	\$ 568,503
					MWL % of Tier I	100%	87%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

¹ Billing begins on 8/1/2008

Date: 06/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																	Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	#	%¹	#	%¹	#	%¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494		2	50%	2	50%	4	
Tier II	MFM Contracting Corp Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942		25	20%	97	80%	122	
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725		21	24%	67	76%	88	
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304		9	36%	16	64%	25	
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465		57		182		239	
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%		24%		76%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																	Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#	% ¹
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2020	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 850,596

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 490,275	\$ 490,275
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialties	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialties	Yes	\$ -	\$ 415	\$ 415
Direct Spend Grand Total					\$ -	\$ 850,596	\$ 850,596
MWL Direct Spend Total					\$ -	\$ 153,928	\$ 153,928
Non-MWL Direct Spend Total					\$ -	\$ 696,668	\$ 696,668
MWL % of Total					0%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2020	Project Start: 9/1/2009
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 25,270,164	\$ 25,270,164

[illegible]

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(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 7,764,516	\$ 7,764,516

[illegible]

Date: 06/30/2020

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project: Abatement & Demolition
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 9/1/2009
		Project End: In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier I	17%	7%	7%

Date: 06/30/2020

Schedule M2

Schedule M2

Company Name:	Par Environmental Corporation	Project: Abatement & Demolition
Trade:	General Contractor	Contract: Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 9/1/2009
		Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 7,764,516	\$ 7,764,516

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 60,000	\$ 38,299	
Direct Access Expediting Inc.	W	No	Expediting/Permit Processing	Yes	\$ 18,000	\$ 12,600	\$ 12,600	
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes		\$ 120,000	\$ 102,725	
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 179,370	\$ 179,370	
Sunbelt Rentals	L	No	Rental Equipment	Yes		\$ 110,000	\$ 98,838	
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 37,500	\$ 33,750	
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 80,000	\$ 54,379	
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 50,000	\$ 33,584	
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 196,374	\$ 127,235	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 80,000	\$ 70,077	
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 29,118	\$ 19,166	
Petroscan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 50,000	\$ 25,497	
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 5,000	\$ 942	
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 197,093	\$ 197,093	
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 95,000	\$ 95,000	\$ 54,800	
NON:								
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 20,552	\$ 20,552	
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 67,368	\$ 65,988	
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 850,000	\$ 952,741	\$ 952,741	
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes		\$ 8,000	\$ 2,983	
Jesco Equipment	NON	No	Rental Equipment	Yes	\$ 120,000	\$ 120,000	\$ 41,045	
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 17,930	\$ 17,930	
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200	
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 281,071	\$ 281,071	
					Tier II Grand Total	\$ 2,147,574	\$ 2,770,917	\$ 2,431,865
					MWL Tier II Total	\$ 921,874	\$ 1,302,055	\$ 1,048,355
					Non-MWL Tier II Total	\$ 1,225,700	\$ 1,468,862	\$ 1,383,510
					MWL % of Tier I	20%	17%	14%

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

Company Name:	Breeze National Inc
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Project: Abatement & Demolition

Trade:	General Contracting	Contract:
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Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
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As of Date:	06/30/2020	Project Start:	9/24/2011	Project End:	3/22/2012
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COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Areas 1A & 1B
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 9/1/2009 Project End: 1/12/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Areas 2, 4 & 5
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 12/1/2009 Project End: 10/1/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	\$ -	\$ 8,130	\$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 180,000	\$ 160,000	\$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	\$ -	\$ 249,768	\$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 669,089	\$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 40,000	\$ 11,295	\$ 11,295
Petroscan Ltd	W-ESD	No	Fuel/Diesel	Yes	\$ 65,000	\$ 62,572	\$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 120,000	\$ 62,464	\$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ 125,000	\$ 120,644	\$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 33,182	\$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	\$ 185,000	\$ 246,774	\$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	\$ -	\$ 68,968	\$ 68,968
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 35,000	\$ 28,056	\$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 140,000	\$ 107,315	\$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ -	\$ 95,734	\$ 95,734
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ -	\$ 38,340	\$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	\$ -	\$ 13,537	\$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	\$ -	\$ 2,350	\$ 2,350
Tier III Grand Total					\$ 890,000	\$ 1,978,218	\$ 1,978,218
MWL Tier III Total					\$ 890,000	\$ 1,978,218	\$ 1,978,218
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					13%	28%	28%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Areas 7 (Site 28) & 8
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 10/11/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686
Tier III Grand Total					\$ 984,000	\$ 508,073	\$ 508,073
MWL Tier III Total					\$ 984,000	\$ 508,073	\$ 508,073
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					37%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Area 9A
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 11/30/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590	
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 35,000	\$ 32,850	\$ 32,850	
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 10,000	- \$	-	
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093	
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491	
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 20,000	\$ 25,122	\$ 25,122	
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997	
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817	
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740	
Petrosan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	- \$	-	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727	
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450	
					Tier III Grand Total	\$ 203,000	\$ 167,877	\$ 167,877
					MWL Tier III Total	\$ 203,000	\$ 167,877	\$ 167,877
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	36%	28%	28%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Abatement & Demolition
Trade:	General Contracting	Contract: Area 0
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 11/30/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

[illegible]

Date: 06/30/2020

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

TierContractor															Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze National Inc Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	73	66%	38	34%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Construction Corp Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Corp Demo & Abatement Contractor	75,599	59%	344	0%	0	0%	5,590	4%	3,659	3%	0	0%	0	0%	85,192	66%	43,464	34%	128,655	234	70%	99	30%	333
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	400		207		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	66%		34%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	In Progress
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	In Progress
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	In Progress
Johnson Security Bureau	11/10/2018	In Progress
Par Environmental Corp	10/5/2009	In Progress

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
* Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,700,573

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 37,159	\$ 37,159
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,210	\$ 110,210
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 99,558	\$ 99,558
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 238,826	\$ 238,826
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bloquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559
Dancker Sellw & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,700,573

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 955,730	\$ 955,730
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 1,850	\$ 1,850
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000
Direct Spend Grand Total					\$ 96,809	\$ 9,700,746	\$ 9,700,573
MWL Direct Spend Total					\$ -	\$ 971,085	\$ 971,085
Non-MWL Direct Spend Total					\$ 96,809	\$ 8,729,661	\$ 8,729,488
MWL % of Total					0%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

[illegible]

Date: 06/30/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center Synapse
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 389,626	\$ 389,626
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 389,626	\$ 389,626
MWL % of Total	0%	0%	0%

Date: 06/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,876,397	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,936,757	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 74,045	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,144,384	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,637,272	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,948	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,801,178	\$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,134,792	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,276,467	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 120,000	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,388,621	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,686	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,460,998	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 22,078	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 135,259	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,071,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 29,160,593	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
					Tier II Grand Total	\$ -	\$ 349,202,157
					MWL Tier II Total	\$ -	\$ 52,005,651
					Non-MWL Tier II Total	\$ -	\$ 297,196,505

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Date: 06/30/2020				MWL % of Tier I	0%	12%	12%

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Jerome L. Greene Science Center
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	06/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	RCC Concrete Corp	Project: Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	Contract:
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Telephone: 516-279-6787
As of Date:	06/30/2020	Project Start: 10/10/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,686	\$ 10,064,656

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	MW Mechanical Inc	Project: Jerome L. Greene Science Center
Trade:	HVAC	Contract:
Address:	622 West 132nd Street, New York, NY 10027	Telephone: 718-961-6634
As of Date:	06/30/2020	Project Start: 2/25/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Five Star Electric Corp	Project: Jerome L. Greene Science Center
Trade:	Electrical	Contract:
Address:	101-32 101st Street, Ozone Park, NY 11416	Telephone: 718-641-5000
As of Date:	06/30/2020	Project Start: 1/23/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,801,178	\$ 20,179,291

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057
				Tier III Grand Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
				MWL Tier III Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	47%	17%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Otis Elevator Company

Project: Jerome L. Greene Science Center

Trade: Elevators

Contract:

Address: One Odell Plaza, Suite 120, Yonkers, NY 10701

Telephone: 973-575-3107

As of Date: 06/30/2020

Project Start: 4/20/2012

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: WDF Inc

Project: Jerome L. Greene Science Center

Trade:	HVAC
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Contract:

Address: 30 North Macquesten Parkway, Mount Vernon, NY 10550

Telephone: 914-776-8144

As of Date:	06/30/2020	Project Start:
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Project Start: 2/25/2013

Project End: In Progress

Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 29,218,182	\$ 28,546,486

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Island Acoustics	Project: Jerome L. Greene Science Center
Trade:	Carpentry	Contract:
Address:	518 Johnson Ave Bohemia, NY 11716	Telephone: 631-234-4500
As of Date:	06/30/2020	Project Start: 3/12/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,396,467	\$ 16,124,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	\$ -	\$ 97,976	\$ 97,976
				Tier III Grand Total	\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
				MWL Tier III Total	\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	25%	15%	15%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Forest Electric	Project: Jerome L. Greene Science Center
Trade:	Electrical	Contract:
Address:	2 Penn Plaza New York, NY 10121	Telephone: 212-318-1500
As of Date:	06/30/2020	Project Start: 5/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,134,792	\$ 36,032,282

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Navillus Tile Inc

Project: Jerome L. Greene Science Center

Trade: Masonry

Contract:

Address: 575 5th Ave 29th Floor, New York, NY 10017

Telephone: 212-750-1808

As of Date: 06/30/2020

Project Start: 11/20/2012

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,749,463	\$ 3,695,824

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	B&G Electrical Contractors of NY		Project: Jerome L. Greene Science Center
Trade:	Electrical		Contract:
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701		Telephone: 631-669-6000
As of Date:	06/30/2020	Project Start: 9/13/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,948	\$ 17,009,428

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Rael Automatic Sprinkler

Project: Jerome L. Greene Science Center

Trade:	Fire Protection
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Contract:

Address: 1750 Plaza Avenue New Hyde, NY 11040

Telephone: 516-593-2000

As of Date: 06/30/2020

Project Start: 12/19/2012

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name:	Siemens Industry Inc
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Project: Jerome L. Greene Science Center

Trade: BMS

Contract:

Address: 8 Fernwood Road, Florham Park, NJ 07392

Telephone: 973-575-6300

As of Date: 06/30/2020

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,483,076	\$ 14,460,997

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Bauerschmidt & Sons Inc	Project: Jerome L. Greene Science Center
Trade:	Architectural Woodworking	Contract:
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone: 718-528-3500
As of Date:	06/30/2020	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Jantile Inc

Project: Jerome L. Greene Science Center

Trade:	Ceramic Tile	Contract:
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Address:	3960 Merritt Avenue, Bronx, NY 10466	Telephone: 718-655-5450
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As of Date:	06/30/2020	Project Start: 2/28/2011	Project End: In Progress
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COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Elite Interiors Systems Inc		
Trade:	Carpentry / Drywall		
Address:	79 Alexander Ave Bronx, NY 10454		
As of Date:	06/30/2020	Project Start	

Project: Jerome L. Greene Science Center

Contract:

Telephone: 718-401-3706

Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,641,866	\$ 10,637,272

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Eagle One Roofing Contractors Inc

Project: Jerome L. Greene Science Center

Trade: Roofing

Contract:

Address: 18-60 45th Street Astoria, New York 11105

Telephone: 718-626-2108

As of Date: 06/30/2020

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616	
					Tier III Grand Total	\$ 200,000	\$ 124,616	\$ 124,616
					MWL Tier III Total	\$ 200,000	\$ 124,616	\$ 124,616
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	6%	4%	4%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	F. W. Sims Inc.		
Company Name:	F. W. Sims Inc.	Project:	Jerome L. Greene Science Center
Trade:	HVAC	Contract:	
Address:	101 Otis Steel, West Babylon, NY 11704	Telephone:	631-491-1441
As of Date:	06/30/2020	Project Start:	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,682,126	\$ 16,573,926

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Champion Metal & Glass Inc

Project: Jerome L. Greene Science Center

Trade: Ornamental Metal

Contract:

Address: 130 Motor Parkway, Hauppauge, NY 11788

Telephone: 631-254-2560

As of Date: 06/30/2020

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685	
					Tier III Grand Total	\$ 1,685	\$ 1,685	\$ 1,685
					MWL Tier III Total	\$ 1,685	\$ 1,685	\$ 1,685
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	0%	0%	0%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Champion Metal & Glass Inc

Project: Jerome L. Greene Science Center

Trade: Glazing

Contract:

Address: 130 Motor Parkway, Hauppauge, NY 11788

Telephone: 631-254-2560

As of Date: 06/30/2020

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Modulo 3 Corporation DBA Unifor		Project: Jerome L. Greene Science Center
Trade:	Glass and Glazing		Contract:
Address:	149 Fifth Avenue, New York NY 10010		Telephone: 212-673-3434
As of Date:	06/30/2020	Project Start: 2/28/2011	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

[illegible]

Date: 06/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of:	09/08/2020

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount					
		M	W	L	MW	ML	WL	MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %		Hrs %	Hrs %	Hrs	# %	# %	#	%	#	%
Tier I (Direct)	Lend Lease US Construction LMB	3,540 16%	808 4%	100 0%	48 0%	2,457 11%	0 0%	10 0%		6,962 32%	14,963 68%	21,925	32 53%	28 47%	60			
	Construction Management																	
	Bauerschmidt & Sons	1,851 12%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		1,851 12%	13,802 88%	15,653	1 4%	25 96%	26			
	Millwork																	
	B&G Electric	19,117 18%	1,942 2%	966 1%	1,946 2%	4,914 5%	0 0%	0 0%		28,884 27%	79,287 73%	108,171	45 33%	91 67%	136			
	Electrical																	
	Cardoza Plumbing Corp	32,654 26%	0 0%	1,649 1%	5,264 4%	5,733 5%	1,225 1%	0 0%		46,525 37%	77,589 63%	124,113	31 37%	52 63%	83			
	Plumbing																	
	Champion Metal and Glass	1,671 22%	0 0%	0 0%	0 0%	327 4%	0 0%	0 0%		1,998 26%	5,723 74%	7,721	17 36%	30 64%	47			
	Ornamental Metal, Glass & Glazing																	
	Clives Corp	47,566 29%	56 0%	1,821 1%	0 0%	2,626 2%	0 0%	0 0%		52,068 32%	111,885 68%	163,953	99 33%	204 67%	303			
	Superstructure Steel																	
	Creative Construction Services	9,838 48%	96 0%	0 0%	3,323 16%	499 2%	0 0%	767 4%		14,522 71%	5,997 29%	20,519	37 90%	4 10%	41			
	Safety Equipment																	
	Eagle One Roofing Contractors Inc	8,674 36%	81 0%	0 0%	2,120 9%	3,244 13%	0 0%	0 0%		14,118 58%	10,173 42%	24,291	56 60%	38 40%	94			
	Roofing																	
	Elite Interiors Inc	53 21%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		53 21%	199 79%	252	2 25%	6 75%	8			
	Drywall, Resilient Flooring & Base																	
	Fine Painting & Decorating Company Inc	27,238 72%	0 0%	0 0%	8 0%	444 1%	0 0%	0 0%		27,690 73%	10,094 27%	37,784	48 77%	14 23%	62			
	Painting & Instrumentation																	
	Five Star Electrical	12,305 8%	198 0%	152 0%	384 0%	3,453 2%	0 0%	1,684 1%		18,175 12%	136,379 88%	154,554	38 21%	145 79%	183			
	Electrical																	
	Forest Electric	46,104 25%	0 0%	0 0%	312 0%	2,335 1%	0 0%	0 0%		48,750 26%	137,606 74%	186,356	49 34%	97 66%	146			
	Electrical																	
	Fresh Meadow	1,352 46%	0 0%	0 0%	0 0%	136 5%	0 0%	0 0%		1,488 50%	1,460 50%	2,948	12 44%	15 56%	27			
	HVAC Systems																	
	Hi Tech Data	297 10%	1,002 33%	0 0%	0 0%	25 1%	0 0%	0 0%		1,324 43%	1,726 57%	3,050	7 64%	4 36%	11			
	Raised Access Flooring																	
	Island Acoustics	58,183 52%	8 0%	2,294 2%	1,732 2%	4,017 4%	0 0%	4,956 4%		71,189 64%	40,705 36%	111,894	74 54%	62 46%	136			
	Acoustics																	
	Jantile Inc	8,147 59%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		8,147 59%	5,729 41%	13,876	11 52%	10 48%	21			
	Ceramic Tile																	
	Metropolitan Enterprises	1,346 54%	0 0%	0 0%	0 0%	14 1%	0 0%	0 0%		1,360 55%	1,126 45%	2,485	33 60%	15 31%	48			
	Scaffolding																	
	Morell Brown Corp	9,614 91%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		9,614 91%	1,008 9%	10,622	13 100%	0 0%	13			
	Fireproofing																	
	Navillus Contracting	42,824 50%	0 0%	0 0%	797 1%	12,199 14%	0 0%	0 0%		55,820 65%	29,456 35%	85,275	170 55%	137 45%	307			
	Masonry																	
	Nets That Work	1,252 52%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		1,252 52%	1,177 48%	2,429	4 33%	8 67%	12			
	Safety Equipment																	
	Otis Elevators	6,203 30%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%		6,203 30%	14,734 70%	20,937	15 25%	46 75%	61			
	Elevators																	
	Platinum Terrazzo Inc	10,781 55%	0 0%	0 0%	0 0%	79 0%	0 0%	0 0%		10,860 56%	8,666 44%	19,526	17 50%	12 41%	29			
	Ceramic Tile																	
	Rael Automatic Sprinkler	1,148 3%	0 0%	0 0%	0 0%	49 0%	0 0%	0 0%		1,197 3%	43,466 97%	44,663	8 12%	60 88%	68			
	Dewelding																	
	RCC Concrete Corp	22,640 46%	107 0%	73 0%	243 0%	542 1%	0 0%	0 0%		23,604 48%	25,591 52%	49,194	83 34%	163 66%	246			
	Above Grade Concrete																	
	Siemens	8,770 18%	701 1%	0 0%	208 0%	0 0%	0 0%	0 0%		9,678 20%	39,699 80%	49,376	14 24%	45 76%	59			
	HVAC Systems																	
	Unifor	16,168 98%	0 0%	208 1%	0 0%	0 0%	0 0%	0 0%		16,376 99%	139 1%	16,515	28 97%	1 3%	29			
	Glass and Glazing																	
	Universal Builders Supply	4,569 52%	16 0%	0 0%	0 0%	0 0%	0 0%	0 0%		4,585 52%	4,162 48%	8,747	55 59%	39 41%	94			
	Host																	
	Walters LLC	27,344 60%	0 0%	0 0%	0 0%	270 1%	0 0%	0 0%		27,614 60%	18,246 40%	45,860	30 65%	16 35%	46			
	Metal Stairs																	
	WDF	71,259 33%	1,533 1%	3,127 1%	301 0%	4,022 2%	0 0%	864 0%		81,106 38%	132,448 62%	213,553	139 38%	226 62%	365			
	Piping/Sheetmetal																	
Total Hours		502,503	6,546	10,389	16,684	47,382	1,225	8,280		593,008	973,230	1,566,237	1,168	1,593	2,761			
Overall % of Total		32%	0%	1%	1%	3%	0%	1%		38%	62%	100%	42%	58%	100%			

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	In Progress
B&G Electric	1/27/2014	In Progress
Cardoza Plumbing Corp	2/27/2013	In Progress
Champion Metal and Glass	11/11/2015	In Progress
Clives Corp	6/30/2012	In Progress
Creative Construction Services	4/21/2013	In Progress
Eagle One Roofing Contractors Inc	4/30/2013	In Progress
Elite Interiors Inc	6/9/2017	In Progress
Fine Painting & Decorating Company Inc	8/12/2013	In Progress
Five Star Electrical	3/7/2012	In Progress
Forest Electric	7/18/2013	In Progress
Fresh Meadow	5/2/2017	In Progress
Hi Tech Data	7/12/2015	In Progress
Island Acoustics	9/11/2013	In Progress
Jantile Inc	3/8/2015	In Progress
Metropolitan Enterprises	3/11/2013	In Progress
Morell Brown Corp	6/1/2013	In Progress
Navillus Contracting	8/25/2013	In Progress
Nets That Work	9/3/2013	In Progress
Otis Elevators	9/6/2013	In Progress
Platinum Terrazzo Inc	2/28/2014	In Progress
Rael Automatic Sprinkler	1/1/2013	In Progress
RCC Concrete Corp	1/30/2013	In Progress
Siemens	4/3/2014	In Progress
Unifor	8/30/2013	In Progress
Universal Builders Supply	4/28/2013	In Progress
Walters LLC	5/12/2013	In Progress
WDF	7/24/2013	In Progress

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	EPA Clean Diesel
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	5/1/2009
		Project End:	Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

[illegible]

Direct Spend Grand Total	\$ 662,710	\$ 613,907	\$ 613,907
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 662,710	\$ 613,907	\$ 613,907
MWL % of Total	0%	0%	0%

56

Open Space

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	7/10/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$	-	\$	52,276	\$	52,276
MWL Direct Spend Total	\$	-	\$	51,512	\$	51,512
Non-MWL Direct Spend Total	\$	-	\$	764	\$	764
MWL % of Total		0%		99%		99%

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	7/10/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,21

[illegible]

Date: 06/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799
NON:							
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527
					MWL % of Tier I	0%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Intricate Construction	Project:	Open Space
Trade:	Site Work	Contract:	
Address:	450 Commerce St, Hawthorne, NY 10532	Telephone:	914-769-1200
As of Date:	06/30/2020	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

[illegible]

Date: 06/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier		Contractor												Total MWL						Non-MWL						Total Hours		Headcount					
				M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs		#	% ¹	#	% ¹	#							
•	Tier II	Intricate Construction Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557		67	47%	77	53%	144						
			2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695		10	43%	13	57%	23						
•		MFM Contracting Corp Utilities	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587		22	100%	0	0%	22						
•		Steven Dubner Lawns & Planting																															
Total Hours			19,121		0		0		0		280		0		0		19,401		18,438		37,839		99		90		189						
Overall % of Total			51%		0%		0%		0%		1%		0%		0%		51%		49%		100%		52%		48%		100%						

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	In Progress
MFM Contracting Corp	2/4/2010	In Progress
Steven Dubner	8/2/2016	In Progress

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

TierContractor																Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
•	Tier II	Intricate Construction		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		Sitework		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	•	MFM Contracting Corp		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
•		Utilities		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		Steven Dubner		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		Lawns & Planting		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

Schedule M1

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 870,948

[illegible]

65

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 81,965,260	\$ 71,348,069
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 81,965,260	\$ 71,348,069
MWL % of Total	0%	0%	0%

Date: 06/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 8,820	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 60,636,278	\$ 60,633,108
MWL Tier II Total	\$ -	\$ 9,018,265	\$ 9,015,095
Non-MWL Tier II Total	\$ -	\$ 51,618,013	\$ 51,618,013
MWL % of Tier II	0%	11%	13%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Lenfest
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	Project:	Lenfest
Trade:	Concrete Construction	Contract:	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Telephone:	516-279-6787
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease			
Company Name:	Giachetti Plumbing	Project:	Lenfest	
Trade:	Plumbing	Contract:		
Address:	58 Tiemann Place New York, NY 10027	Telephone:	646-532-3696	
As of Date:	06/30/2020	Project Start:	12/1/2013	
			Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	PGS Millwork Inc	Project:	Lenfest
Trade:	Architectural Millwork	Contract:	
Address:	32 Hickory Lane, Hudson, NY 12534	Telephone:	518-828-2608
As of Date:	06/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Lenfest
Trade:	Architectual Ornamental Metal & Glass	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	06/30/2020	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectural Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Woodworks Construction Co Inc	Project: Lenfest
Trade:	Carpentry / Drywall	Contract:
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone: 212-888-7311
As of Date:	06/30/2020	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
					Tier III Grand Total	\$ 1,274,000	\$ 777,997
					MWL Tier III Total	\$ 1,274,000	\$ 777,997
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier II	22%	14%

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: LVC Interiors Inc

Project: Lenfest

Trade:	Window Treatment / Blinds
---------------	---------------------------

Contract:

Address: 345 Harrison Avenue, Garfield NJ 07026

Telephone: 201-525-0222

As of Date: 06/30/2020

Project Start: 12/1/2013

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease			
Company Name:	Trystate Mechanical Inc	Project:	Lenfest	
Trade:	HVAC Systems	Contract:		
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone:	718-819-8844	
As of Date:	06/30/2020	Project Start:	12/1/2013	
			Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	3L & Company Inc	Project: Lenfest
Trade:	Ceramic Tile	Contract:
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone: 718-819-8844
As of Date:	06/30/2020	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: ASR Electrical Contracting Inc

Project: Lenfest

Trade: Electrical

Contract:

Address: 207 Newton Rd, Plainview, NY 11803

Telephone: 516-420-0101

As of Date: 06/30/2020

Project Start: 12/1/2013

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 30,000	\$ 29,182	\$ 29,182
MWL Tier III Total	\$ 30,000	\$ 29,182	\$ 29,182
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%

Date: 06/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL		Hrs	% ¹	Hrs	Hrs	% ¹	Hrs	Total Hours	Total MWL	Non-MWL	Total	#	%
Tier II	3L & Company Inc	85	8%	0	0%	0	0%	0	0%	85	8%	997	92%		1,082		1	17%	5	83%	6
	Ceramic Tile																				
	ASR Electric	20,476	30%	0	0%	1,157	2%	0	0%	21,633	31%	47,738	69%		69,371		26	33%	54	68%	80
	Electrical																				
	Champion Metal	232	14%	0	0%	0	0%	8	0%	240	15%	1,415	85%		1,655		3	20%	12	80%	15
	Glass & Glazing, Snorkel, Millwork																				
	Cives	9,239	25%	1,034	3%	0	0%	0	0%	10,273	27%	27,165	73%		37,437		23	26%	66	74%	89
	Structural Metals																				
	Commodore	608	46%	0	0%	0	0%	80	6%	688	52%	635	48%		1,323		5	56%	4	44%	9
	Masonry																				
	Creative Construction Services	606	21%	0	0%	682	24%	282	10%	1,695	60%	1,123	40%		2,818		16	89%	2	11%	18
	Safety Equipment																				
	Eagle Scaffolding	752	57%	0	0%	0	0%	3	0%	755	57%	569	43%		1,324		15	65%	8	35%	23
	Scaffolding, Waterproofing & Roofing																				
	Fine Painting & Decorating Company Inc	4,225	72%	0	0%	0	0%	214	4%	4,439	75%	1,453	25%		5,892		23	79%	6	21%	29
	Painting & Instrumentation																				
	Giachetti Plumbing & Heating Corp.	1,807	21%	88	1%	0	0%	0	0%	1,895	22%	6,822	78%		8,717		5	16%	27	84%	32
	Plumbing																				
	LVC Interiors Inc	14	100%	0	0%	0	0%	0	0%	14	100%	0	0%		14		1	100%	0	0%	1
	Window Treatment / Blinds																				
	Metropolitan Enterprises	1,193	51%	0	0%	0	0%	135	6%	1,328	57%	1,017	43%		2,345		37	76%	12	24%	49
	Hoist/Bridges/Scaffold																				
	Nets That Work	183	46%	0	0%	0	0%	0	0%	183	46%	211	54%		394		3	30%	7	70%	10
	Safety Equipment																				
	Otis Elevators	2,323	27%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%		8,476		4	15%	23	85%	27
	Elevators																				
	PAL Environmental	780	39%	0	0%	0	0%	24	1%	804	40%	1,208	60%		2,012		11	42%	15	58%	26
	Spray Fireproofing																				
	PGS Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%		17		0	0%	1	100%	1
	Millwork																				
	Platinum Terrazzo, Inc.	263	52%	0	0%	0	0%	0	0%	263	52%	247	48%		510		4	57%	3	43%	7
	Fluid-Applied Flooring																				
	RCC Concrete Corp	4,057	43%	24	0%	0	0%	0	0%	4,105	44%	5,244	56%		9,348		39	30%	90	70%	129
	Above Grade Concrete																				
	Re:Source New Jersey	341	16%	0	0%	281	13%	0	0%	622	29%	1,501	71%		2,123		4	27%	11	73%	15
	Resilient Flooring & Base																				
	Sirina Fire Protection Corp	2,990	79%	0	0%	0	0%	0	0%	2,990	79%	810	21%		3,800		7	30%	16	70%	23
	Fire Protection Systems																				
	Trystate Burns Mechanical	6,230	15%	272	1%	48	0%	80	0%	6,670	16%	35,062	84%		41,732		26	29%	64	71%	90
	HVAC Systems																				
	United Drilling	972	100%	0	0%	0	0%	0	0%	972	100%	0	0%		972		3	100%	0	0%	3
	Drilling																				
	Westchester Metal Works	5,426	62%	0	0%	35	0%	1,990	23%	7,451	85%	1,352	15%		8,803		20	63%	12	38%	32
	Metal Stairs																				
	Woodworks Construction	25,413	71%	0	0%	1,280	4%	1,770	5%	28,463	79%	7,536	21%		35,998		30	71%	12	29%	42
	Drywall																				
Total Hours		88,213		1,418		1,352		2,235		97,889		148,272			246,160		306		450		756
Overall % of Total		36%		1%		1%		2%		40%		60%			100%		40%		60%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	In Progress
ASR Electric	6/24/2015	In Progress
Champion Metal	12/7/2016	In Progress
Cives	5/2/2014	In Progress
Commodore	2/2/2016	In Progress
Creative Construction Services	10/11/2014	In Progress
Eagle Scaffolding	5/30/2016	In Progress
Fine Painting & Decorating Company Inc	6/7/2015	In Progress
Giachetti Plumbing & Heating Corp.	12/23/2014	In Progress
LVC Interiors Inc	7/22/2017	In Progress
Metropolitan Enterprises	7/20/2014	In Progress
Nets That Work	10/14/2014	In Progress
Otis Elevators	8/28/2015	In Progress
PAL Environmental	1/18/2015	In Progress
PGS Millwork	7/1/2017	In Progress
Platinum Terrazzo, Inc.	9/3/2016	In Progress
RCC Concrete Corp	9/2/2014	In Progress
Re:Source New Jersey	8/28/2016	In Progress
Sirina Fire Protection Corp	8/19/2014	In Progress
Trystate Burns Mechanical	6/2/2015	In Progress
United Drilling	4/3/2014	In Progress
Westchester Metal Works	7/25/2014	In Progress
Woodworks Construction	5/19/2015	In Progress

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL		Total Hours	Headcount					
		M		W		L		MW		ML		WL		MWL		Hrs	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	3L & Company Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ceramic Tile																				
	ASR Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Electrical																				
	Champion Metal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Glass & Glazing, Snorkel, Millwork																				
	Cives	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Structural Metals																				
	Commodore	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Masonry																				
	Creative Construction Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Safety Equipment																				
	Eagle Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Scaffolding, Waterproofing & Roofing																				
	Fine Painting & Decorating Company Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Painting & Instrumentation																				
	Giachetti Plumbing & Heating Corp.	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Plumbing																				
	LVC Interiors Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Window Treatment / Blinds																				
	Metropolitan Enterprises	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Hoist/Bridges/Scaffold																				
	Nets That Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Safety Equipment																				
	Otis Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Elevators																				
	PAL Environmental	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Spray Fireproofing																				
	PGS Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Millwork																				
	Platinum Terrazzo, Inc.	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fluid-Applied Flooring																				
	RCC Concrete Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Above Grade Concrete																				
	Re:Source New Jersey	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Resilient Flooring & Base																				
	Sirina Fire Protection Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fire Protection Systems																				
	Trystate Burns Mechanical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	HVAC Systems																				
	United Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Drilling																				
	Westchester Metal Works	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metal Stairs																				
	Woodworks Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Drywall																				
Total Hours		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

Schedule M1

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,333,464	\$ 1,333,464

[illegible]

Direct Spend Grand Total	\$ -	\$ 1,333,464	\$ 1,333,464
MWL Direct Spend Total	\$ -	\$ 54,476	\$ 54,476
Non-MWL Direct Spend Total	\$ -	\$ 1,278,988	\$ 1,278,988
MWL % of Total	0%	4%	4%

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(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,507,414

[illegible]

Direct Spend Grand Total	\$ 69,564,624	\$ 83,507,414	\$ 83,507,414
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,507,414	\$ 83,507,414
MWL % of Total	0%	0%	0%

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(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

Date: 06/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	06/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,507,414	\$ 83,507,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Champion Metal & Glass Inc	NON	No	Interior Glass	Yes	\$ 845,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 598,187	\$ 598,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 325,000	\$ 269,935
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 303,774
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 51,830,372	\$ 61,694,500	\$ 61,619,447
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 37,461,981	\$ 45,620,296	\$ 45,545,243
MWL % of Tier II					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,507,414	\$ 83,507,414

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	University Forum
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027		Telephone: 347-918-7871
As of Date:	06/30/2020	Project Start: 12/1/2015	Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	
Company Name:	Ruttura & Sons Co Inc	Project: University Forum
Trade:	Excavation/Foundation	Contract:
Address:	200 Cabot Street, West Babylon, NY 11704	Telephone: 631-454-0291
As of Date:	06/30/2020	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 1,000,000	\$ 683,491
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810
A Tech Electric Enterprise Inc	M-ESD	No	Main Switch Electrical	Yes	\$ 25,000	\$ 140,858	\$ 140,858
				Yes			
NON:							
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000
					</		

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	
Company Name:	Ruttura & Sons Co Inc	Project: University Forum
Trade:	Elevated Slabs on Deck	Contract:
Address:	200 Cabot Street, West Babylon, NY 11704	Telephone: 631-454-0291
As of Date:	06/30/2020	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	
Company Name:	Orange County Iron Works	Project: University Forum
Trade:	Structural Steel	Contract:
Address:	36 Maybrook Road, Montgomery, NY 12549	Telephone: 845-769-3000
As of Date:	06/30/2020	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	
Company Name:	United Air Conditioning	Project: University Forum
Trade:	HVAC	Contract:
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone: 718-893-6700
As of Date:	06/30/2020	Project Start: 12/1/2015 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

[illegible]

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Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska		
Company Name:	Transcontinental Steel	Project:	University Forum
Trade:	Misc Metals	Contract:	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone:	718-893-6700
As of Date:	06/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	
Company Name:	Cord Contracting	Project: University Forum
Trade:	Millwork	Contract:
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	
As of Date:	06/30/2020	Project End: In Progress
	Project Start: 12/1/2015	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320

[illegible]

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GC/CM:	Skanska
Date Range:	8/1/2008 - 06/30/2020
As of:	09/08/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount									
		M		W		L		MW		ML		WL		MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs	%¹	Hrs		#	%¹	#	%¹	#	
Tier II	A Tech Electric Enterprises Inc	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	Main Switch Electrical																						
	ARI Products	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Access Flooring																						
	Ashlar Construction LLC	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Masonry																						
	Barrett	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	3,101	74%	1,079	26%	4,180	40	77%	12	23%	52
	Roofing																						
	Cord Contracting Co Inc	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Millwork																						
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Signage																						
	Current Fire Protection Inc	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Fire Protection																						
	Eddington Security Inc	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Security																						
	Fromkin Brothers	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
Painting																							
Garcia Marble & Tile	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10	
Tiling																							
Giachetti Plumbing & Heating Corp	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	4	10%	37	90%	41	
Plumbing																							
McKeon Door East	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7	
Overhead Doors																							
Orange County Ironworks, LLC	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85	
Structural Steel																							
Pyramid Floor Covering	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7	
Flooring																							
Ruttura & Sons	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	20,112	56%	15,529	44%	35,640	115	45%	138	55%	253	
Excavation/Foundation																							
Transcontinental Contracting Inc	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28	
Misc Metals																							
United Air Conditioning Corp	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21	
HVAC																							
Total Hours		105,756		170		121		1,635		6,441		0		114,431		61,925		176,355	397		356		753
Overall % of Total		60%		0%		0%		1%		4%		0%		65%		35%		100%	53%		47%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	A Tech Electric Enterprises Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Main Switch Electrical																								
	ARI Products	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Access Flooring																								
	Ashlar Construction LLC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Masonry																								
	Barrett	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roofing																								
	Cord Contracting Co Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Millwork																								
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Signage																								
	Current Fire Protection Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Fire Protection																								
	Eddington Security Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Security																								
	Fromkin Brothers	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Painting																								
	Garcia Marble & Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Tiling																								
	Giachetti Plumbing & Heating Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Plumbing																								
	McKeon Door East	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Overhead Doors																								
	Orange County Ironworks, LLC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Structural Steel																								
	Pyramid Floor Covering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Flooring																								
	Ruttura & Sons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Excavation/Foundation																								
	Transcontinental Contracting Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Misc Metals																								
	United Air Conditioning Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	HVAC																								
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2020	Project Start: 10/1/2016
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

[illegible]

Date: 06/30/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 189,749,509

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 189,749,509	\$ 189,749,509
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 189,749,509	\$ 189,749,509
MWL % of Total	0%	0%	0%

Date: 06/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project: Phase 2 Below Grade
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	06/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 189,749,509	\$ 189,749,509

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,919,873	\$ 62,919,873
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 76,686,355	\$ 76,686,355
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 5,379,834	\$ 5,379,834
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,040,315	\$ 9,040,315
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 174,356,814	\$ 174,356,814
MWL Tier II Total	\$ -	\$ 155,655,205	\$ 155,655,205
Non-MWL Tier II Total	\$ -	\$ 18,701,609	\$ 18,701,609
MWL % of Tier I	0%	82%	82%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Civetta Cousins	Project: Phase 2 Below Grade
Trade:	Excavation	Contract:
Address:	1100 East 156th Street Bronx, NY 10474	Telephone: 718-991-5100
As of Date:	06/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,919,873	\$ 62,919,873	\$ 62,919,873

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Civetta Cousins	Project: Phase 2 Below Grade
Trade:	Foundation	Contract:
Address:	1100 East 156th Street Bronx, NY 10474	Telephone: 718-991-5100
As of Date:	06/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,686,355	\$ 76,686,355	\$ 76,686,355

[illegible]

Date: 06/30/2020

Schedule M3

Schedule M3

CM Name:	Lend Lease	
Company Name:	J. D'Annunzio & Sons	Project: Phase 2 Below Grade
Trade:	Utility General Contractor	Contract:
Address:	3730 Park Ave, South Plainfields, NJ 07080	Telephone: 732-574-1300
As of Date:	06/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 5,379,834	\$ 5,379,834	\$ 5,379,834

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 11,400	\$ 11,400
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 88,261	\$ 88,261
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 263,019	\$ 263,019
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 86,141	\$ 86,141
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 16,983	\$ 16,983
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		\$ 4,930	\$ 4,930
NON:							
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 123,987	\$ 123,987
Geocomp Corporation	NON	No	Noise Monitoring Sub.	Yes		\$ 15,120	\$ 15,120
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 12,614	\$ 12,614
Superior Gunitite	NON	No	Shortcrete Sub	Yes		\$ 30,744	\$ 30,744
					Tier III Grand Total	\$ - \$ 653,199	\$ 653,199
					MWL Tier III Total	\$ - \$ 470,734	\$ 470,734
					Non-MWL Tier III Total	\$ - \$ 182,465	\$ 182,465
					MWL % of Tier III	0%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Par Environmental Corp	Project: Phase 2 Below Grade
Trade:	Protection	Contract:
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 854-369-7500
As of Date:	06/30/2020	Project Start: 10/1/2016
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

[illegible]

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(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Cives Corp		Project: Phase 2 Below Grade
Trade:	Structural Steel		Contract:
Address:	8 Church Street, Gouverneur, NY 13642		Telephone: 315-287-2200
As of Date:	06/30/2020	Project Start: 10/1/2016	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

[illegible]

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Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Roger & Sons Concrete Inc	Project: Phase 2 Below Grade
Trade:	Concrete	Contract:
Address:	1474 RT. 55 LAGRANGEVILLE, NY 12540	Telephone: 845-227-6033
As of Date:	06/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,040,315	\$ 9,040,315	\$ 9,040,315

[illegible]

Date: 06/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	14	67%	7
Tier II	ASR Electrical Contracting Inc Electrical	545	12%	0	0%	0	0%	48	1%	0	0%	0	0%	0	0%	593	13%	3,877	5	19%	22
	Cives Steel Structural Steel	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	32	25%	98
	Civetta Cousins JV Street Structures	107,649	36%	2,192	1%	368	0%	2,568	1%	4,039	1%	0	0%	0	0%	116,816	39%	183,685	240	38%	387
	J D'Annunzio & Sons Utility	5,484	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,587	25%	16,475	135	54%	114
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	19	54%	16
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	135	43%	180
Total Hours		147,231		4,754		376		2,841		4,499		0		68		159,768		279,729	580		824
Overall % of Total		33%		1%		0%		1%		1%		0%		0%		36%		64%	41%		59%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	In Progress
Cives Steel	10/8/2016	In Progress
Civetta Cousins JV	10/8/2016	In Progress
J D'Annunzio & Sons	12/29/2018	In Progress
Par Environmental Corporation	5/7/2017	In Progress
Roger & Sons	2/27/2018	In Progress

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Phase 2 Below Grade

SCHEDULE OF WORKFORCE PARTICIPATION

TierContractor																		Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
• Tier I (Direct)	Lend Lease US Construction LMB Construction Management	16	84%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	16	84%	3	16%	19		1	50%	1	50%	2	
• Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
•	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
•	Civetta Cousins JV Street Structures	48	49%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	48	49%	50	51%	98		1	25%	3	75%	4	
•	J D'Annunzio & Sons Utility	29	32%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	29	32%	62	68%	91		1	20%	4	80%	5	
•	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
•	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
Total Hours		93		0		0		0		0		0		0		93		114		207		3		8		11	
Overall % of Total		45%		0%		0%		0%		0%		0%		0%		45%		55%		100%		27%		73%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 235,150	\$ 235,150

[illegible]

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(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 164,227,149	\$ 164,227,149

[illegible]

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-8000
As of Date:	06/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 164,227,149	\$ 164,227,149

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Office Supplies	Yes	\$ -	\$ 1,754	\$ 1,754
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 31	\$ 31
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 135	\$ 135
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 33	\$ 33
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,710	\$ 35,710
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 11,965
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 368,721	\$ 26,167
Egg Electric	W	No	Electrical	Yes	\$ 13,950,000	\$ 13,950,000	\$ 4,328,833
Infinitie Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 196,280	\$ 144,300
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,909,418	\$ 2,197,791
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 11,712,989	\$ 5,290,466
Curtis Partition	M	No	Drywall - Temp Protection	Yes	\$ 5,940,000	\$ 5,940,000	\$ 402,040
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 893,017	\$ 127,297
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,406,235	\$ 49,103
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 11,383,155	\$ 11,348,503
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 300,000	\$ 86,390
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 9,860,346	\$ 2,308,550
PIP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,505,596	\$ 608,594
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 23,694
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 934,947	\$ 934,947
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 44,705,205	\$ 44,705,205
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 1,755,000	\$ 1,616,384
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 4,044,308	\$ 3,429,541
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 3,107,892	\$ 3,115,788	\$ 1,073,462
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,895,000	\$ 5,067,112	\$ 3,234,596
DBF Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,610,000	\$ 141,016
Global BMU, LLC	NON	No	Facade Maintenance	Yes	\$ 1,787,170	\$ 1,787,170	\$ 1,008,373
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 11,199,000	\$ 401,538
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,558,816	\$ 5,577,580
Almar Plumbing	NON	No	Above Grade Plumbing	Yes	\$ 8,619,000	\$ 8,537,718	\$ 4,697,692
Jacobson & Company	NON	No	Rough Capentry	Yes	\$ 11,000,000	\$ 11,000,000	\$ 2,424,016
Jacobson & Company	NON	No	Specialty Ceiling/ GFRG	Yes	\$ 6,550,000	\$ 6,550,000	\$ 264,376
Jacobson & Company	NON	No	Acoustical Ceiling	Yes			
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 308,675	\$ 80,445	\$ 41,674
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHUs	Yes	\$ 634,418	\$ 622,813	\$ 474,885
Turner Logistics LLC	NON	No	Pre-Purchase Outdoor AHUs-DOAs/RTUs	Yes	\$ 4,213,575	\$ 4,213,575	\$ 3,422,896
Turner Logistics LLC	NON	No	Pre-Purchase Chilled Beams	Yes	\$ 899,812	\$ 977,688	\$ 843,666
FW Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 37,341,597	\$ 18,075,871
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,501,493	\$ 914,490
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 6,501,493	\$ 70,963
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,358,900	\$ 4,346,345
PI Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 11,565,399	\$ 7,715,128
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,249,000	\$ 79,313
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 5,883,420	\$ 5,883,420	\$ 123,834
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,732,430	\$ 1,677,133
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,108,622	\$ 1,659,911
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 2,413,235	\$ 2,467,761	\$ 2,022,007
Zwicker Electric	NON	No	AG Electrical	Yes	\$ 16,674,277	\$ 17,445,225	\$ 9,143,085
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 948,950	\$ 41,197
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,010,000	\$ 1,180,901
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 2,439,943	\$ 157,486
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 821,493	\$ 70,187
Concrete Industries	NON	No	Early Sitework	Yes	\$ 891,871	\$ 986,454	\$ 279,213
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 8,821,705	\$ 886,304
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,153,299	\$ 477,192
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,018,317	\$ 1,790,936
Unity Electric	NON	No	Electrical	Yes	\$ 10,550,000	\$ 10,550,000	\$ 1,934,032
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 24,109	\$ 24,109
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 68,358	\$ 69,358
Performance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 7,900	\$ 7,900
Potrera Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 19,093	\$ 19,093
Turner Logistics LLC	NON	No	ATS 1407	Yes	\$ 176,170	\$ 176,170	\$ 134,770
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 3,544,297	\$ 3,394,092	\$ 2,955,562
Tier II Grand Total					\$ 308,358,602	\$ 326,922,687	\$ 157,138,557
MWL Tier II Total					\$ 58,562,805	\$ 62,502,826	\$ 27,926,337
Non-MWL Tier II Total					\$ 249,795,797	\$ 264,419,861	\$ 129,212,220
MWL % of Tier II					0%	38%	17%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M3

Schedule M3

Project: Columbia Business School Above Grade

Contract:

Telephone: 516-740-5900

Project End

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,537,718	\$ 4,697,692

SUBCONTRACTORS (Tier III)

[illegible]

Tier III Grand Total	\$ 1,140,000	\$ 1,150,000	\$ 559,662
MWL Tier III Total	\$ 1,140,000	\$ 1,150,000	\$ 559,662
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	13%	13%	12%

MWL % of Tier II	13%	13%	12%
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(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Bamco Inc.		Project: Columbia Business School Above Grade
Trade:	Carpentry		Contract:
Address:	30 Baekeland Ave - Middlessex NJ 08846		Telephone: 732-302-0889
As of Date:	06/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Bamco Inc.	NON	Yes	Carpentry	\$ 4,895,000	\$ 5,067,112	\$ 3,234,596

[illegible]

Date: 06/30/2020

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Cives Corp	Project: Columbia Business School Above Grade
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

[illegible]

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	First Women's Fire Systems Corp	Project: Columbia Business School Above Grade
Trade:	Fire Sprinkler Installation	Contract:
Address:	55 West 59th Street New York, NY 10018	Telephone: 212-570-5049
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

[illegible]

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Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	F.W. Sims LLC	Project: Columbia Business School Above Grade
Trade:	HVAC	Contract:
Address:	101 Otis Street, West Babylon, NY 11704	Telephone: 631-491-1441
As of Date:	06/30/2020	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 37,341,597	\$ 18,075,871

[illegible]

Date: 06/30/2020

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Heritage Mechanical Services	Project: Columbia Business School Above Grade
Trade:	HVAC	Contract:
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Telephone: 516-558-2004
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,358,900	\$ 4,346,345

[illegible]

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Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Jacsonson and Company	Project: Columbia Business School Above Grade
Trade:	Carpentry	Contract:
Address:	1079 East Grand Street, Elizabeth NJ 07207	Telephone: (908) 355-5200
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 11,000,000	\$ 2,424,016

[illegible]

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Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	Island International Enterprises, LLC	Project: Columbia Business School Above Grade
Trade:	Spray Fireproofing	Contract:
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone: 631-208-3500
As of Date:	06/30/2020	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 1,755,000	\$ 1,616,384

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	PJ Mechanical Corp	Project: Columbia Business School Above Grade	
Trade:	HVAC Work	Contract:	
Address:	55 Bond Street	Telephone: 212-243-2555	
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 11,565,399	\$ 7,715,128

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	Post Road Iron Works	Project: Columbia Business School Above Grade
Trade:	Miscellaneous Metals	Contract:
Address:	345 West Putnam Ave. Greenwich CT 06830	Telephone: 203-869-6322
As of Date:	6/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Miscellaneous Metals	\$ 650,000	\$ 2,018,317	\$ 1,790,930

[illegible]

Date: 06/30/2020

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Roger & Sons Concrete, Inc.	Project: Columbia Business School Above Grade
Trade:	Concrete	Contract:
Address:	1474 Route 55, LaGrangeville, NY 12540	Telephone: 845-227-6033
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 11,383,155	\$ 11,348,503

[illegible]

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Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Safway Atlantic, LLC	Project: Columbia Business School Above Grade	
Trade:	Hoist & Protection	Contract:	
Address:	700 Commercial Ave, Carlstadt NJ 07072	Telephone: 201-636-5500	
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,010,000	\$ 1,180,901

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	Project: Columbia Business School Above Grade	
Trade:	Building Management System	Contract:	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone: 609-865-1502	
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 4,732,430	\$ 1,677,133

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	Project: Columbia Business School Above Grade	
Trade:	IT/Secutiry	Contract:	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094		Telephone: 609-865-1502
As of Date:	6/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 4,655,000	\$ 4,732,430	\$ 1,677,133

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	TEI Group	Project:	Columbia Business School Above Grade
Trade:	Elevator	Contract:	
Address:	30-30 47th Ave, LIC, Queens NY - 11101	Telephone:	718-609-2504
As of Date:	06/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 4,655,000	\$ 4,732,430	\$ 1,677,133

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	Transel Elevator	Project: Columbia Business School Above Grade
Trade:	Elevator	Contract:
Address:	30-30 47th Ave, LIC, Queens NY 11101	Telephone: 716-609-2504
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Transel Elevator	NON	No	Elevator	\$ 8,558,816	\$ 8,558,816	\$ 5,577,580

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	Turner Logistics LLC	Project: Columbia Business School Above Grade
Trade:	Pre-Purchase Electrical Switchgear	Contract:
Address:	3 Paragon Drive, Montvale, NJ 07645	Telephone: 201-722-3800
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	\$ 2,413,235	\$ 2,467,761	\$ 2,022,000

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Unity Electric		Project: Columbia Business School Above Grade
Trade:	Electrical		Contract:
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365		Telephone: 718-593-4300
As of Date:	06/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 10,550,000	\$ 1,934,031

[illegible]

Date: 06/30/2020

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Zwicker Electric	Project: Columbia Business School Above Grade
Trade:	Electricians	Contract:
Address:	360 Park Ave South	Telephone: 212-477-8400
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,445,225	\$ 9,143,085

[illegible]

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Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	06/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 697,152	\$ 697,152

[illegible]

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(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project: Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	06/30/2020	Project Start: 1/1/2018
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 44,266,395	\$ 44,266,395

[illegible]

Date: 06/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project: Columbia Business School Below Grade
Trade:	Construction Management	Contract:
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 229-6000
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$	\$ 44,266,395	\$ 44,266,395

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$	\$ 17	\$ 17
Dial Locksmith	L	No		Yes	\$	\$ 680	\$ 680
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$	\$ 11	\$ 11
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$	\$ 71	\$ 71
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$	\$ 16	\$ 16
A & H Co	MW-ESD	No	Office Supplies	Yes	\$	\$ 14,701	\$ 14,701
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$	\$ 3,909	\$ 3,909
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 5,524,740	\$ 3,512,469
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,788,248	\$ 2,135,728
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,937,600	\$ 611,268
Garcla Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 88,765	\$ 4,346
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 359,821	\$ 281,096
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 6,485,752	\$ 6,365,290
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,110,454	\$ 616,486
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 322,000	\$ 60,878
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 39,868
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 9,026
NON:							
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,338,500	\$ 1,231,942
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 2,377,108	\$ 2,100,955	\$ 1,218,824
Tranvel Elevator & Electric	NON	No	Elevator	Yes	\$ 596,900	\$ 596,900	\$ 339,689
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 6,785,838	\$ 4,192,463
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,450,000	\$ 452,635
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 9,423,746	\$ 7,318,244
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,353,600	\$ 3,558,476
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,825,238
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHU's	Yes	\$ 582,706	\$ 582,706	\$ 471,992
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 534,039	\$ 528,506	\$ 403,560
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,501,254	\$ 825,381
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,505,809	\$ 197,205
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 104,057	\$ 5,768
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,050	\$ 16,292
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 675	\$ 675
United Structural Works	NON	No	Misc. Metal	Yes	\$	\$ 213,565	\$ 213,565
Zwicker Electric	NON	No	Electrical	Yes	\$ 15,320,723	\$ 15,603,396	\$ 7,887,715
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 6,485,752	\$ 5,314,364
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,610,345	\$ 1,115,217
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 2,036
Turner Logistics LLC	NON	No	ATS/Light Fixtures	Yes	\$ 598,192	\$ 598,192	\$ 457,617
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 352,485	\$ 367,485	\$ 341,298
Turner Logistics	NON	No	Equipment - Scitcheqear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,810,578
Tier II Grand Total					\$ 80,145,282	\$ 84,219,019	\$ 54,875,075
MWL Tier II Total					\$ 18,173,232	\$ 20,985,758	\$ 13,674,301
Non-MWL Tier II Total					\$ 61,972,050	\$ 63,233,261	\$ 41,200,774
MWL % of Tier II					0%	47%	31%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Almar Plumbing & Heating Corp.		
Trade:	Plumbing		
Address:	50 Bethpage Road, Hicksville, NY 11801		
As of Date:	06/30/2020	Project Start:	

Project: Columbia Business School Below Grade

Contract:

Telephone: 516-740-5900

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 6,785,838	\$ 4,192,463

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 757,000	\$ 767,000	\$ 389,837
MWL Tier III Total	\$ 757,000	\$ 767,000	\$ 389,837
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	11%	11%	9%

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	First Women's Fire Systems Corp	Project: Columbia Business School Below Grade
Trade:	Fire Sprinkler Installation	Contract:
Address:	55 West 59th Street New York, NY 10018	Telephone: 212-570-5049
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,788,248	\$ 2,135,728

[illegible]

Date: 06/30/2020

Schedule M3

Schedule M3

Project End: In Progress

COMPANY (Tier II)

SUBCONTRACTORS (Tier III)

Tier III Grand Total	\$	504,669	\$	477,078	\$	78,378
MWL Tier III Total	\$	504,669	\$	477,078	\$	78,378
Non-MWL Tier III Total	\$	-	\$	-	\$	-
MWL % of Tier II		9%		9%		2%

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company

Company Name: Island International Enterprises, LLC

Project: Columbia Business School Below Grade

Trade: Spray Fireproofing

Contract:

Address: 1101 Scott Avenue, Calverton NY 11933

Telephone: 631-208-3500

As of Date: 06/30/2020

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,338,500	\$ 1,231,942

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	PJ Mechanical Corp.	Project: Columbia Business School Below Grade
Trade:	HVAC Work	Contract:
Address:	55 Broad St	Telephone: 212-243-2555
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 1,138,500	\$ 1,338,500	\$ 1,231,940

[illegible]

Date: 06/30/2020

Schedule M3

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Rad and D'Aprile Inc.	Project: Columbia Business School Below Grade
Trade:	Masonry	Contract:
Address:	2128 Bellmore Ave, Bellmore NY 11710	Telephone: 516-826-9218
As of Date:	6/30/2020	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rad and D'Aprile Inc.	M	No	Masonry	\$ 6,200,000	\$ 6,485,752	\$ 5,314,364

SUBCONTRACTORS (Tier III)

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	Roger & Sons Concrete, Inc.	Project: Columbia Business School Below Grade
Trade:	Concrete	Contract:
Address:	1474 Route 55, LaGrangeville, NY 12540	
As of Date:	06/30/2020	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 6,485,752	\$ 6,365,290

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric		Project: Columbia Business School Below Grade
Trade:	Building Management System		Contract:
Address:	210 Meadowlands Parkway, Secaucus NJ 07094		Telephone: 609-865-1502
As of Date:	06/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 3,739,879	\$ 6,485,752	\$ 6,365,290

SUBCONTRACTORS (Tier III)

Date: 06/30/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	Schneider Electric	Project: Columbia Business School Below Grade
Trade:	IT/ Security	Contract:
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Telephone: 609-865-1502
As of Date:	06/30/2020	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 3,739,879	\$ 6,485,752	\$ 6,365,290

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Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	TEI Group		Project: Columbia Business School Below Grade
Trade:	Elevator		Contract:
Address:	30-30 47th Ave, LIC, Queens, NY - 11101		Telephone: 718-609-2504
As of Date:	06/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 3,739,879	\$ 6,485,752	\$ 6,365,290

[illegible]

Date: 06/30/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Transel Elevator	Project: Columbia Business School Below Grade	
Trade:	Elevator	Contract:	
Address:	30-30 47th Ave, LIC, Queens NY 11101	Telephone: 716-609-2504	
As of Date:	06/30/2020	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transel Elevator	NON	No	Elevator	\$ 596,900	\$ 596,900	\$ 339,689

Date: 06/30/2020

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Zwicker Electric	Project: Columbia Business School Below Grade
Trade:	Electricians	Contract:
Address:	360 Park Ave South	Telephone: 212-477-8400
As of Date:	06/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,445,225	\$ 9,143,085

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GC/CM:	Turner Construction Company
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Columbia Business School SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	Total	Total MWL	#	% ¹	Non-MWL	#	% ¹	Total
Tier I (Direct)	Turner Construction Company Construction Management	27,102	51%	90	0%	0	0%	2,288	4%	2,421	5%	0	0%	5,995	11%	37,895	72%	14,738	28%			52,633		83	64%	46	36%		129	
Tier II	Almar Plumbing	12,448	26%	632	1%	0	0%	4,676	10%	1,150	2%	0	0%	0	0%	18,906	40%	28,920	60%			47,826		25	32%	52	68%		77	
	Plumbing Clives Steel Company	29,866	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	30,027	23%	101,981	77%			132,008		49	30%	114	70%		163	
	Structural Steel Island International Enterprises	12,618	82%	0	0%	172	1%	0	0%	767	5%	0	0%	0	0%	13,557	88%	1,902	12%			15,459		35	76%	11	24%		46	
	SOPP Roger & Sons	54,874	42%	26	0%	52	0%	121	0%	2,425	2%	0	0%	866	1%	58,363	45%	71,611	55%			129,974		198	44%	250	56%		448	
	Concrete Safway Atlantic	3,626	47%	0	0%	0	0%	0	0%	62	1%	0	0%	0	0%	3,688	48%	3,988	52%			7,675		69	50%	70	50%		139	
	Hoisting & Public Protection Zwicker Electric Company	13,376	19%	0	0%	0	0%	0	0%	987	1%	0	0%	0	0%	14,363	21%	54,807	79%			69,170		31	30%	71	70%		102	
	Electrical First Women's Fire Systems	1,000	8%	0	0%	0	0%	0	0%	757	6%	0	0%	0	0%	1,757	14%	10,542	86%			12,299		4	36%	7	64%		11	
	Fire Protection United Structural Works	8,189	33%	0	0%	612	2%	0	0%	0	0%	0	0%	0	0%	8,801	35%	16,092	65%			24,892		27	50%	27	50%		54	
	Misc. Metals Wolkow Braker	10,891	69%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	10,891	69%	4,960	31%			15,851		16	46%	19	54%		35	
	Roofing & Waterproofing F.W. Sims	6,249	13%	0	0%	8	0%	0	0%	0	0%	0	0%	0	0%	6,257	13%	43,477	87%			49,734		16	18%	74	82%		90	
	HVAC AG Piping PJP Installers Inc	2,185	88%	0	0%	0	0%	0	0%	290	12%	0	0%	0	0%	2,475	100%	0	0%			2,475		30	100%	0	0%		30	
	HVAC Site 7 Airside Post Road Iron Works	1,038	32%	135	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,173	36%	2,095	64%			3,268		9	35%	17	65%		26	
	Overhead Doors Rad & D'Aprile	20,197	54%	0	0%	0	0%	0	0%	72	0%	0	0%	0	0%	20,269	54%	17,385	46%			37,654		49	54%	41	46%		90	
	Masonry Heritage Mechanical	13,076	64%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	13,155	64%	7,280	36%			20,435		42	68%	20	32%		62	
	HVAC Aliran Electric	5,263	47%	0	0%	0	0%	312	3%	8	0%	0	0%	0	0%	5,583	50%	5,550	50%			11,133		11	58%	8	42%		19	
	Fire Alarm PJ Mechanical	13,736	67%	0	0%	0	0%	24	0%	0	0%	0	0%	0	0%	13,760	67%	6,871	33%			20,630		32	62%	30	48%		62	
	HVAC Curtis Partition	30,569	66%	1,525	3%	80	0%	722	2%	794	2%	0	0%	0	0%	33,689	73%	12,691	27%			46,380		73	70%	31	30%		104	
	Drywall Concrete Industries	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%			638		2	20%	8	80%		10	
	Early Sitework Banco, Inc.	2,083	16%	0	0%	0	0%	0	0%	981	8%	0	0%	0	0%	3,063	24%	9,714	76%			12,777		14	36%	25	64%		39	
	Metal Wall Panels Champion Metal & Glass	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	35	100%			35		0	0%	3	100%		3	
	Ornamental Metals Mama's Construction	5,301	53%	0	0%	0	0%	0	0%	2,900	29%	0	0%	0	0%	8,201	82%	1,816	18%			10,017		28	85%	5	15%		33	
	Drywall Egg Electric Inc.	9,802	35%	0	0%	0	0%	552	2%	0	0%	368	1%	0	0%	10,722	38%	17,549	62%			28,270		31	42%	42	58%		73	
	Elevator Spectrum Painting	763	66%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	763	66%	396	34%			1,159		4	80%	1	20%		5	
	Electrical Transel Elevator, Inc.	6,684	68%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,684	68%	3,161	32%			9,845		9	39%	14	61%		23	
	Elevator Schneider Electric	168	31%	312	57%	0	0%	0	0%	0	0%	0	0%	0	0%	480	88%	64	12%			544		3	60%	2	40%		5	
	Electrical Unity Electric	2,918	49%	0	0%	64	1%	304	5%	613	10%	0	0%	0	0%	3,899	66%	2,012	34%			5,911		10	40%	15	60%		25	
	Electrical Jacobson & Company, Inc.	4,194	32%	384	3%	0	0%	75	1%	216	2%	0	0%	0	0%	4,869	37%	8,442	63%			13,311		16	47%	18	53%		34	
	Security																													
Total Hours		298,328		3,104		988		9,074		14,680		368		6,860		333,400		448,600				782,000		916		1,021		1,937		
Overall % of Total		38%		0%		0%		1%		2%		0%		1%		43%		57%				100%		47%		53%		100%		

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Almar Plumbing	6/19/2018	In Progress
Cives Steel Company	11/25/2018	In Progress
Island International Enterprises	12/25/2018	In Progress
Roger & Sons	10/16/2018	In Progress
Safway Atlantic	10/17/2018	In Progress
Zwicker Electric Company	12/26/2018	In Progress
First Women's Fire Systems	12/25/2018	In Progress
United Structural Works	1/6/2019	In Progress
Wolkow Braker	2/27/2019	In Progress
F.W. Sims	3/5/2019	In Progress
PJP Installers Inc	3/17/2019	In Progress
Post Road Iron Works	6/8/2019	In Progress
Rad & D'Aprile	4/9/2019	In Progress
Heritage Mechanical	6/5/2019	In Progress
Aliran Electric	6/26/2019	In Progress
PJ Mechanical	5/8/2019	In Progress

GC/CM:	Turner Construction Company
Date Range:	4/1/2020 - 06/30/2020
As of:	09/08/2020

Columbia Business School SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs		#	% ¹	#	% ¹	#
Tier I (Direct)	Turner Construction Company Construction Management	5,043	51%	15	0%	0	0%	546	5%	538	5%	0	0%	1,212	12%	7,354	74%	2,596	26%	9,950		26	63%	15	37%	41
Tier II	Almar Plumbing Plumbing	2,217	23%	0	0%	0	0%	790	8%	406	4%	0	0%	0	0%	3,412	35%	6,278	65%	9,690		12	29%	29	71%	41
	Cives Steel Company Structural Steel	178	78%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	178	78%	51	22%	229		3	75%	1	25%	4
	Island International Enterprises SOF	1,103	71%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,103	71%	446	29%	1,549		4	67%	2	33%	6
	Roger & Sons Concrete	4,311	40%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,311	40%	6,473	60%	10,783		22	34%	43	66%	65
	Safway Atlantic Hoisting & Public Protection	478	49%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	478	49%	490	51%	968		16	48%	17	52%	33
	Zwicker Electric Company Electrical	5,592	24%	0	0%	0	0%	0	0%	632	3%	0	0%	0	0%	6,224	27%	17,075	73%	23,299		20	27%	55	73%	75
	First Women's Fire Systems Fire Protection	472	18%	0	0%	0	0%	0	0%	296	11%	0	0%	0	0%	768	30%	1,832	70%	2,600		3	30%	7	70%	10
	United Structural Works Misc. Metals	354	23%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	354	23%	1,184	77%	1,538		2	17%	10	83%	12
	Wolkow Braker Roofing & Waterproofing	3,509	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,509	65%	1,857	35%	5,366		13	62%	8	38%	21
	F.W. Sims HVAC AG Piping	3,251	19%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,251	19%	14,090	81%	17,341		11	18%	50	82%	61
	PJP Installers Inc HVAC Site 7 Airside	189	70%	0	0%	0	0%	0	0%	80	30%	0	0%	0	0%	268	100%	0	0%	268		13	100%	0	0%	13
	Post Road Iron Works Iron Works	17	3%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	3%	575	97%	592		1	25%	3	75%	4
	Rad & D'Aprile Masonry	931	53%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	931	53%	826	47%	1,757		7	50%	7	50%	14
	Heritage Mechanical HVAC	3,842	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,842	59%	2,627	41%	6,469		24	63%	14	37%	38
	Allran Electric Fire Alarm	2,106	50%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,106	50%	2,136	50%	4,242		8	50%	8	50%	16
	PJ Mechanical HVAC	3,087	77%	0	0%	0	0%	24	1%	0	0%	0	0%	0	0%	3,111	78%	896	22%	4,007		20	71%	8	29%	28
	Curtis Partition Drywall	10,802	67%	298	2%	80	0%	522	3%	562	4%	0	0%	0	0%	12,264	76%	3,783	24%	16,047		54	74%	19	26%	73
	Concrete Industries Early Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0
	Banco, Inc. Metal Wall Panels	1,125	24%	0	0%	0	0%	0	0%	163	3%	0	0%	0	0%	1,288	27%	3,416	73%	4,704		8	35%	15	65%	23
	Champion Metal & Glass Ornamental Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	21	100%	21		0	0%	2	100%	2
	Egg Electric Inc. Electrical	4,533	34%	0	0%	0	0%	56	0%	0	0%	368	3%	0	0%	4,957	37%	8,402	63%	13,358		23	42%	32	58%	55
	Jacobson & Company, Inc. Ornamental Metals	1,473	31%	0	0%	0	0%	75	2%	216	5%	0	0%	0	0%	1,764	37%	3,018	63%	4,782		12	46%	14	54%	26
	Mamais Construction Construction	338	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	338	100%	0	0%	338		1	100%	0	0%	1
	Transel Elevator, Inc. Elevators	2,768	60%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,768	60%	1,876	40%	4,644		9	41%	13	59%	22
	Spectrum Painting Resinous Flooring	334	54%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	334	54%	283	46%	617		2	100%	0	0%	2
	Schneider Electric Electrical	168	31%	312	57%	0	0%	0	0%	0	0%	0	0%	0	0%	480	88%	64	12%	544		3	60%	2	40%	5
	Unity Electric Electrical	899	31%	0	0%	64	2%	184	6%	176	6%	0	0%	0	0%	1,323	45%	1,586	55%	2,909		7	33%	14	67%	21
Total Hours		59,118	40%	625	0%	144	0%	2,197	1%	3,068	2%	368	0%	1,212	1%	66,731	45%	81,879	55%	148,610	100%	324	46%	388	54%	712
Overall % of Total																										

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2020
As of :	09/08/2020

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier		Contractor																		Headcount					
				M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total		
		Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	#	% [†]	#	% [†]	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	133	42%	182	58%	315
Tier II	Johnson Security Inc Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	300	97%	8	3%	308
	Eddington Security Inc Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		191		791
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%

* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	In Progress
Eddington Security Inc	2/4/2010	In Progress

GC/CM:	Lend Lease
Date Range:	4/1/2020 - 06/30/2020
As of :	09/08/2020

Shared Services

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
* Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
* Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Retail Tenant: Steep Rock Bouldering

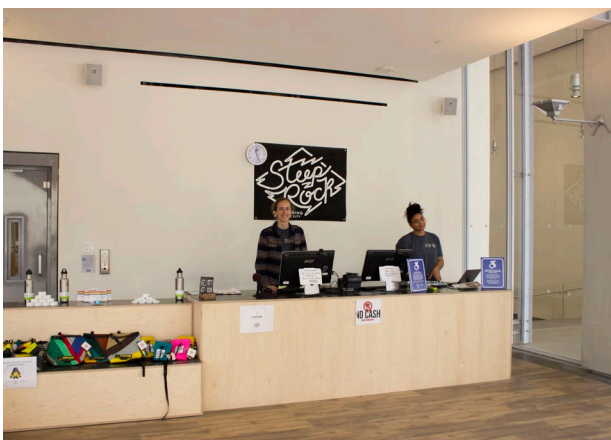
Opening Date: August 2017

Building: Jerome L. Greene Science Center

Description: Steep Rock Bouldering is a New York City-based indoor climbing facility and retail shop selling outdoor recreational gear and accessories.

Link to website:

<https://www.srbnyc.com/>



Retail Tenant: Dear Mama Coffee

Opening Date: March 2019

Building: Jerome L. Greene Science Center

Description: Dear Mama Coffee is a Harlem-based espresso, cocktail, wine bar and eatery serving breakfast, lunch and dinner.

Link to website:

<https://www.instagram.com/dearmamanyc/>



Photo credit: Monica Felix | Dear Mama Coffee



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Steep Rock Bouldering to Be First Retail Tenant at...

COLUMBIA MANHATTANVILLE

Steep Rock Bouldering to Be First Retail Tenant at Columbia University's New Manhattanville Campus

Columbia University announced today that [Steep Rock Bouldering](#) , a New York City-based indoor climbing facility, will be the first retail tenant at the University's new [Manhattanville campus](#) , joining a Community Wellness Center, an interactive installation about brain research and an Education Lab as part of the civic and retail spaces that will define the street level experience of the campus.

December 02, 2016

[back to top](#)



The signing of Steep Rock Bouldering is consistent with the University's long-standing approach to its retail tenants which favors local businesses that bring a variety of amenities and experiences to the diverse Columbia community, the wider local community and visitors.

"The addition of Steep Rock Bouldering to the Manhattanville campus in the Jerome L. Greene Science Center makes a physically and mentally demanding activity, that is currently available only in limited locations in the city, accessible to Columbia and Upper Manhattan," said David M. Greenberg, executive vice president of Columbia University Facilities and Operations. "Steep Rock Bouldering was selected for its high-quality service, successful track record and community engagement."

Columbia University and Steep Rock Bouldering anticipate partnering to pursue community initiatives at the Manhattanville location to extend the programming and make it more accessible to more people throughout the Columbia and local community. At its East Side location, Steep Rock Bouldering partners with physical education teachers at local public schools to bring classes to the facility, and children transitioning through a nearby homeless shelter in East Harlem have access to the facility, pro bono, two days a week.

Bouldering does not require harnesses or ropes and is a healthy, unique, and fun activity that demands mental concentration and analytical skills. "Climbing is both mentally and physically

demanding; the amount of energy and time that you dedicate to it is directly transferrable to your success,” said Sasha DiGiulian, [a 2016 Columbia College graduate and world-champion climber](#) □ . “As a community, climbing is a tremendous activity for kids and adults alike to augment spatial awareness, problem solving and teamwork skills. I am incredibly excited to see the growth of climbing globally and to share my passion with as many people as possible.”

The Manhattanville bouldering facility will have a number of offerings, ranging from lessons to monthly memberships to community events. Day passes will be available to ages 13 and up on weekdays and ages 8 and up on weekends. The facility will also be open to community spectators during world-class bouldering competitions. Steep Rock Bouldering's inaugural events will include an open house to give community members an opportunity to familiarize themselves with bouldering and the facility's offerings.


Steep Rock Bouldering will occupy approximately 5,300 square feet on the ground floor and mezzanine levels in the southeast portion of the [Jerome L. Greene Science Center](#) □ . The Steep Rock Bouldering space will also include a retail shop selling outdoor recreational gear and accessories.

At street level, the buildings throughout Columbia's new Manhattanville campus will be transparent in design, open to the public and programmed to engage the Columbia community and community-at-large. In addition to Steep Rock Bouldering, the street-level public spaces in the Jerome L. Greene Science Center include:

- A [Community Wellness Center](#) □ offering blood pressure and cholesterol screenings, as well as mental health and stroke prevention training, under the direction of Dr. Olajide A. Williams, chief of staff/chief medical officer of Neurology at Columbia University Medical Center and Dr. Sidney Hankerson, assistant professor of Clinical Psychiatry at Columbia University College of Physicians & Surgeons
- An Education Lab offering public programs on brain science for the community and K-12 schools, with hands-on activities that harness the Mortimer B. Zuckerman Mind Brain Behavior Institute's research
- The Synapse, an interactive installation where the public can learn about the brain research being conducted in the building
- Two more retail locations, likely a coffee/grab-and-go type of establishment and a restaurant

In addition, the first open space to be completed on the new campus, the Small Square, will offer an informal, 10,000-square-foot outdoor plaza designed to engage the public and University community with seating areas and free Wi-Fi.

The largest building ever constructed by Columbia University, the Jerome L. Greene Science Center

provides 450,000 square feet of space for the neuroscience researchers of the [Mortimer B. Zuckerman Mind Brain Behavior Institute](#)  . Established in 2012, the Zuckerman Institute is Columbia University's comprehensive center for interdisciplinary and collaborative research in brain science.

Construction for Steep Rock Bouldering is currently underway, and the facility is anticipated to open in the first quarter of 2017.

Tags: [Manhattanville](#) [Facilities and Operations](#) [Real Estate](#)



News

September 14, 2018

[Summer 2019 Capital Project Request Reminder](#)

Tags: [Summer Projects](#)

September 13, 2018

[Public Safety Helps Students Stay Secure](#)

September 11, 2018

[Summer 2018 Construction Update](#)

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September 10, 2018

[Lower Campus Accessibility Ramp Installation](#)

Tags: [Planning and Capital Project Management](#) [Accessibility Improvements](#)

August 30, 2018

RETAIL OPENINGS

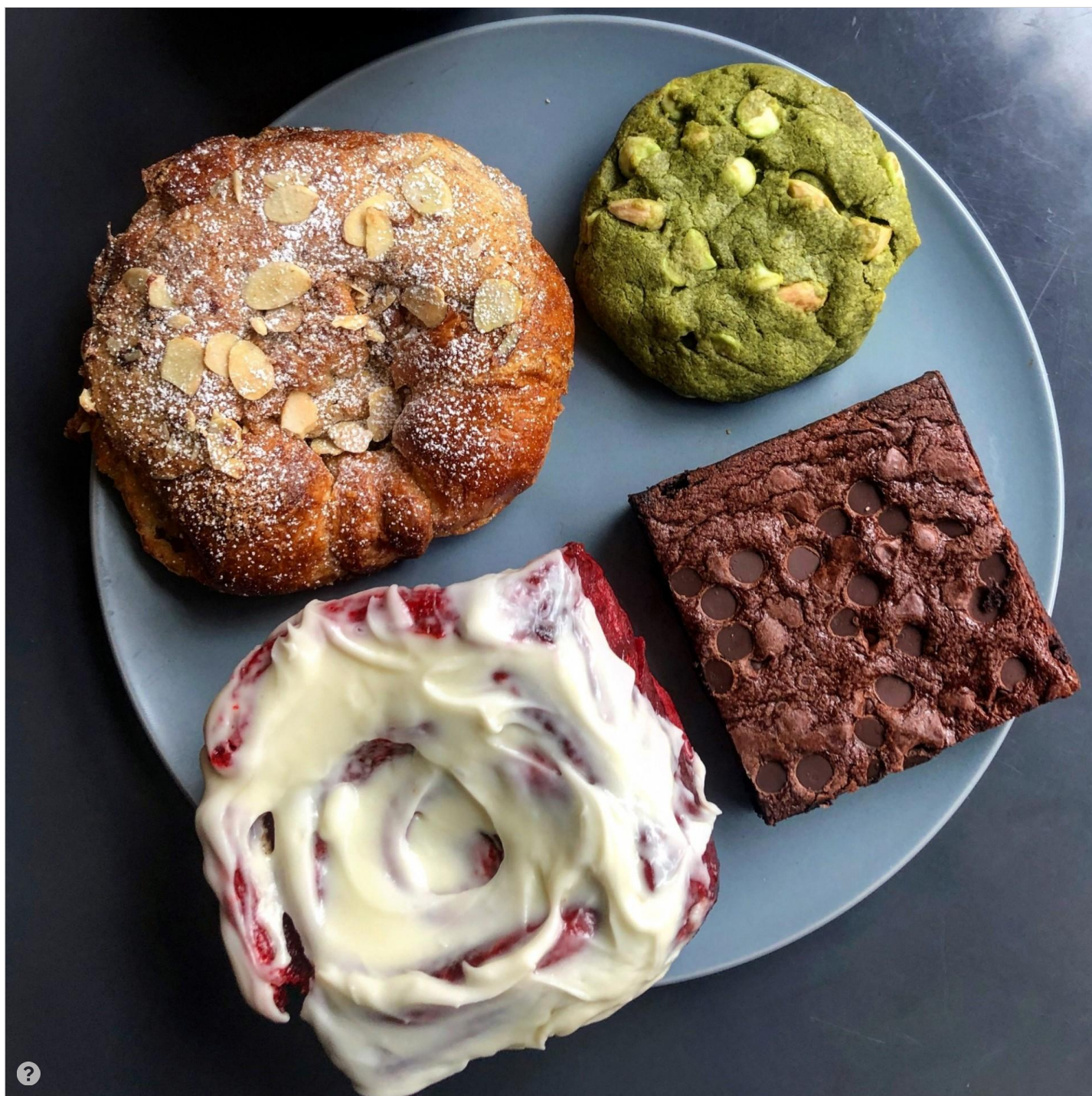
Dear Mama Coffee Opens at Columbia University's New Manhattanville Campus

March 01, 2019



Dear Mama Coffee, a Harlem-based espresso, cocktail, wine bar and eatery, has opened a new location in the [Jerome L. Greene Science Center](#) at [Columbia University's](#) new [Manhattanville campus](#).

The location is opening as a café, offering its own coffee roasted locally in Red Hook, Brooklyn, along with espresso, cappuccino, and more favorites plus pastries and other light fare. Following the full kitchen installation (anticipated for late spring), a full menu will be available for breakfast, lunch, and dinner, complemented by a cocktail bar and music programming.



The opening marks the second venue of Dear Mama Coffee, joining the flagship East Harlem location, and is consistent with the University's long-standing approach to its retail tenants, which favors local businesses that bring a variety of amenities and experiences to the diverse Columbia community, the wider local community and visitors.

Once the full kitchen installation is complete, and similar to its other Harlem location, Dear Mama Coffee Manhattanville will also feature weekly exhibitions and art installations, live music, and opportunities to partner with local institutions – all in keeping with Dear Mama Coffee’s mission to use hospitality to build community and nurture local culture.



Dear Mama Coffee is situated in the southwest corner of the Jerome L. Greene Science Center’s ground floor, with an entrance opening into the Small Square, facing the [Lenfest Center for the Arts](#) [↗](#).

Initially, Dear Mama Coffee will be open 9 a.m. to 4 p.m. Monday through Friday. Hours will expand when the full kitchen installation is complete. Contact Dear Mama Coffee via Instagram ([@DearMamaNYC](#) [↗](#)), Facebook ([@DearMamaNYC](#) [↗](#)), and e-mail (info@dearmamacoffee.com).

Tags: [Manhattanville Retail](#)

News

August 26, 2019

[CPS Redesigns Drop-In Model to Meet Student Need](#)

Tags: [Columbia Health](#)

August 23, 2019

[SNACK Tours Manhattanville Campus](#)

Tags: [Dining](#) [Manhattanville](#) [Community](#)

August 21, 2019

[inFO: CUFO e-Newsletter, August 2019](#)

Tags: [inFO](#)

August 19, 2019

[Columbia Employees Help Beautify Local School Community Garden](#)

Tags: [Construction Business Initiatives](#) [Columbia Residential](#)

August 16, 2019

[Blue Bottle Coffee Coming to Morningside Heights](#)

Tags: [Real Estate](#) [Morningside Heights Retail](#)

New Specialty Coffee Bar and Eatery Joins Ground-Floor Retail Lineup on Campus

Wednesday, December 13, 2017



Dear Mama Coffee, a Harlem-based espresso, cocktail, wine bar and eatery, has signed a lease in the Jerome L.

Greene Science Center at Columbia University's new [Manhattanville campus](#), joining [Steep Rock Bouldering](#), a Community Wellness Center, an interactive installation about brain research and an Education Lab as part of the civic and retail spaces that define the street-level experience of the campus.

The signing establishes the second outpost of Dear Mama Coffee, joining the flagship East Harlem location, and is consistent with the University's long-standing approach to its retail tenants, which favors local businesses that bring a variety of amenities and experiences to the

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Now Open: The Community Wellness Center

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Harlem Buzzer



night establishment that will add more activity and services to the new campus and community,” said David M. Greenberg, executive vice president of Columbia University Facilities and Operations. “With art exhibitions, music, events, community fundraisers and more, Dear Mama Coffee will be a place of engagement and a true neighborhood venue.”

At the new location at Columbia’s campus in West Harlem, Dear Mama Coffee will offer seasonal menus serving breakfast, lunch, and dinner along with its own coffee roasted locally in Red Hook, Brooklyn; premium teas imported and blended in-house; fresh-baked pastries made onsite; and specialty cocktails and wine. From a programming standpoint, the store will be open early morning into the evening.

Similar to its other Harlem location, Dear Mama Coffee in West Harlem will also feature weekly exhibitions and art installations, live music, and opportunities to partner with local institutions – all in keeping with Dear Mama Coffee’s mission to use hospitality to build community and nurture local culture.

“Dear Mama Coffee serves as a gathering spot for the local

MONTHLY E- NEWSLETTER



WEEKLY CONSTRUCTION UPDATES

inspire one another, discuss the issues of the day, admire local art and share music. The large space in Manhattanville will allow for a wide variety of events, including listening parties for local artists introducing new albums, fundraisers for causes important to the community, open mic nights for musicians and poets, book readings and much more.”

Sharaga, a native New Yorker from the Bronx, leads an ownership and management team with strong local roots. Sharaga’s other business partners are childhood friends of his from the Bronx, and management-level personnel – from the chief operating officer to the beverage director, executive sous chef and many others – all hail from Harlem, Washington Heights, the Bronx, or other parts of New York City.

Sharaga is focused on hiring and developing staff from the local community – the closer to the store, the better, says Sharaga. “Coming from my own experience growing up far from Manhattan’s business centers, I know how hard it is in this city to find a job close to home and avoid the endless commute. Hiring local is a positive for local community members who want to work close to



[Jerome L. Greene Science Center.](#)

Winick Realty Group represented both the tenant and owner in the retail lease transaction, with Cary Fabrikant and Yoel Gorjian representing Dear Mama Coffee, and Kenneth Hochhauser and Kelly Gedinsky representing Columbia.

The signing of Dear Mama Coffee coincides with [Steep Rock Bouldering](#) rolling out its full service offerings. Steep Rock West, as the bouldering location on the Manhattanville campus is known, had a soft introduction in late spring, opening its space to existing members of its East Harlem location. Steep Rock West has recently launched its full offerings, ranging from lessons and monthly memberships to community events and day passes.

Steep Rock West's bright and modern space welcomes climbers of all abilities and backgrounds, with problems spanning beginner to advanced levels. In addition to the main climbing area with its prominent arch feature, the facility also features a mezzanine climbing area and a designated fitness and training area.

Steep Rock West offers a substantial amount of discounted climbing



which includes access to its original location in East Harlem.

At street level, the buildings throughout Columbia's new Manhattanville campus will be transparent in design, open to the public and programmed to engage the Columbia community and community-at-large. In addition to Dear Mama Coffee and Steep Rock Bouldering, the street-level public spaces in the Jerome L. Greene Science Center include:

- A [Community Wellness Center](#) offering blood pressure and cholesterol screenings, as well as mental health and stroke prevention training, under the direction of Dr. Olajide A. Williams, chief of staff/chief medical officer of Neurology at Columbia University Medical Center and Dr. Sidney Hankerson, assistant professor of Clinical Psychiatry at Columbia University College of Physicians & Surgeons
- An Education Lab offering [public programs on brain science](#) for the community and K-12 schools, with hands-on activities that harness the Mortimer B. Zuckerman Mind Brain Behavior Institute's research
- The [Brain Index](#), an interactive installation located in the building's



completed on the new campus, the Small Square, offers an informal, 10,000-square-foot outdoor plaza designed to engage the public and University community with seating areas and free Wi-Fi. Dear Mama Coffee's entrance opens into the Small Square on the west side of the building, also facing the Lenfest Center for the Arts.

The largest academic building ever constructed by Columbia University, the Jerome L. Greene Science Center provides 450,000 square feet of space for the neuroscience researchers of the [Mortimer B. Zuckerman Mind Brain Behavior Institute](#). Established in 2012, the Zuckerman Institute is Columbia University's comprehensive center for interdisciplinary and collaborative research in brain science.

Design and construction for Dear Mama Coffee is currently underway, with opening anticipated in the fall of 2018.

