

**Manhattanville in West Harlem Implementation Plan Report  
October 16, 2017 Submission**

**Declaration Reference and Key Data**

Obligation Section Number: **5.06 (a), (b), (c) and (d)**

Obligation Title: **Affirmative Action Obligations**

Obligation Page Number: **50**

Obligation Trigger: **Issuance of First Demo Permit for the Project**

Obligation Start Date: **February 4, 2010 (Issuance of First Demo Permit)**

Obligation End Date: **Project Completion**

Obligation Status: **In Compliance/Ongoing**

**Obligation**

(a) *Construction.* (Triggered) During the construction of the project, CU shall at a minimum adhere to ESD's non-discrimination and affirmative action policies with respect to hiring and contracting, including the goals of 25% MWL business enterprise participation\* and 40% MWL work force participation in construction activities. Where CU's affirmative action policies with respect to hiring and contracting differ from or exceed ESD's affirmative action policies, CU shall adhere to the more stringent affirmative action requirements, unless to do so shall directly conflict with applicable law or CU's obligations under collective bargaining agreements in effect as of the date hereof. CU shall notify ESD of any conflict, if any, promptly and with particularity.

(b) *Operation.* (Triggered) CU shall make good faith efforts to include MWL business enterprises in all service management agreements, agreements for the purchase of goods and services and other agreements relating to the operation of the Project. CU shall encourage occupancy of the Project's active, ground floor areas by small, non-chain, neighborhood retail businesses that would serve the local community.

(c) *Compliance of Contractors and Subcontractors.* (Triggered) CU shall cause the Affirmative Action Obligations to be made binding conditions of all contracts entered into by CU or by CU's contractors or agents relating to the construction of the Project.

(d) (Not Triggered) A Successor Interest shall, at a minimum, adhere to ESD's non-discrimination and affirmative action policies with respect to the obligations set forth in Section 5.06(a), (b) and (c) hereof, and may, at the Successor Interest's option, adhere to more stringent affirmative action requirements.

\*During the course of negotiations related to Columbia University's construction, CU increased the contracting goal from 25% to good faith efforts toward a goal of 35%. The good faith efforts towards a construction contracting goal of 35% are noted in the Columbia University Facilities (CUF) MWL Policy and relevant sections of the general conditions in the University's construction contracts.

**Evidence of Compliance**

1. Link to Columbia University Facilities MWL Policy
2. Link to Columbia University Web Statement on Affirmative Action
3. Exhibit to construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction
4. Manhattanville MWL Workforce and Spending Summary

Columbia University's Implementation Plan and all supporting documentation are made available on the Community Services Webpage at <http://manhattanville.columbia.edu/community/benefits-and-amenities>.

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**EOC Checklist for Obligation 5.06 (a) and (c):**

Please check to verify EOC items submitted for review.

- 1. Link to Columbia University Facilities MWL Policy
- 2. Link to Columbia University Web Statement on Affirmative Action
- 3. Exhibit to construction contracts: Minority- and Women- owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction
- 4. Manhattanville MWL Workforce and Spending Summary

**Monitor's Notes / Comments:**

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**Status:**

Please check to indicate the status of Obligation 5.06 (a) and (c):

- In Compliance
- In Progress
- Not In Compliance
- Not Triggered

## Affirmative Action

### Link to Columbia University Facilities MWL Policy:

<http://policylibrary.columbia.edu/minority-and-womenowned-business-enterprises-locallybased-business-enterprises-mwlbes-nondiscriminat>

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## MINORITY- AND WOMEN-OWNED BUSINESS ENTERPRISES, LOCALLY-BASED BUSINESS ENTERPRISES (M/W/LBES) NON-DISCRIMINATION AND AFFIRMATIVE

Effective: October 1, 2009  
Revised: April 1, 2013

### Policy Statement

This policy describes the Morningside campus, Manhattanville and CUMC efforts to support the University's commitments to the well being and competitive strength of minority-, woman-owned and locally-based businesses and provide maximum practicable opportunities in contracting for construction. With this policy the University seeks to further the maintenance of a strong and healthy free enterprise system, supports the goals of equal opportunity and diversity, and seeks to increase the participation of qualified minority- and woman-owned and locally-based businesses in construction projects.

### Reasons for the Policy

It is the policy of the University to comply with all federal, State and local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, due to race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to take affirmative action to ensure that Minority- and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs), Minority Group Members, women and local area residents share in the economic opportunities generated by Columbia's participation in projects or initiatives, and/or the use of Columbia funds.

### Primary Guidance to Which This Policy Responds



**Contact**

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**Affirmative Action**

**Link to Columbia University Web Statement on Affirmative Action:**  
<http://eoaa.columbia.edu/recruitment/affirmative-action>



# EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION



Review policies, procedures and EOAA contacts, as well as requirements for Faculty Recruitment.



Search EOAA

- Non-Discrimination Statement and Policy
- For Students
- Pay Transparency Notice
- EOAA Policies and Procedures
- HERC
- Recruitment
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## Affirmative Action

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### Affirmative Action

Columbia University is committed to providing a working, learning and living environment free from discrimination, and harassment and to fostering a nurturing and vibrant community founded upon the fundamental dignity and worth of all of its members.

Under Executive Order 11246, the Office of Equal Opportunity and Affirmative Action (EOAA), on behalf of Columbia University, each year prepares and implements Affirmative Action Programs (AAPs) for the Morningside campus, the Medical Center and the Lamont-Doherty Earth Observatory. Columbia's programs include the cornerstones of effective Affirmative Action Programs: (1) equal opportunity, nondiscrimination and affirmative action policies which the University has established, implemented, and disseminated; (2) diagnostic procedures which allow the University to determine

## NOTICE TO BIDDERS

### **Minority- and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs) Non-Discrimination and Affirmative Action Requirements in Columbia University Construction**

#### **I. Policy**

Columbia University is fully committed to the well being and competitive strength of minority-, woman-owned and locally-based businesses and to provide maximum practicable opportunities in contracting for construction. This policy commitment is related directly to the maintenance of a strong and healthy free enterprise system, the goals of equal opportunity and diversity, and increasing the participation of qualified minority- and woman-owned and locally-based businesses working with the University. The University believes that the goal of assuring that a fair proportion of University construction contracts initiated by Columbia University Facilities are awarded to Minority-owned Business Enterprises (“MBEs”), Women-owned Business Enterprises (“WBEs”) and Locally based Business Enterprises (“LBEs”) is consistent with reasonable pricing and quality and prevailing law. This belief is best served by the employment of Contractors who do not discriminate against minority- and women-owned businesses in the awarding of construction subcontracts and which engage in substantive, honest and fair marketing outreach efforts to members of these traditionally disadvantaged groups of contractors.

It is the policy of the University to comply with all Federal, State and Local laws, policies, orders, rules and regulations which prohibit unlawful discrimination, to prohibit discrimination because of race, creed, color, national origin, gender, sexual orientation, age, disability or marital status, and to take affirmative action to ensure that Minority and Women-owned Business Enterprises, Locally-based Business Enterprises (M/W/LBEs), Minority Group Members, women and local area residents share in the economic opportunities generated by Columbia’s participation in projects or initiatives, and/or the use of Columbia funds.

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYEZ). A listing of these zip codes is found in Section V.

In order to participate in contracting opportunities as an M/WBE, firms must be able to demonstrate that they are certified. Typically, certification by established governmental and quasi-governmental agencies is required and the University will rely on M/WBE certifications granted by specifically identified agencies or institutions in New York, New Jersey and Connecticut. Acceptable certifications are found in Section V.

## EXHIBIT E

An outline of the M/W/LBE Goals and Objectives, Non-Discrimination and Affirmative Action provisions and the reporting mechanisms that are required in Columbia University construction contracts follows.

### **II. Goals and Objectives**

Contractors entering into construction contracts with the University must meet these established goals and objectives:

#### **1. For Minority-, Women-Owned and Locally-based Business Enterprise participation**

- (a) The Contracting Party is required to provide maximum practicable opportunities to achieve an overall M/W/LBE participation of **35%** of the total dollar value of the Contract of which at least 20% should be Minority and / or Women owned firms certified by the New York Empire State Development (ESD).
- (b) The M/W/LBE participation in the performance of the work is expressed as a percentage of the contract price.
- (c) The total dollar value of the work performed by M/W/LBEs will be determined as: (i) the dollar value of the work subcontracted to M/W/LBEs; (ii) where the Contractor is a joint venture, association, partnership or other similar entity including one or more M/W/LBEs, the contract price multiplied by the percentage of the entity's profits/losses which are to accrue to the M/W/LBE(s) under the Contractor's agreement; or (iii) where the M/W/LBE is the Contractor, the contract price.
- (d) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (c) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contracting Party with respect to any Contract.

#### **2. For Minority, Female and Local Workforce Participation**

- (a) Contractor is required to provide maximum practicable opportunities to achieve overall participation of **40%** minority, female and local workforce in the work performed pursuant to Contracts entered into in connection with projects with an estimated value in excess of \$1 million, with a preference to maximize local participation.
- (b) The M/W/L workforce participation requirements are expressed as a percentage equal to the person hours of training and employment of minority, female or local workers, as the case may be, used by any Contractor, divided by the total person hours of training and employment of all workers (including supervisory personnel).

## EXHIBIT E

- (c) Contractor shall not participate in the transfer of minority, female or local employees or trainees from employer-to-employer or from project-to-project for the sole purpose of meeting the Contractor's obligations herein.
- (d) Contractor shall identify and employ qualified minority, female and local supervisory personnel and journey persons.
- (e) The non-working hours of trainees or apprentices may not be considered in meeting the requirements goals for M/W/L workforce participation contained herein unless: (i) such trainees or apprentices are employed by Contractor during the training period; (ii) the Contractor has made a commitment to employ the trainees or apprentices at the completion of their training, subject to the availability of employment opportunities; and (iii) the trainees are trained pursuant to an approved training program.
- (f) The Contractor shall include, or cause to be included, the provisions of clauses (a) through (e) in every Contract that it enters into in order to fulfill its obligations under the Contract, in such a manner that such provisions will be binding upon each and every Contractor with respect to any Contract.

### **3. Contractor Equal Opportunity Policy Statements**

All Contractors who are awarded construction contracts are required to comply with the University's non-discrimination and affirmative action policy and must agree to provide to Columbia University an equal employment opportunity policy statement that:

- (a) describes the Contractor's non-discrimination policies and practices
- (b) describes how the Contractor will undertake or continue existing programs of affirmative action
- (c) documents the Contractor's conscientious and active efforts to employ and utilize Minority Group Members and women in its workforce on Contracts.

In addition, upon request, Contractors shall request that each employment agency, labor union, or authorized representative of workers with whom it has a collective bargaining or other agreement or understanding, furnish a written statement that such employment agency, labor union, or representative does not unlawfully discriminate, and that such union or representative will affirmatively cooperate in the implementation of the Contractor's obligations herein.

### **4. Notice to Unions**

Where applicable, upon request, the Contractor shall promptly send written notification to its union representatives of its Equal Employment Opportunity obligations on this project and submit copies and mailing/fax receipts of these notices.

### **III. Contractor Reporting Requirements**

Contractors entering into construction contracts will be required to meet specific reporting and administrative requirements, must permit access to books, records and accounts with respect to the Contract by the University or where applicable, the Construction Manager.

#### **1. M/W/LBE Utilization Plans and M/W/LBE participation reporting**

Prior to the commencement of any construction work for Contracts with an estimated value in excess of \$100,000, where the work involves more than one trade, the Contractor (including M/W/LBE contractors) must prepare an M/W/LBE plan identifying how it intends to comply with the M/W/LBE goals. Subcontracting, partnering and joint venture methods will be scrutinized to ensure that the M/W/LBE is functioning as a true contributor to the business arrangement with its Construction Manager, General Contractor, consultant, trade contractors, supplier and vendors.

The plan must be broken down by individual contractors. In the initial stages of the construction work (prior to awards) a breakdown by trade is acceptable. On a monthly basis, the original utilization plan must be compared to a current plan that reflects changes due to the various awards and effects of change orders, as well as current spending (See Schedule M).

In order to ascertain compliance with the University's non-discrimination and affirmative action policy, Contractors and Construction Managers have to comply with the following reporting requirements:

##### **a. Tier Reporting Guidelines and Required Back up Documentation.**

The reporting criteria for construction spending to be used by contractors in meeting the University's M/W/LBE Goals and Objectives, Non-Discrimination and Affirmative Action provisions is as follows:

- First Tier (Construction Manager): reporting on Construction Manager spending (Fee, Insurance, General Conditions) is based on the CM designation.
- Second Tier: (Subcontractors & Suppliers): reporting is required and is based on the MWL/BE designation of each Subcontractor or Supplier.
- Third Tier: (Sub-Subcontractors & Suppliers to the Subcontractors): reporting is required even when second tier trades and suppliers are MWL/BE (Flow-down).
- No preferential designation in reporting for firms that have more than one designation is allowed. For example if a firm is both M and W it should be reported as MW.



## EXHIBIT E

- The Construction Manager must provide the name, EIN and address of the firm including zip code and all MW certifications for the Minority and Women owned firms.

**b. Construction Managers (Tier I)** are required to enter in Columbia's project management system (Unifier) all Bid Lists and Recommendations to Award (RTA's) for approval along with detail information for each Vendor recommended to be awarded a contract.

For each RTA the following information is required for each Vendor:

- Name of vendor
- Vendor EIN number (Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates should be uploaded in Unifier)
- Amount of recommended award.

In addition they must submit updated **Schedules M2 and M3** as an attachment to all their invoices, indicating the current utilization plan and spending for each Tier II vendor.

**c. Subcontractors & Suppliers (Tier 2)** must submit to the Construction Manager **Schedule M3** as an attachment to all their invoices, indicating their current utilization plan and spending for all MW/LBE and Non MW/ LBE Tier 3 vendors. The following information must be included for each vendor:

- Name of vendor
- Vendor EIN number(Federal ID number)
- Vendor address including Zipcode
- M/W/LBE Status
- Name of agency issuing the M/W/LBE certificate (all certificates must be attached)
- Amount of award and amount billed.

## 2. M/W/LBE workforce reporting

**For Projects with an estimated value in excess of \$1 million, in addition to the reporting requirements in section III paragraph 2 workforce reporting is required as follows:**

- Reporting on Workforce Participation is required down to the Third Tier based on individuals who work on the project.

## EXHIBIT E

- No preferential designation in reporting for individuals that have more than one designation is allowed. For example if an individual is both M and W they should be reported as MW. The following MWL classifications are possible M, W, L, MW, ML, WL, MWL, Non-MWL

### a. **Construction Managers must submit the following:**

On a monthly basis, by the 20<sup>th</sup> of each month, the Construction Manager will verify that the data submitted by the Sub-Contractors (Tier 2 and 3) matches their supporting documentation and submit the information in the owners Project Management System (Unifier) along with all supporting documentation for approval by the Owner. **Sub-contractors (Tier 2) must submit electronically to the Construction Manager the following by the 15<sup>th</sup> of each month:**

- Owner issued spreadsheet that summarizes all workforce data.
- Single PDF with the certified payroll, weeks in chronological order.
- The information in the Excel Spreadsheet must precisely match the information as listed in the certified payroll.
- Only electronic submissions will be accepted.
- The following required information shall be included from, Tier 2 and Tier 3.
  - Vendor Name (all Vendors in Tree)
  - Vendor Address (all Vendors in Tree)
  - Vendor EIN (all Vendors in Tree)
  - Tier level (all Vendors in Tree)
  - Project Name
  - Full Name of Employee
  - Current Address including Zip Code
  - MWL status as defined in CU Policy. Record the following MWL classifications M, W, L, MW, ML, WL, MWL, Non-MWL.
- Daily work force reports.
- Payroll records with a certified Statement of Compliance.
- Certification letters for all apprentices employed at this project.

## **IV. Compliance Criteria and Sanctions for Non Compliance**

### **1. Compliance Evaluation Criteria Goals:**

In determining whether a Contractor has provided maximum practicable opportunities to achieve his or her firm's M/W/LBE utilization goal, the University will consider the actions and activities as described in section V, paragraph 6 "Good Faith Efforts". Furthermore, the following criteria will be used for applicable contract dollars paid to M/W/LBEs:

## EXHIBIT E

- a). Amounts paid by the Contractor to M/W/LBE subcontractors for providing goods and services specifically purchased in connection with the contract work.
- b). Amounts paid to M/W/LBE subcontractors that represent the percentage of the total profit to which the M/W/LBE subcontractor is entitled under an approved partnership or joint venture plan.
- c). Amounts paid to subcontractors which, in turn, have subcontracted to M/W/LBE subcontractors. Under this circumstance, the amounts paid to M/W/LBE subcontractors which are in turn paid to other M/W/LBE subcontractors (third parties) may be credited to the Contractor only once.
- d). In the event a firm satisfies the criteria for M/W/LBEs, the total amount paid to such firm may be credited only once.
- e). M/W/BE subcontractors must be certified and LBEs must be approved by the University for amounts paid to be credited.

### **2. Non-Compliance and Sanctions:**

In the event that any Contractor violates any of the provisions herein, the University may impose the following sanctions and remedies for non-compliance:

- (a) Summon the Contractor for a hearing with the University and where applicable Construction Manager.
- (b) After any such hearing, and a determination by the University or where applicable, Construction Manager, that the Contractor has failed to comply with any of these provisions, and the passage of time in which to remedy such failure has transpired, this Contract may be canceled, terminated or suspended, in whole or in part. Alternatively, the University or where applicable Construction Manager, in his/her sole discretion, may assess liquidated damages against the Contractor for failure to demonstrate its best efforts in complying with the affirmative action program. Liquidated damages may be assessed in an amount equal to one percent of the Contract value to compensate for the dollar value of Contracts that would have been realized by M/W/LBEs if the goals and objectives had been achieved.
- (c) If such an award is assessed against any Contractor, (i) the amount of such assessment may be withheld from any monies due to the Contractor by the University or where applicable Construction Manager or; (ii) may be paid to the University or Construction Manager by the Contractor that has been found to fail to comply with the affirmative action program. Any liquidated damages collected hereunder shall be paid into one or more M/W/LBE technical assistance funds administered by the University or Construction Manager.

EXHIBIT E

(d) Such sanctions that may be imposed and remedies invoked hereunder, shall be considered independent of, or in addition to, sanctions and remedies otherwise provided by law.

**V. Definitions**

**1. Affirmative Action**

Shall mean the actions to be undertaken by the Contractor in connection with any project to ensure non-discrimination and Minority-, Women-owned and Locally-based Business Enterprise and Minority, Female and Local workforce participation, as set forth in Sections II and III herein, and developed by Columbia University.

**2. Contract**

Shall mean a written agreement or purchase order instrument, or amendment thereto, executed by or on behalf of a Contracting Party, providing for a total expenditure in excess of \$100,000, where the work is to be performed by more than one trade, for labor, services, supplies, equipment, materials or any combination of the foregoing, unless the Columbia University Facilities has granted a waiver based on a determination that the Contract involves specialty construction services (services of a unique and special nature for which there exists a limited number of qualified business entities employing a work force capable of performing such services, "Specialty Construction Services").

**3. Contractor**

Shall mean a general contractor, construction manager, or subcontractor as applicable.

**4. Tiers**

First Tier shall mean the Construction Manager. Second Tier shall mean the Subcontractors & Suppliers. Third Tier shall mean the Sub-Subcontractors & Suppliers to the Subcontractors.

**5. Contracting Party**

Shall mean any Contractor, consultant, sub-consultant or vendor supplying goods or services, pursuant to a Contract in excess of \$100,000, unless the University has granted a waiver for Specialty Construction Services

**6. Construction**

Shall be restricted to mean construction-related spending.

**7. Good Faith Efforts – Minority, Women and Locally owned Business Enterprise Participation**

## EXHIBIT E

Contractor shall utilize their good faith efforts to achieve the required M/W/LBE participation goals and objectives. The role of M/W/LBE firms is not restricted to that of a subcontractor/sub-consultant, and where applicable, M/W/LBE firms should be considered for roles as prime contractors. For Contracts with an estimated value in excess of \$100,000 where the work involves more than one trade, such good faith efforts shall include at least the following:

- (a) Dividing the contract work into smaller portions in such a manner as to permit subcontracting to the extent that it is economically and technically feasible to do so;
- (b) Actively and affirmatively soliciting bids from qualified M/W/LBEs, including upon request circulation of solicitations to minority, women's and local trade associations. Contractor shall maintain records detailing the efforts made to provide for meaningful M/W/LBE participation in the work. Such record keeping must include the names and addresses of all M/W/LBEs contacted and, if an M/W/LBE is the low bidder and is not selected for such work or portion thereof, the reasons for such decision;
- (c) Making plans and specifications for prospective work available to M/W/LBEs in sufficient time for review;
- (d) Utilizing the services and cooperating with those organizations providing technical assistance to the Contracting Party in connection with potential M/W/LBE participation on the Contract;
- (e) Taking its own actions for extensive outreach, and utilizing the resources of Columbia University and where applicable the Construction Manager, to identify certified M/W/LBE firms on a trade-by-trade and tier-by-tier basis for the purpose of soliciting bids and subcontracts;
- (f) Encouraging the formation of joint ventures, associations, partnerships, or other similar entities, where appropriate, to ensure that the Contractor will meet its obligations herein.
- (g) Producing evidence that all M/W/L subcontractors have current and valid certifications;
- (h) Submitting documentation prior to the award of a subcontract substantiating Contractor's commitments in the utilization plan;
- (i) Conducting meetings with subcontractors to review compliance with the utilization plan and monthly reports; and
- (j) Remitting payment in a timely fashion.

### **8. Good Faith Efforts - Minority Group Member, Female and Local Workforce Participation**

## EXHIBIT E

Contractors shall utilize their good faith efforts to provide for meaningful Minority Group Member, Female and Local workforce participation. For projects with an estimated value in excess of \$1 million, good faith efforts shall include at least the following in connection with the work:

- (a) Ensure and maintain a working environment free of harassment, intimidation, and coercion at the premises. The Contractor shall specifically ensure that all foremen, superintendents, and other on-site supervisory personnel are aware of and carry out the obligation to maintain such a working environment, with specific attention to Minority Group Member, Female and Local individuals working at the premises;
- (b) State in all solicitations or advertisement for employees that all qualified applicants will receive consideration for employment without regard to race, creed, color, national origin, gender, sexual orientation, age disability or marital status;
- (c) Send to each labor union or representative of workers with which a collective bargaining agreement or understanding is in place, a notice advising the said labor union or workers representative of commitments under this Section, and post copies of the notice in conspicuous places available to employees and applicants for employment;
- (d) Establish and maintain a current list of Minority Group Member, Female and Local recruitment sources and community organizations, and provide written notification to them when employment opportunities are available. Maintain a record of the organizations' responses;
- (e) Maintain a current file of the name, address and telephone number of each Minority Group Member, Female and Local applicant and any referrals from a union, recruitment source, the University or community organization, and of the action taken with respect to each individual. If such individual was sent to the union hiring hall for referral and was not referred back by the union or, if referred, was not employed, this shall be documented in writing in the file with the reasons therefore; along with whatever additional actions the Contractor may have taken;
- (f) Assist and support the University in implementing pre-apprenticeship training programs such as the Edward J. Malloy Construction Skills Program, Helmets to Hard Hats, and Nontraditional Employment for Women;
- (g) Disseminate the Contractor's equal employment opportunity policy by providing notice of the policy to unions and training programs and requesting their cooperation in meeting its Equal Employment Opportunity obligations, by including it in any policy manual and collective bargaining agreement, by publicizing it in the company newspaper, annual report, and other similar items, by specific review of the policy with all management personnel and with all Minority Group Member, Female and Local employees at least once a year, and by posting the company Equal Employment Opportunity policy on bulletin boards accessible to all employees at each location where work is performed under this Contract;

## EXHIBIT E

- (h) Disseminate the Contractor's Equal Employment Opportunity policy externally by including it in any advertising in the news media, specifically including Minority Group Member, Female and Local news media, and providing written notification to and discussing the Equal Employment Opportunity policy with any Contractor with whom the Contractor does or anticipates doing business; and,
- (i) Ensure that all facilities and company activities are non-segregated except that separate or single-user toilets and necessary changing facilities shall be provided to assure privacy between the sexes.
- (j) Submit documentation prior to the award of a subcontract substantiating Contractor's commitments to workforce participation goals.
- (k) Conduct meetings with subcontractors to review compliance with the workforce participation goals and monthly reports.

### **9. Local Workforce Group Member**

Shall mean a United States citizen or permanent resident alien who is and can demonstrate that they maintain a primary residence in one of the following United States Postal Service Zip Code areas: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039, 10040, 10451, 10455, 10454, and 10474.

### **10. Acceptable M/W/LBE certifications**

While it is recommended that **all** Minority and Women owned firms awarded contracts to work on Columbia projects be certified by New York Empire State Development, in order to meet the overall M/W/LBE participation goal of 35% as described in Section II paragraph 1a, for any work above the 20% ESD MWL goal, Columbia accepts Certifications from the agencies listed below

- New York City Department of Small Business Services
- New York Empire State Development Corporation
- New York City School Construction Authority
- NY Metropolitan Transit Authority
- Dormitory Authority of the State of New York
- Port Authority of New York/New Jersey
- Selected Certifying Agencies in other states as determined by Columbia University

### **11. Local Business Enterprise ("LBE")**

## EXHIBIT E

As a Harlem-based institution, the University principally defines its “local” catchment area as those communities located in the zip codes that contain, in whole, or in part, the census tracts of the federally mandated New York Empowerment Zone (NYSEZ). In Manhattan, this area is defined as Upper Manhattan, or all points north of 96th Street, river to river. The zip codes of Upper Manhattan are: 10025, 10026, 10027, 10029, 10030, 10031, 10032, 10033, 10034, 10035, 10037, 10039 and 10040. In the Bronx, this area is defined by the following zip codes: 10451, 10454, 10455 and 10474. A business enterprise, including a sole proprietorship, partnership or corporation is deemed to be local if they maintain a primary business address, or has a significant administrative business presence, in one of these zip codes.

### **12. Maximum Practicable Opportunity (MPO)**

Shall mean that a contractor or subcontractor must offer real opportunities to the maximum extent possible to M/W/LBEs to participate as subcontractors. If maximum opportunities are extended, then subcontracts to these concerns usually result. MPO means that a contractor should extend maximum opportunities to M/W/LBEs to bid on subcontracts, and, if appropriate, to award subcontracts to them. Meeting a numerical goal does not, by itself, mean that a contractor or subcontractor has provided MPO. Likewise, not meeting a goal does not necessarily mean that a contractor or subcontractor has not provided MPO.

### **13. Minority Business Enterprise (“MBE”)**

Shall mean a business enterprise authorized to do business in the State of New York and certified pursuant to section V as a minority-owned business enterprise.

### **14. Minority Group Member**

Shall mean a United States citizen or permanent resident alien who is and can demonstrate membership in one of the following groups: (i) Black persons having origins in any of the Black African racial groups; (ii) Hispanic persons of Mexican, Puerto Rican, Dominican, Cuban, Central or South American descent of either Indian or Hispanic origin, regardless of race; (iii) Asian and Pacific Islander persons having origins in any of the Far East countries, South East Asia, the Indian subcontinent or the Pacific Islands; and (iv) Native American or Alaskan native persons having origins in any of the original peoples of North America.

### **15. Women-owned Business Enterprise (“WBE”)**

Shall mean a business enterprise authorized to do business in the State of New York and is certified as a woman-owned business enterprise pursuant to section V.





**lendlease**

September 26, 2017

**Via Electronic Mail & Hand Delivery**

[REDACTED]  
Columbia University - Facilities and Operations Department

[REDACTED]  
New York, NY 10027

**RE: Columbia Manhattanville Project  
MWL Submissions**

Dear [REDACTED],

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

**Lendlease (US) Construction LMB Inc.**



**Ralph J. Esposito**  
President

September 28, 2017

[REDACTED]  
Columbia University  
[REDACTED]  
[REDACTED]  
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification  
The Forum Project  
Quarter Ending June 2017

Dear [REDACTED],

On behalf of Skanska USA, I hereby certify that the information as noted on the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan, is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,

  
Douglas C. Maines  
Project Director  
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



VELEZ ORGANIZATION

September 21, 2017

[REDACTED]  
[REDACTED]  
Columbia University Facilities and Operations

[REDACTED]  
New York, NY 10027

RE: Columbia Manhattanville MWL Certification

Dear [REDACTED]

The Velez Organization certifies that we have, to the best of our ability, provided to Columbia and Skanska the required MWL documentation for Minority, Women-Owned and Locally-based Business Enterprise participation as outlined in the EEO requirements in Exhibit P of the Columbia Manhattanville notice to bidders/contract, for MWL compliance reporting.

The documentation utilizes the following primary source for MWL compliance reporting: Business Enterprise-Schedule of Minority/Women/Local Owned Business Participation (Schedule M). The data from this source is used to produce monthly reports which Velez submits to Columbia and Skanska for analysis and approval. In these monthly reports, Velez distinguishes specialty and non-specialty construction in accordance with the project definitions utilized by Skanska for payment requisition assembly.

Velez additionally certifies that we have, to the best of our ability, provided to Columbia and Skanska the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit P of the Columbia Manhattanville notice to bidders/contract, for MWL compliance reporting. Velez has reviewed the certified

61 Broadway – Suite 1915, New York, New York 10006  
Phone: 212.684.5500 Fax: 212.684.5516

payroll submissions for on-site trade contractors, to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Sincerely,

A handwritten signature in blue ink, appearing to read "Elizabeth Velez". The signature is fluid and cursive, with a large initial "E" and "V".

Elizabeth Velez  
President,  
The Velez Organization

61 Broadway – Suite 1915, New York, New York 10006  
Phone: 212.684.5500 Fax: 212.684.5516

# Non-Specialty Construction

Date: 06/30/2017

## **Reporting Period Summary Notes**

Manhattanville Project Reporting period: 8/1/2008 – 06/30/2017

During the reporting period there are currently six projects comprising the Non-Specialty construction portion of the Manhattanville project. They are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

## **Non-Specialty Project Reporting Periods**

<b>Project Name</b>	<b>Project Start</b>	<b>Status</b>	<b>Page #</b>
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-21
Jerome L. Greene Science Center	2/28/2011	In Progress	22-50
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	51-52
Open Space	7/10/2013	In Progress	53-59
Lenfest	12/1/2013	In Progress	60-73
University Forum	12/1/2015	In Progress	74-83
Business School Below Grade	10/1/2016	In Progress	84-90
Shared Services	2/4/2010	In Progress	91-93



**Manhattanville MWL Workforce and Spending Summary**  
 Quarter: April 1, 2017 to June 30, 2017  
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ 14,355	24%	\$ -	0%	\$ 212	0%	\$ (45,983)	-77%	\$ (31,416)	-53%	\$ 91,131	153%	\$ 59,715		\$ (45,771)		\$ -	0%
Jerome L. Greene Science Center	\$ 2,374,933	16%	\$ 250,531	2%	\$ 658,963	4%	\$ 102,577	1%	\$ -	0%	\$ -	0%	\$ 402,596	3%	\$ 3,789,600	25%	\$ 11,517,898	75%	\$ 15,307,498		\$ 1,061,559		\$ -	0%
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Open Space	\$ 184,477	10%	\$ 14,621	1%	\$ 43,654	2%	\$ 13,479	1%	\$ -	0%	\$ -	0%	\$ 31,956	2%	\$ 288,187	16%	\$ 1,526,103	84%	\$ 1,814,290		\$ 75,610		\$ -	0%
Lenfest	\$ 125,775	4%	\$ 100,879	3%	\$ 7,742	0%	\$ 28,930	1%	\$ -	0%	\$ -	0%	\$ 375,042	12%	\$ 638,368	20%	\$ 2,521,040	80%	\$ 3,159,408		\$ 382,784		\$ -	0%
University Forum	\$ 370,504	5%	\$ 175,909	3%	\$ 55,823	1%	\$ 26,676	0%	\$ 1,000	0%	\$ -	0%	\$ -	0%	\$ 629,912	9%	\$ 6,325,759	91%	\$ 6,955,671		\$ 56,823		\$ -	0%
Business School Below Grade	\$ -	0%	\$ 123	0%	\$ 20,852,501	74%	\$ 51,963	0%	\$ -	0%	\$ -	0%	\$ 114,030	0%	\$ 21,018,617	75%	\$ 7,022,899	25%	\$ 28,041,516		\$ 20,966,531		\$ -	0%
<b>Total</b>	<b>\$ 3,055,689</b>	<b>6%</b>	<b>\$ 542,063</b>	<b>1%</b>	<b>\$ 21,618,683</b>	<b>39%</b>	<b>\$ 237,980</b>	<b>0%</b>	<b>\$ 1,000</b>	<b>0%</b>	<b>\$ 212</b>	<b>0%</b>	<b>\$ 877,641</b>	<b>2%</b>	<b>\$ 26,333,268</b>	<b>48%</b>	<b>\$ 29,004,830</b>	<b>52%</b>	<b>\$ 55,338,098</b>	<b>100%</b>	<b>\$ 22,497,536</b>	<b>41%</b>	<b>\$ -</b>	<b>0%</b>
<b>% of Total Spending<sup>1</sup></b>	<b>6%</b>		<b>1%</b>		<b>39%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>2%</b>		<b>48%</b>		<b>52%</b>		<b>100%</b>		<b>41%</b>		<b>0%</b>	

Workforce Hours : CU Goal = 40%

Project	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount						
	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	#	% <sup>2</sup>	#	% <sup>2</sup>	#		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Jerome L. Greene Science Center	1,958	32%	139	2%	0	0%	0	0%	445	7%	0	0%	0	0%	2,542	42%	3,509	58%	6,051		445		32	40%	48	60%	80		
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space	1,063	41%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,063	41%	1,546	59%	2,609		0		18	46%	21	54%	39		
Lenfest	1,056	52%	0	0%	0	0%	0	0%	72	4%	0	0%	0	0%	1,128	56%	894	44%	2,022		72		15	50%	15	50%	30		
University Forum	9,943	59%	0	0%	0	0%	232	1%	715	4%	0	0%	0	0%	10,890	65%	5,939	35%	16,828		715		82	50%	82	50%	164		
Business School Below Grade	9,620	34%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,636	35%	18,278	65%	27,914		0		34	32%	73	68%	107		
Shared Services - Lend Lease US Construction LMB <sup>3</sup>	368	23%	116	7%	0	0%	165	10%	112	7%	0	0%	0	0%	761	48%	815	52%	1,576		112		6	50%	6	50%	12		
Shared Services - Johnson Security <sup>4</sup>	1,484	55%	0	0%	0	0%	288	11%	674	25%	0	0%	76	3%	2,521	94%	167	6%	2,688		749		21	91%	2	9%	23		
Shared Services - Eddington Security <sup>4</sup>	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
<b>Total Hours</b>	<b>25,491</b>	<b>43%</b>	<b>271</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>684</b>	<b>1%</b>	<b>2,018</b>	<b>3%</b>	<b>0</b>	<b>0%</b>	<b>76</b>	<b>0%</b>	<b>28,540</b>	<b>48%</b>	<b>31,147</b>	<b>52%</b>	<b>59,686</b>	<b>100%</b>	<b>2,093</b>	<b>4%</b>	<b>208</b>	<b>46%</b>	<b>247</b>	<b>54%</b>	<b>455</b>	<b>100%</b>	
<b>% of Total Hours<sup>2</sup></b>	<b>43%</b>		<b>0%</b>		<b>0%</b>		<b>1%</b>		<b>3%</b>		<b>0%</b>		<b>0%</b>		<b>48%</b>		<b>52%</b>		<b>100%</b>		<b>4%</b>		<b>46%</b>		<b>54%</b>				

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending  
<sup>2</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount  
<sup>3</sup> Security workforce hours apply to all projects and reported by vendor in a shared services project  
<sup>4</sup> Denotes active project  
 (Note: May include changes to prior periods)



# Utilities Improvement Project







GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494		2	50%	2	50%	4	
Tier II	MFM Contracting Corp Utility Work	5,694	16%	0	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,388	26%	26,046	74%	35,434		22	20%	88	80%	110	
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725		21	24%	67	76%	88	
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304		9	36%	16	64%	25	
<b>Total Hours</b>		<b>15,115</b>		<b>200</b>		<b>0</b>		<b>0</b>		<b>8,053</b>		<b>0</b>		<b>0</b>		<b>23,368</b>		<b>71,589</b>		<b>94,956</b>		<b>54</b>		<b>173</b>		<b>227</b>	
<b>Overall % of Total</b>		<b>16%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>8%</b>		<b>0%</b>		<b>0%</b>		<b>25%</b>		<b>75%</b>		<b>100%</b>		<b>24%</b>		<b>76%</b>		<b>100%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	10/28/2012
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount																
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total			
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Abatement & Demolition Project

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 345,546

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 900	\$ 900
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
<b>NON:</b>							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,228	\$ 4,228
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 3,065	\$ 3,065
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	\$ -	\$ 345,546	\$ 345,546
<b>MWL Direct Spend Total</b>	\$ -	\$ 150,345	\$ 150,345
<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 195,201	\$ 195,201
<b>MWL % of Total</b>	<b>0%</b>	<b>44%</b>	<b>44%</b>

Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 24,862,843

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 4,491,955	\$ 25,730,418	\$ 24,862,843
<b>Direct Spend Grand Total</b>					\$ 4,491,955	\$ 25,730,418	\$ 24,862,843
<b>MWL Direct Spend Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>					\$ 4,491,955	\$ 25,730,418	\$ 24,862,843
<b>MWL % of Total</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Abatement & Demolition
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 24,862,843

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Work Completed:							
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 79,000	\$ 68,310
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 345,763	\$ 340,451
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 583,968	\$ 492,879
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574
<b>NON:</b>							
Work Completed:							
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 334,642
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000
Work In Progress:							
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,300,000	\$ 1,209,899
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 593,259	\$ 587,326
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,571,570	\$ 2,492,972
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 120,516	\$ 119,310

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Tier II Grand Total</b>	\$ 17,052,063	\$ 20,201,641	\$ 19,917,017
<b>MWL Tier II Total</b>	\$ 778,063	\$ 1,832,180	\$ 1,725,089
<b>Non-MWL Tier II Total</b>	\$ 16,274,000	\$ 18,369,461	\$ 18,191,928
<b>MWL % of Tier II</b>	17%	7%	7%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

CM Name:	Lend Lease		
Company Name:	Breeze National Inc	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	06/30/2017	Project Start:	9/24/2011
		Project End:	3/22/2012

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL: Pestrol Inc	ML	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total	\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b> Lend Lease		<b>Project:</b> Abatement & Demolition
<b>Company Name:</b> Par Environmental Corp		<b>Contract:</b> Areas 2, 4 & 5
<b>Trade:</b> General Contracting		<b>Telephone:</b> 212-939-9580
<b>Address:</b> 622 West 132nd, 2nd fl, New York, NY 10027		
<b>As of Date:</b> 06/30/2017	<b>Project Start:</b> 12/1/2009	<b>Project End:</b> 10/1/2011

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	\$ -	\$ 8,130	\$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 180,000	\$ 160,000	\$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	\$ -	\$ 249,768	\$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 669,089	\$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 40,000	\$ 11,295	\$ 11,295
Petrosan Ltd	W-ESD	No	Fuel/Diesel	Yes	\$ 65,000	\$ 62,572	\$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 120,000	\$ 62,464	\$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ 125,000	\$ 120,644	\$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 33,182	\$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	\$ 185,000	\$ 246,774	\$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	\$ -	\$ 68,968	\$ 68,968
Pestrol Inc	ML	No	Vectoring	Yes	\$ 35,000	\$ 28,056	\$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 140,000	\$ 107,315	\$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ -	\$ 95,734	\$ 95,734
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ -	\$ 38,340	\$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	\$ -	\$ 13,537	\$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	\$ -	\$ 2,350	\$ 2,350
<b>Tier III Grand Total</b>					\$ 890,000	\$ 1,978,218	\$ 1,978,218
<b>MWL Tier III Total</b>					\$ 890,000	\$ 1,978,218	\$ 1,978,218
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					<b>13%</b>	<b>28%</b>	<b>28%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b> Abatement & Demolition
<b>Company Name:</b>	Par Environmental Corp	<b>Contract:</b> Area 0
<b>Trade:</b>	General Contracting	<b>Telephone:</b> 212-939-9580
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Project Start:</b> 11/30/2012
<b>As of Date:</b>	06/30/2017	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,300,000	\$ 1,209,899

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 25,000	\$ 4,250	\$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 30,000	\$ 27,566	\$ 27,566
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 10,000	\$ 11,285	\$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 20,000	\$ 55,828	\$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 30,000	\$ 10,027	\$ 10,027
Pestrol Inc	ML	No	Vectoring	Yes	\$ 5,000	\$ 2,450	\$ 2,450
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ 1,308	\$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ 20,000	\$ 1,161	\$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ 150,000	\$ 118,332	\$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	\$ 100,000	\$ 35,750	\$ 35,750
<b>Tier III Grand Total</b>					\$ 395,000	\$ 267,957	\$ 267,957
<b>MWL Tier III Total</b>					\$ 395,000	\$ 267,957	\$ 267,957
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					30%	21%	22%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017



GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122		5	38%	8	62%	13	
Tier II	Breeze National Inc Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386		73	66%	38	34%	111	
	Par Environmental Corp Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867		179	80%	46	20%	225	
	Deerpath Construction Corp Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943		3	25%	9	75%	12	
<b>Total Hours</b>		<b>70,491</b>		<b>16</b>		<b>122</b>		<b>5,724</b>		<b>9,080</b>		<b>0</b>		<b>0</b>		<b>85,433</b>		<b>31,884</b>		<b>117,317</b>		<b>260</b>		<b>101</b>		<b>361</b>	
<b>Overall % of Total</b>		<b>60%</b>		<b>0%</b>		<b>0%</b>		<b>5%</b>		<b>8%</b>		<b>0%</b>		<b>0%</b>		<b>73%</b>		<b>27%</b>		<b>100%</b>		<b>72%</b>		<b>28%</b>		<b>100%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Breeze National Inc	9/17/2009	3/28/2012
Par Environmental Corp	10/5/2009	In Progress
Deerpath Construction Corp	9/16/2009	7/13/2010

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
Tier II	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Par Environmental Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>		
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>		

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Jerome L. Greene Science Center Project

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Jerome L. Greene Science Center
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 6,107,453

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
Black Widow Termite & Pest Control	W	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 1,259	\$ 1,259
Gamma Cleaning Concepts Inc	MW	No	Cleaning	Yes	\$ -	\$ 70,950	\$ 70,950
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 95,439	\$ 95,439
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 7,728	\$ 7,728
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
<b>NON:</b>							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,263	\$ 1,263
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Serv	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 60,231	\$ 60,231
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,123	\$ 19,123
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
Dancker Sellew & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 5,960	\$ 5,960
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 28,541	\$ 28,541
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 154,511	\$ 154,511
M Tucker A Division of Singer NY LLC	NON	No	Supplier	Yes	\$ -	\$ 31,756	\$ 31,756
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 4,370	\$ 4,370
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Jerome L. Greene Science Center
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 6,107,453

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 57,510	\$ 57,510
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 5,632	\$ 5,632
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	<b>\$ 96,809</b>	<b>\$ 6,107,453</b>	<b>\$ 6,107,453</b>
<b>MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ 542,214</b>	<b>\$ 542,214</b>
<b>Non-MWL Direct Spend Total</b>	<b>\$ 96,809</b>	<b>\$ 5,565,239</b>	<b>\$ 5,565,239</b>
<b>MWL % of Total</b>	<b>0%</b>	<b>9%</b>	<b>9%</b>

Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Owner Name: Columbia University Project: Jerome L. Greene Science Center Synapse  
 Address: 410 West 118th Street, NY, NY 10027 Telephone:  
 As of Date: 06/30/2017 Project Start: 2/28/2011 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 389,626

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	MBBI Synaptic Corridor	Yes	\$ -	\$ -	\$ 389,626

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Direct Spend Grand Total	\$ -	\$ -	\$ 389,626
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ -	\$ 389,626
MWL % of Total	0%	0%	0%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 396,310,555

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,841,277	\$ 19,507,175
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,850,001	\$ 2,826,314
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 74,045	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,291,131	\$ 1,291,131
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,144,384	\$ 2,143,428
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,276,912	\$ 10,276,912
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,135
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,334,281	\$ 3,108,729
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,281,193	\$ 2,190,053
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 18,798
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,494,461	\$ 1,494,461
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 907,328	\$ 541,541
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 63,145	\$ 76,898
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,680
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,961,176	\$ 3,961,176
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 115,490	\$ 111,902
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 16,916,315	\$ 16,607,758
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,269,107	\$ 5,269,107
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,480,116	\$ 1,258,663
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 987,782	\$ 846,833
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,488,725	\$ 2,460,586
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,216,576	\$ 3,215,143
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,194,907	\$ 1,125,104
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,142,371	\$ 19,439,328
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 35,626,225	\$ 35,235,965
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 671,369



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 396,310,555

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 115,000	\$ 105,843	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 699,315	\$ 642,890	
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 28,522	\$ 25,670	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 15,273,353	\$ 15,075,007	
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 120,000	\$ 98,349	
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,212,480	\$ 2,177,514	
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 83,129	\$ 78,973	
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 906,072	\$ 801,514	
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 60,522,998	\$ 58,414,586	
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 326,300	\$ 286,077	
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,673,101	\$ 3,168,397	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,125,518	\$ 3,426,827	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 689,075	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,257,552	\$ 3,748,516	
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 3,680,495	\$ 3,603,986	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,270,135	\$ 6,072,931	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 9,680,996	\$ 9,653,225	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,705,846	\$ 13,777,235	
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 48,904	\$ 20,491	
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827	
Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 5,135,605	\$ 4,521,734	
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 135,259	\$ 95,608	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,530,751	\$ 2,414,195	
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 543,673	\$ 435,250	
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,052,455	\$ 5,745,018	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 29,150,961	\$ 27,619,021	
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 6,634	
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 3,127	
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 243,255	\$ 218,929	
					<b>Tier II Grand Total</b>	<b>\$ -</b>	<b>\$ 342,245,416</b>	<b>\$ 331,036,727</b>
					<b>MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 50,435,882</b>	<b>\$ 49,400,013</b>
					<b>Non-MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 291,809,534</b>	<b>\$ 281,636,714</b>
					<b>MWL % of Tier II</b>	<b>0%</b>	<b>11%</b>	<b>12%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center Synapse
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ -	\$ 389,626

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
				<b>Tier II Grand Total</b>	\$ -	\$ 383,868	\$ 383,868
				<b>MWL Tier II Total</b>	\$ -	\$ -	\$ -
				<b>Non-MWL Tier II Total</b>	\$ -	\$ 383,868	\$ 383,868
				<b>MWL % of Tier II</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Cives Corp	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Structural Steel	<b>Contract:</b>	
<b>Address:</b>	8 Church Street, Gouverneur, NY 13642	<b>Telephone:</b>	315-287-2200
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775
<b>Tier III Grand Total</b>					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
<b>MWL Tier III Total</b>					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					11%	12%	12%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	RCC Concrete Corp	<b>Contract:</b>	
<b>Trade:</b>	Cement & Concrete Construction	<b>Telephone:</b>	516-279-6787
<b>Address:</b>	74 State Street, 2nd Floor Westbury, New York 11590	<b>Project Start:</b>	10/10/2012
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 9,680,996	\$ 9,653,225

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 774,257	\$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	\$ -	\$ 33,231	\$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 392,385	\$ 492,283	\$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 25,018	\$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 472,592	\$ 472,592
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 591,395	\$ 561,826
<b>Tier III Grand Total</b>					\$ 392,385	\$ 2,388,776	\$ 2,359,207
<b>MWL Tier III Total</b>					\$ 392,385	\$ 2,388,776	\$ 2,359,207
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					6%	25%	24%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	MW Mechanical Inc	Contract:	
Trade:	HVAC	Telephone:	718-961-6634
Address:	622 West 132nd Street, New York, NY 10027	Project Start:	2/25/2013
As of Date:	06/30/2017	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 60,522,998	\$ 58,414,586

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 11,858,391	\$ 11,260,291
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,240,847	\$ 15,426,380
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,465,922	\$ 2,419,665
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,458,677
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 10,000	\$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ 28,890,000	\$ 32,577,278	\$ 31,033,551
	<b>MWL Tier III Total</b>	\$ 28,890,000	\$ 32,577,278	\$ 31,033,551
	<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
	<b>MWL % of Tier III</b>	52%	54%	53%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Five Star Electric Corp	<b>Contract:</b>	
<b>Trade:</b>	Electrical	<b>Telephone:</b>	718-641-5000
<b>Address:</b>	101-32 101st Street, Ozone Park, NY 11416	<b>Project Start:</b>	1/23/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,142,371	\$ 19,439,328

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 2,075,992	\$ 1,376,636
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ -	\$ 1,221,698	\$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	\$ -	\$ 816,981	\$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ -	\$ 435,227	\$ 236,657
Montana Datacom	W-ESD	No	Supplier	Yes	\$ -	\$ 95,682	\$ 93,964

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>				Tier III Grand Total	\$ 7,110,483	\$ 4,645,580	\$ 3,745,936
				MWL Tier III Total	\$ 7,110,483	\$ 4,645,580	\$ 3,745,936
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	35%	23%	19%

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

CM Name:	Lend Lease		
Company Name:	Otis Elevator Company	Project:	Jerome L. Greene Science Center
Trade:	Elevators	Contract:	
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Telephone:	973-575-3107
As of Date:	06/30/2017	Project Start:	4/20/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,125,518	\$ 3,426,827

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 655,560

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ 674,839	\$ 739,014	\$ 655,560
	<b>MWL Tier III Total</b>	\$ 674,839	\$ 739,014	\$ 655,560
	<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
	<b>MWL % of Tier II</b>	17%	18%	19%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	WDF Inc	<b>Contract:</b>	
<b>Trade:</b>	HVAC	<b>Telephone:</b>	914-776-8144
<b>Address:</b>	30 North Macquesten Parkway, Mount Vernon, NY 10550	<b>Project Start:</b>	2/25/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 29,163,281	\$ 27,628,782

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cassone Leasing Inc	W-ESD	No	Trailer Rental	Yes	\$ 4,000	\$ 15,848	\$ 15,848
Halley Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,409,481	\$ 261,711
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
Marovato Industries Inc	W-ESD	No	Materials - Anchors & Supports	Yes	\$ 50,000	\$ 50,000	\$ 9,323
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment'	Yes	\$ -	\$ 2,547	\$ 2,547

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 1,385,470	\$ 1,647,605	\$ 459,158
MWL Tier III Total	\$ 1,385,470	\$ 1,647,605	\$ 459,158
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	6%	6%	2%

Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Island Acoustics	<b>Contract:</b>	
<b>Trade:</b>	Carpentry	<b>Telephone:</b>	631-234-4500
<b>Address:</b>	518 Johnson Ave Bohemia, NY 11716	<b>Project Start:</b>	3/12/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 15,393,353	\$ 15,173,356

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 387,641	\$ 105,375
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 3,049,535	\$ 1,569,351
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 93,600	\$ 91,145
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	\$ -	\$ 50,000	\$ 41,259
<b>Tier III Grand Total</b>					\$ 3,622,031	\$ 4,051,287	\$ 2,277,641
<b>MWL Tier III Total</b>					\$ 3,622,031	\$ 4,051,287	\$ 2,277,641
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					25%	26%	15%

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Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Navillus Tile Inc	<b>Contract:</b>	
<b>Trade:</b>	Masonry	<b>Telephone:</b>	212-750-1808
<b>Address:</b>	575 5th Ave 29th Floor, New York, NY 10017	<b>Project Start:</b>	11/20/2012
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,999,401	\$ 3,454,474

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 350,000	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 40,000	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 11,000	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 10,000	\$ 5,769
<b>Tier III Grand Total</b>					\$ 560,000	\$ 411,000	\$ 371,385
<b>MWL Tier III Total</b>					\$ 560,000	\$ 411,000	\$ 371,385
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					9%	10%	11%

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Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	B&G Electrical Contractors of NY	<b>Contract:</b>	
<b>Trade:</b>	Electrical	<b>Telephone:</b>	631-669-6000
<b>Address:</b>	7100 New Horizons Blvd. N. Amityville, NY 11701	<b>Project Start:</b>	9/13/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 16,916,315	\$ 16,607,758

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc Hardware	Yes	\$ 340,000	\$ 7,594	\$ 7,594
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 995,270	\$ 972,546
Benfield	L	No	Relay Racks, Ladder Rack and Assoc Hardware	Yes	\$ -	\$ 4,178	\$ 4,178
<b>NON:</b>							
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100
<b>Tier III Grand Total</b>					\$ 845,700	\$ 1,190,639	\$ 1,167,915
<b>MWL Tier III Total</b>					\$ 840,000	\$ 1,182,539	\$ 1,159,815
<b>Non-MWL Tier III Total</b>					\$ 5,700	\$ 8,100	\$ 8,100
<b>MWL % of Tier II</b>					7%	7%	7%

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Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Rael Automatic Sprinkler	<b>Contract:</b>	
<b>Trade:</b>	Fire Protection	<b>Telephone:</b>	516-593-2000
<b>Address:</b>	1750 Plaza Avenue New Hyde, NY 11040	<b>Project Start:</b>	12/19/2012
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,270,135	\$ 6,072,931

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 598,000	\$ 289,723
NON:							
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 74,750	\$ 1,436
<b>Tier III Grand Total</b>					\$ 1,040,200	\$ 747,500	\$ 365,909
<b>MWL Tier III Total</b>					\$ 902,200	\$ 672,750	\$ 364,473
<b>Non-MWL Tier III Total</b>					\$ 138,000	\$ 74,750	\$ 1,436
<b>MWL % of Tier II</b>					13%	11%	6%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b> Lend Lease		<b>Project:</b> Jerome L. Greene Science Center
<b>Company Name:</b> Siemens Industry Inc		<b>Contract:</b>
<b>Trade:</b> BMS		<b>Telephone:</b> 973-575-6300
<b>Address:</b> 8 Fernwood Road, Florham Park, NJ 07392		<b>Project Start:</b> 2/28/2011
<b>As of Date:</b> 06/30/2017		<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,754,750	\$ 13,797,726

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 125,000	\$ 125,000	\$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	\$ 80,000	\$ 80,000	\$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	\$ 1,320,128	\$ 1,489,006	\$ 1,452,064
NON:							
Ricotta Electrical	NON	No	Electrician	Yes	\$ 2,811,000	\$ 3,107,628	\$ 3,107,451
BCI Electrical	NON	No	Electrician	Yes	\$ 1,618,000	\$ 1,626,878	\$ 1,599,697

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Tier III Grand Total	\$ 5,954,128	\$ 6,428,512	\$ 6,338,714
MWL Tier III Total	\$ 1,525,128	\$ 1,694,006	\$ 1,631,566
Non-MWL Tier III Total	\$ 4,429,000	\$ 4,734,506	\$ 4,707,148
MWL % of Tier II	26%	11%	12%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Bauerschmidt & Sons Inc	<b>Contract:</b>	
<b>Trade:</b>	Architectural Woodworking	<b>Telephone:</b>	718-528-3500
<b>Address:</b>	11920 Merrick Blvd, Jamaica, NY 11434	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,269,107	\$ 5,269,107

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553	
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795	
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121	
NON:								
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628	
					<b>Tier III Grand Total</b>	\$ -	\$ 532,097	\$ 532,097
					<b>MWL Tier III Total</b>	\$ -	\$ 302,469	\$ 302,469
					<b>Non-MWL Tier III Total</b>	\$ -	\$ 229,628	\$ 229,628
					<b>MWL % of Tier III</b>	0%	6%	6%

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Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b> Lend Lease	<b>Project:</b> Jerome L. Greene Science Center
<b>Company Name:</b> Jantile Inc	<b>Contract:</b>
<b>Trade:</b> Ceramic Tile	<b>Address:</b> 3960 Merritt Avenue, Bronx, NY 10466
<b>Address:</b> 3960 Merritt Avenue, Bronx, NY 10466	<b>Telephone:</b> 718-655-5450
<b>As of Date:</b> 06/30/2017	<b>Project Start:</b> 2/28/2011
	<b>Project End:</b> In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,212,480	\$ 2,177,514

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	M-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630

	Tier III Grand Total	\$ 8,798	\$ 65,981	\$ 65,981
	MWL Tier III Total	\$ 8,798	\$ 65,981	\$ 65,981
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	0%	3%	3%



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Elite Interiors Systems Inc	<b>Contract:</b>	
<b>Trade:</b>	Carpentry / Drywall	<b>Telephone:</b>	718-401-3706
<b>Address:</b>	79 Alexander Ave Bronx, NY 10454	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,281,506	\$ 10,281,047

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	\$ -	\$ 268,661	\$ 243,618
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	\$ -	\$ 17,000	\$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	\$ 173,491	\$ 210,108	\$ 187,944
<b>Tier III Grand Total</b>					\$ 173,491	\$ 495,769	\$ 448,562
<b>MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>					\$ 173,491	\$ 495,769	\$ 448,562
<b>MWL % of Tier II</b>					0%	0%	0%

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Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Eagle One Roofing Contractors Inc	<b>Contract:</b>	
<b>Trade:</b>	Roofing	<b>Telephone:</b>	718-626-2108
<b>Address:</b>	18-60 45th Street Astoria, New York 11105	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,488,725	\$ 2,460,586

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL: Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 140,000	\$ 124,616

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 200,000	\$ 140,000	\$ 124,616
MWL Tier III Total	\$ 200,000	\$ 140,000	\$ 124,616
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	6%	6%	5%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Ornamental Metal	<b>Contract:</b>	
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Telephone:</b>	631-254-2560
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,480,116	\$ 1,258,663

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
<b>Tier III Grand Total</b>					\$ 1,685	\$ 1,685	\$ 1,685
<b>MWL Tier III Total</b>					\$ 1,685	\$ 1,685	\$ 1,685
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Contract:</b>	
<b>Trade:</b>	Glazing	<b>Telephone:</b>	631-254-2560
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 987,782	\$ 846,833

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 54,800	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
<b>NON:</b>							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	\$ 56,000	\$ 56,260	\$ 56,260

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 112,911	\$ 113,171	\$ 102,211
MWL Tier III Total	\$ 56,911	\$ 56,911	\$ 45,951
Non-MWL Tier III Total	\$ 56,000	\$ 56,260	\$ 56,260
MWL % of Tier II	4%	6%	5%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Unifor	<b>Contract:</b>	
<b>Trade:</b>	Glass and Glazing	<b>Telephone:</b>	212-673-3434
<b>Address:</b>	149 Fifth Avenue, New York NY 10010	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>		<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 5,135,605	\$ 4,521,734

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
<b>NON:</b>							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 54,958	\$ 38,192
<b>Tier III Grand Total</b>					\$ 1,068,218	\$ 1,550,287	\$ 1,533,521
<b>MWL Tier III Total</b>					\$ 875,000	\$ 1,357,069	\$ 1,357,069
<b>Non-MWL Tier III Total</b>					\$ 193,218	\$ 193,218	\$ 176,452
<b>MWL % of Tier III</b>					17%	26%	30%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

GC/CM: Lend Lease  
 Date Range: 8/1/2008 - 06/30/2017  
 As of: 09/16/2017

**Jerome L. Greene Science Center  
 SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	MWL								Total Hours			Headcount											
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total										
		Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	#	%	#	%	#						
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	2,901	14%	564	3%	100	0%	48	0%	2,457	12%	0	0%	10	0%	6,080	30%	14,126	70%	20,206				
Tier II	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653						
	B&G Electric Electrical	19,085	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	28,852	27%	79,060	73%	107,912						
	Cardoza Plumbing Corp Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	46,525	37%	77,589	63%	124,113						
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,607	22%	0	0%	0	0%	0	0%	327	4%	0	0%	1,934	26%	5,531	74%	7,465						
	Cives Corp Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	52,068	32%	111,885	68%	163,953						
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	14,522	71%	5,997	29%	20,519						
	Eagle One Roofing Contractors Inc Roofing	8,601	36%	81	0%	0	0%	2,056	9%	3,198	13%	0	0%	13,935	58%	9,975	42%	23,910						
	Elite Interiors Inc Drywall, Resilient Flooring & Base	39	20%	0	0%	0	0%	0	0%	0	0%	0	0%	39	20%	155	80%	194						
	Fine Painting & Decorating Company Inc Painting & Instrumentation	26,573	72%	0	0%	0	0%	8	0%	444	1%	0	0%	27,025	73%	10,014	27%	37,039						
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	1,684	18,175	12%	134,733	88%	152,908						
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	48,750	26%	137,487	74%	186,237						
	Fresh Meadow HVAC Systems	224	65%	0	0%	0	0%	0	0%	0	0%	0	0%	224	65%	122	35%	346						
	Hi Tech Data Raised Access Flooring	290	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	1,317	43%	1,726	57%	3,043						
	Island Acoustics Acoustics	57,987	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	70,993	64%	40,628	36%	111,621						
	Jantile Inc Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876						
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	1,360	55%	1,126	45%	2,485						
	Morill Brown Corp Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622						
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	55,820	65%	29,456	35%	85,275						
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429						
	Otis Elevators Elevators	6,197	30%	0	0%	0	0%	0	0%	0	0%	0	0%	6,197	30%	14,701	70%	20,898						
	Platinum Terrazzo Inc Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	10,860	56%	8,666	44%	19,526						
	Rael Automatic Sprinkler Dewatering	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	1,197	3%	43,434	97%	44,631						
	RCC Concrete Corp Above Grade Concrete	22,632	46%	107	0%	73	0%	243	0%	542	1%	0	0%	23,596	48%	25,585	52%	49,181						
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	9,678	20%	39,694	80%	49,372						
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515						
	Universal Builders Supply Host	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747						
	Walters LLC Metal Stairs	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	27,614	60%	18,246	40%	45,860						
	WDF Piping/Sheetmetal	71,227	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	864	81,074	38%	132,416	62%	213,489						
<b>Total Hours</b>		<b>499,639</b>		<b>6,303</b>		<b>10,389</b>		<b>16,620</b>		<b>47,200</b>		<b>1,225</b>	<b>8,280</b>	<b>589,655</b>		<b>968,364</b>		<b>1,558,019</b>		<b>1,150</b>		<b>1,571</b>		<b>2,721</b>
<b>Overall % of Total</b>		<b>32%</b>		<b>0%</b>		<b>1%</b>		<b>1%</b>		<b>3%</b>		<b>0%</b>	<b>1%</b>	<b>38%</b>		<b>62%</b>		<b>100%</b>		<b>42%</b>		<b>58%</b>		<b>100%</b>

\* Denotes active contractors  
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2011	In Progress
B&G Electric	3/27/2014	In Progress
Cardoza Plumbing Corp	2/27/2013	In Progress
Champion Metal and Glass	11/11/2015	In Progress
Cives Corp	6/26/2013	In Progress
Creative Construction Services	4/21/2013	In Progress
Eagle One Roofing Contractors Inc	4/30/2013	In Progress
Elite Interiors Inc	6/9/2017	In Progress
Fine Painting & Decorating Company Inc	8/12/2013	In Progress
Five Star Electrical	3/7/2013	In Progress
Forest Electric	7/18/2013	In Progress
Fresh Meadow	5/2/2017	In Progress
Hi Tech Data	7/12/2015	In Progress
Island Acoustics	9/12/2013	In Progress
Jantile Inc	2/6/2011	In Progress
Metropolitan Enterprises	3/11/2013	In Progress
Morill Brown Corp	8/1/2013	In Progress
Navillus Contracting	9/25/2013	In Progress
Nets That Work	9/1/2011	In Progress
Otis Elevators	9/6/2013	In Progress
Platinum Terrazzo Inc	2/26/2015	In Progress
Rael Automatic Sprinkler	5/1/2013	In Progress
RCC Concrete Corp	1/30/2013	In Progress
Siemens	4/3/2014	In Progress
Unifor	9/30/2015	In Progress
Universal Builders Supply	4/26/2013	In Progress
Walters LLC	5/12/2013	In Progress
WDF	7/24/2013	In Progress

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor										Total MWL			Non-MWL			Total Hours			Headcount					
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#				
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	48	18%	139	52%	0	0%	0	0%	0	0%	0	0%	0	0%	187	71%	78	29%	265	4	67%	2	33%	6
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	22	100%	22	0	0%	3	100%	3
	B&G Electric Electrical	120	14%	0	0%	0	0%	0	0%	264	31%	0	0%	0	0%	384	45%	469	55%	853	2	40%	3	60%	5
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	300	100%	300	0	0%	2	100%	2
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	71	100%	71	0	0%	6	100%	6
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	40	14%	0	0%	0	0%	0	0%	117	41%	0	0%	0	0%	157	55%	128	45%	285	5	71%	2	29%	7
	Elite Interiors Inc Drywall, Resilient Flooring & Base	39	20%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	39	20%	155	80%	194	1	20%	4	80%	5
	Fine Painting & Decorating Company Inc Painting & Instrumentation	847	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	847	96%	36	4%	883	8	89%	1	11%	9
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	302	100%	302	0	0%	2	100%	2
	Forest Electric Electrical	168	14%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	168	14%	1,012	86%	1,180	1	14%	6	86%	7
	Fresh Meadow HVAC Systems	224	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	224	65%	122	35%	346	3	43%	4	57%	7
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Island Acoustics Acoustics	152	44%	0	0%	0	0%	0	0%	64	18%	0	0%	0	0%	216	62%	131	38%	347	4	67%	2	33%	6
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	320	34%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	320	34%	627	66%	947	4	36%	7	64%	11
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	2	100%	2
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	48	100%	48	0	0%	2	100%	2
<b>Total Hours</b>		<b>1,958</b>		<b>139</b>		<b>0</b>		<b>0</b>		<b>445</b>		<b>0</b>		<b>0</b>		<b>2,542</b>		<b>3,509</b>		<b>6,051</b>	<b>32</b>		<b>48</b>		<b>80</b>
<b>Overall % of Total</b>		<b>32%</b>		<b>2%</b>		<b>0%</b>		<b>0%</b>		<b>7%</b>		<b>0%</b>		<b>0%</b>		<b>42%</b>		<b>58%</b>		<b>100%</b>	<b>40%</b>		<b>60%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# EPA Clean Diesel Project





# Open Space

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Open Space
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	7/10/2013
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 17,701

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 17,701	\$ 17,701
MWL Direct Spend Total	\$ -	\$ 16,937	\$ 16,937
Non-MWL Direct Spend Total	\$ -	\$ 764	\$ 764
MWL % of Total	0%	96%	96%

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b> Columbia University	<b>Project:</b> Open Space
<b>Address:</b> 410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b> 06/30/2017	<b>Project Start:</b> 7/10/2013 <b>Project End:</b> In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 12,793,259

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 1,047,159	\$ 12,793,259	\$ 12,793,259

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Direct Spend Grand Total	\$ 1,047,159	\$ 12,793,259	\$ 12,793,259
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 1,047,159	\$ 12,793,259	\$ 12,793,259
MWL % of Total	0%	0%	0%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Open Space
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	7/10/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 12,793,259	\$ 12,793,259

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<b>MWL:</b>								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,231	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 1,821	\$ 1,821	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 145	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 63	\$ 57	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 149	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 14,233	\$ 11,204	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 10,820	\$ 10,820	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,093	\$ 60,093	
<b>NON:</b>								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,060,546	\$ 626,122	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,128,219	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 2,731	\$ 2,731	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 626	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,201,479	\$ 6,449,202	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 1,976	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 979,212	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 845	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,389,735	\$ 948,510	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,394	
					<b>Tier II Grand Total</b>	<b>\$ 1,007,250</b>	<b>\$ 13,180,909</b>	<b>\$ 10,494,309</b>
					<b>MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 204,852</b>	<b>\$ 201,603</b>
					<b>Non-MWL Tier II Total</b>	<b>\$ 1,007,250</b>	<b>\$ 12,976,057</b>	<b>\$ 10,292,706</b>
					<b>MWL % of Tier II</b>	<b>0%</b>	<b>2%</b>	<b>2%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Open Space
<b>Company Name:</b>	Intricate Construction	<b>Contract:</b>	
<b>Trade:</b>	Site Work	<b>Telephone:</b>	914-769-1200
<b>Address:</b>	450 Commerce St, Hawthorne, NY 10532	<b>Project Start:</b>	7/10/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,201,479	\$ 6,449,202

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 160,000	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 50,000	\$ 32,430
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 750,000	\$ 375,300
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 205,000	\$ 111,181
Casa Redimix	L	No	Concrete	Yes	\$ 200,000	\$ 212,541	\$ 212,541
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 233,000	\$ 101,738
<b>Tier III Grand Total</b>					\$ 1,525,000	\$ 1,629,666	\$ 1,012,112
<b>MWL Tier III Total</b>					\$ 1,525,000	\$ 1,629,666	\$ 1,012,112
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					20%	20%	16%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier II	Intricate Construction	14,366	50%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	14,646	51%	13,852	49%	28,498	66	48%	71	52%	137
	Sitework																								
	MFM Contracting Corp	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	10	43%	13	57%	23
	Utilities																								
	Steven Dubner	108	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	108	100%	0	0%	108	6	100%	0	0%	6
	Lawns & Planting																								
<b>Total Hours</b>		<b>16,669</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1%</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>16,949</b>	<b>52%</b>	<b>15,351</b>	<b>48%</b>	<b>32,300</b>	<b>82</b>	<b>49%</b>	<b>84</b>	<b>51%</b>	<b>166</b>
<b>Overall % of Total</b>		<b>52%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>0%</b>	<b>1%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>52%</b>	<b>48%</b>	<b>100%</b>	<b>100%</b>	<b>49%</b>	<b>51%</b>	<b>100%</b>	<b>49%</b>	<b>51%</b>	<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	In Progress
MFM Contraction Corp	2/4/2010	In Progress
Steven Dubner	8/2/2016	In Progress

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
* Tier II	Intricate Construction	991	39%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	991	39%	1,546	61%	2,537	14	40%	21	60%	35	
	Sitework																									
* Tier II	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Utilities																									
* Tier II	Steven Dubner	72	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	72	100%	0	0%	72	4	100%	0	0%	4	
	Lawns & Planting																									
<b>Total Hours</b>		<b>1,063</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>1,063</b>		<b>1,546</b>		<b>2,609</b>	<b>18</b>		<b>21</b>		<b>39</b>	
<b>Overall % of Total</b>		<b>41%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>41%</b>		<b>59%</b>		<b>100%</b>	<b>46%</b>		<b>54%</b>		<b>100%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount



# Lenfest

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Lenfest
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b> 12/1/2013 <b>Project End:</b> In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 404,408

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,435	\$ 59,435
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
<b>NON:</b>							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,263	\$ 1,263
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 69,293	\$ 69,293
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 1,250	\$ 1,250

**If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan**

Direct Spend Grand Total	\$ -	\$ 404,408	\$ 404,408
MWL Direct Spend Total	\$ -	\$ 130,118	\$ 130,118
Non-MWL Direct Spend Total	\$ -	\$ 274,290	\$ 274,290
MWL % of Total	0%	32%	32%

Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 65,004,683

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 193,000	\$ 164,152
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 163,900	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 342,361
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 13,934
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,508	\$ 95,119
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 241,806	\$ 238,098
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 847
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 332
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 691,526	\$ 579,767
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 342,033
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,137,435	\$ 1,022,309
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 313,864	\$ 283,169
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 8,820	\$ 5,587
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 1,004,026	\$ 709,120
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,167,328	\$ 1,167,328
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 662,950
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,822,422	\$ 1,676,314
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 45,780	\$ 33,615
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 10,682,265	\$ 10,434,393
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 427,481	\$ 369,589
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 80,750
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,327,901	\$ 11,326,902
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 429,830	\$ 366,729
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 276,329	\$ 163,172
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 362,708	\$ 357,148
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 65,004,683

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 3,653
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 275,400
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,250
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,451,251
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 155,841
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 3,992
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 82,783
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 259,000	\$ 168,832
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,522,431	\$ 1,170,436
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 715,249	\$ 515,775
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,155,797	\$ 1,078,466
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 165,550
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 1,984,996	\$ 1,785,141
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 722,925	\$ 686,987
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 3,758
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 4,936
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 10,486,799	\$ 9,606,806
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 190,386
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 38,460
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 161,678	\$ 153,594
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,220,000	\$ 4,879,291

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Tier II Grand Total</b>	\$ -	\$ 58,916,444	\$ 55,160,130
<b>MWL Tier II Total</b>	\$ -	\$ 9,110,692	\$ 8,256,113
<b>Non-MWL Tier II Total</b>	\$ -	\$ 49,805,752	\$ 46,904,017
<b>MWL % of Tier II</b>	<b>0%</b>	<b>11%</b>	<b>13%</b>

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>CM Name:</b>	Lend Lease			
<b>Company Name:</b>	Cives Corp	<b>Project:</b>	Lenfest	
<b>Trade:</b>	Structural Steel	<b>Contract:</b>		
<b>Address:</b>	8 Church Street, Gouverneur, NY 13642	<b>Telephone:</b>	315-287-2200	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	12/1/2013	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,327,901	\$ 11,326,902

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 387,460	\$ 140,709	\$ 140,709
	MWL Tier III Total	\$ 387,460	\$ 140,709	\$ 140,709
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	3%	1%	1%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	RCC Concrete Corp	<b>Contract:</b>	
<b>Trade:</b>	Concrete Construction	<b>Telephone:</b>	516-279-6787
<b>Address:</b>	74 State Street - 2nd Floor Westbury, NY 11590	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 1,984,996	\$ 1,785,141

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 76,100	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,578	\$ 34,116
<b>Tier III Grand Total</b>					\$ 223,600	\$ 275,847	\$ 267,775
<b>MWL Tier III Total</b>					\$ 193,600	\$ 241,269	\$ 233,659
<b>Non-MWL Tier III Total</b>					\$ 30,000	\$ 34,578	\$ 34,116
<b>MWL % of Tier II</b>					11%	12%	13%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

**CM Name:** Lend Lease  
**Company Name:** Giachetti Plumbing  
**Trade:** Plumbing  
**Address:** 58 Tiemann Place New York, NY 10027  
**As of Date:** 06/30/2017

**Project:** Lenfest  
**Contract:**  
**Telephone:** 646-532-3696  
**Project Start:** 12/1/2013  
**Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,137,435	\$ 1,022,309

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 19,160
<b>Tier III Grand Total</b>					\$ 43,400	\$ 43,400	\$ 19,160
<b>MWL Tier III Total</b>					\$ 43,400	\$ 43,400	\$ 19,160
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					4%	4%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	PGS Millwork Inc	<b>Contract:</b>	
<b>Trade:</b>	Architectural Millwork	<b>Telephone:</b>	518-828-2608
<b>Address:</b>	32 Hickory Lane, Hudson, NY 12534	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,155,797	\$ 1,078,466

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 141,000	\$ 111,000
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810
Solid Surface Craftsman	NON	No	Corian Countertops	Yes	\$ 13,000	\$ 34,700	\$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,750	\$ 6,750
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 71,077	\$ 71,077
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 372,350	\$ 363,170	\$ 333,170
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 372,350	\$ 363,170	\$ 333,170
MWL % of Tier II	0%	0%	0%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Contract:</b>	
<b>Trade:</b>	Architectual Ornamental Metal & Glass	<b>Telephone:</b>	631-254-2560
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 563,405	\$ 496,263

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ 153	\$ 153	\$ 153
	<b>MWL Tier III Total</b>	\$ 153	\$ 153	\$ 153
	<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
	<b>MWL % of Tier III</b>	0%	0%	0%

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	Woodworks Construction Co Inc	<b>Contract:</b>	
<b>Trade:</b>	Carpentry / Drywall	<b>Telephone:</b>	212-888-7311
<b>Address:</b>	322 8th Ave, Suite 701 New York, NY 10001	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,220,000	\$ 5,220,000	\$ 4,879,291

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 292,893	\$ 292,224
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation Metal Studs	Yes	\$ 1,000,000	\$ 1,000,000	\$ 479,311
<b>Tier III Grand Total</b>					\$ 1,274,000	\$ 1,292,893	\$ 771,535
<b>MWL Tier III Total</b>					\$ 1,274,000	\$ 1,292,893	\$ 771,535
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					24%	25%	16%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	LVC Interiors Inc	<b>Project:</b>	Lenfest
<b>Trade:</b>	Window Treatment / Blinds	<b>Contract:</b>	
<b>Address:</b>	345 Harrison Avenue, Garfield NJ 07026	<b>Telephone:</b>	201-525-0222
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 259,000	\$ 259,000	\$ 168,832

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 14,728
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
<b>Tier III Grand Total</b>					\$ 181,808	\$ 181,808	\$ 17,609
<b>MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>					\$ 181,808	\$ 181,808	\$ 17,609
<b>MWL % of Tier II</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount									
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
Tier II	ASR Electric Electrical	20,316	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,473	32%	46,567	68%	68,040	26	34%	51	66%	77
	Champion Metal Glass & Glazing, Snorkel, Millwork	76	10%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	76	10%	662	90%	738	2	18%	9	82%	11
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	37,437	23	26%	66	74%	89
	Commodore Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	688	52%	635	48%	1,323	5	56%	4	44%	9
	Creative Construction Services Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	1,695	60%	1,123	40%	2,818	16	89%	2	11%	18
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	755	57%	569	43%	1,324	15	65%	8	35%	23
	Fine Painting & Decorating Company Inc Painting & Instrumentation	3,953	70%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	4,167	74%	1,453	26%	5,620	22	79%	6	21%	28
	Giachetti Plumbing & Heating Corp. Plumbing	1,560	19%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,648	21%	6,382	79%	8,030	6	21%	23	79%	29
	Metropolitan Enterprises Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	57%	1,017	43%	2,345	37	76%	12	24%	49
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	394	3	30%	7	70%	10
	Otis Elevators Elevators	2,305	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,305	28%	6,065	72%	8,370	4	16%	21	84%	25
	PAL Environmental Spray Fireproofing	772	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	796	40%	1,198	60%	1,994	11	44%	14	56%	25
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	510	4	57%	3	43%	7
	RCC Concrete Corp Above Grade Concrete	3,536	45%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	3,584	46%	4,275	54%	7,859	36	31%	79	69%	115
	Re:Source New Jersey Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	622	29%	1,487	71%	2,109	4	27%	11	73%	15
	Sirina Fire Protection Corp Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	3,800	7	30%	16	70%	23
	Trystate Burns Mechanical HVAC Systems	6,224	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	6,664	16%	34,814	84%	41,478	26	30%	62	70%	88
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	972	3	100%	0	0%	3
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	85%	1,352	15%	8,803	20	63%	12	38%	32
	Woodworks Construction Drywall	25,333	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	28,383	79%	7,448	21%	35,830	30	71%	12	29%	42
<b>Total Hours</b>		<b>86,647</b>		<b>1,418</b>		<b>1,352</b>		<b>2,235</b>		<b>4,537</b>		<b>0</b>		<b>126</b>		<b>96,314</b>		<b>143,477</b>		<b>239,791</b>	<b>300</b>		<b>418</b>		<b>718</b>
<b>Overall % of Total</b>		<b>36%</b>		<b>1%</b>		<b>1%</b>		<b>1%</b>		<b>2%</b>		<b>0%</b>		<b>0%</b>		<b>40%</b>		<b>60%</b>		<b>100%</b>	<b>42%</b>		<b>58%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electric	6/24/2015	In Progress
Champion Metal	12/7/2016	In Progress
Cives	5/2/2014	In Progress
Commodore	2/2/2016	In Progress
Creative Construction Services	10/11/2014	In Progress
Eagle Scaffolding	5/30/2016	In Progress
Fine Painting & Decorating Company Inc	6/7/2015	In Progress
Giachetti Plumbing & Heating Corp.	12/23/2014	In Progress
Metropolitan Enterprises	7/20/2014	In Progress
Nets That Work	10/14/2014	In Progress
Otis Elevators	8/28/2015	In Progress
PAL Environmental	1/18/2015	In Progress
Platinum Terrazzo, Inc.	9/3/2016	In Progress
RCC Concrete Corp	9/2/2014	In Progress
Re:Source New Jersey	8/28/2016	In Progress
Sirina Fire Protection Corp	8/19/2014	In Progress
Trystate Burns Mechanical	6/2/2015	In Progress
United Drilling	4/3/2014	In Progress
Westchester Metal Works	7/25/2014	In Progress
Woodworks Construction	5/19/2015	In Progress

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL		Total Hours	Total MWL	Non-MWL		Total		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	
* Tier II	<b>ASR Electric</b> Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	381	0	0%	6	100%	6
*	<b>Champion Metal</b> Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	32	0	0%	1	100%	1
*	<b>Cives</b> Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Commodore</b> Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Creative Construction Services</b> Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Eagle Scaffolding</b> Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Fine Painting &amp; Decorating Company Inc</b> Painting & Instrumentation	617	78%	0	0%	0	0%	32	4%	0	0%	0	0%	649	82%	140	18%	789	8	89%	1	11%	9		
*	<b>Giachetti Plumbing &amp; Heating Corp.</b> Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Metropolitan Enterprises</b> Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Nets That Work</b> Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Otis Elevators</b> Elevators	39	39%	0	0%	0	0%	0	0%	0	0%	0	0%	39	39%	62	61%	101	1	25%	3	75%	4		
*	<b>PAL Environmental</b> Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Platinum Terrazzo, Inc.</b> Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>RCC Concrete Corp</b> Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Re:Source New Jersey</b> Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Sirina Fire Protection Corp</b> Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Trystate Burns Mechanical</b> HVAC Systems	16	11%	0	0%	0	0%	40	28%	0	0%	0	0%	56	39%	89	61%	145	3	50%	3	50%	6		
*	<b>United Drilling</b> Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Westchester Metal Works</b> Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	<b>Woodworks Construction</b> Drywall	384	67%	0	0%	0	0%	0	0%	0	0%	0	0%	384	67%	190	33%	574	3	75%	1	25%	4		
<b>Total Hours</b>		<b>1,056</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>72</b>		<b>0</b>		<b>0</b>		<b>1,128</b>		<b>894</b>		<b>2,022</b>	<b>15</b>		<b>15</b>		<b>30</b>
<b>Overall % of Total</b>		<b>52%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>4%</b>		<b>0%</b>		<b>56%</b>		<b>44%</b>		<b>100%</b>		<b>50%</b>		<b>50%</b>		<b>100%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# University Forum





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

**Owner Name:** Columbia University **Project:** University Forum  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:**  
**As of Date:** 06/30/2017 **Project Start:** 12/1/2015 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 21,877,324

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction Management	Yes	\$ 69,564,624	\$ 69,564,624	\$ 21,877,324
<b>Direct Spend Grand Total</b>					\$ 69,564,624	\$ 69,564,624	\$ 21,877,324
<b>MWL Direct Spend Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>					\$ 69,564,624	\$ 69,564,624	\$ 21,877,324
<b>MWL % of Total</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Skanska	<b>Project:</b>	University Forum
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	659 West 131st Street, New York, NY 10027	<b>Telephone:</b>	347-918-7871
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	12/1/2015
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 69,564,624	\$ 21,877,324

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 7,109,178	\$ 301,860
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ -	\$ 1,200,000	\$ 11,700
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 11,717	\$ 10,377
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 4,309	\$ 4,309
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 100,563	\$ 100,563
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ -	\$ 1,162,300	\$ 55,823
Pestrol Inc	ML	No	Exterminator	Yes	\$ -	\$ 2,800	\$ 2,800
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,079	\$ 2,079
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 78,057	\$ 78,057
<b>NON:</b>							
Barrett Inc	NON	No	Roofing	Yes	\$ -	\$ 1,200,000	\$ 15,590
Betons Prefabriques du lac	NON	No	Architectural Precast	Yes	\$ -	\$ 3,065,000	\$ 1,089,904
Delphi Plumbing	NON	No	Plumbing	Yes	\$ -	\$ 8,000	\$ 8,000
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ -	\$ 161,000	\$ 7,151
Orange County Iron Works	NON	No	Structural Steel	Yes	\$ -	\$ 6,607,183	\$ 5,065,762
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ -	\$ 9,725,097	\$ 8,277,437
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ -	\$ 1,038,000	\$ 26,390
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ -	\$ 1,129,413	\$ 17,550

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

<b>Tier II Grand Total</b>	<b>\$ 7,109,178</b>	<b>\$ 32,604,696</b>	<b>\$ 15,075,352</b>
<b>MWL Tier II Total</b>	<b>\$ 7,109,178</b>	<b>\$ 9,671,003</b>	<b>\$ 567,568</b>
<b>Non-MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 22,933,693</b>	<b>\$ 14,507,784</b>
<b>MWL % of Tier II</b>	<b>10%</b>	<b>14%</b>	<b>3%</b>

Date: 06/30/2017





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Skanska	<b>Project:</b>	University Forum
<b>Company Name:</b>	Orange County Iron Works	<b>Contract:</b>	
<b>Trade:</b>	Structural Steel	<b>Telephone:</b>	845-769-3000
<b>Address:</b>	36 Maybrook Road, Montgomery, NY 12549	<b>Project Start:</b>	12/1/2015
<b>As of Date:</b>	06/30/2017	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,607,183	\$ 5,065,762

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 230,000	\$ 206,967
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 110,000	\$ 98,050
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 20,000	\$ 17,941
NON:							
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 1,641,300	\$ 1,436,991
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 30,000	\$ 15,750
<b>Tier III Grand Total</b>					<b>\$ 1,186,000</b>	<b>\$ 2,031,300</b>	<b>\$ 1,775,699</b>
<b>MWL Tier III Total</b>					<b>\$ 249,000</b>	<b>\$ 360,000</b>	<b>\$ 322,958</b>
<b>Non-MWL Tier III Total</b>					<b>\$ 937,000</b>	<b>\$ 1,671,300</b>	<b>\$ 1,452,741</b>
<b>MWL % of Tier III</b>					<b>6%</b>	<b>5%</b>	<b>6%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017

GC/CM:	Skanska
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#		
* Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	3,388	88%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,388	88%	483	12%	3,871	15	79%	4	21%	19
*	Ashlar Construction LLC Masonry	517	35%	0	0%	0	0%	187	13%	0	0%	0	0%	0	0%	704	48%	775	52%	1,479	12	57%	9	43%	21
*	Barrett Roofing	138	66%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	138	66%	70	34%	208	10	67%	5	33%	15
*	Eddington Security Inc Security	5,963	77%	0	0%	0	0%	0	0%	1,765	23%	0	0%	0	0%	7,728	100%	0	0%	7,728	19	100%	0	0%	19
*	Giachetti Plumbing & Heating Corp Plumbing	236	28%	0	0%	0	0%	116	14%	0	0%	0	0%	0	0%	352	42%	477	58%	829	3	19%	13	81%	16
*	Orange County Ironworks, LLC Structural Steel	6,972	49%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,155	50%	7,041	50%	14,196	20	34%	38	66%	58
*	Ruttura & Sons Excavation/Foundation	15,767	53%	163	1%	0	0%	0	0%	304	1%	0	0%	0	0%	16,234	54%	13,777	46%	30,010	103	45%	127	55%	230
*	Transcontinental Contracting Inc Misc Metals	32	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	32	100%	0	0%	32	2	100%	0	0%	2
<b>Total Hours</b>		<b>33,013</b>		<b>163</b>		<b>0</b>		<b>299</b>		<b>2,256</b>		<b>0</b>		<b>0</b>		<b>35,730</b>		<b>22,623</b>		<b>58,353</b>	<b>184</b>		<b>196</b>		<b>380</b>
<b>Overall % of Total</b>		<b>57%</b>		<b>0%</b>		<b>0%</b>		<b>1%</b>		<b>4%</b>		<b>0%</b>		<b>0%</b>		<b>61%</b>		<b>39%</b>		<b>100%</b>	<b>48%</b>		<b>52%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	In Progress
Ashlar Construction LLC	5/23/2017	In Progress
Barrett	1/8/2017	In Progress
Eddington Security Inc	8/17/2016	In Progress
Giachetti Plumbing & Heating Corp	11/22/2016	In Progress
Orange County Ironworks, LLC	1/6/2017	In Progress
Ruttura & Sons	1/4/2016	In Progress
Transcontinental Contracting Inc	5/21/2017	In Progress

GC/CM:	Skanska
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	
* Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	2,284	83%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,284	83%	483	17%	2,767	10	71%	4	29%	14
*	Ashlar Construction LLC Masonry	517	35%	0	0%	0	0%	0	0%	187	13%	0	0%	0	0%	704	48%	775	52%	1,479	12	57%	9	43%	21
*	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Eddington Security Inc Security	1,656	76%	0	0%	0	0%	0	0%	528	24%	0	0%	0	0%	2,184	100%	0	0%	2,184	9	100%	0	0%	9
*	Giachetti Plumbing & Heating Corp Plumbing	188	47%	0	0%	0	0%	116	29%	0	0%	0	0%	0	0%	304	76%	94	24%	398	3	38%	5	63%	8
*	Orange County Ironworks, LLC Structural Steel	3,332	50%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	3,448	52%	3,210	48%	6,658	18	40%	27	60%	45
*	Ruttura & Sons Excavation/Foundation	1,934	58%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,934	58%	1,377	42%	3,310	28	43%	37	57%	65
*	Transcontinental Contracting Inc Misc Metals	32	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	32	100%	0	0%	32	2	100%	0	0%	2
<b>Total Hours</b>		<b>9,943</b>		<b>0</b>		<b>0</b>		<b>232</b>		<b>715</b>		<b>0</b>		<b>0</b>		<b>10,890</b>		<b>5,939</b>		<b>16,828</b>	<b>82</b>		<b>82</b>		<b>164</b>
<b>Overall % of Total</b>		<b>59%</b>		<b>0%</b>		<b>0%</b>		<b>1%</b>		<b>4%</b>		<b>0%</b>		<b>0%</b>		<b>65%</b>		<b>35%</b>		<b>100%</b>	<b>50%</b>		<b>50%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount



# Business School Below Grade

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b> Columbia University	<b>Project:</b> Business School Below Grade
<b>Address:</b> 410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b> 06/30/2017	<b>Project Start:</b> 10/1/2016
	<b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 45,251

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 814	\$ 814
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 2,105	\$ 2,105
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 22,241	\$ 22,241
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,494	\$ 1,494
NON:							
Action Carting Environmental Servc	NON	No	Waste Management	Yes	\$ -	\$ 86	\$ 86
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 17,719	\$ 17,719

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	\$ -	\$ 45,251	\$ 45,251
<b>MWL Direct Spend Total</b>	\$ -	\$ 27,142	\$ 27,142
<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 18,109	\$ 18,109
<b>MWL % of Total</b>	<b>0%</b>	<b>60%</b>	<b>60%</b>

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Business School Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	10/1/2016
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 60,623,700	\$ 47,299,119

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 47,299,119	\$ 47,299,119
<b>Direct Spend Grand Total</b>					\$ -	\$ 47,299,119	\$ 47,299,119
<b>MWL Direct Spend Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>					\$ -	\$ 47,299,119	\$ 47,299,119
<b>MWL % of Total</b>					<b>0%</b>	<b>0%</b>	<b>0%</b>

Date: 06/30/2017

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Business School Below Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	06/30/2017	<b>Project Start:</b>	10/1/2016
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 60,623,700	\$ 47,299,119

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Street Structures	Yes	\$ -	\$ 63,495,978	\$ 45,923,256
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 51,963	\$ 51,963
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 100,666	\$ 100,666
Tier II Grand Total					\$ -	\$ 63,648,607	\$ 46,075,885
MWL Tier II Total					\$ -	\$ 63,648,607	\$ 46,075,885
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	105%	97%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 06/30/2017



GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## Business School Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M		W		L		MW		ML		WL		MWL		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	Total MWL	% <sup>1</sup>	Non-MWL	% <sup>1</sup>	Total
Tier II	Civetta Cousins JV Street Structures	17,679	33%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17,695	33%	35,406	67%	53,100	39	30%	91	70%	130
<b>Total Hours</b>		<b>17,679</b>		<b>16</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>17,695</b>		<b>35,406</b>		<b>53,100</b>	<b>39</b>		<b>91</b>		<b>130</b>
<b>Overall % of Total</b>		<b>33%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>33%</b>		<b>67%</b>		<b>100%</b>	<b>30%</b>		<b>70%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Civetta Cousins JV	1/7/2017	In Progress

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Business School Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Hrs		Hrs		Hrs		#		#		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier II	Civetta Cousins JV Street Structures	9,620	34%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,636	35%	18,278	65%	27,914		34	32%	73	68%	107
<b>Total Hours</b>		<b>9,620</b>		<b>16</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>9,636</b>		<b>18,278</b>		<b>27,914</b>		<b>34</b>		<b>73</b>		<b>107</b>
<b>Overall % of Total</b>		<b>34%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>35%</b>		<b>65%</b>		<b>100%</b>		<b>32%</b>		<b>68%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Shared Services



GC/CM:	Lend Lease
Date Range:	8/1/2008 - 06/30/2017
As of :	09/16/2017

## Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Hrs		Hrs		Hrs		#		#		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#
* Tier I (Direct)	Lend Lease US Construction LMB Construction Management	91,470	32%	2,276	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	179,579	63%	106,326	37%	285,904		133	42%	181	58%	314
* Tier II	Johnson Security Inc Security	113,852	59%	0	0%	1,976	1%	23,928	12%	42,553	22%	0	0%	7,162	4%	189,472	98%	2,891	2%	192,363		243	97%	8	3%	251
*	Eddington Security Inc Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		167	99%	1	1%	168
<b>Total Hours</b>		<b>316,001</b>		<b>2,276</b>		<b>15,972</b>		<b>44,188</b>		<b>126,930</b>		<b>0</b>		<b>9,699</b>		<b>515,066</b>		<b>109,225</b>		<b>624,291</b>		<b>543</b>		<b>190</b>		<b>733</b>
<b>Overall % of Total</b>		<b>51%</b>		<b>0%</b>		<b>3%</b>		<b>7%</b>		<b>20%</b>		<b>0%</b>		<b>2%</b>		<b>83%</b>		<b>17%</b>		<b>100%</b>		<b>74%</b>		<b>26%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	In Progress
Eddington Security Inc	2/4/2010	In Progress

GC/CM:	Lend Lease
Date Range:	04/01/2017 - 06/30/2017
As of :	09/16/2017

## Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Hrs		Hrs		Hrs		#		#		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#
* Tier I (Direct)	Lend Lease US Construction LMB Construction Management	368	23%	116	7%	0	0%	165	10%	112	7%	0	0%	0	0%	761	48%	815	52%	1,576		6	50%	6	50%	12
* Tier II	Johnson Security Inc Security	1,484	55%	0	0%	0	0%	288	11%	674	25%	0	0%	0	0%	2,521	94%	167	6%	2,688		21	91%	2	9%	23
*	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0
<b>Total Hours</b>		<b>1,852</b>		<b>116</b>		<b>0</b>		<b>452</b>		<b>786</b>		<b>0</b>		<b>76</b>		<b>3,282</b>		<b>982</b>		<b>4,264</b>		<b>27</b>		<b>8</b>		<b>35</b>
<b>Overall % of Total</b>		<b>43%</b>		<b>3%</b>		<b>0%</b>		<b>11%</b>		<b>18%</b>		<b>0%</b>		<b>2%</b>		<b>77%</b>		<b>23%</b>		<b>100%</b>		<b>77%</b>		<b>23%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount