December 30, 2022

[redacted]
Columbia University - Facilities and Operations Department
[redacted]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [redacted]

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease'), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

Steven H. Sommer
Executive General Manager, Construction
President

Lend Lease (US) Construction LMB Inc.
200 Park Avenue, 9th Floor, New York, NY 10166 www.lendlease.com
T 212 592 6800 F 212 592 6988

Turner

Turner Construction Company
375 Hudson Street, 6'° Floor
New York, NY 10014

January 5th, 2023

[redacted]
Columbia University - Facilities and Operations Department
[redacted]
New York, NY 10027

RE: 3rd Quarter 2022 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [redacted],

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

January 10, 2023

[redacted]
New York, NY 10027

RE: Columbia University Manhattanville Large Square Project - Quarter ending September 30, 2022

Dear [redacted]

On behalf of Kelco Construction Inc., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of Kelco Construction, Inc.

Kelco Construction Inc. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women- owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Regards,

John Kelly - Principal

Kelco Construction, Inc.

EGM BUILDERS

January 11, 2023

[redacted]

Columbia University - Facilities and Operations Department
[redacted]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [redacted]

On behalf of EGM Munoz Construction LLC ("EGM"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

EGM also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to EGM's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which EGM submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. EGM distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

EGM additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to EGM's Contract with Columbia for MWL compliance reporting. EGM continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender, and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Michael Espinosa
President

326 HACKENSACK STREET, CARLSTADT NJ 07072
5 PENN PLAZA, NEW YORK, NY 10001

Non-Specialty Construction

Date: 9/30/2022

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 9/30/2022

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	5-10
Abatement & Demolition Project	9/1/2009	In Progress	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	In Progress	55-61
Lenfest	12/1/2013	In Progress	62-78
University Forum	12/1/2015	In Progress	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-161
Open Space Large Square	7/1/2020	In Progress	162-168
Shared Services	2/4/2010	In Progress	169-171

Manhattanville MWL Workforce and Spending Summary

Cumulative: Aug 1, 2008 to September 30, 2022

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend	Total L
	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	$
Utilities Improvement	$ -	0%	$ 21,944	0%	$ 28,894,115	86%	$ 585,271	2%	$ -	0%	$ -	0%	$ 597,070	2%	$ 30,098,400	89%	$ 3,683,259	11%	$ 33,781,659	$ 29,491,185
* Abatement & Demolition	$ 2,278,305	7%	$ 1,550,209	4%	$ 492,822	1%	$ 1,165,616	3%	$ 2,350	0%	$ 229,212	1%	$ 744,393	2%	$ 6,462,907	19%	$ 28,113,455	81%	$ 34,576,362	$ 1,468,777
* Jerome L. Greene Science Center	$ 49,264,524	11%	$ 45,718,084	11%	$ 12,815,780	3%	$ 2,669,497	1%	$ -	0%	$ 83,703	0%	$ 6,625,281	2%	$ 117,176,869	27%	$ 312,689,492	73%	$ 429,866,361	$ 19,524,764
EPA Clean Diesel	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ 613,907	100%	$ 613,907	$ -
Open Space	$ 916,725	5%	$ 577,140	3%	$ 340,627	2%	$ 54,195	0%	$ -	0%	$ -	0%	$ 121,951	1%	$ 2,010,638	12%	$ 14,933,857	88%	$ 16,944,495	$ 462,578
Lenfest	$ 3,217,912	4%	$ 6,226,230	9%	$ 1,624,680	2%	$ 249,862	0%	$ -	0%	$ 38,995	0%	$ 1,513,224	2%	$ 12,870,903	18%	$ 59,371,308	82%	$ 72,242,211	$ 3,176,899
* University Forum	$ 17,453,734	20%	$ 5,007,224	3100%	$ 2,613,970	3%	$ 1,246,502	1%	$ -	0%	$ 12,880	0%	$ 11,085	0%	$ 26,345,395	31%	$ 59,792,304	69%	$ 86,137,699	$ 2,637,935
* Phase 2 Below Grade	$ 14,412,104	7%	$ 7,798,529	4%	$ 92,668,058	48%	$ 207,329	0%	$ -	0%	$ 5,621	0%	$ 1,627,546	1%	$ 116,719,187	61%	$ 75,764,313	39%	$ 192,483,500	$ 94,301,225
* Columbia Business School	$ 67,595,276	14%	$ 63,385,713	13%	$ 4,184,787	1%	$ 173,539	0%	$ 310	0%	$ 1,333,345	0%	$ 2,709,600	1%	$ 139,382,570	28%	$ 357,772,413	72%	$ 497,154,983	$ 8,228,042
* Opem Space Large Square	$ 128,260	1%	$ 1,422,477	7%	$ 380,127	2%	$ 288,631	1%	$ -	0%	$ -	0%	$ -	0%	$ 2,219,495	10%	$ 19,567,861	90%	$ 21,787,356	$ 380,127
Total	$ 155,266,840		$ 131,707,550		$ 144,014,966		$ 6,640,442		$ 2,660		$ 1,703,756		$ 13,950,150		$ 453,286,364		$ 932,302,169		$ 1,385,588,533	$ 159,671,532
% of Total Spending[1]	11%		10%		10%		0%		0%		0%		1%		33%		67%		100%	12%

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
	$	$	$	$	$	$	$	$	$	$	$
Total	$154,769,017	$131,707,550	$144,014,966	$6,062,250	$2,660	$1,703,756	$7,970,034	$446,230,233	$750,524,396	$1,196,754,629	$153,691,416
% of Total Spending[1]	13%	11%	12%	1%	0%	0%	1%	37%	63%	100%	13%

1 Denotes percentages of the individual MWL designation to the total spending
* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	156	$ 228,172,819	50%	16%	19%
Local Firms	36	$ 143,643,716	32%	10%	12%
Firms With Other Certification	55	$ 74,475,441	16%	5%	6%
Total MWL	247	$ 446,291,976	98%	32%	37%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total L	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	Hrs	#	%[2]	#	%[2]	#
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239
* Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	396	65%	211	35%	607
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,145	41%	1,622	59%	2,767
EPA Clean Diesel *(No Workforce - Equipment Supplies)*	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	101	53%	88	47%	189
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	391	52%	362	48%	753
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534	4,943	583	42%	821	58%	1,404
* Columbia Business School	723,376	39%	14,439	1%	7,062	0%	35,562	2%	34,931	2%	2,133	0%	17,368	1%	834,870	45%	1,006,012	55%	1,840,882	61,494	1,663	50%	1,682	50%	3,345
Shared Services - Lend Lease US Construction LMB[3]	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	134	43%	181	57%	315
Shared Services - Johnson Security[3]	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	299	0%	10	0%	309
Shared Services - Eddington Security[3]	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	0%	1	0%	168
* Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317	512	131	85%	23	15%	154
Total Hours	2,088,400		32,599		35,475		119,420		256,504		3,358		40,190		2,575,946		2,741,296		5,317,242	335,527	5,373		5,633		11,006
% of Total Hours[2]	39%		1%		1%		2%		5%		0%		1%		48%		52%		100%	6%	49%		51%		100%

1 Denotes percentages of the individual MWL designation to the total spending
2 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
3 Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: July 1, 2022 to September 30, 2022

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend	Total L
	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	%[1]	$	$
Utilities Improvement	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
* Abatement & Demolition	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
* Jerome L. Greene Science Center	$ 4,882	14%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ 4,882	14%	$ 30,848	86%	$ 35,730	$ -
EPA Clean Diesel	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
* Open Space	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
Lenfest	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
* University Forum	$ -	0%	$ -	3100%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
* Phase 2 Below Grade	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	$ -
* Columbia Business School	$ 769,986	40%	$ 107,690	6%	$ 191,879	10%	$ -	0%	$ -	0%	$ -	0%	$ 2,330	0%	$ 1,071,885	56%	$ 850,582	44%	$ 1,922,467	$ 194,209
* Open Space Large Square	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ -	0%	$ 338,789	100%	$ 338,789	$ -
Total	$ 774,868		$ 107,690		$ 191,879		$ -		$ -		$ -		$ 2,330		$ 1,076,767		$ 1,220,219		$ 2,296,986	$ 194,209
% of Total Spending[1]	34%		5%		8%		0%		0%		0%		0%		47%		53%		100%	8%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total L	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	%[2]	Hrs	Hrs	#	%[2]	#	%[2]	#
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
EPA Clean Diesel *(No Workforce - Equipment Supplies)*	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Columbia Business School	1,231	94%	0	0%	0	0%	0	0%	16	1%	0	0%	0	0%	1,247	96%	56	4%	1,303	16	13	93%	1	7%	14
* Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	#DIV/0!	0	#DIV/0!	0
* Shared Services - Lend Lease US Construction LMB[3]	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Shared Services - Johnson Security[3]	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Shared Services - Eddington Security[3]	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
Total Hours	1,231		0		0		0		16		0		0		1,247		56		1,303	16	13		1		14
% of Total Hours[2]	94%		0%		0%		0%		1%		0%		0%		96%		4%		100%	1%	93%		7%		100%

1 Denotes percentages of the individual MWL designation to the total spending
2 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
3 Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/3/2008[1]	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 12,812	$ 14,402	$ 14,402

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Green Girl Printing and Messenger Inc	W	No	Printing	Yes	$ -	$ 13	$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	$ 12,812	$ 14,134	$ 14,134
NON:							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	$ -	$ 255	$ 255
				Direct Spend Grand Total	**$ 12,812**	**$ 14,402**	**$ 14,402**
				MWL Direct Spend Total	**$ 12,812**	**$ 14,147**	**$ 14,147**
				Non-MWL Direct Spend Total	**$ -**	**$ 255**	**$ 255**
				MWL % of Total	**100%**	**98%**	**98%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

[1] Billing begins on 8/1/2008

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Utilities Improvement
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2022 **Project Start:** 1/3/2008[1] **Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 26,364,500	$ 34,501,633	$ 33,767,257

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ 26,364,500	$ 34,501,633	$ 33,767,257
				Direct Spend Grand Total	**$ 26,364,500**	**$ 34,501,633**	**$ 33,767,257**
				MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				Non-MWL Direct Spend Total	**$ 26,364,500**	**$ 34,501,633**	**$ 33,767,257**
				MWL % of Total	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

[1] Billing begins on 8/1/2008

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	**Project:**	Utilities Improvement
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 1/3/2008[1]	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease	NON	No	Construction Management	$ 26,364,500	$ 34,501,633	$ 33,767,257

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	$ -	$ 7,079	$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	$ 21,931	$ 21,931	$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	$ 13,205,245	$ 14,912,282	$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	$ 13,150,000	$ 13,966,897	$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	$ -	$ 804	$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	$ -	$ 578,192	$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 385,484	$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 211,586	$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	$ 287,950	$ 287,950	$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	$ 434,950	$ 274,950	$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	$ 5,603	$ 5,603	$ 5,603
Tier II Grand Total					**$ 27,105,679**	**$ 30,652,758**	**$ 30,652,756**
MWL Tier II Total					**$ 26,377,176**	**$ 30,084,255**	**$ 30,084,253**
Non-MWL Tier II Total					**$ 728,503**	**$ 568,503**	**$ 568,503**
MWL % of Tier I					**100%**	**87%**	**89%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

[1] Billing begins on 8/1/2008

Date: 9/30/2022

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Utilities Improvement
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Bovis Lend Lease** Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	**3,494**	2	50%	2	50%	**4**
* Tier II	**MFM Contracting Corporation** Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	**35,942**	25	20%	97	80%	**122**
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	**54,725**	21	24%	67	76%	**88**
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	**1,304**	9	36%	16	64%	**25**
Total Hours		**15,126**		**203**		**0**		**0**		**8,053**		**0**		**0**		**23,382**		**72,083**		**95,465**	**57**		**182**		**239**
Overall % of Total		**16%**		**0%**		**0%**		**0%**		**8%**		**0%**		**0%**		**24%**		**76%**		**100%**	**24%**		**76%**		**100%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	**Lend Lease**
Date Range:	**7/1/2022 - 9/30/2022**
As of :	**12/29/2022**

Utilities Improvement
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease US Construction LMB** Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
* **Tier II**	**MFM Contracting Corp** Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 9/1/2009	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ -	$ 1,256,013	$ 1,256,013

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	$ -	$ 4,483	$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	$ -	$ 2,238	$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	$ -	$ 48,245	$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	$ -	$ 5,796	$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	$ -	$ 25,069	$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	$ -	$ 13,163	$ 13,163
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	$ -	$ 14,811	$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	$ -	$ 1,295	$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	$ -	$ 4,086	$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	$ -	$ 18,130	$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	$ -	$ 31,423	$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	$ -	$ 4,308	$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	$ -	$ 1,120	$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	$ -	$ 1,950	$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	$ -	$ 880,881	$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	$ -	$ 400	$ 400
G & K Services Co	NON	No	Uniforms	Yes	$ -	$ 344	$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	$ -	$ 46,640	$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	$ -	$ 74,935	$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	$ -	$ 45,750	$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	$ -	$ 7,800	$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	$ -	$ 14,177	$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	$ -	$ 8,554	$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	$ -	$ 415	$ 415
				Direct Spend Grand Total	**$ -**	**$ 1,256,013**	**$ 1,256,013**
				MWL Direct Spend Total	**$ -**	**$ 168,739**	**$ 168,739**
				Non-MWL Direct Spend Total	**$ -**	**$ 1,087,274**	**$ 1,087,274**
				MWL % of Total	**0%**	**13%**	**13%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 9/1/2009	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 4,491,955	$ 25,730,418	$ 25,270,164

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ 4,491,955	$ 25,730,418	$ 25,270,164
				Direct Spend Grand Total	**$ 4,491,955**	**$ 25,730,418**	**$ 25,270,164**
				MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				Non-MWL Direct Spend Total	**$ 4,491,955**	**$ 25,730,418**	**$ 25,270,164**
				MWL % of Total	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 9/1/2009	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 4,679,500	$ 8,050,185	$ 8,050,185

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Par Environmental Corporation	NON	No	Construction	Yes	$ -	$ 8,050,185	$ 8,050,185
Direct Spend Grand Total					$ -	$ 8,050,185	$ 8,050,185
MWL Direct Spend Total					$ -	$ -	$ -
Non-MWL Direct Spend Total					$ -	$ 8,050,185	$ 8,050,185
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M2**

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	**Project:** Abatement & Demolition	
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:** 212-939-9580	
As of Date:	9/30/2022	**Project Start:** 9/1/2009	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease	NON	No	Construction Management	$ 4,491,955	$ 25,730,418	$ 25,270,164

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Work Completed:							
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	$ -	$ 68,310	$ 68,310
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	$ 455,000	$ 432,900	$ 432,900
Eddington Security Inc	MW-ESD	No	Security	Yes	$ 137,063	$ 326,096	$ 326,096
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	$ -	$ 163,000	$ 163,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	$ -	$ 523,867	$ 523,867
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	$ 186,000	$ 189,719	$ 189,719
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 29,256	$ 29,256
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	$ -	$ 8,574	$ 8,574
NON:							
Work Completed:							
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	$ 879,000	$ 819,596	$ 819,596
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	$ 2,975,000	$ 2,975,000	$ 2,975,000
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	$ 875,000	$ 735,000	$ 735,000
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	$ -	$ 336,337	$ 336,337
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	$ 1,818,000	$ 1,818,183	$ 1,818,183
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	$ 7,100,000	$ 7,100,000	$ 7,100,000
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	$ -	$ 54,500	$ 54,500
Work In Progress:							
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	$ -	$ 1,323,140	$ 1,323,140
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	$ -	$ 604,886	$ 604,886
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	$ 2,627,000	$ 2,738,562	$ 2,738,562
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	$ -	$ 121,206	$ 121,206
				Tier II Grand Total	**$ 17,052,063**	**$ 20,368,132**	**$ 20,368,132**
				MWL Tier II Total	**$ 778,063**	**$ 1,741,722**	**$ 1,741,722**
				Non-MWL Tier II Total	**$ 16,274,000**	**$ 18,626,410**	**$ 18,626,410**
				MWL % of Tier I	**17%**	**7%**	**7%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M2**

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Par Environmental Corporation	**Project:**	Abatement & Demolition
Trade:	General Contractor	**Contract:**	Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 9/1/2009	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corporation	NON	No	General Contractor	$ 4,679,500	$ 8,050,185	$ 8,050,185

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Active Systems Inc	W	No	Supplies	Yes	$ 110,000	$ 38,299	$ 38,299
Direct Access Expediting Inc.	W	No	Expediting/Permit Processing	Yes	$ 18,000	$ 12,600	$ 12,600
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes		$ 102,725	$ 102,725
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	$ 120,000	$ 179,370	$ 179,370
Sunbelt Rentals	L	No	Rental Equipment	Yes		$ 98,838	$ 98,838
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	$ 37,500	$ 33,750	$ 33,750
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	$ 80,000	$ 54,379	$ 54,379
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	$ 20,000	$ 33,584	$ 33,584
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	$ 196,374	$ 127,235	$ 127,235
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	$ 80,000	$ 70,077	$ 70,077
Pestrol Inc	MW-ESD	No	Vectoring	Yes	$ 20,000	$ 19,166	$ 19,166
Petroscan Ltd	W-ESD	No	Fuel	Yes	$ 50,000	$ 25,497	$ 25,497
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	$ 5,000	$ 942	$ 942
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	$ 90,000	$ 197,093	$ 197,093
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	$ 95,000	$ 54,800	$ 54,800
NON:							
Call A Head	NON	No	Portable Lavatory	Yes	$ 5,500	$ 20,552	$ 20,552
Current Fire Protection	NON	No	Fire Alarm Services	Yes	$ 35,000	$ 65,988	$ 65,988
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	$ 850,000	$ 952,741	$ 952,741
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes		$ 2,983	$ 2,983
Jesco Equipment	NON	No	Rental Equipment	Yes	$ 120,000	$ 41,045	$ 41,045
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	$ 14,000	$ 17,930	$ 17,930
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	$ 1,200	$ 1,200	$ 1,200
Thornton Tomasetti	NON	No	Engineering Services	Yes	$ 200,000	$ 281,071	$ 281,071
Tier II Grand Total					**$ 2,147,574**	**$ 2,431,865**	**$ 2,431,865**
MWL Tier II Total					**$ 921,874**	**$ 1,048,355**	**$ 1,048,355**
Non-MWL Tier II Total					**$ 1,225,700**	**$ 1,383,510**	**$ 1,383,510**
MWL % of Tier I					**20%**	**13%**	**13%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Breeze National Inc **Project:** Abatement & Demolition
Trade: General Contracting **Contract:**
Address: 622 West 132nd, 2nd fl, New York, NY 10027 **Telephone:** 212-939-9580
As of Date: 9/30/2022 **Project Start:** 9/24/2011 **Project End:** 3/22/2012

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Breeze National Inc	NON	No	General Contracting	$ 4,729,000	$ 4,529,596	$ 4,529,596

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	$ 1,013	$ 3,099	$ 3,099

Tier III Grand Total	**$ 1,013**	**$ 3,099**	**$ 3,099**
MWL Tier III Total	**$ 1,013**	**$ 3,099**	**$ 3,099**
Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	**Project:**	Abatement & Demolition
Trade:	General Contracting	**Contract:**	Areas 1A & 1B
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 9/1/2009	**Project End:** 1/12/2011

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corp	NON	No	General Contracting	$ 1,818,000	$ 1,818,183	$ 1,818,183

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Expedite-Dem Inc	MW-ESD	No	Sidewalk Bridge & Scaffold	Yes	$ -	$ 126,400	$ 126,400
Marguerite Connelly Your Expediter Inc	W-ESD	No	Expeditor	Yes	$ 50,000	$ 17,610	$ 17,610
Pearlgreen	L	No	Building Supplies	Yes	$ 30,000	$ 11,246	$ 11,246
Metropolitan Enterprises Inc, DBA Target Scaffolding	M-ESD	No	Scaffolding	Yes	$ 163,000	$ 282,192	$ 282,192
A Royal Flush	L	No	Temporary Toilets	Yes	$ 8,000	$ 5,804	$ 5,804
Petroscan Ltd	W-ESD	No	Fuel/Diesel	Yes	$ -	$ 870	$ 870
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	$ -	$ 10,234	$ 10,234
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	$ -	$ 30,000	$ 30,000
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	$ -	$ 15,000	$ 15,000
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	$ 100,000	$ 16,093	$ 16,093
Coral Management	L	No	Material Supplier	Yes	$ -	$ 6,526	$ 6,526
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	$ -	$ 6,892	$ 6,892
Adco Electrical Corp	W-ESD	No	Utility Supplier	Yes	$ -	$ 50,000	$ 50,000
Tier III Grand Total					**$ 351,000**	**$ 578,867**	**$ 578,867**
MWL Tier III Total					**$ 351,000**	**$ 578,867**	**$ 578,867**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**19%**	**32%**	**32%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	**Project:**	Abatement & Demolition
Trade:	General Contracting	**Contract:**	Areas 2, 4 & 5
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 12/1/2009	**Project End:** 10/1/2011

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corp	NON	No	General Contracting	$ 7,100,000	$ 7,100,000	$ 7,100,000

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	$ -	$ 8,130	$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	$ 180,000	$ 160,000	$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	$ -	$ 249,768	$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	$ -	$ 669,089	$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	$ 40,000	$ 11,295	$ 11,295
Petroscan Ltd	W-ESD	No	Fuel/Diesel	Yes	$ 65,000	$ 62,572	$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	$ 120,000	$ 62,464	$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	$ 125,000	$ 120,644	$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	$ -	$ 33,182	$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	$ 185,000	$ 246,774	$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	$ -	$ 68,968	$ 68,968
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	$ 35,000	$ 28,056	$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	$ 140,000	$ 107,315	$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	$ -	$ 95,734	$ 95,734
Ann Hickey PE	W-ESD	No	Expeditor	Yes	$ -	$ 38,340	$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	$ -	$ 13,537	$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	$ -	$ 2,350	$ 2,350
				Tier III Grand Total	**$ 890,000**	**$ 1,978,218**	**$ 1,978,218**
				MWL Tier III Total	**$ 890,000**	**$ 1,978,218**	**$ 1,978,218**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**13%**	**28%**	**28%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	**Project:**	Abatement & Demolition
Trade:	General Contracting	**Contract:**	Areas 7 (Site 28) & 8
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 10/11/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corp	NON	No	General Contracting	$ 2,627,000	$ 2,738,562	$ 2,738,562

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	$ 50,000	$ 26,594	$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	$ 88,000	$ 54,960	$ 54,960
Ann Hickey PE	W-ESD	No	Expeditor	Yes	$ 18,000	$ 15,855	$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	$ 500,000	$ 158,486	$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	$ 30,000	$ 19,185	$ 19,185
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	$ 65,000	$ 91,245	$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	$ 20,000	$ 5,859	$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	$ 100,000	$ 35,811	$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	$ 80,000	$ 2,009	$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	$ 25,000	$ 11,654	$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	$ -	$ 47,433	$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	$ -	$ 10,246	$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	$ 8,000	$ 8,050	$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	$ -	$ 20,686	$ 20,686
				Tier III Grand Total	**$ 984,000**	**$ 508,073**	**$ 508,073**
				MWL Tier III Total	**$ 984,000**	**$ 508,073**	**$ 508,073**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**37%**	**19%**	**19%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	**Project:**	Abatement & Demolition
Trade:	General Contracting	**Contract:**	Area 9A
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 11/30/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corp	NON	No	General Contracting	$ 560,750	$ 604,886	$ 604,886

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	$ 15,000	$ 4,590	$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	$ 35,000	$ 32,850	$ 32,850
Ann Hickey PE	W-ESD	No	Expeditor	Yes	$ 10,000	$ -	$ -
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	$ 50,000	$ 44,093	$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	$ 15,000	$ 30,491	$ 30,491
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	$ 20,000	$ 25,122	$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	$ 10,000	$ 997	$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	$ 10,000	$ 11,817	$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	$ 25,000	$ 6,740	$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	$ 5,000	$ -	$ -
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	$ -	$ 5,727	$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	$ 8,000	$ 5,450	$ 5,450
Tier III Grand Total					**$ 203,000**	**$ 167,877**	**$ 167,877**
MWL Tier III Total					**$ 203,000**	**$ 167,877**	**$ 167,877**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**36%**	**28%**	**28%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	**Project:**	Abatement & Demolition
Trade:	General Contracting	**Contract:**	Area 0
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 11/30/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corp	NON	No	General Contracting	$ 1,317,500	$ 1,323,140	$ 1,323,140

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	$ 25,000	$ 4,250	$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	$ 30,000	$ 27,566	$ 27,566
Ann Hickey PE	W-ESD	No	Expeditor	Yes	$ 10,000	$ 11,285	$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	$ 20,000	$ 55,828	$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	$ 30,000	$ 10,027	$ 10,027
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	$ 5,000	$ 2,450	$ 2,450
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	$ 5,000	$ 1,308	$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	$ 20,000	$ 1,161	$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	$ 150,000	$ 118,332	$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	$ 100,000	$ 35,750	$ 35,750
				Tier III Grand Total	**$ 395,000**	**$ 267,957**	**$ 267,957**
				MWL Tier III Total	**$ 395,000**	**$ 267,957**	**$ 267,957**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**30%**	**20%**	**20%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Abatement and Demolition
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease (US) Construction LMB In** Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	**6,122**	5	38%	8	62%	**13**
Tier II	**A Tech Electric Enterprise** Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	**587**	9	82%	2	18%	**11**
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	**20,386**	72	65%	39	35%	**111**
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	**88**	0	0%	2	100%	**2**
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	**1,943**	3	25%	9	75%	**12**
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	**19,870**	45	48%	48	52%	**93**
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	**6,702**	31	97%	1	3%	**32**
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	**88,867**	176	78%	49	22%	**225**
	PAR ENVIRONMENTAL CORPORATIO Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	**39,788**	55	51%	53	49%	**108**
Total Hours		**99,444**		**824**		**122**		**6,372**		**10,985**		**0**		**40**		**117,785**		**66,567**		**184,352**	**396**		**211**		**607**
Overall % of Total		**54%**		**0%**		**0%**		**3%**		**6%**		**0%**		**0%**		**64%**		**36%**		**100%**	**65%**		**35%**		**100%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	**Lend Lease**
Date Range:	**7/1/2022 - 9/30/2022**
As of :	**12/29/2022**

Abatement and Demolition
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease US Construction LMB** Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Tier II	**A Tech Electric Enterprise** Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:** Jerome L. Greene Science Center	
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 12,120,043

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	$ -	$ 10,896	$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	$ -	$ 13,796	$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	$ -	$ 1,550	$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	$ -	$ 45,644	$ 45,644
CitiStructure	M-ESD	No	General Contractor	Yes	$ -	$ 290,392	$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	$ -	$ 1,214	$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	$ -	$ 2,792	$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	$ -	$ 8,995	$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	$ -	$ 110,815	$ 110,815
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	$ -	$ 101,390	$ 101,390
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	$ -	$ 35,945	$ 35,945
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	$ -	$ 1,543	$ 1,543
King Rose of NY Inc	L	No	General Contractor	Yes	$ -	$ 278,636	$ 278,636
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	$ -	$ 47,758	$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	$ -	$ 41,938	$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	$ -	$ 3,067	$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	$ -	$ 16,505	$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	$ -	$ 1,846	$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	$ -	$ 7,994	$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	$ -	$ 644	$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	$ -	$ 4,893	$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	$ -	$ 990	$ 990
Action Carting Environmental Servic	NON	No	Debris Removal	Yes	$ -	$ 1,047	$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	$ -	$ 627,492	$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	$ -	$ 422	$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	$ -	$ 3,630	$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	$ -	$ 19,923	$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	$ -	$ 68,605	$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	$ -	$ 14,403	$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	$ -	$ 151,998	$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	$ -	$ 137,314	$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	$ -	$ 4,019,530	$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	$ -	$ 145,430	$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	$ -	$ 96,020	$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	$ -	$ 42,644	$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	$ -	$ 26,000	$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	$ -	$ 29,641	$ 29,641
Cosmopolitan Construction	NON	No	General Contractor	Yes	$ -	$ 10,085	$ 10,085
Cryostar Industries Inc	NON	No	Scale Repair	Yes	$ -	$ 1,559	$ 1,559
Dancker Sellew & Douglas	NON	No	Furniture	Yes	$ 62,809	$ 62,809	$ 62,809
CPM Builders Inc	NON	No	General Contractor	Yes	$ -	$ 2,135,203	$ 2,135,203
Engineer Supply	NON	No	Supplies	Yes	$ -	$ 182	$ 182
FedEx	NON	No	Supplies	Yes	$ -	$ 182	$ 9
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	$ -	$ 21,484	$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	$ -	$ 600,192	$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	$ -	$ 40,850	$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	$ -	$ 15,525	$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	$ -	$ 50,289	$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	$ -	$ 1,177,637	$ 1,177,637
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	$ -	$ 424	$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	$ -	$ 2,400	$ 2,400
Jr Consruction Corp.	NON	No	Construction	Yes	$ -	$ 4,658	$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	$ -	$ 73,170	$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	$ -	$ 66,353	$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	$ -	$ 18,232	$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	$ -	$ 155,487	$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	$ -	$ 19,590	$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	$ -	$ 1,600	$ 1,600
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	$ -	$ 84,747	$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	$ -	$ 7,196	$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	$ -	$ 49,132	$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	$ -	$ 17,500	$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	$ -	$ 307,485	$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	$ -	$ 1,850	$ 1,850
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	$ -	$ 5,797	$ 5,797
PBM LLC	NON	No	Cleaning	Yes	$ -	$ 5,417	$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	$ -	$ 25,804	$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	$ -	$ 8,460	$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	$ -	$ 2,500	$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	$ -	$ 29,707	$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	$ -	$ 4,944	$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	$ -	$ 13,250	$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	$ -	$ 315,226	$ 315,226
Signs of Success	NON	No	Signage	Yes	$ -	$ 1,530	$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	$ -	$ 192,910	$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	$ -	$ 7,642	$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	$ -	$ 28,420	$ 28,420
Steris Corp	NON	No	Supplier	Yes	$ -	$ 72,746	$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	$ -	$ 180	$ 180
Tecniplast USA	NON	No	Supplier	Yes	$ -	$ 24,981	$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	$ -	$ 7,539	$ 7,539
Valley City MFG	NON	No	Furniture	Yes	$ 34,000	$ 34,000	$ 34,000
			Direct Spend Grand Total		**$ 96,809**	**$ 12,120,216**	**$ 12,120,043**
			MWL Direct Spend Total		**$ -**	**$ 1,023,360**	**$ 1,023,360**
			Non-MWL Direct Spend Total		**$ 96,809**	**$ 11,096,856**	**$ 11,096,683**
			MWL % of Total		**0%**	**8%**	**8%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 417,356,692

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ 6,722,424	$ 445,313,393	$ 417,356,692

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	**$ 6,722,424**	**$ 445,313,393**	**$ 417,356,692**
MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
Non-MWL Direct Spend Total	**$ 6,722,424**	**$ 445,313,393**	**$ 417,356,692**
MWL % of Total	**0%**	**0%**	**0%**

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University			**Project:**	Jerome L. Greene Science Center Synapse
Address:	410 West 118th Street, NY, NY 10027			**Telephone:**	
As of Date:	9/30/2022	**Project Start:**	2/28/2011	**Project End:**	In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner		$ 389,626	$ 389,626

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ -	$ 389,626	$ 389,626
				Direct Spend Grand Total	**$ -**	**$ 389,626**	**$ 389,626**
				MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				Non-MWL Direct Spend Total	**$ -**	**$ 389,626**	**$ 389,626**
				MWL % of Total	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M2**

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	**Project:**	Jerome L. Greene Science Center
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease	NON	No	Construction Management	$ 6,722,424	$ 445,313,393	$ 417,356,692

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	$ -	$ 19,795,144	$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	$ -	$ 1,835	$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	$ -	$ 1,187,673	$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	$ -	$ 2,942,310	$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	$ -	$ 68,492	$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	$ -	$ 1,112,389	$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	$ -	$ 2,167,998	$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	$ -	$ 23,614	$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	$ -	$ 10,632,678	$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	$ -	$ 4,594	$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	$ -	$ 3,231,176	$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	$ -	$ 2,332,254	$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	$ -	$ 20,887	$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	$ -	$ 1,349,760	$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	$ -	$ 634,132	$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	$ -	$ 86,311	$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	$ -	$ 2,977	$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	$ -	$ 1,379,934	$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	$ -	$ 482,707	$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 3,879,082	$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	$ -	$ 114,060	$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	$ -	$ 46,147	$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	$ -	$ 17,009,428	$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	$ -	$ 5,418,876	$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	$ -	$ 1,644,213	$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	$ -	$ 1,006,114	$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	$ -	$ 31,550,568	$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	$ -	$ 2,838,851	$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	$ -	$ 3,251,997	$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	$ -	$ 35,420	$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	$ -	$ 1,211,301	$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	$ -	$ 20,813,193	$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	$ -	$ 36,032,282	$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	$ -	$ 678,094	$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	$ -	$ 122,863	$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	$ -	$ 786,302	$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	$ -	$ 19,259	$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	$ -	$ 36,948	$ 36,948
Island Acoustics	NON	No	Drywall	Yes	$ -	$ 16,023,648	$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	$ -	$ 101,104	$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	$ -	$ 2,269,407	$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipent	Yes	$ -	$ 147,572	$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	$ -	$ 891,273	$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	$ -	$ 4,975,517	$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	$ -	$ 62,228,983	$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	$ -	$ 360,842	$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	$ -	$ 3,334,982	$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	$ -	$ 444,519	$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	$ -	$ 4,131,223	$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	$ -	$ 691,497	$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	$ -	$ 4,027,552	$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	$ -	$ 4,093,049	$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	$ -	$ 6,617,522	$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	$ -	$ 10,064,656	$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	$ -	$ 14,440,506	$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	$ -	$ 20,491	$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	$ -	$ 437,827	$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	$ -	$ 42,306	$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	$ -	$ 105,204	$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	$ -	$ 2,589,742	$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	$ -	$ 511,499	$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	$ -	$ 6,039,083	$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	$ -	$ 28,488,897	$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	$ -	$ 8,150	$ 8,150
WDF Inc	NON	No	Plumbing	Yes	$ -	$ 4,170	$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	$ -	$ 45,269	$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	$ -	$ 271,870	$ 271,870
				Tier II Grand Total	**$ -**	**$ 347,360,224**	**$ 346,726,322**
				MWL Tier II Total	**$ -**	**$ 51,335,947**	**$ 51,335,947**
				Non-MWL Tier II Total	**$ -**	**$ 296,024,276**	**$ 295,390,375**
				MWL % of Tier I	**0%**	**12%**	**12%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	**Project:**	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease	NON	No	Construction Management	$ -	$ 389,626	$ 389,626

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	$ -	$ 148,488	$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	$ -	$ 235,380	$ 235,380
				Tier II Grand Total	**$ -**	**$ 383,868**	**$ 383,868**
				MWL Tier II Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier II Total	**$ -**	**$ 383,868**	**$ 383,868**
				MWL % of Tier I	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Cives Corp	**Project:**	Jerome L. Greene Science Center
Trade:	Structural Steel	**Contract:**	
Address:	8 Church Street, Gouverneur, NY 13642	**Telephone:**	315-287-2200
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Cives Corp	NON	No	Structural Steel	$ 28,270,835	$ 31,550,568	$ 31,550,568

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	$ 276,449	$ 230,714	$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	$ 102,900	$ 130,340	$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	$ 816,232	$ 862,145	$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	$ 1,573,600	$ 1,492,849	$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	$ 400,000	$ 410,982	$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	$ -	$ 278,110	$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	$ -	$ 439,775	$ 439,775
				Tier III Grand Total	**$ 3,169,181**	**$ 3,844,915**	**$ 3,844,915**
				MWL Tier III Total	**$ 3,169,181**	**$ 3,844,915**	**$ 3,844,915**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**11%**	**12%**	**12%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	**Project:**	Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	**Contract:**	
Address:	74 State Street, 2nd Floor Westbury, New York 11590	**Telephone:**	516-279-6787
As of Date:	9/30/2022	**Project Start:** 10/10/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	$ 6,643,000	$ 10,064,656	$ 10,064,656

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	$ 1,149,310	$ 774,257	$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	$ -	$ 33,231	$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	$ 392,385	$ 492,283	$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	$ -	$ 25,018	$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	$ -	$ 472,592	$ 472,592
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	$ -	$ 561,826	$ 561,826
				Tier III Grand Total	**$ 1,541,695**	**$ 2,359,207**	**$ 2,359,207**
				MWL Tier III Total	**$ 1,541,695**	**$ 2,359,207**	**$ 2,359,207**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**23%**	**23%**	**23%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	MW Mechanical Inc	**Project:**	Jerome L. Greene Science Center
Trade:	HVAC	**Contract:**	
Address:	622 West 132nd Street, New York, NY 10027	**Telephone:**	718-961-6634
As of Date:	9/30/2022	**Project Start:** 2/25/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MW Mechanical Inc	NON	Yes	HVAC	$ 55,975,000	$ 62,228,983	$ 62,228,983

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	$ 11,000,000	$ 11,932,486	$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	$ 14,590,000	$ 16,912,472	$ 16,912,472
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	$ 2,300,000	$ 2,623,213	$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	$ 1,000,000	$ 1,534,239	$ 1,534,239
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	$ -	$ 659	$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	$ -	$ 343,719	$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	$ -	$ 124,160	$ 124,160
Tier III Grand Total					**$ 28,890,000**	**$ 33,470,948**	**$ 33,470,948**
MWL Tier III Total					**$ 28,890,000**	**$ 33,470,948**	**$ 33,470,948**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**52%**	**54%**	**54%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Five Star Electric Corp	**Project:**	Jerome L. Greene Science Center
Trade:	Electrical	**Contract:**	
Address:	101-32 101st Street, Ozone Park, NY 11416	**Telephone:**	718-641-5000
As of Date:	9/30/2022	**Project Start:** 1/23/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Five Star Electric Corp	NON	No	Electrical	$ 20,315,665	$ 20,813,193	$ 20,179,291

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	$ 7,110,483	$ 1,149,916	$ 1,149,916
Eastern Electric Corp of New York	MW	No	Electrical	Yes	$ 1,221,699	$ 1,221,698	$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	$ 816,981	$ 816,981	$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	$ 276,679	$ 278,905	$ 278,905
Montana Datacom	W-ESD	No	Supplier	Yes	$ 59,246	$ 94,057	$ 94,057
Tier III Grand Total					**$ 9,485,088**	**$ 3,561,557**	**$ 3,561,557**
MWL Tier III Total					**$ 9,485,088**	**$ 3,561,557**	**$ 3,561,557**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**47%**	**17%**	**18%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Otis Elevator Company	**Project:**	Jerome L. Greene Science Center
Trade:	Elevators	**Contract:**	
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	**Telephone:**	973-575-3107
As of Date:	9/30/2022	**Project Start:** 4/20/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Otis Elevator Company	NON	No	Elevators	$ 3,900,000	$ 4,131,223	$ 4,131,223

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	$ 674,839	$ 739,014	$ 739,014
				Tier III Grand Total	**$ 674,839**	**$ 739,014**	**$ 739,014**
				MWL Tier III Total	**$ 674,839**	**$ 739,014**	**$ 739,014**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**17%**	**18%**	**18%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	WDF Inc	**Project:**	Jerome L. Greene Science Center
Trade:	HVAC	**Contract:**	
Address:	30 North Macquesten Parkway, Mount Vernon, NY 10550	**Telephone:**	914-776-8144
As of Date:	9/30/2022	**Project Start:** 2/25/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
WDF Inc	NON	No	HVAC	$ 25,166,020	$ 28,546,486	$ 28,546,486

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	$ 1,325,000	$ 1,484,704	$ 1,484,704
Henry Quentzel Plumping Supply Co Inc	W	No	Material Supplier	Yes	$ -	$ 71,073	$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	$ 6,470	$ 98,656	$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	$ -	$ 2,547	$ 2,547
Tier III Grand Total					**$ 1,331,470**	**$ 1,656,980**	**$ 1,656,980**
MWL Tier III Total					**$ 1,331,470**	**$ 1,656,980**	**$ 1,656,980**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**5%**	**6%**	**6%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Island Acoustics	**Project:**	Jerome L. Greene Science Center
Trade:	Carpentry	**Contract:**	
Address:	518 Johnson Ave Bohemia, NY 11716	**Telephone:**	631-234-4500
As of Date:	9/30/2022	**Project Start:** 3/12/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Island Acoustics	NON	No	Carpentry	$ 14,250,000	$ 16,124,752	$ 16,124,752

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	$ 478,896	$ 450,285	$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	$ -	$ 197,164	$ 197,164
Green Depot	W-ESD	No	Materials	Yes	$ 3,049,535	$ 1,573,367	$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	$ 93,600	$ 86,965	$ 86,965
Halmark	W-ESD	No	Finishing	Yes	$ -	$ 20,226	$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	$ -	$ 97,976	$ 97,976
Tier III Grand Total					**$ 3,622,031**	**$ 2,425,983**	**$ 2,425,983**
MWL Tier III Total					**$ 3,622,031**	**$ 2,425,983**	**$ 2,425,983**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**25%**	**15%**	**15%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Forest Electric	**Project:**	Jerome L. Greene Science Center
Trade:	Electrical	**Contract:**	
Address:	2 Penn Plaza New York, NY 10121	**Telephone:**	212-318-1500
As of Date:	9/30/2022	**Project Start:** 5/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Forest Electric	NON	No	Electrical	$ 31,000,000	$ 36,032,282	$ 36,032,282

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Belle Lighting	M-ESD	No	Lighting Material Supplier	Yes	$ 9,735,705	$ 10,481,341	$ 10,481,341
Dumont Electrical Inc	M-ESD	No	Electrical Material Supplier	Yes	$ 975	$ 975	$ 975
Smith EI-DIS Co, Inc	L	No	Electrical Material Supplier	Yes	$ 4,161	$ 146,703	$ 146,703
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	$ 80,541	$ 853,947	$ 853,947
Act Electrical & Data	W-ESD	No	Electrical Material Supplier	Yes	$ -	$ 80,114	$ 80,114
Montana Datacom	W-ESD	No	Electrical Material Supplier	Yes	$ -	$ 170,758	$ 170,758
Atlas Switch Co Inc	W	No	Electrical Material Supplier	Yes	$ -	$ 600	$ 600
LB Electric Supply Co.	W-ESD	No	Electrical Material Supplier	Yes	$ -	$ 28,338	$ 28,338
				Tier III Grand Total	**$ 9,821,382**	**$ 11,762,776**	**$ 11,762,776**
				MWL Tier III Total	**$ 9,821,382**	**$ 11,762,776**	**$ 11,762,776**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**32%**	**33%**	**33%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Navillus Tile Inc	**Project:**	Jerome L. Greene Science Center
Trade:	Masonry	**Contract:**	
Address:	575 5th Ave 29th Floor, New York, NY 10017	**Telephone:**	212-750-1808
As of Date:	9/30/2022	**Project Start:** 11/20/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Navillus Tile Inc	NON	No	Masonry	$ 6,200,000	$ 3,695,824	$ 3,695,824

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	$ 500,000	$ 322,323	$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	$ 40,000	$ 32,855	$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	$ 10,000	$ 10,438	$ 10,438
Casa Redimix	L	No	Concrete	Yes	$ 10,000	$ 5,769	$ 5,769
				Tier III Grand Total	**$ 560,000**	**$ 371,385**	**$ 371,385**
				MWL Tier III Total	**$ 560,000**	**$ 371,385**	**$ 371,385**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**9%**	**10%**	**10%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	B&G Electrical Contractors of NY	**Project:**	Jerome L. Greene Science Center
Trade:	Electrical	**Contract:**	
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	**Telephone:**	631-669-6000
As of Date:	9/30/2022	**Project Start:** 9/13/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
B&G Electrical Contractors of NY	NON	No	Electrical	$ 12,625,000	$ 17,009,428	$ 17,009,428

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc	Yes	$ 340,000	$ 7,594	$ 7,594
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	$ -	$ 175,497	$ 175,497
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	$ 500,000	$ 967,729	$ 967,729
Benfield	L	No	Relay Racks, Ladder Rack and Assoc	Yes	$ -	$ 4,178	$ 4,178
NON:							
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	$ 5,700	$ 8,100	$ 8,100
Tier III Grand Total					**$ 845,700**	**$ 1,163,098**	**$ 1,163,098**
MWL Tier III Total					**$ 840,000**	**$ 1,154,998**	**$ 1,154,998**
Non-MWL Tier III Total					**$ 5,700**	**$ 8,100**	**$ 8,100**
MWL % of Tier II					**7%**	**7%**	**7%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Rael Automatic Sprinkler	**Project:**	Jerome L. Greene Science Center
Trade:	Fire Protection	**Contract:**	
Address:	1750 Plaza Avenue New Hyde, NY 11040	**Telephone:**	516-593-2000
As of Date:	9/30/2022	**Project Start:** 12/19/2012	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Rael Automatic Sprinkler	NON	No	Fire Protection	$ 6,940,000	$ 6,617,522	$ 6,617,522

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	$ 902,200	$ 74,750	$ 74,750
Ferguson Fire	L	No	Supply	Yes	$ -	$ 289,723	$ 289,723
NON:							
Ascon	NON	No	Supply	Yes	$ 138,000	$ 1,436	$ 1,436
				Tier III Grand Total	**$ 1,040,200**	**$ 365,909**	**$ 365,909**
				MWL Tier III Total	**$ 902,200**	**$ 364,473**	**$ 364,473**
				Non-MWL Tier III Total	**$ 138,000**	**$ 1,436**	**$ 1,436**
				MWL % of Tier II	**13%**	**6%**	**6%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Siemens Industry Inc	**Project:**	Jerome L. Greene Science Center
Trade:	BMS	**Contract:**	
Address:	8 Fernwood Road, Florham Park, NJ 07392	**Telephone:**	973-575-6300
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Siemens Industry Inc	NON	No	BMS	$ 5,955,000	$ 14,460,997	$ 14,460,997

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	$ 125,000	$ 99,502	$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	$ 80,000	$ 80,000	$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	$ 1,320,128	$ 1,483,222	$ 1,483,222
NON:							
Ricotta Electrical	NON	No	Electrician	Yes	$ 2,811,000	$ 3,123,628	$ 3,123,628
BCI Electrical	NON	No	Electrician	Yes	$ 1,618,000	$ 1,626,878	$ 1,626,878
Tier III Grand Total					**$ 5,954,128**	**$ 6,413,230**	**$ 6,413,230**
MWL Tier III Total					**$ 1,525,128**	**$ 1,662,724**	**$ 1,662,724**
Non-MWL Tier III Total					**$ 4,429,000**	**$ 4,750,506**	**$ 4,750,506**
MWL % of Tier II					**26%**	**11%**	**11%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Bauerschmidt & Sons Inc	**Project:**	Jerome L. Greene Science Center
Trade:	Architectural Woodworking	**Contract:**	
Address:	11920 Merrick Blvd, Jamaica, NY 11434	**Telephone:**	718-528-3500
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	$ 4,550,000	$ 5,418,876	$ 5,418,876

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	$ -	$ 153,553	$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	$ -	$ 46,795	$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	$ -	$ 102,121	$ 102,121
NON:							
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	$ -	$ 229,628	$ 229,628
Tier III Grand Total					**$ -**	**$ 532,097**	**$ 532,097**
MWL Tier III Total					**$ -**	**$ 302,469**	**$ 302,469**
Non-MWL Tier III Total					**$ -**	**$ 229,628**	**$ 229,628**
MWL % of Tier II					**0%**	**6%**	**6%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Jantile Inc	**Project:**	Jerome L. Greene Science Center
Trade:	Ceramic Tile	**Contract:**	
Address:	3960 Merritt Avenue, Bronx, NY 10466	**Telephone:**	718-655-5450
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Jantile Inc	NON	No	Ceramic Tile	$ 2,230,000	$ 2,269,407	$ 2,269,407

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	$ 8,798	$ 8,351	$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	$ -	$ 57,630	$ 57,630
				Tier III Grand Total	**$ 8,798**	**$ 65,981**	**$ 65,981**
				MWL Tier III Total	**$ 8,798**	**$ 65,981**	**$ 65,981**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**3%**	**3%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Elite Interiors Systems Inc	**Project:**	Jerome L. Greene Science Center
Trade:	Carpentry / Drywall	**Contract:**	
Address:	79 Alexander Ave Bronx, NY 10454	**Telephone:**	718-401-3706
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	$ 9,400,000	$ 10,637,272	$ 10,637,272

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	$ -	$ 268,661	$ 268,661
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	$ -	$ 17,000	$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	$ 173,491	$ 210,108	$ 210,108
				Tier III Grand Total	**$ 173,491**	**$ 495,769**	**$ 495,769**
				MWL Tier III Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier III Total	**$ 173,491**	**$ 495,769**	**$ 495,769**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Eagle One Roofing Contractors Inc **Project:** Jerome L. Greene Science Center
Trade: Roofing **Contract:**
Address: 18-60 45th Street Astoria, New York 11105 **Telephone:** 718-626-2108
As of Date: 9/30/2022 **Project Start:** 2/28/2011 **Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	$ 3,550,000	$ 2,838,851	$ 2,838,851

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	$ 200,000	$ 124,616	$ 124,616
				Tier III Grand Total	**$ 200,000**	**$ 124,616**	**$ 124,616**
				MWL Tier III Total	**$ 200,000**	**$ 124,616**	**$ 124,616**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**6%**	**4%**	**4%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	F. W. Sims Inc.		
Company Name:	F. W. Sims Inc.	**Project:**	Jerome L. Greene Science Center
Trade:	HVAC	**Contract:**	
Address:	101 Otis Steel, West Babylon, NY 11704	**Telephone:**	631-491-1441
As of Date:	9/30/2022	**Project Start:**	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
F. W. Sims Inc.	NON	No	HVAC	$ 14,590,000	$ 16,912,472	$ 16,912,472

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
New York Plumbing Supply	M	No	Supplier	Yes	$ 300,000	$ 40,600	$ 40,600
NON							
Geocomp Engineering	NON	No	Engineering	Yes	$ 3,900	$ 3,900	$ 3,900
Manhattan Surveying	NON	No	Surveyor	Yes	$ 10,000	$ 35,314	$ 35,314
Aalco Transport & Storage	NON	No	Storage	Yes	$ 50,000	$ 50,000	$ 50,000
SRS Enterprises Inc.	NON	No	Equipment Supplier	Yes	$ 435,000	$ 266,150	$ 266,150
Vibration Products, Inc.	NON	No	Equipment Supplier	Yes	$ 205,000	$ 107,000	$ 107,000
Interstate Chemical Company	NON	No	Supplier	Yes	$ 6,188	$ 6,188	$ 6,188
Ferguson Enterprises	NON	No	Supplier	Yes	$ 26,833	$ 25,632	$ 25,632
Gotham Pips Supply	NON	No	Supplier	Yes	$ 20,253	$ 49,236	$ 49,236
Cleary Machinery	NON	No	Supplier	Yes	$ 14,715	$ 21,545	$ 21,545
Nefco	NON	No	Supplier	Yes	$ 1,580	$ 8,256	$ 8,256
Industrial Threaded Products Corp	NON	No	Supplier	Yes	$ 2,915	$ 2,915	$ 2,915
				Tier III Grand Total	**$ 1,076,384**	**$ 616,736**	**$ 616,736**
				MWL Tier III Total	**$ 300,000**	**$ 40,600**	**$ 40,600**
				Non-MWL Tier III Total	**$ 776,384**	**$ 576,136**	**$ 576,136**
				MWL % of Tier II	**2%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	**Project:**	Jerome L. Greene Science Center
Trade:	Ornamental Metal	**Contract:**	
Address:	130 Motor Parkway, Hauppauge, NY 11788	**Telephone:**	631-254-2560
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	$ 1,200,000	$ 1,644,213	$ 1,644,213

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	$ 1,685	$ 1,685	$ 1,685
				Tier III Grand Total	**$ 1,685**	**$ 1,685**	**$ 1,685**
				MWL Tier III Total	**$ 1,685**	**$ 1,685**	**$ 1,685**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	**Project:**	Jerome L. Greene Science Center
Trade:	Glazing	**Contract:**	
Address:	130 Motor Parkway, Hauppauge, NY 11788	**Telephone:**	631-254-2560
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Champion Metal & Glass Inc	NON	No	Glazing	$ 1,275,000	$ 1,006,114	$ 1,006,114

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	$ 54,800	$ 43,840	$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	$ 1,648	$ 1,648	$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	$ 463	$ 463	$ 463
NON:							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	$ 56,000	$ 58,000	$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	$ 1,600	$ 1,600	$ 1,400
Tier III Grand Total					**$ 114,511**	**$ 105,551**	**$ 105,351**
MWL Tier III Total					**$ 56,911**	**$ 45,951**	**$ 45,951**
Non-MWL Tier III Total					**$ 57,600**	**$ 59,600**	**$ 59,400**
MWL % of Tier II					**4%**	**5%**	**5%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Modulo 3 Corporation DBA Unifor	**Project:**	Jerome L. Greene Science Center
Trade:	Glass and Glazing	**Contract:**	
Address:	149 Fifth Avenue, New York NY 10010	**Telephone:**	212-673-3434
As of Date:	9/30/2022	**Project Start:** 2/28/2011	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	$ 5,167,874	$ 4,975,517	$ 4,975,517

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	$ 875,000	$ 1,357,069	$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	$ 138,260	$ 138,260	$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	$ 54,958	$ 38,192	$ 38,192
Tier III Grand Total					**$ 1,068,218**	**$ 1,533,521**	**$ 1,533,521**
MWL Tier III Total					**$ 875,000**	**$ 1,357,069**	**$ 1,357,069**
Non-MWL Tier III Total					**$ 193,218**	**$ 176,452**	**$ 176,452**
MWL % of Tier II					**17%**	**27%**	**27%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease (US) Construction LMB Inc.** Construction Management	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	**21,925**	32	53%	28	47%	**60**
	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	**15,653**	1	4%	25	96%	**26**
	B&G Electric Electrical	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	**108,171**	45	33%	91	67%	**136**
	Cardoza Plumbing Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	**124,113**	26	31%	57	69%	**83**
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	**7,721**	15	32%	32	68%	**47**
	Cives Steel Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	**163,953**	99	33%	204	67%	**303**
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	**20,519**	37	90%	4	10%	**41**
	Eagle One Roofing Contractors Inc Roofing	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	**24,291**	56	60%	38	40%	**94**
	Elite Interiors Inc Drywall, Resillient Flooring & Base	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	**252**	2	25%	6	75%	**8**
	Fine Group Painting & Instrumentation	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	**37,784**	48	77%	14	23%	**62**
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	**154,554**	38	21%	145	79%	**183**
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	**186,356**	49	34%	97	66%	**146**
	Fresh Meadow HVAC Systems	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	**2,948**	12	44%	15	56%	**27**
	Hi Tech Data Raised Access Flooring	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	**3,050**	7	64%	4	36%	**11**
	Island Acoustics Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	**111,894**	72	53%	64	47%	**136**
	Jantile Inc. Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	**13,876**	10	48%	11	52%	**21**
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	**2,485**	33	69%	15	31%	**48**
	Morrell Brown Corp. Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	**10,622**	12	92%	1	8%	**13**
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	**85,275**	170	55%	137	45%	**307**
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	**2,429**	4	33%	8	67%	**12**
	Otis Elevators Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	**20,937**	15	25%	46	75%	**61**
	Platinum Terrazzo, Inc. Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	**19,526**	16	55%	13	45%	**29**
	Rael Automatic Sprinkler Dewatering	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	**44,663**	8	11%	65	89%	**73**
	RCC Concrete Above Grade Concrete	22,604	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	**49,194**	75	30%	171	70%	**246**
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	**49,376**	12	20%	47	80%	**59**
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	**16,515**	28	97%	1	3%	**29**
	United Builder Supply Hoist	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	**8,747**	55	59%	39	41%	**94**
	Feature Walters Dewatering	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	**45,860**	29	63%	17	37%	**46**
	WDF Piping/Sheetmetal	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	**213,553**	139	38%	227	62%	**366**
Total Hours		**502,503**		**6,546**		**10,389**		**16,684**		**47,382**		**1,225**		**8,280**		**593,008**		**973,230**		**1,566,237**	**1,145**		**1,622**		**2,767**
Overall % of Total		**32%**		**0%**		**1%**		**1%**		**3%**		**0%**		**1%**		**38%**		**62%**		**100%**	**41%**		**59%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/5/2015
Creative Construction Services	4/21/2013	7/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/5/2017
Five Star Electrical	3/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/11/2013	10/3/2017
Jantile Inc	2/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morell Brown Corp	8/3/2013	1/30/2015
Navillus Contracting	9/25/2013	6/28/2016
Nets That Work	9/3/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	2/28/2015	3/4/2017
Rael Automatic Sprinkler	5/1/2013	7/18/2017
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2015	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM:	Lend Lease
Date Range:	7/1/2022 - 9/30/2022
As of :	12/29/2022

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease US Construction LMB** Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Tier II	**Bauerschmidt & Sons** Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Elite Interiors Inc Drywall, Resillient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	EPA Clean Diesel
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 5/1/2009	**Project End:** Work Completed 11/2011

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 613,907

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Arpielle Equipment	NON	No	Equipment Supplier	Yes	$ 35,355	$ 35,355	$ 35,355
Edward Ehrbar	NON	No	Equipment Supplier	Yes	$ -	$ 71,294	$ 71,294
Foley	NON	No	Equipment Supplier	Yes	$ 73,733	$ 93,733	$ 93,733
H O Penn Machinery	NON	No	Equipment Supplier	Yes	$ 75,160	$ 105,202	$ 105,202
Kalbro	NON	No	Equipment Supplier	Yes	$ 478,462	$ 308,323	$ 308,323
				Direct Spend Grand Total	**$ 662,710**	**$ 613,907**	**$ 613,907**
				MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				Non-MWL Direct Spend Total	**$ 662,710**	**$ 613,907**	**$ 613,907**
				MWL % of Total	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Open Space
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 7/10/2013	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 52,276

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	$ -	$ 22,900	$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	$ -	$ 11,675	$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	$ -	$ 34	$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	$ -	$ 14,838	$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	$ -	$ 1,365	$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	$ -	$ 621	$ 621
The Sign Works Inc	W	No	Signage	Yes	$ -	$ 16	$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	$ -	$ 63	$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	$ -	$ 13	$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	$ -	$ 751	$ 751
				Direct Spend Grand Total	**$ -**	**$ 52,276**	**$ 52,276**
				MWL Direct Spend Total	**$ -**	**$ 51,512**	**$ 51,512**
				Non-MWL Direct Spend Total	**$ -**	**$ 764**	**$ 764**
				MWL % of Total	**0%**	**99%**	**99%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University		**Project:** Open Space
Address:	410 West 118th Street, NY, NY 10027		**Telephone:**
As of Date:	9/30/2022	**Project Start:** 7/10/2013	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 16,892,219

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ 1,047,159	$ 16,892,219	$ 16,892,219
Direct Spend Grand Total					**$ 1,047,159**	**$ 16,892,219**	**$ 16,892,219**
MWL Direct Spend Total					**$ -**	**$ -**	**$ -**
Non-MWL Direct Spend Total					**$ 1,047,159**	**$ 16,892,219**	**$ 16,892,219**
MWL % of Total					**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	**Project:** Open Space	
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:** 212-939-9580	
As of Date:	9/30/2022	**Project Start:** 7/10/2013	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease US Construction LMB	NON	No	Construction Management	$ 1,047,159	$ 16,892,219	$ 16,892,219

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Cassone Leasing Inc	W-ESD	No	Security	Yes	$ -	$ 15	$ 15
Creative Construction	M-ESD	No	Drywall	Yes	$ -	$ 2,412	$ 2,412
Eddington Security Inc	MW-ESD	No	Security	Yes	$ -	$ 54,195	$ 54,195
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	$ -	$ 2,163	$ 2,163
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	$ -	$ 342	$ 342
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	$ -	$ 161	$ 161
Elite Interiors Systems Inc	L	No	Drywall	Yes	$ -	$ 224	$ 224
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	$ -	$ 166	$ 166
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	$ -	$ 60,531	$ 60,531
MFM Contracting Corp	L	No	Sitework	Yes	$ -	$ 17,664	$ 17,664
MFM Contracting Corp	L	No	Foundation Concrete	Yes	$ -	$ 11,016	$ 11,016
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 60,799	$ 60,799
NON:							
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	$ -	$ 1,116,585	$ 1,116,585
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	$ 1,007,250	$ 1,169,639	$ 1,169,639
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	$ -	$ 3,244	$ 3,244
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	$ -	$ 513	$ 513
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	$ -	$ 695	$ 695
Intricate Construction	NON	No	Sitework	Yes	$ -	$ 8,923,762	$ 8,923,762
Island Acoustics	NON	No	Drywall	Yes	$ -	$ 2,195	$ 2,195
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	$ -	$ 992,502	$ 992,502
Siemens Industry Inc	NON	No	HVAC Systems	Yes	$ -	$ 939	$ 939
Skanska	NON	No	Sitework	Yes	$ -	$ 91,219	$ 91,219
Skanska	NON	No	Street Structures	Yes	$ -	$ 57,137	$ 57,137
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	$ -	$ 1,448,920	$ 1,448,920
True North Surveying LLC	NON	No	Surveying	Yes	$ -	$ 9,450	$ 9,450
WDF Inc	NON	No	HVAC Systems	Yes	$ -	$ 6,727	$ 6,727
				Tier II Grand Total	**$ 1,007,250**	**$ 14,033,215**	**$ 14,033,215**
				MWL Tier II Total	**$ -**	**$ 209,688**	**$ 209,688**
				Non-MWL Tier II Total	**$ 1,007,250**	**$ 13,823,527**	**$ 13,823,527**
				MWL % of Tier I	**0%**	**1%**	**1%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Intricate Construction	**Project:**	Open Space
Trade:	Site Work	**Contract:**	
Address:	450 Commerce St, Hawthorne, NY 10532	**Telephone:**	914-769-1200
As of Date:	9/30/2022	**Project Start:** 7/10/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Intricate Construction	NON	No	Site Work	$ 7,650,000	$ 8,923,762	$ 8,923,762

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	$ 100,000	$ 159,797	$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	$ 50,000	$ 19,125	$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	$ 50,000	$ 40,398	$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	$ 680,000	$ 713,952	$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	$ 225,000	$ 219,601	$ 219,601
Casa Redimix	L	No	Concrete	Yes	$ 200,000	$ 287,200	$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	$ 220,000	$ 309,365	$ 309,365
Tier III Grand Total					**$ 1,525,000**	**$ 1,749,438**	**$ 1,749,438**
MWL Tier III Total					**$ 1,525,000**	**$ 1,749,438**	**$ 1,749,438**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**20%**	**20%**	**20%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Open Space
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier II	**Intricate Construction Inc** Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	**32,557**	68	47%	76	53%	**144**
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	**3,695**	11	48%	12	52%	**23**
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	**1,587**	22	100%	0	0%	**22**
Total Hours		**19,121**		**0**		**0**		**0**		**280**		**0**		**0**		**19,401**		**18,438**		**37,839**	**101**		**88**		**189**
Overall % of Total		**51%**		**0%**		**0%**		**0%**		**1%**		**0%**		**0%**		**51%**		**49%**		**100%**	**53%**		**47%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contraction Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	**Lend Lease**
Date Range:	**7/1/2022 - 9/30/2022**
As of :	**12/29/2022**

Open Space

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier II	**Intricate Construction** Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	MFM Contracting Corp Utilities	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Steven Dubner Lawns & Planting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Lenfest
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 894,142

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
CitiStructure	M-ESD	No	Signage	Yes	$ -	$ 60,085	$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	$ -	$ 123	$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	$ -	$ 59,865	$ 59,865
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	$ -	$ 38,995	$ 38,995
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	$ -	$ 7,971	$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	$ -	$ 2,221	$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	$ -	$ 23,194	$ 23,194
The Sign Works Inc	W	No	Signage	Yes	$ -	$ 57	$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	$ -	$ 226	$ 226
NON:							
Advance Relocation & Storage	NON	No	General Contractor	Yes	$ -	$ 8,858	$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	$ -	$ 2,526	$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	$ -	$ 278,680	$ 278,680
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	$ -	$ 25,188	$ 25,188
From the Source	NON	No	Furniture	Yes	$ -	$ 8,410	$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	$ -	$ 1,233	$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	$ -	$ 46	$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	$ -	$ 138,907	$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	$ -	$ 2,682	$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	$ -	$ 199,756	$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	$ -	$ 35,119	$ 35,119
				Direct Spend Grand Total	**$ -**	**$ 894,142**	**$ 894,142**
				MWL Direct Spend Total	**$ -**	**$ 192,737**	**$ 192,737**
				Non-MWL Direct Spend Total	**$ -**	**$ 701,405**	**$ 701,405**
				MWL % of Total	**0%**	**22%**	**22%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University			**Project:**	Lenfest
Address:	410 West 118th Street, NY, NY 10027			**Telephone:**	
As of Date:	9/30/2022	**Project Start:**	12/1/2013	**Project End:**	In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 71,348,069

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ -	$ 81,965,260	$ 71,348,069
				Direct Spend Grand Total	**$ -**	**$ 81,965,260**	**$ 71,348,069**
				MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				Non-MWL Direct Spend Total	**$ -**	**$ 81,965,260**	**$ 71,348,069**
				MWL % of Total	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	**Project:**	Lenfest
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease US Construction LMB	NON	No	Construction Management	$ -	$ 81,965,260	$ 71,348,069

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	$ -	$ 183,880	$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	$ -	$ 162,261	$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	$ -	$ 349,861	$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	$ -	$ 14,074	$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	$ -	$ 50,000	$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	$ -	$ 105,688	$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	$ -	$ 226,668	$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	$ -	$ 243,028	$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	$ -	$ 2,737	$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	$ -	$ 1,223	$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	$ -	$ 941	$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	$ -	$ 369	$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	$ -	$ 701,939	$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	$ -	$ 402,380	$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	$ -	$ 1,161,884	$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	$ -	$ 279,886	$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	$ -	$ 229,918	$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	$ -	$ 322,007	$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	$ -	$ 5,650	$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	$ -	$ 787,911	$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 1,231,117	$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	$ -	$ 703,000	$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	$ -	$ 1,848,673	$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	$ -	$ 38,780	$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	$ -	$ 11,338,958	$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	$ -	$ 459,760	$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	$ -	$ 90,000	$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	$ -	$ 45,924	$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	$ -	$ 11,334,322	$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	$ -	$ 1,639	$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	$ -	$ 452,211	$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	$ -	$ 254,924	$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	$ -	$ 364,543	$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	$ -	$ 4,106	$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	**Project:**	Lenfest
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease US Construction LMB	NON	No	Construction Management	$ -	$ 81,965,260	$ 71,348,069

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	$ -	$ 1,834	$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	$ -	$ 4,059	$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	$ -	$ 289,895	$ 289,895
Forest Electric	NON	No	Electrical	Yes	$ -	$ 5,304	$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	$ -	$ 1,565,586	$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	$ -	$ 134,000	$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	$ -	$ 177,727	$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	$ -	$ 26,374	$ 26,374
Island Acoustics	NON	No	Drywall	Yes	$ -	$ 84,064	$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	$ -	$ 249,760	$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	$ -	$ 188,000	$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	$ -	$ 1,281,830	$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	$ -	$ 666,750	$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	$ -	$ 1,220,222	$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	$ -	$ 183,945	$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	$ -	$ 2,030,298	$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	$ -	$ 755,165	$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	$ -	$ 4,176	$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	$ -	$ 5,485	$ 5,485
Skanska	NON	No	Street Structures	Yes	$ -	$ 841,207	$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	$ -	$ 11,267,648	$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	$ -	$ 111,573	$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	$ -	$ 18,487	$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	$ -	$ 203,592	$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	$ -	$ 39,245	$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	$ -	$ 167,678	$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	$ -	$ 5,708,942	$ 5,708,942
				Tier II Grand Total	**$ -**	**$ 60,633,108**	**$ 60,633,108**
				MWL Tier II Total	**$ -**	**$ 9,015,095**	**$ 9,015,095**
				Non-MWL Tier II Total	**$ -**	**$ 51,618,013**	**$ 51,618,013**
				MWL % of Tier I	**0%**	**11%**	**13%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Cives Corp	**Project:**	Lenfest
Trade:	Structural Steel	**Contract:**	
Address:	8 Church Street, Gouverneur, NY 13642	**Telephone:**	315-287-2200
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Cives Corp	NON	No	Structural Steel	$ 11,150,000	$ 11,334,322	$ 11,334,322

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	$ 387,460	$ 140,709	$ 140,709

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	**Project:**	Lenfest
Trade:	Concrete Construction	**Contract:**	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	**Telephone:**	516-279-6787
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
RCC Concrete Corp	NON	No	Concrete Construction	$ 1,837,000	$ 2,030,298	$ 2,030,298

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	$ 153,600	$ 136,969	$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	$ 40,000	$ 28,200	$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	$ -	$ 68,490	$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	$ 30,000	$ 34,116	$ 34,116
				Tier III Grand Total	**$ 223,600**	**$ 267,775**	**$ 267,775**
				MWL Tier III Total	**$ 193,600**	**$ 233,659**	**$ 233,659**
				Non-MWL Tier III Total	**$ 30,000**	**$ 34,116**	**$ 34,116**
				MWL % of Tier II	**11%**	**12%**	**12%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Giachetti Plumbing	**Project:**	Lenfest
Trade:	Plumbing	**Contract:**	
Address:	58 Tiemann Place New York, NY 10027	**Telephone:**	646-532-3696
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Giachetti Plumbing	L	No	Plumbing	$ 1,090,000	$ 1,161,884	$ 1,161,884

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
County Insulation	W-ESD	No	Insulation	Yes	$ 43,400	$ 43,400	$ 43,400

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	PGS Millwork Inc	**Project:**	Lenfest
Trade:	Architectural Millwork	**Contract:**	
Address:	32 Hickory Lane, Hudson, NY 12534	**Telephone:**	518-828-2608
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
PGS Millwork Inc	NON	No	Architectural Millwork	$ 1,155,797	$ 1,220,222	$ 1,220,222

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	$ 20,000	$ 11,215	$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	$ 90,000	$ 72,980	$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	$ 155,000	$ 146,250	$ 146,250
VT Industries	NON	No	Door	Yes	$ 350	$ 689	$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	$ 6,000	$ 6,810	$ 6,810
Solid Surface Craftsman	NON	No	Corian Countertops	Yes	$ 13,000	$ 34,700	$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	$ 6,000	$ 6,605	$ 6,605
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	$ 63,000	$ 73,392	$ 73,392
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	$ 4,000	$ 4,302	$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	$ 15,000	$ 13,647	$ 13,647
Tier III Grand Total					**$ 372,350**	**$ 370,590**	**$ 370,590**
MWL Tier III Total					**$ -**	**$ -**	**$ -**
Non-MWL Tier III Total					**$ 372,350**	**$ 370,590**	**$ 370,590**
MWL % of Tier II					**0%**	**0%**	**0%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	**Project:**	Lenfest
Trade:	Architectual Ornamental Metal & Glass	**Contract:**	
Address:	130 Motor Parkway, Hauppauge, NY 11788	**Telephone:**	631-254-2560
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	$ 501,410	$ 595,684	$ 595,684

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	$ 153	$ 153	$ 153
				Tier III Grand Total	**$ 153**	**$ 153**	**$ 153**
				MWL Tier III Total	**$ 153**	**$ 153**	**$ 153**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	**Project:**	Lenfest
Trade:	Carpentry / Drywall	**Contract:**	
Address:	322 8th Ave, Suite 701 New York, NY 10001	**Telephone:**	212-888-7311
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	$ 5,708,942	$ 5,708,942	$ 5,708,942

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	$ 274,000	$ 293,375	$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	$ 1,000,000	$ 484,622	$ 484,622
				Tier III Grand Total	**$ 1,274,000**	**$ 777,997**	**$ 777,997**
				MWL Tier III Total	**$ 1,274,000**	**$ 777,997**	**$ 777,997**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**22%**	**14%**	**14%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	LVC Interiors Inc	**Project:**	Lenfest
Trade:	Window Treatment / Blinds	**Contract:**	
Address:	345 Harrison Avenue, Garfield NJ 07026	**Telephone:**	201-525-0222
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	$ 249,760	$ 249,760	$ 249,760

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	$ 178,927	$ 178,927	$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	$ 2,881	$ 2,881	$ 2,881
				Tier III Grand Total	**$ 181,808**	**$ 181,808**	**$ 181,808**
				MWL Tier III Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier III Total	**$ 181,808**	**$ 181,808**	**$ 181,808**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Trystate Mechanical Inc	**Project:**	Lenfest
Trade:	HVAC Systems	**Contract:**	
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	**Telephone:**	718-819-8844
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Trystate Mechanical Inc	NON	No	HVAC Systems	$ 10,226,340	$ 11,267,648	$ 11,267,648

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	Sheetmetal	Yes	$ 2,420,000	$ 2,462,871	$ 2,462,871
Shadow Transport	W	No	Rigging	Yes	$ 93,500	$ 93,500	$ 93,500
NON:							
Atlantic Contracting	NON	No	Insulation	Yes	$ 240,000	$ 369,054	$ 369,054
Ht Lyons Contractors	NON	No	Testing Balancing	Yes	$ 56,000	$ 85,000	$ 85,000
Independent Testing Balancing	NON	No	Testing Balancing	Yes	$ 39,550	$ 37,595	$ 37,595
Siemens Industry Inc	NON	No	ATC	Yes	$ 1,800,000	$ 1,736,543	$ 1,736,543
Techclean	NON	No	Ductcleaning	Yes	$ 15,000	$ 2,156	$ 2,156
Tier III Grand Total					**$ 4,664,050**	**$ 4,786,719**	**$ 4,786,719**
MWL Tier III Total					**$ 2,513,500**	**$ 2,556,371**	**$ 2,556,371**
Non-MWL Tier III Total					**$ 2,150,550**	**$ 2,230,348**	**$ 2,230,348**
MWL % of Tier II					**25%**	**23%**	**23%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	3L & Company Inc	**Project:**	Lenfest
Trade:	Ceramic Tile	**Contract:**	
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	**Telephone:**	718-819-8844
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
3L & Company Inc	W	No	Ceramic Tile	$ 183,880	$ 183,880	$ 183,880

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	$ 75,000	$ 75,000	$ 75,000

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	ASR Electrical Contracting Inc	**Project:**	Lenfest
Trade:	Electrical	**Contract:**	
Address:	207 Newton Rd, Plainview, NY 11803	**Telephone:**	516-420-0101
As of Date:	9/30/2022	**Project Start:** 12/1/2013	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
ASR Electrical Contracting Inc	NON	No	Electrical	$ 11,338,958	$ 11,338,958	$ 11,338,958

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	$ 30,000	$ 29,182	$ 29,182

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier II	**3L & Company Inc** Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	92%	**1,082**	1	17%	5	83%	**6**
	ASR Electric Electrical	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,633	31%	47,738	69%	**69,371**	28	35%	52	65%	**80**
	Champion Metal Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	240	15%	1,415	85%	**1,655**	3	20%	12	80%	**15**
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	**37,437**	23	26%	66	74%	**89**
	Commodore Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	688	52%	635	48%	**1,323**	5	56%	4	44%	**9**
	Creative Construction Services Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	1,695	60%	1,123	40%	**2,818**	16	89%	2	11%	**18**
	Eagle Scaffold Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	755	57%	569	43%	**1,324**	15	65%	8	35%	**23**
	Fine Group Inc. Painting & Instrumentation	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	4,439	75%	1,453	25%	**5,892**	23	79%	6	21%	**29**
	Giachetti Plumbing & Heating Corp. Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	**8,717**	7	22%	25	78%	**32**
	LVC Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	**14**	1	100%	0	0%	**1**
	Metropolitan Enterprises Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	57%	1,017	43%	**2,345**	37	76%	12	24%	**49**
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	**394**	3	30%	7	70%	**10**
	Otis Elevators Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	**8,476**	4	15%	23	85%	**27**
	PAL Enviromental Spray Fireproofing	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	804	40%	1,208	60%	**2,012**	11	42%	15	58%	**26**
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	**17**	0	0%	1	100%	**1**
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	**510**	4	57%	3	43%	**7**
	RCC Concrete Corp Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	**9,348**	37	29%	92	71%	**129**
	Resource NJ Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	622	29%	1,501	71%	**2,123**	4	27%	11	73%	**15**
	Sirina Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	**3,800**	7	30%	16	70%	**23**
	Trystate Burns Mechanical HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	6,670	16%	35,062	84%	**41,732**	26	29%	64	71%	**90**
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	**972**	3	100%	0	0%	**3**
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	85%	1,352	15%	**8,803**	19	59%	13	41%	**32**
	Woodworks Construction Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	28,463	79%	7,536	21%	**35,998**	29	69%	13	31%	**42**
Total Hours		**88,213**		**1,418**		**1,352**		**2,235**		**4,545**		**0**		**126**		**97,889**		**148,272**		**246,160**	**306**		**450**		**756**
Overall % of Total		**36%**		**1%**		**1%**		**1%**		**2%**		**0%**		**0%**		**40%**		**60%**		**100%**	**40%**		**60%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	2/2/2016	9/27/2016
Creative Construction Services	10/11/2014	10/1/2016
Eagle Scaffolding	5/30/2016	1/30/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	8/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/1/2017
Woodworks Construction	5/19/2015	11/21/2017

GC/CM:	Lend Lease
Date Range:	7/1/2022 - 9/30/2022
As of :	12/29/2022

Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount				
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	Total MWL #	%[1]	Non-MWL #	%[1]	Total #
Tier II	**3L & Company Inc** Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	University Forum
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner		$ 1,356,652	$ 1,356,652

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electrical	Yes	$ -	$ 22,324	$ 22,324
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	$ -	$ 19,272	$ 19,272
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	$ -	$ 12,880	$ 12,880
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	$ -	$ 1,295	$ 1,295
Barbizon Elec Co Inc	NON	No	Service	Yes	$ -	$ 10,125	$ 10,125
Door Automation Corp.	NON	No	Doors/Windows and Glazing	Yes	$ -	$ 6,292	$ 6,292
Empire Office Inc	NON	No	Furniture	Yes	$ -	$ 912,358	$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	$ -	$ 54,735	$ 54,735
Hellman Consruction Corp.	NON	No	Construction	Yes	$ -	$ 175,647	$ 175,647
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	$ -	$ 6,466	$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	$ -	$ 77,144	$ 77,144
Siemens Industry Inc	NON	No	HVAC	Yes	$ -	$ 3,320	$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	$ -	$ 52,931	$ 52,931
William Hird & Co INC	NON	No	Fire Protection	Yes	$ -	$ 1,863	$ 1,863
Direct Spend Grand Total					**$ -**	**$ 1,356,652**	**$ 1,356,652**
MWL Direct Spend Total					**$ -**	**$ 54,476**	**$ 54,476**
Non-MWL Direct Spend Total					**$ -**	**$ 1,302,176**	**$ 1,302,176**
MWL % of Total					**0%**	**4%**	**4%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:** University Forum	
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 83,457,414

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Skanska	NON	No	Construction	Yes	$ 69,564,624	$ 83,457,414	$ 83,457,414

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:** University Forum	
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 1,277,929	$ 1,333,419	$ 1,323,633

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ -	$ 1,323,633	$ 1,323,633

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M2**

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Skanska	**Project:** University Forum	
Trade:	Construction Management	**Contract:** Trades	
Address:	659 West 131st Street, New York, NY 10027	**Telephone:** 347-918-7871	
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Skanska	NON	No	Construction Management	$ 69,564,624	$ 83,457,414	$ 83,457,414

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	$ 7,109,178	$ 8,564,523	$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	$ 4,144,000	$ 4,228,167	$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	$ 1,200,000	$ 1,152,376	$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	$ 310,000	$ 329,549	$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	$ 1,162,300	$ 1,280,551	$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	$ 249,460	$ 262,710	$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	$ 144,643	$ 206,910	$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	$ 48,810	$ 49,418	$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	$ 174,000	$ 198,282	$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	$ 470,000	$ 745,557	$ 745,557
Barrett Inc	NON	No	Roofing	Yes	$ 1,200,000	$ 1,355,000	$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	$ 1,200,000	$ 3,283,305	$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	$ 2,995,000	$ 869,939	$ 869,939
Cord Contracting	NON	No	Millwork	Yes	$ 5,000,000	$ 6,396,653	$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	$ 565,000	$ 647,500	$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	$ 4,497,000	$ 6,810,745	$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	$ 237,500	$ 258,975	$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	$ 8,000	$ 11,328	$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	$ 280,000	$ 596,187	$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	$ 365,000	$ 319,511	$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	$ 327,000	$ 321,762	$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	$ 9,800,000	$ 10,798,081	$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	$ 298,000	$ 506,232	$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	$ 387,000	$ 496,042	$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	$ 250,000	$ 257,172	$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	$ 161,000	$ 219,132	$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	$ 1,869,000	$ 2,021,615	$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	$ 310,000	$ 380,733	$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	$ 9,542,100	$ 10,873,323	$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	$ 1,038,000	$ 1,235,260	$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	$ 1,129,413	$ 1,569,615	$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	$ 6,697,000	$ 7,589,761	$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	$ 17,920	$ 17,920	$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	$ 310,000	$ 267,882	$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	$ 655,000	$ 746,292	$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	$ 230,000	$ 220,000	$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	$ 129,350	$ 139,676	$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	$ 80,198	$ 122,089	$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	$ 389,500	$ 419,957	$ 419,957
				Tier II Grand Total	**$ 64,980,372**	**$ 75,769,730**	**$ 75,769,730**
				MWL Tier II Total	**$ 14,368,391**	**$ 16,074,204**	**$ 16,074,204**
				Non-MWL Tier II Total	**$ 50,611,981**	**$ 59,695,526**	**$ 59,695,526**
				MWL % of Tier I	**21%**	**19%**	**19%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	**Project:**	University Forum
Trade:	Construction Management	**Contract:**	General Conditions
Address:	659 West 131st Street, New York, NY 10027	**Telephone:**	347-918-7871
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Skanska	NON	No	Construction Management	$ 69,564,624	$ 83,457,414	$ 83,457,414

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Velez Organization	M-ESD	No	Construction Management	Yes	$ -	$ 497,823	$ 497,823
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	$ -	$ 2,684	$ 2,684
Deb Romain	MW-ESD	No	Vendor	Yes	$ -	$ 7,044	$ 7,044
Outsource Consultants	M	No	Expediting	Yes	$ -	$ 209,295	$ 209,295
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	$ -	$ 28,165	$ 28,165
Pestrol Inc	MWL-ESD	No	Exteriminator	Yes	$ -	$ 11,085	$ 11,085
50 States Engineering Corp.	W	No	Surveyor	Yes	$ -	$ 29,936	$ 29,936
Eddington Security Inc	MW-ESD	No	Security	Yes	$ -	$ 418,739	$ 418,739
Basu Technology Inc	M-ESD	No	Scheduling	Yes	$ -	$ 13,050	$ 13,050
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	$ -	$ 337,003	$ 337,003
NON:							
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	$ -	$ 95,900	$ 95,900
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	$ -	$ 113,615	$ 113,615
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	$ -	$ 733,712	$ 733,712
Modspace	NON	No	Trailer Rental	Yes	$ -	$ 71,610	$ 71,610
CDW Direct	NON	No		Yes	$ -	$ 1,739	$ 1,739
Prolink Construction Companies	NON	No		Yes	$ -	$ 4,200	$ 4,200
Callahead	NON	No	Temporary Toilets	Yes	$ -	$ 40,430	$ 40,430
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	$ -	$ 8,309	$ 8,309
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	$ -	$ 2,250	$ 2,250
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	$ -	$ 9,800	$ 9,800
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	$ -	$ 512	$ 512
Geocomp	NON	No	Noise Consultant	Yes	$ -	$ 30,300	$ 30,300
New Age Reprographics, LLC	NON	No		Yes	$ -	$ 158	$ 158
HR Direct	NON	No		Yes	$ -	$ 228	$ 228
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	$ -	$ 6,639	$ 6,639
East Coast Metrology	NON	No		Yes	$ -	$ 902	$ 902
Atlantic Tomorrows	NON	No		Yes	$ -	$ 25,518	$ 25,518
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	$ -	$ 15,812	$ 15,812
Rent A Fence	NON	No	Fence Rental	Yes	$ -	$ 9,507	$ 9,507
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	$ -	$ 4,147	$ 4,147
Architectural Testing DBA Interteck	NON	No	Testing Agency	Yes	$ -	$ 14,675	$ 14,675
Hillti Inc.	NON	No	Supply Vendor	Yes	$ -	$ 4,000	$ 4,000
Sunbelt Rentals	NON	No	Rental Vendor	Yes	$ -	$ 108,480	$ 108,480
CHS Medirian US Finance LTD.	NON	No		Yes	$ -	$ 12,450	$ 12,450
Control Point Associates	NON	No	Surveyor	Yes	$ -	$ 20,400	$ 20,400
Microdesk Inc.	NON	No		Yes	$ -	$ 42,500	$ 42,500
				Tier II Grand Total	**$ -**	**$ 2,932,617**	**$ 2,932,617**
				MWL Tier II Total	**$ -**	**$ 1,554,824**	**$ 1,554,824**
				Non-MWL Tier II Total	**$ -**	**$ 1,377,793**	**$ 1,377,793**
				MWL % of Tier I	**0%**	**2%**	**2%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	**Project:** University Forum	
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:** 347-918-7871	
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease	NON	No	Construction Management	$ 1,277,929	$ 1,333,419	$ 1,323,633

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	$ 1,277,929	$ 1,307,930	$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	$ -	$ 25,489	$ 25,489
				Tier II Grand Total	**$ 1,277,929**	**$ 1,333,419**	**$ 1,333,419**
				MWL Tier II Total	**$ 1,277,929**	**$ 1,333,419**	**$ 1,333,419**
				Non-MWL Tier II Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier I	**100%**	**100%**	**101%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska		
Company Name:	Ruttura & Sons Co Inc	**Project:**	University Forum
Trade:	Excavation/Foundation	**Contract:**	
Address:	200 Cabot Street, West Babylon, NY 11704	**Telephone:**	631-454-0291
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	$ 9,542,100	$ 10,873,323	$ 10,873,323

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	$ 650,000	$ 820,719	$ 820,719
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	$ 20,900	$ 28,020	$ 28,020
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	$ 1,000,000	$ 683,491	$ 683,491
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	$ 328,600	$ 429,336	$ 429,336
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	$ 950,000	$ 1,253,810	$ 1,253,810
A Tech Electric Enterprise Inc	M-ESD	No	Main Switch Electrical	Yes	$ 25,000	$ 140,858	$ 140,858
				Yes			
NON:							
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	$ 51,000	$ 159,553	$ 159,553
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	$ 172,000	$ 550,582	$ 550,582
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	$ 157,036	$ 172,141	$ 172,141
Tulnoy Lumber	NON	No	Supplier	Yes	$ 33,341	$ 36,571	$ 36,571
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	$ 185,500	$ 185,500	$ 185,500
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	$ 43,400	$ 88,400	$ 88,400
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	$ 40,500	$ 51,300	$ 51,300
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	$ 276,000	$ 276,000	$ 276,000
Tier III Grand Total					**$ 3,933,277**	**$ 4,876,281**	**$ 4,876,281**
MWL Tier III Total					**$ 2,974,500**	**$ 3,356,234**	**$ 3,356,234**
Non-MWL Tier III Total					**$ 958,777**	**$ 1,520,047**	**$ 1,520,047**
MWL % of Tier II					**31%**	**31%**	**31%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska		
Company Name:	Ruttura & Sons Co Inc	**Project:**	University Forum
Trade:	Elevated Slabs on Deck	**Contract:**	
Address:	200 Cabot Street, West Babylon, NY 11704	**Telephone:**	631-454-0291
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	$ 1,038,000	$ 1,235,260	$ 1,235,260

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	$ 107,036	$ 107,036	$ 107,036
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	$ 800	$ 1,480	$ 1,480
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	$ 7,621	$ 14,643	$ 14,643
NON:							
USC Jenna	NON	No	Concrete Supplier	Yes	$ 99,478	$ 99,478	$ 99,478
Barker Steel	NON	No	Rebar Supplier	Yes	$ 28,674	$ 29,046	$ 29,046
US Concrete	NON	No	Concrete Supplier	Yes	$ 96,835	$ 96,835	$ 96,835
Tier III Grand Total					**$ 340,444**	**$ 348,518**	**$ 348,518**
MWL Tier III Total					**$ 115,457**	**$ 123,159**	**$ 123,159**
Non-MWL Tier III Total					**$ 224,987**	**$ 225,359**	**$ 225,359**
MWL % of Tier II					**11%**	**10%**	**10%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska		
Company Name:	Orange County Iron Works	**Project:**	University Forum
Trade:	Structural Steel	**Contract:**	
Address:	36 Maybrook Road, Montgomery, NY 12549	**Telephone:**	845-769-3000
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Orange County Iron Works	NON	No	Structural Steel	$ 4,497,000	$ 6,810,745	$ 6,810,745

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	$ 161,000	$ 207,557	$ 207,557
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	$ 78,000	$ 101,200	$ 101,200
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	$ 10,000	$ 27,657	$ 27,657
Fine Painting & Decorating Company Inc	M-ESD	No	Intumenscent Painting	Yes	$ 550,000	$ 569,413	$ 569,413
NON:							
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	$ 907,000	$ 2,918,313	$ 2,918,313
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	$ 30,000	$ 53,042	$ 53,042
Tier III Grand Total					**$ 1,736,000**	**$ 3,877,182**	**$ 3,877,182**
MWL Tier III Total					**$ 799,000**	**$ 905,827**	**$ 905,827**
Non-MWL Tier III Total					**$ 937,000**	**$ 2,971,355**	**$ 2,971,355**
MWL % of Tier II					**18%**	**13%**	**13%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska		
Company Name:	United Air Conditioning	**Project:**	University Forum
Trade:	HVAC	**Contract:**	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	**Telephone:**	718-893-6700
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
United Air Conditioning	NON	No	HVAC	$ 6,697,000	$ 7,589,761	$ 7,589,761

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	$ 1,736,000	$ 1,736,000	$ 1,736,000
				Tier III Grand Total	**$ 1,736,000**	**$ 1,736,000**	**$ 1,736,000**
				MWL Tier III Total	**$ 1,736,000**	**$ 1,736,000**	**$ 1,736,000**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**26%**	**23%**	**23%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska		
Company Name:	Transcontinental Steel	**Project:**	University Forum
Trade:	Misc Metals	**Contract:**	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	**Telephone:**	718-893-6700
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Transcontinental Steel	NON	No	Misc Metals	$ 1,129,413	$ 1,569,615	$ 1,569,615

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	$ 230,000	$ 642,237	$ 642,237
				Tier III Grand Total	**$ 230,000**	**$ 642,237**	**$ 642,237**
				MWL Tier III Total	**$ 230,000**	**$ 642,237**	**$ 642,237**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**20%**	**41%**	**41%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska		
Company Name:	Cord Contracting	**Project:**	University Forum
Trade:	Millwork	**Contract:**	
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	**Telephone:**	516-626-8800
As of Date:	9/30/2022	**Project Start:** 12/1/2015	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Cord Contracting	NON	No	Millwork	$ 5,000,000	$ 6,396,653	$ 6,396,653

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Central Lathing	W	No	Lather	Yes	$ 75,788	$ 84,898	$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	$ 41,370	$ 23,661	$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	$ 52,435	$ 71,857	$ 71,857
Linda Lee Construction	W	No	Taper	Yes	$ 181,311	$ 162,781	$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	$ -	$ 192,919	$ 192,919
City Lumber	W	No	Materials	Yes	$ -	$ 28,899	$ 28,899
Tier III Grand Total					**$ 350,904**	**$ 565,015**	**$ 565,015**
MWL Tier III Total					**$ 350,904**	**$ 565,015**	**$ 565,015**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**7%**	**9%**	**9%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Skanska
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

University Forum
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier II	**A Tech Electric Enterprises Inc** Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	**42,521**	39	72%	15	28%	**54**
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	**565**	5	83%	1	17%	**6**
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	**11,389**	32	68%	15	32%	**47**
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	**4,180**	38	73%	14	27%	**52**
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	**16,152**	17	26%	49	74%	**66**
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	**8**	0	0%	1	100%	**1**
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	**3,480**	8	53%	7	47%	**15**
	Eddington Security Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	**17,856**	36	100%	0	0%	**36**
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	**3,976**	16	67%	8	33%	**24**
	Garcia Marble & Title Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	**1,698**	9	90%	1	10%	**10**
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	**7,502**	5	12%	36	88%	**41**
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	**360**	6	86%	1	14%	**7**
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	**16,293**	32	38%	53	62%	**85**
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	**271**	2	29%	5	71%	**7**
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	**35,640**	110	43%	143	57%	**253**
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	**4,391**	24	86%	4	14%	**28**
	United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	**10,076**	12	57%	9	43%	**21**
Total Hours		**105,756**		**170**		**121**		**1,635**		**6,441**		**0**		**310**		**114,431**		**61,925**		**176,355**	**391**		**362**		**753**
Overall % of Total		**60%**		**0%**		**0%**		**1%**		**4%**		**0%**		**0%**		**65%**		**35%**		**100%**	**52%**		**48%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	7/1/2022 - 9/30/2022
As of :	12/29/2022

University Forum
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount					
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	Total MWL #	Total MWL %[1]	Non-MWL #	Non-MWL %[1]	Total #	
Tier II	**A Tech Electric Enterprises Inc** Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**	
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**	
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**	

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 226,000

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	$ -	$ 337	$ 337
Doumas Electric Inc	L	No	Electrical	Yes	$ -	$ 3,117	$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	$ -	$ 4,034	$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	$ -	$ 51,306	$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	$ -	$ 5,621	$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	$ -	$ 100,003	$ 100,003
The Sign Works Inc	W	No	Signage	Yes	$ -	$ 488	$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	$ -	$ 1,731	$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	$ -	$ 3,637	$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	$ -	$ 185	$ 185
Action Carting Environmental Servic	NON	No	Waste Management	Yes	$ -	$ 518	$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	$ -	$ 304	$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	$ -	$ 54,719	$ 54,719
Direct Spend Grand Total					**$ -**	**$ 226,000**	**$ 226,000**
MWL Direct Spend Total					**$ -**	**$ 170,274**	**$ 170,274**
Non-MWL Direct Spend Total					**$ -**	**$ 55,726**	**$ 55,726**
MWL % of Total					**0%**	**75%**	**75%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 192,257,500

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	$ -	$ 192,257,500	$ 192,257,500

Schedule M2

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	**Project:**	Phase 2 Below Grade
Trade:	Construction Management	**Contract:**	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	**Telephone:**	212-939-9580
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Lend Lease	NON	No	Construction Management	$ -	$ 192,257,500	$ 192,257,500

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	$ -	$ 62,864,265	$ 62,864,265
Civetta Cousins	L	No	Foundation	Yes	$ -	$ 76,789,999	$ 76,801,793
Eddington Security Inc	MW-ESD	No	Security	Yes	$ -	$ 101,285	$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	$ -	$ 6,550,000	$ 6,550,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	$ -	$ 1,353,325	$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	$ -	$ 174,218	$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	$ -	$ 9,090,075	$ 9,090,075
NON:							
Cives Corp	NON	No	Structural Steel	Yes	$ -	$ 16,806,000	$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	$ -	$ 434,927	$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	$ -	$ 1,460,682	$ 1,460,682
Tier II Grand Total					$ -	$ 175,624,776	$ 175,636,570
MWL Tier II Total					$ -	$ 156,923,167	$ 156,934,961
Non-MWL Tier II Total					$ -	$ 18,701,609	$ 18,701,609
MWL % of Tier I					0%	82%	82%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Civetta Cousins	**Project:**	Phase 2 Below Grade
Trade:	Excavation	**Contract:**	
Address:	1100 East 156th Street Bronx, NY 10474	**Telephone:**	718-991-5100
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Civetta Cousins	L	No	Excavation	$ 62,864,265	$ 62,864,265	$ 62,864,265

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	$ 42,120	$ 107,809	$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	$ 91,800	$ 123,827	$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	$ 177,965	$ 191,908	$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No	Waterproofing	Yes	$ 177,900	$ 179,381	$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	$ 425,000	$ 503,308	$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	$ 660,000	$ 733,875	$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	$ 12,500,000	$ 14,345,787	$ 14,345,787
Tier III Grand Total					**$ 14,074,785**	**$ 16,185,895**	**$ 16,185,895**
MWL Tier III Total					**$ 311,885**	**$ 423,544**	**$ 423,544**
Non-MWL Tier III Total					**$ 13,762,900**	**$ 15,762,351**	**$ 15,762,351**
MWL % of Tier II					**0%**	**1%**	**1%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Civetta Cousins	**Project:**	Phase 2 Below Grade
Trade:	Foundation	**Contract:**	
Address:	1100 East 156th Street Bronx, NY 10474	**Telephone:**	718-991-5100
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Civetta Cousins	L	No	Foundation	$ 76,789,999	$ 76,789,999	$ 76,801,793

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	$ 2,500,000	$ 2,439,247	$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	$ 5,750,000	$ 5,188,476	$ 5,188,476
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	$ 24,000,000	$ 23,627,500	$ 23,627,500
JA Lee Electrical Services	NON	No	Electrical Contractor	Yes	$ 652,000	$ 673,906	$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	$ 3,300,000	$ 2,147,035	$ 2,147,035
Tier III Grand Total					**$ 36,202,000**	**$ 34,076,164**	**$ 34,076,164**
MWL Tier III Total					**$ 8,250,000**	**$ 7,627,723**	**$ 7,627,723**
Non-MWL Tier III Total					**$ 27,952,000**	**$ 26,448,441**	**$ 26,448,441**
MWL % of Tier II					**11%**	**10%**	**10%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	J. D'Annunzio & Sons	**Project:**	Phase 2 Below Grade
Trade:	Utility General Contractor	**Contract:**	
Address:	3730 Park Ave, South lainfiels, NJ 07080	**Telephone:**	732-574-1300
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	$ 6,550,000	$ 6,550,000	$ 6,550,000

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		$ 19,044	$ 19,044
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		$ 106,044	$ 106,044
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		$ 316,806	$ 316,806
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		$ 313,819	$ 313,819
New York Geomatics	M-ESD	No	Survey Sub.	Yes		$ 23,531	$ 23,531
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		$ 6,844	$ 6,844
NON:							
Bancker Construction Corp.	NON	No	Gas Sub	Yes		$ 155,000	$ 155,000
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		$ 379,064	$ 379,064
Geocomp Corportation	NON	No	Noise Monitoring Sub.	Yes		$ 27,000	$ 27,000
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		$ 24,521	$ 24,521
Roadway Maintenance Contracting Inc.	NON	No	Striping Sub	Yes		$ 2,936	$ 2,936
Superior Gunite	NON	No	Shortcrete Sub	Yes		$ 30,744	$ 30,744
Welsbach Electric	NON	No	Electrical Sub	Yes		$ 153,300	$ 153,300
Tier III Grand Total					$ -	$ 1,558,653	$ 1,558,653
MWL Tier III Total					$ -	$ 786,088	$ 786,088
Non-MWL Tier III Total					$ -	$ 772,565	$ 772,565
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	**Project:**	Phase 2 Below Grade
Trade:	Protection	**Contract:**	
Address:	313 Spook Rock Road, Suffern, New York 10901	**Telephone:**	854-369-7500
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Par Environmental Corp	NON	No	Protection	$ 434,927	$ 434,927	$ 434,927

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	$ 33,672	$ 33,672	$ 33,672
				Tier III Grand Total	**$ 33,672**	**$ 33,672**	**$ 33,672**
				MWL Tier III Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier III Total	**$ 33,672**	**$ 33,672**	**$ 33,672**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Cives Corp	**Project:**	Phase 2 Below Grade
Trade:	Structural Steel	**Contract:**	
Address:	8 Church Street, Gouverneur, NY 13642	**Telephone:**	315-287-2200
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Cives Corp	NON	No	Structural Steel	$ 16,806,000	$ 16,806,000	$ 16,806,000

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Baco Enterprises Inc	L	No	Misc Steel	Yes	$ 500,000	$ 660,849	$ 660,849
Commonwealth Metal Co	W-ESD	No	Material	Yes	$ 1,750,000	$ 1,779,435	$ 1,779,435
Ryan Biggs/ Clark Davis	W-ESD	No	Engineering	Yes	$ 40,000	$ 157,025	$ 157,025
NON:							
JF Stearns	NON	No	Steel Erection	Yes	$ 8,790,000	$ 9,518,513	$ 9,518,513
The Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	$ 556,000	$ 570,749	$ 570,749
Tier III Grand Total					**$ 11,636,000**	**$ 12,686,571**	**$ 12,686,571**
MWL Tier III Total					**$ 2,290,000**	**$ 2,597,309**	**$ 2,597,309**
Non-MWL Tier III Total					**$ 9,346,000**	**$ 10,089,262**	**$ 10,089,262**
MWL % of Tier II					**14%**	**15%**	**15%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Roger & Sons Concrete Inc	**Project:**	Phase 2 Below Grade
Trade:	Concrete	**Contract:**	
Address:	1474 RT. 55 LAGRANGEVILLE, NY 12540	**Telephone:**	845-227-6033
As of Date:	9/30/2022	**Project Start:** 10/1/2016	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Roger & Sons Concrete Inc	M	No	Concrete	$ 9,090,075	$ 9,090,075	$ 9,090,075

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Tonage Inc	M-ESD	No	Reinforcing Supply	Yes	$ 2,606,273	$ 2,732,135	$ 2,732,135
Our Rental Pumps	W-ESD	No	Concrete Pumping	Yes	$ 75,770	$ 6,668	$ 6,668
Precision Concrete	M-ESD	No	Concrete Pumping	Yes	$ 75,770	$ 58,079	$ 58,079
Tier III Grand Total					**$ 2,757,813**	**$ 2,796,882**	**$ 2,796,882**
MWL Tier III Total					**$ 2,757,813**	**$ 2,796,882**	**$ 2,796,882**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**30%**	**31%**	**31%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease (US) Construction LMB Inc** Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	**14,392**	14	67%	7	33%	**21**
Tier II	**ASR Electrical Contracting Inc** Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	**2,431**	4	18%	18	82%	**22**
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	**2,039**	1	20%	4	80%	**5**
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	**46,526**	32	25%	98	75%	**130**
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	**23,542**	226	39%	356	61%	**582**
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	**276,986**	17	38%	28	62%	**45**
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	**22,071**	135	54%	114	46%	**249**
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	**4,174**	19	54%	16	46%	**35**
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	**47,375**	135	43%	180	57%	**315**
Total Hours		**147,250**		**4,754**		**376**		**2,841**		**4,499**		**0**		**68**		**159,788**		**279,746**		**439,534**	**583**		**821**		**1,404**
Overall % of Total		**34%**		**1%**		**0%**		**1%**		**1%**		**0%**		**0%**		**36%**		**64%**		**100%**	**42%**		**58%**		**100%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	7/1/2022 - 9/30/2022
As of :	12/29/2022

Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease US Construction LMB** Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Tier II	**ASR Electrical Contracting Inc** Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 13,228,903	$ 13,557,701	$ 6,045,461

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	$ -	$ 2,765	$ 2,765
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	$ 30,000	$ 34,651	$ 34,651
King Rose of NY Inc	L	No	General Contractor	Yes	$ -	$ 663	$ 663
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	$ 11,671	$ 19,514	$ 19,514
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	$ 90,918	$ 204,078	$ 204,078
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	$ -	$ 6,600	$ 6,600
Crown Sign Systems	W	No	Signs	Yes	$ -	$ 2,390	$ 2,390
NON:							
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	$ 250,787	$ 250,787	$ 182,190
American Electrical Testing Co LLC	NON	No	Electrical Testing	Yes	$ 22,500	$ 22,500	$ 675
DAL Electrical Corp	NON	No	Electrical	Yes	$ 8,907	$ 8,907	$ 8,907
Empire Office Inc	NON	No	Furniture	Yes	$ 12,530,412	$ 12,550,407	$ 5,394,859
Jacobs Engineering	NON	No	Engineering	Yes	$ 283,709	$ 283,709	$ 17,439
Jaros Baum & Bolles	NON	No	Engineering	Yes	$ -	$ 5,000	$ 5,000
Central Moving & Storage Co	NON	No	Moving and Storage	Yes	$ -	$ 165,730	$ 165,730
Direct Spend Grand Total					**$ 13,228,903**	**$ 13,557,701**	**$ 6,045,461**
MWL Direct Spend Total					**$ 132,588**	**$ 270,661**	**$ 270,661**
Non-MWL Direct Spend Total					**$ 13,096,315**	**$ 13,287,040**	**$ 5,774,800**
MWL % of Total					**1%**	**2%**	**4%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 302,846,202	$ 405,927,393	$ 399,122,362

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	$ 302,846,202	$ 405,927,393	$ 399,122,362

Schedule M2

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	**Project:**	Columbia Business School Above Grade
Trade:	Construction Management	**Contract:**	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	**Telephone:**	(212) 229-6000
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Turner Construction Company	NON	No	Construction Management	$ 302,846,202	$ 405,927,393	$ 399,122,362

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	$ -	$ 34	$ 34
Dial Locksmith	L	No	Lock Smith	Yes	$ -	$ 10,232	$ 10,232
A & H Co	MW-ESD	No	Office Supplies	Yes	$ -	$ 35,835	$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	$ -	$ 21,727	$ 21,727
Crown System	MW	No	Signage	Yes	$ 368,721	$ 480,412	$ 480,412
Egg Electric	W	No	Electrical	Yes	$ 13,950,000	$ 15,914,207	$ 15,914,207
Infinite Consulting	M-ESD	No	Site Safety	Yes	$ 196,280	$ 565,913	$ 565,913
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	$ 3,961,400	$ 3,798,480	$ 3,798,480
Curtis Partition	M	No	Drywall	Yes	$ 10,712,400	$ 14,443,862	$ 14,443,862
Curtis Partition	M	No	Acoustical Ceiling	Yes	$ 5,940,000	$ 6,435,494	$ 6,435,494
Park Ave	M	No	Door, Frames & Hardware	Yes	$ 890,000	$ 976,975	$ 976,975
Garcia Marble	M-ESD	No	Tile	Yes	$ 1,406,235	$ 1,403,520	$ 1,403,520
Roger & Sons Concrete Inc	M	No	Concrete	Yes	$ 10,887,633	$ 12,257,970	$ 12,257,970
Mamais	WL-ESD	No	Site Maintenance	Yes	$ 300,000	$ 447,379	$ 447,379
Allran Electric	M-ESD	No	Fire Alarm	Yes	$ 7,882,146	$ 8,242,453	$ 8,242,453
PJP Installers	M-ESD	No	Perimeter Fence	Yes	$ 1,450,000	$ 1,255,895	$ 1,255,895
Pestrol	MW-ESD	No	Pest Control	Yes	$ 49,952	$ 61,457	$ 61,457
Johnson Security Bureau	M-ESD	No	Site Security	Yes	$ 568,038	$ 2,336,508	$ 2,336,508
NON:							
See next page							

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	**Project:**	Columbia Business School Above Grade
Trade:	Construction Management	**Contract:**	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	**Telephone:**	(212) 229-6000
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Turner Construction Company	NON	No	Construction Management	$ 302,846,202	$ 405,927,393	$ 399,122,362

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	$ 8,619,000	$ 8,647,247	$ 8,647,247
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	$ 4,985,000	$ 5,212,530	$ 5,212,530
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	$ 3,961,299	$ 4,465,329	$ 4,465,329
Cives	NON	No	Structural Steel	Yes	$ 34,842,383	$ 45,775,000	$ 45,775,000
Concrete Industries Inc.	NON	No	Early Sitework	Yes	$ 891,871	$ 310,868	$ 310,868
DFB Sales	NON	No	Window Shades	Yes	$ 1,610,000	$ 1,525,019	$ 1,525,019
F.W Sims	NON	No	HVAC AG Piping	Yes	$ 37,300,000	$ 38,182,597	$ 38,182,597
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partititions	Yes	$ 6,501,493	$ 6,915,689	$ 6,915,689
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	$ 1,347,661	$ 1,321,796	$ 1,321,796
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	$ 1,787,170	$ 1,758,990	$ 1,758,990
HB Communications	NON	No	AV	Yes	$ 11,199,000	$ 10,819,588	$ 10,819,588
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	$ 8,350,000	$ 8,811,850	$ 8,811,850
Hi Tech	NON	No	Access Flooring	Yes	$ 1,695,000	$ 2,045,731	$ 2,045,731
Island International Enterprise	NON	No	Spray Fireproofing	Yes	$ 1,361,500	$ 2,512,336	$ 2,512,336
Jacobson & Company	NON	No	Rough Carpentry	Yes	$ 11,000,000	$ 14,016,217	$ 14,016,217
Jacobson & Company	NON	No	Specialtry Ceilings/GFRG	Yes	$ 6,550,000	$ 6,887,716	$ 6,887,716
JEM Architectural	NON	No	Ornamental Metals	Yes	$ 9,290,000	$ 9,601,435	$ 9,601,435
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	$ 11,500,000	$ 12,557,968	$ 12,557,968
Platinum Tile	NON	No	Terrazzo	Yes	$ 2,249,000	$ 2,595,867	$ 2,344,344
Poltrona Frau	NON	No	Forum Seating	Yes	$ 391,690	$ 370,332	$ 370,332
Post Road	NON	No	Overhead Doors	Yes	$ 650,000	$ 2,751,642	$ 2,751,642
Proformance Systems	NON	No	Operable Partitions	Yes	$ 80,000	$ 87,068	$ 87,068
Safway Atlantic	NON	No	Hoist & Protection	Yes	$ 3,010,000	$ 3,341,777	$ 3,341,777
Scanga Woodworking Corp.	NON	No	Millwork	Yes	$ 4,671,744	$ 4,739,581	$ 4,739,581
Schneider Electric	NON	No	AG BMS Controls	Yes	$ 4,655,000	$ 5,044,492	$ 4,907,939
Schneider Electric	NON	No	IT	Yes	$ 10,083,300	$ 10,049,791	$ 10,049,791
Sherland & Farrington	NON	No	Resilient Flooring	Yes	$ 2,439,943	$ 3,449,334	$ 3,449,334
Spectrum Painting	NON	No	Paint	Yes	$ 2,983,056	$ 3,975,287	$ 3,975,287
Spectrum Painting	NON	No	Resinous Flooring	Yes	$ 765,950	$ 877,878	$ 877,878
Transel Elevator	NON	No	Elevators	Yes	$ 8,558,816	$ 8,987,093	$ 8,987,093
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	$ 176,170	$ 205,427	$ 205,427
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	$ 899,812	$ 1,149,017	$ 1,149,017
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	$ 308,675	$ 80,445	$ 80,445
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	$ 634,418	$ 638,342	$ 638,342
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	$ 3,544,297	$ 3,726,088	$ 3,726,088
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	$ 4,213,575	$ 4,344,066	$ 4,344,066
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	$ 2,413,235	$ 2,720,832	$ 2,720,832
United Structural Works, Inc	NON	No	Misc. Metals	Yes	$ 3,380,000	$ 5,694,138	$ 5,694,138
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	$ 10,550,000	$ 12,087,999	$ 11,483,237
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	$ 948,950	$ 1,089,081	$ 1,089,081
Wolkow Braker Roofing	NON	No	Roofing	Yes	$ 3,107,892	$ 3,694,879	$ 3,694,879
Woodworks Construction	NON	No	Wood Flooring	Yes	$ 1,476,000	$ 1,748,752	$ 1,748,752
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	$ 16,674,277	$ 18,169,704	$ 18,169,704
If there is no Original Plan then				**Tier II Grand Total**	**$ 310,219,982**	**$ 351,675,171**	**$ 350,682,333**
				MWL Tier II Total	**$ 58,562,805**	**$ 68,688,353**	**$ 68,688,353**
				Non-MWL Tier II Total	**$ 251,657,177**	**$ 282,986,818**	**$ 281,993,980**
				MWL % of Tier I	**19%**	**17%**	**17%**

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Almar Plumbing & Heating Corp.	**Project:**	Columbia Business School Above Grade
Trade:	Plumbing	**Contract:**	
Address:	50 Bethpage Road, Hicksville, NY 11801	**Telephone:**	516-740-5900
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	$ 2,983,056	$ 3,975,287	$ 3,975,287

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Supplies	Yes	$ 50,000	$ 172,385	$ 172,385
IAR	W-ESD	No	Insulation	Yes	$ 490,000	$ 538,331	$ 538,331
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	$ 600,000	$ 715,000	$ 714,011
Cassone Leasing	W-ESD	No	Modular Building	Yes	$ 30,000	$ 34,075	$ 34,075
NON:							
				Tier III Grand Total	**$ 1,170,000**	**$ 1,459,791**	**$ 1,458,802**
				MWL Tier III Total	**$ 1,170,000**	**$ 1,459,791**	**$ 1,458,802**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**39%**	**37%**	**37%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Bamco Inc.	**Project:**	Columbia Business School Above Grade
Trade:	Carpentry	**Contract:**	
Address:	30 Baekeland Ave - Middlessex NJ 08846	**Telephone:**	732-302-0889
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Bamco Inc.	NON	Yes	Carpentry	$ 1,787,170	$ 1,758,990	$ 1,758,990

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Park Ave Building Supplies, LLC	M-ESD	No	Material supplier	Yes	$ 125,000	$ 150,000	$ 149,959
NON:							
Sloan & Company	NON	No	Framing/Sheathing	Yes	$ 850,000	$ 971,701	$ 923,116
ARW Inc	NON	No	Sub Tier Installing Contractor - Barrier	Yes	$ 280,000	$ 280,000	$ 266,000
				Tier III Grand Total	**$ 1,255,000**	**$ 1,401,701**	**$ 1,339,075**
				MWL Tier III Total	**$ 125,000**	**$ 150,000**	**$ 149,959**
				Non-MWL Tier III Total	**$ 1,130,000**	**$ 1,251,701**	**$ 1,189,116**
				MWL % of Tier II	**7%**	**9%**	**9%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Cives Corp	**Project:**	Columbia Business School Above Grade
Trade:	Structural Steel	**Contract:**	
Address:	8 Church Street, Gouverneur, NY 13642	**Telephone:**	315-287-2200
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Cives Corp	NON	No	Structural Steel	$ 4,985,000	$ 5,212,530	$ 5,212,530

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	$ 600,000	$ 1,817,816	$ 1,817,816
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	$ 4,000,000	$ 3,391,770	$ 3,391,770
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	$ 500,000	$ 208,971	$ 208,971
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	$ 100,000	$ 365,850	$ 365,850
NON:							
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	$ 18,800,000	$ 22,145,363	$ 22,145,363
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	$ 2,910,000	$ 3,175,138	$ 3,175,138
				Tier III Grand Total	**$ 26,910,000**	**$ 31,104,908**	**$ 31,104,908**
				MWL Tier III Total	**$ 5,200,000**	**$ 5,784,407**	**$ 5,784,407**
				Non-MWL Tier III Total	**$ 21,710,000**	**$ 25,320,501**	**$ 25,320,501**
				MWL % of Tier II	**104%**	**111%**	**111%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Concrete Industries One Corp	**Project:**	Columbia Business School Above Grade
Trade:	Concrete Industries One Corp	**Contract:**	
Address:	300 Boulevard of the Americas, Lakewood, NJ 08701	**Telephone:**	732-367-2020
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	$ 8,619,000	$ 8,647,247	$ 8,647,247

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
US Concrete	W	No	Concrete	Yes		$ 10,997	$ 10,997
JMJ Pro Trucking	M	No	Trucking	Yes		$ 23,565	$ 23,565
NON:							
HD Supply	NON	No	Supplies	Yes		$ 6,784	$ 6,784
				Tier III Grand Total	$ -	$ 41,346	$ 41,346
				MWL Tier III Total	$ -	$ 34,562	$ 34,562
				Non-MWL Tier III Total	$ -	$ 6,784	$ 6,784
				MWL % of Tier II	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Champion Metal & Glass	**Project:**	Columbia Business School Above Grade
Trade:	Ornamental Metal	**Contract:**	
Address:	130 Motor Parkway	**Telephone:**	631-254-2560
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Champion Metal & Glass	NON	No	Ornamental Metal	$ 37,300,000	$ 38,182,597	$ 38,182,597

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Mainsource Metal	M	No	Metal Supplier	Yes	$ 59,450	$ 137,078	$ 137,078
The Steel Supply Co.	W	No	Steel Supply	Yes	$ 6,520	$ 6,520	$ 6,520
NON:							
				Tier III Grand Total	**$ 65,970**	**$ 143,598**	**$ 143,598**
				MWL Tier III Total	**$ 65,970**	**$ 143,598**	**$ 143,598**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Egg Electric Inc	**Project:**	Columbia Business School Above Grade
Trade:	Electrical Fitout AG	**Contract:**	
Address:	35 W 45 Street 4th Floor NY NY 10038	**Telephone:**	212-570-5049
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Egg Electric Inc	W	No	Electrical Fitout AG	$ 13,950,000	$ 15,914,207	$ 15,914,207

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
IAR Insulation	W-ESD	No	Insulators	Yes	$ 15,000	$ 24,876	$ 24,876
NON:							
				Tier III Grand Total	**$ 15,000**	**$ 24,876**	**$ 24,876**
				MWL Tier III Total	**$ 15,000**	**$ 24,876**	**$ 24,876**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

Schedule M3

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	First Women's Fire Systems Corp	**Project:**	Columbia Business School Above Grade
Trade:	Fire Sprinkler Installation	**Contract:**	
Address:	55 West 59th Street New York, NY 10018	**Telephone:**	212-570-5049
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	$ 3,961,400	$ 3,798,480	$ 3,798,480

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinker - Drafting/ Engineering	Yes	$ 396,140	$ 225,640	$ 225,640
Milrose	NON	No	Expeditor	Yes	$ 8,323	$ 8,323	$ 8,323
				Tier III Grand Total	**$ 404,463**	**$ 233,963**	**$ 233,963**
				MWL Tier III Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier III Total	**$ 404,463**	**$ 233,963**	**$ 233,963**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Furniture Consultants	**Project:**	Columbia Business School Above Grade
Trade:	Demountable Walls and Seminar Tables	**Contract:**	
Address:	1450 Broadway NY New York 10018	**Telephone:**	212-299-4500
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Furniture Consultants	NON	No	Demountable Walls and Seminar Tables	$ 1,347,661	$ 1,321,796	$ 1,321,796

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Creative Furniture Solutions	W	No	Carpentry/Carpenters	Yes	$ 243,048	$ 243,048	$ 243,048
NON:							
				Tier III Grand Total	**$ 243,048**	**$ 243,048**	**$ 243,048**
				MWL Tier III Total	**$ 243,048**	**$ 243,048**	**$ 243,048**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**18%**	**18%**	**18%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	F.W. Sims LLC	**Project:**	Columbia Business School Above Grade
Trade:	HVAC	**Contract:**	
Address:	101 Otis Street, West Babylon, NY 11704	**Telephone:**	631-491-1441
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
F.W. Sims LLC	NON	No	HVAC	$ 308,675	$ 80,445	$ 80,445

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
IAR Insulation	W	No	Insulation	Yes	$ 1,650,000	$ 1,512,350	$ 1,512,350
New York Plumbing Supply	M	No	Supplier	Yes	$ 3,000,000	$ 40,783	$ 40,783
NON:							
Aalco Transport & Storage	NON	No	Storage	Yes	$ 50,000	$ 1,331,993	$ 1,331,993
Airpath Testing Services	NON	No	Testing & Balancing	Yes	$ 275,000	$ 294,950	$ 294,950
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	$ 3,050	$ 3,050	$ 3,050
Carrier Enterprises, LLC	NON	No	Supplier	Yes	$ 7,118	$ 49,381	$ 49,381
Clearly Machinery	NON	No	Supplier	Yes	$ 14,715	$ 21,545	$ 21,545
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	$ 120,000	$ 144,689	$ 144,689
Core Tech	NON	No	Supplier	Yes	$ 12,800	$ 49,500	$ 49,500
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	$ 21,100	$ 38,750	$ 38,750
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	$ 26,833	$ 381,219	$ 381,219
Geocomp Engineering	NON	No	Enginerring	Yes	$ 3,900	$ 10,380	$ 10,380
Gotham Pipe Supply	NON	No	Supplier	Yes	$ 20,253	$ 491,658	$ 491,658
GrippleInc.	NON	No	Supplier	Yes	$ 3,900	$ 45,987	$ 45,987
I & I Systems, Inc.	NON	No	Supplier	Yes	$ 6,175	$ 31,260	$ 31,260
Ideal Supply	NON	No	Supplier	Yes	$ 7,729	$ 531,382	$ 531,382
Industrial Threaded Products Corp	NON	No	Supplier	Yes	$ 2,915	$ 13,263	$ 13,263
Interstate chemical Company	NON	No	Supplier	Yes	$ 6,188	$ 6,188	$ 6,188
J.T. Lynne Representatives	NON	No	Supplier	Yes	$ 9,205	$ 53,955	$ 53,955
John's Insulation, Inc	NON	No	Supplier	Yes	$ 1,690,000	$ 1,598,220	$ 1,598,220
LP Gans Sales Company	NON	No	Equipment supplier	Yes	$ 126,000	$ 140,536	$ 140,536
Manhattan Surveying	NON	No	Surveyor	Yes	$ 10,000	$ 35,315	$ 35,315
Mason East, Inc.	NON	No	Supplier	Yes	$ 32,000	$ 32,030	$ 32,030
Mechanical Technologies	NON	No	Equipment supplier	Yes	$ 76,000	$ 83,615	$ 83,615
Metro Air Products	NON	No	Supplier	Yes	$ 2,574	$ 2,574	$ 2,574
Nefco	NON	No	Supplier	Yes	$ 1,580	$ 13,449	$ 13,449
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	$ 1,813	$ 7,039	$ 7,039
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	$ 435,000	$ 439,750	$ 439,750
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	$ 205,000	$ 205,000	$ 205,000
				Tier III Grand Total	**$ 7,820,848**	**$ 7,609,811**	**$ 7,609,811**
				MWL Tier III Total	**$ 4,650,000**	**$ 1,553,133**	**$ 1,553,133**
				Non-MWL Tier III Total	**$ 3,170,848**	**$ 6,056,678**	**$ 6,056,678**
				MWL % of Tier II	**1506%**	**1931%**	**1931%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Global BMU, LLC	**Project:**	Columbia Business School Above Grade
Trade:	Facade access equipment	**Contract:**	**Final Schedule M as of 11/4/2020**
Address:	65 West 36th street, New York NY 10018	**Telephone:**	646-741-2455
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Global BMU, LLC	NON	No	Facade access equipment	$ 3,010,000	$ 3,341,777	$ 3,341,777

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Specialty Steel	L	No	Metal fabrication	Yes	$ 295,000	$ 258,374	$ 258,374
NON:							
Atech BCN	NON	No	BMU manufacturer	Yes	$ 330,000	$ 446,250	$ 446,250
Rostek	NON	No	Davits	Yes	$ 125,000	$ 220,540	$ 220,540
Thaler	NON	No	Pull-in anchors	Yes	$ 16,400	$ 72,440	$ 72,440
Canal Rubber	NON	No	EPDM Sheets	Yes	$ 2,857	$ 1,425	$ 1,425
Lightning Bolt	NON	No	BBM Bolts	Yes	$ 26,944	$ 32,500	$ 32,500
Emco Industrial Plastics	NON	No	Nylon Plates	Yes	$ 7,960	$ 3,930	$ 3,930
Eagle Metals	NON	No	Track	Yes	$ 129,500	$ 129,000	$ 129,000
				Tier III Grand Total	**$ 933,661**	**$ 1,164,459**	**$ 1,164,459**
				MWL Tier III Total	**$ 295,000**	**$ 258,374**	**$ 258,374**
				Non-MWL Tier III Total	**$ 638,661**	**$ 906,085**	**$ 906,085**
				MWL % of Tier II	**10%**	**8%**	**8%**

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Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	HB Communications, Inc.	**Project:**	Columbia Business School Above Grade
Trade:	Audio Visual	**Contract:**	
Address:	60 Dodge Ave North Haven, CT 06473	**Telephone:**	732-275-2094
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
HB Communications, Inc.	NON	No	Audio Visual	$ 3,107,892	$ 3,694,879	$ 3,694,879

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Touchtel	W	No	Audio Visual	No	$ 2,517,992	$ 1,672,474	$ 1,672,474
NON:							
				Tier III Grand Total	**$ 2,517,992**	**$ 1,672,474**	**$ 1,672,474**
				MWL Tier III Total	**$ 2,517,992**	**$ 1,672,474**	**$ 1,672,474**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**81%**	**45%**	**45%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Heritage Mechanical Services	**Project:**	Columbia Business School Above Grade
Trade:	HVAC	**Contract:**	
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	**Telephone:**	516-558-2004
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Heritage Mechanical Services	NON		HVAC	$ 634,418	$ 638,342	$ 638,342

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Harry Brianum Jr. Inc.	W	No	Steel Pruchases	Yes	$ 69,587	$ 85,487	$ 85,487
Mate Matura	W	No	Insulation	Yes	$ 750,000	$ 750,000	$ 750,000
Highway Safety Protection	W	No	Lift Rental	Yes	$ 1,386	$ 20,420	$ 20,420
Independent Testing & Balancing	MWL Designation	No	Testing & Balancing	Yes	$ 127,000	$ 142,136	$ 142,136
NON:							
				Tier III Grand Total	**$ 947,973**	**$ 998,043**	**$ 998,043**
				MWL Tier III Total	**$ 947,973**	**$ 998,043**	**$ 998,043**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**149%**	**156%**	**156%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	**Project:**	Columbia Business School Above Grade
Trade:	Spray Fireproofing	**Contract:**	
Address:	1101 Scott Avenue, Calverton NY 11933	**Telephone:**	631-208-3500
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	$ 34,842,383	$ 45,775,000	$ 45,775,000

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	$ 21,000	$ 82,282	$ 82,282
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	$ 27,000	$ 138,643	$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	$ 210,000	$ 216,000	$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	$ 6,000	$ 24,073	$ 24,073
				Tier III Grand Total	**$ 264,000**	**$ 460,998**	**$ 422,621**
				MWL Tier III Total	**$ 264,000**	**$ 460,998**	**$ 422,621**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**1%**	**1%**	**1%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Jaconson and Company	**Project:**	Columbia Business School Above Grade
Trade:	Carpentry	**Contract:**	
Address:	1079 East Grand Street, Elizabeth NJ 07207	**Telephone:**	(908) 355-5200
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Jaconson and Company	NON	No	Carpentry	$ 8,350,000	$ 8,811,850	$ 8,811,850

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
City Lumber	W	No	Material supplier	Yes	$ 1,126,113	$ 1,677,154	$ 1,677,154
Park Ave	M	No	Material supplier	Yes	$ 232,500	$ 310,485	$ 310,485
X-Cell Insulation	M	No	Subcontractor	Yes	$ 340,000	$ 395,198	$ 395,198
Eastport Signs	M	No	Signage	Yes	$ 30,000	$ 1,500	$ 1,500
				Tier III Grand Total	**$ 1,728,613**	**$ 2,384,337**	**$ 2,384,337**
				MWL Tier III Total	**$ 1,728,613**	**$ 2,384,337**	**$ 2,384,337**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**21%**	**27%**	**27%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Jaconson and Company	**Project:**	Columbia Business School Above Grade
Trade:	Carpentry - Specialty Ceilings	**Contract:**	
Address:	1079 East Grand Street, Elizabeth NJ 07207	**Telephone:**	(908) 355-5200
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Jaconson and Company	NON	No	Carpentry - Specialty Ceilings	$ 1,695,000	$ 2,045,731	$ 2,045,731

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
City Lumber	W	No	Material supplier	Yes	$ 15,000	$ 59,934	$ 59,934
Park Ave	M	No	Material supplier	Yes	$ 75,000	$ 46,895	$ 46,895
				Tier III Grand Total	**$ 90,000**	**$ 106,829**	**$ 106,829**
				MWL Tier III Total	**$ 90,000**	**$ 106,829**	**$ 106,829**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**5%**	**5%**	**5%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	JEM Architecturals, Inc.	**Project:**	Columbia Business School Above Grade
Trade:	Ornamental Metals	**Contract:**	
Address:	37 Cuff Street, New Rochelle NY 10801	**Telephone:**	914-365-1500
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	$ 1,610,000	$ 1,525,019	$ 1,525,019

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Prisma	W	No	Mirrors	Yes	$ 20,500	$ 16,077	$ 16,077
Interstate Sales ,Inc.	W	No	Steel	Yes	$ 30,000	$ 29,639	$ 29,639
HB Steel	W	No	Steel	Yes	$ 90,000	$ 54,779	$ 54,779
				Tier III Grand Total	**$ 140,500**	**$ 100,495**	**$ 100,495**
				MWL Tier III Total	**$ 140,500**	**$ 100,495**	**$ 100,495**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**9%**	**7%**	**7%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	PJ Mechanical Corp	**Project:**	Columbia Business School Above Grade
Trade:	HVAC Work	**Contract:**	
Address:	55 Bond Street	**Telephone:**	212-243-2555
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
PJ Mechanical Corp	NON	No	HVAC Work	$ 3,544,297	$ 3,726,088	$ 3,726,088

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Hairry Brainum	W	No	Supplier	Yes	$ 400,000	$ 400,000	$ 400,000
International Asbestos Removal	W	No	Insulation	Yes	$ 1,850,000	$ 1,833,380	$ 1,833,380
				Tier III Grand Total	**$ 2,250,000**	**$ 2,233,380**	**$ 2,233,380**
				MWL Tier III Total	**$ 2,250,000**	**$ 2,233,380**	**$ 2,233,380**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**63%**	**60%**	**60%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Platinum	**Project:**	Columbia Business School Above Grade
Trade:	Terrazzo	**Contract:**	
Address:	120 Broadway, New York NY	**Telephone:**	212-535-9700
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Platinum	NON	No	Terrazzo	$ 6,550,000	$ 6,887,716	$ 6,887,716

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Arim Inc	W	No	Supply Aggregate for Terrazzo Flooring	Yes	$ 46,541	$ 168,126	$ 168,126
Park Avenue Building & Roofing Supply	M-ESD	No	Setting Material for Precast Terrazzo	Yes	$ 66,352	$ 72,575	$ 72,575
				Tier III Grand Total	**$ 112,893**	**$ 240,701**	**$ 240,701**
				MWL Tier III Total	**$ 112,893**	**$ 240,701**	**$ 240,701**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**2%**	**3%**	**3%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Post Road Iron Works	**Project:**	Columbia Business School Above Grade
Trade:	Overhead Doors	**Contract:**	
Address:	345 West Putnam Ave. Greenwich CT 06830	**Telephone:**	203-869-6322
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Post Road Iron Works	NON	No	Overhead Doors	$ 11,199,000	$ 10,819,588	$ 10,819,588

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	$ 746,720	$ 947,213	$ 947,213
				Tier III Grand Total	**$ 746,720**	**$ 947,213**	**$ 947,213**
				MWL Tier III Total	**$ 746,720**	**$ 947,213**	**$ 947,213**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**7%**	**9%**	**9%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Roger & Sons Concrete, Inc.	**Project:**	Columbia Business School Above Grade
Trade:	Concrete	**Contract:**	
Address:	1474 Route 55, LaGrangeville, NY 12540	**Telephone:**	845-227-6033
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Roger & Sons Concrete, Inc.	M	No	Concrete	$ 10,887,633	$ 12,257,970	$ 12,257,970

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Cole Technologies	M	No	Floor Flatness Inspections	Yes	$ 11,165	$ 14,013	$ 14,013
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	$ 204,413	$ 86,852	$ 86,852
Tonage Inc	M-ESD	No	Rebar Installation	Yes	$ 1,181,754	$ 1,296,982	$ 1,296,982
NON:							
				Tier III Grand Total	**$ 1,397,332**	**$ 1,397,847**	**$ 1,397,847**
				MWL Tier III Total	**$ 1,397,332**	**$ 1,397,847**	**$ 1,397,847**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**13%**	**11%**	**11%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Safway Atlantic, LLC	**Project:**	Columbia Business School Above Grade
Trade:	Hoist & Protection	**Contract:**	
Address:	700 Commercial Ave, Carlstadt NJ 07072	**Telephone:**	201-636-5500
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	$ 16,674,277	$ 18,169,704	$ 18,169,704

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
JMD Building Supply	W-ESD	No	Lumber Supply	Yes	$ 47,500	$ 188,994	$ 188,994
NYC Supply Co.	W	No	Paint Supply	Yes	$ 47,500	$ 36,889	$ 36,889
Turtle & Hughes	W-ESD	No	Electrical	Yes	$ 10,000	$ 15,524	$ 15,524
NON:							
				Tier III Grand Total	**$ 105,000**	**$ 241,407**	**$ 241,407**
				MWL Tier III Total	**$ 105,000**	**$ 241,407**	**$ 241,407**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**1%**	**1%**	**1%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Scanga Woodwork	**Project:**	Columbia Business School Above Grade
Trade:	Millwork	**Contract:**	
Address:	22 Corporate Park West Cold Spring NY 10516	**Telephone:**	845-265-9115
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Scanga Woodwork	NON	No	Millwork	$ 6,501,493	$ 6,915,689	$ 6,915,689

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
YFD Millwork	M	No	Millwork	Yes	$ 335,000	$ 335,713	$ 335,713
Eco	M-ESD	No	Fabric Panels	Yes	$ 44,000	$ 64,870	$ 64,870
AJ Contract Furniture	M	No	Fabric Panels	Yes	$ 27,038	$ 65,016	$ 65,016
NON:							
				Tier III Grand Total	**$ 406,038**	**$ 465,599**	**$ 465,599**
				MWL Tier III Total	**$ 406,038**	**$ 465,599**	**$ 465,599**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**6%**	**7%**	**7%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M3**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	**Project:**	Columbia Business School Above Grade
Trade:	Building Management System	**Contract:**	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	**Telephone:**	609-865-1502
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Schneider Electric	NON	No	Building Management System	$ 4,213,575	$ 4,344,066	$ 4,344,066

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
EnTech Engineering	W	No	BIM Coordinatior	Yes	$ 15,000	$ 85,213	$ 76,691
Kane Communications	W	No	Electrician	Yes	$ 790,000	$ 874,700	$ 834,918
Olive Controls, Inc.	M	No	Electrician	Yes	$ 290,000	$ 595,000	$ 570,464
Argent Associates	MW-ESD	No	Material Supplier	Yes	$ 100,000	$ 95,861	$ 95,861
NON:							
LV Solutions Inc.	NON	No	Electrician	Yes	$ 21,800	$ 94,627	$ 89,896
				Tier III Grand Total	**$ 1,216,800**	**$ 1,745,401**	**$ 1,667,830**
				MWL Tier III Total	**$ 1,195,000**	**$ 1,650,774**	**$ 1,577,934**
				Non-MWL Tier III Total	**$ 21,800**	**$ 94,627**	**$ 89,896**
				MWL % of Tier II	**28%**	**38%**	**36%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	**Project:**	Columbia Business School Above Grade
Trade:	IT/Secutiry	**Contract:**	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	**Telephone:**	609-865-1502
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Schneider Electric	NON	No	IT/Secutiry	$ 10,550,000	$ 12,087,999	$ 11,483,237

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
EnTech Engineering	W	No	BIM Coordinatior	Yes	$ 25,000	$ 24,457	$ 24,457
Touch Tel	W	No	Electrician	Yes	$ 2,123,500	$ 2,077,796	$ 2,077,796
Kane Communications	W	No	Electrician	Yes	$ 1,746,231	$ 2,189,004	$ 2,189,004
Argent Associates	W	No	Material Vendor	Yes	$ 146,000	$ 146,000	$ 146,000
NON:							
Tier III Grand Total					**$ 4,040,731**	**$ 4,437,257**	**$ 4,437,257**
MWL Tier III Total					**$ 4,040,731**	**$ 4,437,257**	**$ 4,437,257**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**38%**	**37%**	**39%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Sherland & Farrington Inc	**Project:**	Columbia Business School Above Grade
Trade:	Resilent Flooring	**Contract:**	
Address:	253 West 28th Street, New York, NY 10001	**Telephone:**	212-206-7500
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Sherland & Farrington Inc	NON	No	Resilent Flooring	$ 9,290,000	$ 9,601,435	$ 9,601,435

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
ProCarpet	W-ESD	No	Flooring Materials	Yes		$ 1,010,755	$ 1,010,755
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Tier III Grand Total	$ -	$ 1,010,755	$ 1,010,755
MWL Tier III Total	$ -	$ 1,010,755	$ 1,010,755
Non-MWL Tier III Total	$ -	$ -	$ -
MWL % of Tier II	0%	11%	11%

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Sloan & Company	**Project:**	Columbia Business School Above Grade
Trade:	Carpentry	**Contract:**	
Address:	49 Bloomfield Avenue - Miuntain Lakes, NJ 07046	**Telephone:**	(973) 227-3555
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Sloan & Company	NON	No	Carpentry	$ 850,000	$ 971,701	$ 923,116

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Park Ave Building Supplies	M	No	Materials Supplier	Yes	$ 125,000	$ 149,959	$ 149,959
NON:							
				Tier III Grand Total	**$ 125,000**	**$ 149,959**	**$ 149,959**
				MWL Tier III Total	**$ 125,000**	**$ 149,959**	**$ 149,959**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**15%**	**15%**	**16%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp.	**Project:**	Columbia Business School Above Grade
Trade:	Resinous Flooring	**Contract:**	
Address:	5 N. Greenwich Rd monk, NY 10504	**Telephone:**	914-723-4800
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Spectrum Painting Corp.	NON	No	Painting	$ 2,983,056	$ 3,975,287	$ 3,975,287

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Claridge	W	No	Supplier	Yes	$ 400,000	$ 256,527	$ 256,527
Platinum Supply	W	No	Supplier	Yes	$ 10,000	$ 887	$ 887
Manhattan Painting & Decorating	W	No	Painting	Yes	$ 100,000	$ 215,324	$ 215,324
Commodore Painting	W	No	Carpentry	Yes	$ 250,000	$ 257,900	$ 257,900
NON:							
				Tier III Grand Total	**$ 760,000**	**$ 730,638**	**$ 730,638**
				MWL Tier III Total	**$ 760,000**	**$ 730,638**	**$ 730,638**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**25%**	**18%**	**18%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp.	**Project:**	Columbia Business School Above Grade
Trade:	Resinous Flooring	**Contract:**	
Address:	5 N. Greenwich Rd monk, NY 10504	**Telephone:**	914-723-4800
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	$ 11,500,000	$ 12,557,968	$ 12,557,968

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	$ 162,765	$ 585,446	$ 585,446
NON:							
				Tier III Grand Total	**$ 162,765**	**$ 585,446**	**$ 585,446**
				MWL Tier III Total	**$ 162,765**	**$ 585,446**	**$ 585,446**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**1%**	**5%**	**5%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	TEI Group	**Project:**	Columbia Business School Above Grade
Trade:	Elevator	**Contract:**	
Address:	30-30 47th Ave, LIC, Queens NY - 11101	**Telephone:**	718-609-2504
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
TEI Group	NON	No	Elevator	$ 2,439,943	$ 3,449,334	$ 3,449,334

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
A&D	M	No	Elevator Cabs and Entrances	Yes	$ 775,369	$ 889,562	$ 889,562
GAL	L	No	Controllers and Door Equipment	Yes	$ 557,083	$ 488,839	$ 488,839
NON:							
				Tier III Grand Total	**$ 1,332,452**	**$ 1,378,401**	**$ 1,378,401**
				MWL Tier III Total	**$ 1,332,452**	**$ 1,378,401**	**$ 1,378,401**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**55%**	**40%**	**40%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Turner Logistics LLC	**Project:**	Columbia Business School Above Grade
Trade:	MEP Pre-Purchase Equip	**Contract:**	
Address:	3 Paragon Drive, Montvale, NJ 07645	**Telephone:**	201-722-3800
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Turner Logistics LLC	NON	No	MEP Pre-Purchase Equip	$ 3,380,000	$ 5,694,138	$ 5,694,138

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical	Yes	$ 2,218,750	$ 2,496,820	$ 2,496,820
				Tier III Grand Total	**$ 2,218,750**	**$ 2,496,820**	**$ 2,496,820**
				MWL Tier III Total	**$ 2,218,750**	**$ 2,496,820**	**$ 2,496,820**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**66%**	**44%**	**44%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Unity Electric	**Project:**	Columbia Business School Above Grade
Trade:	Electrical	**Contract:**	
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365	**Telephone:**	718-593-4300
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Unity Electric	NON	No	Electrical	#REF!	#REF!	#REF!

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Turtle & Hughes	W	No	Electrical	Yes	$ 8,457	$ 286,979	$ 286,088
Weltman Lighting	W	No	Electrical	Yes	$ 310,000	$ 382,969	$ 354,659
J&M Electric Corp.	W	No	Electrical	Yes	$ 141,678	$ 235,278	$ 235,278
				Tier III Grand Total	**$ 460,135**	**$ 905,226**	**$ 876,025**
				MWL Tier III Total	**$ 460,135**	**$ 905,226**	**$ 876,025**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Wolkow Braker Roofing	**Project:**	Columbia Business School Above Grade
Trade:	Roofing	**Contract:**	
Address:	151 Herricks Rd Garden City Park, NY 11040	**Telephone:**	718-384-3456
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Wolkow Braker Roofing	NON	No	Roofing	$ 1,347,661	$ 1,321,796	$ 1,321,796

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Holbrook Plastic Pipe Supply	W	No	Material Supplier	Yes	$ 548,500	$ 270,666	$ 270,666

Schedule M3

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Woodworks Construction	**Project:**	Columbia Business School Above Grade
Trade:	Carpentry - Wood Flooring	**Contract:**	
Address:	322 *th Ave	**Telephone:**	212-888-7311
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Woodworks Construction	NON	No	Carpentry - Wood Flooring	$ 11,000,000	$ 14,016,217	$ 14,016,217

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Park Avenue Building & Roofing	M-ESD	No	Material Supplier	Yes	$ 104,000	$ 93,411	$ 93,411
Non-MWL:							
Alleghany Mountain Hardwood Flooring	NON	No	Material Supplier	Yes	$ 225,000	$ 243,336	$ 243,336
				Tier III Grand Total	**$ 329,000**	**$ 336,747**	**$ 336,747**
				MWL Tier III Total	**$ 104,000**	**$ 93,411**	**$ 93,411**
				Non-MWL Tier III Total	**$ 225,000**	**$ 243,336**	**$ 243,336**
				MWL % of Tier II	**1%**	**1%**	**1%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Zwicker Electric	**Project:**	Columbia Business School Above Grade
Trade:	Electricians	**Contract:**	
Address:	360 Park Ave South	**Telephone:**	212-477-8400
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Zwicker Electric	NON	No	Electricians	$ 1,476,000	$ 1,748,752	$ 1,748,752

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	$ 25,000	$ 77,213	$ 77,213
Benfield Electric	L	No	Supplier	Yes	$ 500,000	$ 656,819	$ 656,819
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	$ 30,000	$ 16,221	$ 16,221
Sunbelt Rentals	L	No	Supplier	Yes	$ 20,000	$ 102,892	$ 102,892
Turtle and Hughes	W-ESD	No	Supplier	Yes	$ 500,000	$ 1,199,780	$ 1,199,780
Hailey Insulation	W-ESD	No	Fire Stopping	Yes	$ 50,000	$ 29,719	$ 29,719
NON:							
Tier III Grand Total					**$ 1,125,000**	**$ 2,082,644**	**$ 2,082,644**
MWL Tier III Total					**$ 1,125,000**	**$ 2,082,644**	**$ 2,082,644**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**76%**	**119%**	**119%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M1**

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	**Project:**	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ -	$ 751,764	$ 751,764

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Mamais Contracting Corp	WL-ESD	No	Contracting	Yes	$ 199,790	$ 354,941	$ 354,938
Green girl Printing and Messenger Inc.	W-ESD	No	Printing and Messenger	Yes	$ -	$ 2,107	$ 2,107
Scrub clean Maintenance Corp.	MW-ESD	No	Cleaning	Yes	$ 15,480	$ 15,480	$ 15,480
King Rose of NY Inc.	L-ESD	No	General Contractor	Yes	$ 47,829	$ 93,237	$ 23,386
Watson Plumbing & Heating	ML	No	Plumbing and Heating	Yes	$ -	$ 310	$ 310
Crown Sign Systems	W	Yes	Signage	Yes	$ -	$ 4,226	$ 4,226
NON:							
American Electrical Testing Co LLC	NON	No	Testing	Yes	$ 6,000	$ 21,150	$ 21,150
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	$ 12,000	$ 12,000	$ 10,875
Dal Electrical Corp	NON	No	Electrical	Yes	$ 1,353	$ 1,353	$ 1,353
Darci Plumbing Co Inc.	NON	No	Plumbing	Yes	$ 135,965	$ 315,086	$ 146,691
Hellman Construction Co Inc.	NON	No	General Contractor	Yes	$ 4,852	$ 4,852	$ 4,852
Jacobs Engineering New York	NON	No	Engineering	Yes	$ -	$ 559	$ 559
LiRo Engineers Inc	NON	No	Engineering	Yes	$ 249,588	$ 249,588	$ 140,565
Stoncor Group	NON	No	Flooring	Yes	$ 1,300	$ 1,300	$ 1,300
Acid Waste Mgt Inc	NON	No	Waste Management	Yes	$ -	$ 23,972	$ 23,972
Direct Spend Grand Total					**$ 674,157**	**$ 1,100,161**	**$ 751,764**
MWL Direct Spend Total					**$ 263,099**	**$ 470,301**	**$ 400,447**
Non-MWL Direct Spend Total					**$ 411,058**	**$ 629,860**	**$ 351,317**
MWL % of Total					**39%**	**43%**	**53%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 107,362,917	$ 100,430,980	$ 90,405,548

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	$ 107,362,917	$ 100,430,980	$ 90,405,548

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 4,433,070	$ 4,433,070	$ 829,848

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
EG Munoz Construction LLC	M	No	Construction	Yes	$ 4,433,070	$ 4,433,070	$ 829,848

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	**Project:**	Columbia Business School Below Grade
Trade:	Construction Management	**Contract:**	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	**Telephone:**	(212) 229-6000
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Turner Construction Company	NON	No	Construction Management	$ 107,362,917	$ 100,430,980	$ 90,405,548

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	$ -	$ 17	$ 17
Dial Locksmith	L	No	Locksmith	Yes	$ -	$ 1,963	$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	$ -	$ 14,751	$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	$ -	$ 5,365	$ 5,365
Crown Signs	W	No	Signage	Yes	$ 17,639	$ 38,179	$ 38,179
Egg Electric	W	No	Electric	Yes	$ 5,524,740	$ 6,991,749	$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	$ 2,768,600	$ 2,856,022	$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	$ 1,937,600	$ 1,818,387	$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	$ 88,765	$ 83,427	$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	$ 359,821	$ 511,514	$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	$ 3,739,879	$ 7,668,298	$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	$ 3,082,854	$ 3,373,680	$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	$ 243,445	$ 243,445	$ 76,521
Park Ave	M	No	Doors	Yes	$ 322,000	$ 443,494	$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	$ 84,120	$ 84,442	$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	$ 21,408	$ 21,408	$ 15,556
NON:							
See Next page							

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	**Project:**	Columbia Business School Below Grade
Trade:	Construction Management	**Contract:**	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	**Telephone:**	(212) 229-6000
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Turner Construction Company	NON	No	Construction Management	$ 107,362,917	$ 100,430,980	$ 90,405,548

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	$ 6,600,000	$ 7,792,989	$ 7,792,989
Arbon	NON	No	Loading Dock Equipment	Yes	$ 243,000	$ 501,005	$ 501,005
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	$ 1,420,500	$ 1,552,577	$ 1,552,577
Champion Metal & Glass	NON	No	Ornametal Metals	Yes	$ 38,700	$ 31,221	$ 31,221
Heritage Mechanical	NON	No	HVAC Airside	Yes	$ 5,350,000	$ 5,648,220	$ 5,648,220
Island International Enterprise	NON	No	Spray Fireproofing	Yes	$ 1,138,500	$ 1,654,633	$ 1,654,633
PJ Mechanical	NON	No	HVAC Wetside	Yes	$ 9,344,124	$ 10,343,841	$ 10,343,841
Platinum Maintenance Services	NON	No	Terrazzo	Yes	$ -	$ 215,283	$ 215,283
Post Road	NON	No	Misc. Metal	Yes	$ 1,450,000	$ 1,813,181	$ 1,813,181
Rad & D'Aprile	NON	No	Masonry	Yes	$ 6,200,000	$ 6,148,948	$ 6,148,948
Safway	NON	No	Hoisting & Protection	Yes	$ 40,000	$ 58,396	$ 58,396
Scanga Woodworking	NON	No	Millwork	Yes	$ 78,256	$ 77,626	$ 77,626
Schneider Electric	NON	No	BMS Controls	Yes	$ 1,475,000	$ 1,735,351	$ 1,735,351
Schneider Electric	NON	No	IT	Yes	$ 1,506,700	$ 1,992,368	$ 1,992,368
Sherland & Farrington	NON	No	Resilient Flooring	Yes	$ 104,057	$ 109,050	$ 109,050
Spectrum Painting Corp.	NON	No	Painting	Yes	$ 511,944	$ 684,106	$ 684,106
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	$ 119,050	$ 104,773	$ 104,773
Transel Elevator	NON	No	Elevators	Yes	$ 596,900	$ 620,813	$ 620,813
Turner Logistics - AHU 1221	Non	No	Equipment - AHU	Yes	$ 582,706	$ 577,606	$ 577,606
Turner Logistics - CRAC Units 1307	NON	No	Equipment - CRAC	Yes	$ 534,039	$ 531,954	$ 531,954
Turner Logistics - Light Fixtures - 1472	NON	No	Equipment	Yes	$ 352,485	$ 410,940	$ 410,940
Turner Logistics - Switchgear 1220	NON	No	Equipment - Switchgear	Yes	$ 3,392,505	$ 3,610,773	$ 3,610,773
Turner Logistics ATS/Light Fixtures 1407	NON	No	Equipment	Yes	$ 598,192	$ 545,049	$ 545,049
United Structural Works	NON	No	Misc. Metal	Yes	$ -	$ 436,225	$ 436,225
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	$ 51,049	$ 53,643	$ 53,643
Wolkow Braker Roofing Corp.	NON	No	Roofing	Yes	$ 2,377,108	$ 2,484,578	$ 2,484,578
Zwicker Electric Corp	NON	No	Electric	Yes	$ 15,320,723	$ 16,318,034	$ 16,318,034
				Tier II Grand Total	**$ 77,616,409**	**$ 90,209,324**	**$ 90,036,548**
				MWL Tier II Total	**$ 18,190,871**	**$ 24,156,141**	**$ 23,983,365**
				Non-MWL Tier II Total	**$ 59,425,538**	**$ 66,053,183**	**$ 66,053,183**
				MWL % of Tier I	**17%**	**24%**	**27%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M2**

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	EG Munoz Construction Inc		
Company Name:	EG Munoz Construction Inc	**Project:**	Columbia Business School Below Grade
Trade:	Construction Management	**Contract:**	
Address:	326 Hackensack St, Carlstadt NJ 07072	**Telephone:**	212-570-5049
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
EG Munoz Construction Inc	M	No	Construction Management	$ 4,433,070	$ 4,433,070	$ 829,848

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Cardella Waste Services	W-ESD	No	Waste Carting	Yes	$ 55,000	$ 55,000	$ 2,750
Glenwood Mason Supply	W	No	Concrete Block/Rebar/Cement	Yes	$ 75,000	$ 75,000	$ 12,856
City Lumber	W	No	Drywall	Yes	$ 200,000	$ 200,000	$ 7,499
MSN Supply	W	No	Plumbing Supplies	Yes	$ 15,298	$ 15,298	$ 15,298
G&G Electric Supply	L	No	Electrical Supplies	Yes	$ 20,000	$ 20,000	$ 12,673
F. W. Webb Company	L	No	Plumbing Supplies	Yes	$ 20,000	$ 20,000	$ 8,235
NON:							
Wells Design	NON	No	Drafting/Shop Drawings	Yes	$ 3,000	$ 3,000	$ 500
City Electric Supply	NON	No	Electrical Vendor	Yes	$ 25,873	$ 25,873	$ 25,873
United Rentals	NON	No	Rentals	Yes	$ 4,343	$ 4,343	$ 4,343
Durante Rentals	NON	No	Rentals	Yes	$ 1,562	$ 1,562	$ 1,562
Kamco	NON	No	Caprentry Supplies	Yes	$ 23,141	$ 23,141	$ 23,141
Bid Estimating LLC	NON	No	Shop Drawings	Yes	$ 3,270	$ 3,270	$ 3,270
Bruce Supply	NON	No	Plumbing Supplies	Yes	$ 2,560	$ 2,560	$ 2,560
				Tier III Grand Total	**$ 449,047**	**$ 449,047**	**$ 120,560**
				MWL Tier III Total	**$ 385,298**	**$ 385,298**	**$ 59,311**
				Non-MWL Tier III Total	**$ 63,749**	**$ 63,749**	**$ 61,249**
				MWL % of Tier II	**9%**	**9%**	**7%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Almar Plumbing & Heating Corp.	**Project:**	Columbia Business School Below Grade
Trade:	Plumbing	**Contract:**	
Address:	50 Bethpage Road, Hicksville, NY 11801	**Telephone:**	516-740-5900
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	$ 511,944	$ 684,106	$ 684,106

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Vendor	Yes	$ 50,000	$ 110,079	$ 124,406
IAR	W-ESD	No	Insulation	Yes	$ 115,000	$ 115,000	$ 111,900
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	$ 592,000	$ 592,000	$ 302,468
Mace Contracting Corp	M	No	Installation	Yes	$ 1,241,000	$ 1,241,000	$ 1,228,773
NON:							
				Tier III Grand Total	**$ 1,998,000**	**$ 2,058,079**	**$ 1,767,547**
				MWL Tier III Total	**$ 1,998,000**	**$ 2,058,079**	**$ 1,767,547**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**390%**	**301%**	**258%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Bamco Inc.	**Project:**	Columbia Business School Below Grade
Trade:	Carpentry	**Contract:**	
Address:	30 Bleakeland Ave - Middlesex NJ 08846	**Telephone:**	(732) 302-0889
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Bamco Inc.	NON	No	Carpentry	$ -	$ 215,283	$ 215,283

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	$ 42,000	$ 42,000	$ 9,467
NON:							
ARW Inc	NON	No	Waterproofing	yes	$ 136,020	$ 136,020	$ 129,219
				Tier III Grand Total	**$ 178,020**	**$ 178,020**	**$ 138,686**
				MWL Tier III Total	**$ 42,000**	**$ 42,000**	**$ 9,467**
				Non-MWL Tier III Total	**$ 136,020**	**$ 136,020**	**$ 129,219**
				MWL % of Tier II	**0%**	**20%**	**4%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Egg Electric Inc	**Project:**	Columbia Business School Below Grade
Trade:	Electrical Fitout AG	**Contract:**	
Address:	35 W 45 Street 4th Floor NY NY 10038	**Telephone:**	212-570-5049
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Egg Electric Inc	W	No	Electrical Fitout AG	$ 5,524,740	$ 6,991,749	$ 6,991,749

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
IAR Insulation	W-ESD	No	Insulators	Yes	$ 20,000	$ 32,863	$ 32,863
NON:							
				Tier III Grand Total	**$ 20,000**	**$ 32,863**	**$ 32,863**
				MWL Tier III Total	**$ 20,000**	**$ 32,863**	**$ 32,863**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	First Women's Fire Systems Corp	**Project:**	Columbia Business School Below Grade
Trade:	Fire Sprinkler Installation	**Contract:**	
Address:	55 West 59th Street New York, NY 10018	**Telephone:**	212-570-5049
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	$ 2,768,600	$ 2,856,022	$ 2,856,022

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinker - Drafting/ Engineering	Yes	$ 276,860	$ 276,860	$ 276,860
				Tier III Grand Total	**$ 276,860**	**$ 276,860**	**$ 276,860**
				MWL Tier III Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier III Total	**$ 276,860**	**$ 276,860**	**$ 276,860**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Heritage Mechanical Services	**Project:**	Columbia Business School Below Grade
Trade:	HVAC	**Contract:**	
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	**Telephone:**	516-558-2004
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Heritage Mechanical Services	NON		HVAC	$ 596,900	$ 620,813	$ 620,813

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	$ 48,561	$ 38,992	$ 38,992
Mate Matura	W	No	Insulation	Yes	$ 450,000	$ 459,770	$ 459,770
NYC Shanty	W	No	Shanty Purchase	Yes	$ 6,108	$ 6,108	$ 6,108
Shadow Transport	W	No	Storage	Yes	$ 9,500	$ 9,500	$ 9,500
Highway Safety Protection	W	No	Lift Rental	Yes	$ 924	$ 13,614	$ 13,614
Independent Testing & Balancing	W	No	Testing & Balancing	Yes	$ 28,000	$ 26,000	$ 26,000
NON:							
Tier III Grand Total					**$ 543,093**	**$ 553,984**	**$ 553,984**
MWL Tier III Total					**$ 543,093**	**$ 553,984**	**$ 553,984**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**91%**	**89%**	**89%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	**Project:**	Columbia Business School Below Grade
Trade:	Spray Fireproofing	**Contract:**	
Address:	1101 Scott Avenue, Calverton NY 11933	**Telephone:**	631-208-3500
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	$ 243,000	$ 501,005	$ 501,005

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	$ 190,000	$ 194,000	$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	$ 14,000	$ 22,369	$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	$ 4,000	$ 19,717	$ 19,717
Tier III Grand Total					**$ 208,000**	**$ 236,086**	**$ 83,032**
MWL Tier III Total					**$ 208,000**	**$ 236,086**	**$ 83,032**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**86%**	**47%**	**17%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	PJ Mechanical Corp.	**Project:**	Columbia Business School Below Grade
Trade:	HVAC Work	**Contract:**	
Address:	55 Broad St	**Telephone:**	212-243-2555
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
PJ Mechanical Corp.	NON	No	HVAC Work	$ 119,050	$ 104,773	$ 104,773

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
John N. Fehlinger	W-ESD	No	Supplier	Yes	$ 514,667	$ 536,000	$ 536,000
IAR	W-ESD	No	Insulation	Yes	$ 536,000	$ 605,106	$ 605,106
Atlantic Concrete Cutting Inc.	W	No	Demolition	Yes	$ 3,250	$ 3,250	$ 3,250
				Tier III Grand Total	**$ 1,053,917**	**$ 1,144,356**	**$ 1,144,356**
				MWL Tier III Total	**$ 1,053,917**	**$ 1,144,356**	**$ 1,144,356**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**885%**	**1092%**	**1092%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Rad and D'Aprile Inc.	**Project:**	Columbia Business School Below Grade
Trade:	Masonry	**Contract:**	
Address:	2128 Bellmore Ave, Bellmore NY 11710	**Telephone:**	516-826-9218
As of Date:	6/30/2020	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Rad and D'Aprile Inc.	NON	No	Masonry	$ 6,600,000	$ 7,792,989	$ 7,792,989

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Glenwood Mason Supply	W	No	Supply CMU	Yes	$ 550,000	$ 550,000	$ 517,420
Glenwood Mason Supply	W	No	Supply Rebar & Durawall	Yes	$ 166,000	$ 166,000	$ 164,375
Hailey Insulation	W-ESD	No	Install Firestopping	Yes	$ 315,000	$ 315,000	$ 310,595
Park ave Building Supply	M-ESD	No	supply Rebar and Drywall	Yes	$ 100,000	$ 152,000	$ 151,831
NON:							
Tier III Grand Total					**$ 1,131,000**	**$ 1,183,000**	**$ 1,144,221**
MWL Tier III Total					**$ 1,131,000**	**$ 1,183,000**	**$ 1,144,221**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**17%**	**15%**	**15%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Roger & Sons Concrete, Inc.	**Project:**	Columbia Business School Below Grade
Trade:	Concrete	**Contract:**	
Address:	1474 Route 55, LaGrangeville, NY 12540	**Telephone:**	845-227-6033
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Roger & Sons Concrete, Inc.	M	No	Concrete	$ 3,739,879	$ 7,668,298	$ 7,668,298

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	$ 10,000	$ 6,485	$ 6,485
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	$ 10,000	$ 31,562	$ 31,562
Tonage Inc	M-ESD	No	Rebar Installation	Yes	$ 515,987	$ 773,585	$ 773,585
NON:							
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	$ 401,862	$ 506,862	$ 506,862
				Tier III Grand Total	**$ 937,849**	**$ 1,318,494**	**$ 1,318,494**
				MWL Tier III Total	**$ 535,987**	**$ 811,632**	**$ 811,632**
				Non-MWL Tier III Total	**$ 401,862**	**$ 506,862**	**$ 506,862**
				MWL % of Tier II	**14%**	**11%**	**11%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	**Project:**	Columbia Business School Below Grade
Trade:	Building Management System	**Contract:**	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	**Telephone:**	609-865-1502
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Schneider Electric	NON	No	Building Management System	$ 352,485	$ 410,940	$ 410,940

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	$ 10,000	$ 40,000	$ 36,000
TouchTel	W	No	Electrician	Yes	$ 19,950	$ 32,508	$ 29,257
Argent Associates	W	No	Material Supplier	Yes	$ 30,065	$ 30,065	$ 30,065
Olive Controls	M	No	Electrician	Yes	$ 180,000	$ 186,500	$ 177,175
NON:							
Corporate Electric	NON	No	Electrician	Yes	$ 1,019,400	$ 1,114,560	$ 1,086,571
Tier III Grand Total					**$ 1,259,415**	**$ 1,403,633**	**$ 1,359,068**
MWL Tier III Total					**$ 240,015**	**$ 289,073**	**$ 272,497**
Non-MWL Tier III Total					**$ 1,019,400**	**$ 1,114,560**	**$ 1,086,571**
MWL % of Tier II					**68%**	**70%**	**66%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Schneider Electric	**Project:**	Columbia Business School Below Grade
Trade:	IT/ Security	**Contract:**	
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	**Telephone:**	609-865-1502
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Schneider Electric	NON	No	IT/ Security	$ 51,049	$ 53,643	$ 53,643

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	$ 10,000	$ 9,000	$ 9,000
Argent Associates	W	No	Material Vendor	Yes	$ 154,000	$ 156,925	$ 156,925
Kane Communications	W	No	Electrician	Yes	$ 431,414	$ 459,989	$ 459,989
NON:							
Tier III Grand Total					**$ 595,414**	**$ 625,914**	**$ 625,914**
MWL Tier III Total					**$ 595,414**	**$ 625,914**	**$ 625,914**
Non-MWL Tier III Total					**$ -**	**$ -**	**$ -**
MWL % of Tier II					**1166%**	**1167%**	**1167%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Spectrum Painting Corp	**Project:**	Columbia Business School Below Grade
Trade:	Resinois Flooring	**Contract:**	
Address:	5 N. Greenwich Rd. Amonk NY 10504	**Telephone:**	914-723-4800
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Spectrum Painting Corp	NON	No	Resinois Flooring	$ 78,256	$ 77,626	$ 77,626

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	$ 27,382	$ 79,848	$ 79,848
NON:							
				Tier III Grand Total	**$ 27,382**	**$ 79,848**	**$ 79,848**
				MWL Tier III Total	**$ 27,382**	**$ 79,848**	**$ 79,848**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**35%**	**103%**	**103%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	TEI Group	**Project:**	Columbia Business School Below Grade
Trade:	Elevator	**Contract:**	
Address:	30-30 47th Ave, LIC, Queens, NY - 11101	**Telephone:**	718-609-2504
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
TEI Group	NON	No	Elevator	$ 104,057	$ 109,050	$ 109,050

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
A&D	M	No	Elevator Cabs and Entrances	Yes	$ 58,361	$ 61,449	$ 61,449
GAL	L	No	Controllers and Door Equipment	Yes	$ 41,931	$ 33,768	$ 33,768
NON:							
				Tier III Grand Total	**$ 100,292**	**$ 95,217**	**$ 95,217**
				MWL Tier III Total	**$ 100,292**	**$ 95,217**	**$ 95,217**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**96%**	**87%**	**87%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Turner Logistics	**Project:**	Columbia Business School Below Grade
Trade:	MEP Pre-Purchase Equip	**Contract:**	
Address:	3 Paragon Drive, Montvale NJ 07645	**Telephone:**	(201) 722-3800
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Turner Logistics	NON	No	MEP Pre-Purchase Equip	$ 15,320,723	$ 16,318,034	$ 16,318,034

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Turtle & Hughes, Inc.	W-ESD	No	Electrical	Yes	$ 3,119,100	$ 3,301,165	$ 3,301,165
NON:							
				Tier III Grand Total	**$ 3,119,100**	**$ 3,301,165**	**$ 3,301,165**
				MWL Tier III Total	**$ 3,119,100**	**$ 3,301,165**	**$ 3,301,165**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**20%**	**20%**	**20%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company		
Company Name:	Zwicker Electric	**Project:**	Columbia Business School Below Grade
Trade:	Electricians	**Contract:**	
Address:	360 Park Ave South	**Telephone:**	212-477-8400
As of Date:	9/30/2022	**Project Start:** 1/1/2018	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Zwicker Electric	NON	No	Electricians	$ -	$ 436,225	$ 436,225

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	$ 25,000	$ 77,213	$ 77,213
Benfield	L	No	Supplier	Yes	$ 500,000	$ 656,819	$ 656,819
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	$ 30,000	$ 16,221	$ 16,221
Sunbelt Rentals	L	No	Supplier	Yes	$ 20,000	$ 102,892	$ 102,892
Turtle and hughes	W-ESD	No	Supplier	Yes	$ 500,000	$ 1,199,780	$ 1,199,780
Hailey Insulation	W	No	Fire Stopping	Yes	$ 50,000	$ 29,719	$ 29,719
NON:							
				Tier III Grand Total	**$ 1,125,000**	**$ 2,082,644**	**$ 2,082,644**
				MWL Tier III Total	**$ 1,125,000**	**$ 2,082,644**	**$ 2,082,644**
				Non-MWL Tier III Total	**$ -**	**$ -**	**$ -**
				MWL % of Tier II	**0%**	**477%**	**477%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Turner Construction Company
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	%[1]	Hrs.	#	%[1]	#	%[1]	#
* Tier I (Direct)	**Turner Construction Company** Construction Management	88,392	60%	329	0%	64	0%	6,854	5%	6,647	5%	94	0%	13,741	9%	116,119	79%	31,125	21%	**147,244**	159	72%	62	28%	**221**
* Tier II	**Almar Plumbing** Plumbing	24,989	28%	785	1%	0	0%	8,275	9%	2,560	3%	0	0%	0	0%	36,609	41%	53,232	59%	**89,841**	35	34%	67	66%	**102**
*	**Cives Steel Company** Structural Steel	30,230	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	30,391	23%	102,097	77%	**132,488**	49	30%	116	70%	**165**
*	**Island International Enterprises** SOFP	16,971	80%	0	0%	172	1%	0	0%	767	4%	0	0%	0	0%	17,910	85%	3,177	15%	**21,087**	39	75%	13	25%	**52**
*	**Roger & Sons** Concrete	58,319	41%	26	0%	52	0%	121	0%	2,425	2%	0	0%	866	1%	61,808	43%	80,899	57%	**142,707**	210	43%	280	57%	**490**
*	**Safway Atlantic** Hoisting & Public Protection	8,309	53%	0	0%	0	0%	0	0%	265	2%	0	0%	0	0%	8,574	55%	6,987	45%	**15,561**	94	52%	87	48%	**181**
*	**Zwicker Electric Company** Electrical	21,371	18%	0	0%	0	0%	0	0%	2,887	2%	0	0%	0	0%	24,258	20%	96,756	80%	**121,013**	39	30%	89	70%	**128**
*	**First Women's Fire Systems** Fire Protection	3,784	12%	534	2%	0	0%	732	2%	933	3%	0	0%	0	0%	5,983	19%	24,879	81%	**30,862**	10	53%	9	47%	**19**
*	**United Structural Works** Misc. Metals	11,187	32%	0	0%	668	2%	0	0%	0	0%	0	0%	0	0%	11,855	34%	23,163	66%	**35,018**	36	46%	43	54%	**79**
*	**Wolklow Braker** Roofing & Waterproofing	26,801	63%	0	0%	3	0%	0	0%	0	0%	0	0%	0	0%	26,804	63%	16,014	37%	**42,818**	31	42%	43	58%	**74**
*	**F.W. Sims** HVAC AG Piping	15,987	14%	712	1%	8	0%	0	0%	0	0%	0	0%	0	0%	16,707	14%	101,367	86%	**118,073**	19	16%	101	84%	**120**
	PJP Installers Inc HVAC Site 7 Airside	3,488	88%	0	0%	0	0%	0	0%	469	12%	0	0%	0	0%	3,956	100%	4	0%	**3,960**	49	98%	1	2%	**50**
	Post Road Iron Works Overhead Doors	1,038	31%	135	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,173	35%	2,132	65%	**3,305**	9	33%	18	67%	**27**
	Rad & D'Aprile Masonry	22,341	53%	0	0%	0	0%	0	0%	72	0%	0	0%	0	0%	22,413	53%	19,898	47%	**42,311**	50	54%	43	46%	**93**
	Heritage Mechanical HVAC	31,556	56%	0	0%	0	0%	414	1%	79	0%	0	0%	0	0%	32,049	57%	24,075	43%	**56,123**	69	69%	31	31%	**100**
	Allran Electric Fire Alarm	16,486	27%	1,886	3%	712	1%	1,603	3%	412	1%	0	0%	1,989	3%	23,088	38%	37,768	62%	**60,855**	38	37%	65	63%	**103**
	PJ Mechanical HVAC	26,061	67%	0	0%	0	0%	305	1%	40	0%	0	0%	0	0%	26,405	68%	12,306	32%	**38,711**	50	53%	44	47%	**94**
	Curtis Partition Drywall	101,008	61%	3,417	2%	1,278	1%	3,566	2%	1,924	1%	968	1%	0	0%	112,160	68%	53,717	32%	**165,876**	129	66%	66	34%	**195**
*	**Concrete Industries** Early Sitework	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%	**638**	2	18%	9	82%	**11**
*	**Bamco, Inc.** Metal Wall Panels	3,683	17%	0	0%	0	0%	0	0%	981	4%	0	0%	0	0%	4,663	21%	17,642	79%	**22,305**	16	31%	35	69%	**51**
*	**Champion Metal & Glass** Ornamental Metals	9,768	54%	13	0%	0	0%	1,016	6%	0	0%	0	0%	0	0%	10,797	59%	7,425	41%	**18,222**	24	57%	18	43%	**42**
*	**Egg Electric Inc.** Electrical	45,771	37%	1,995	2%	1,042	1%	4,107	3%	1,970	2%	1,056	1%	0	0%	55,941	45%	69,337	55%	**125,277**	57	46%	67	54%	**124**
*	**Transel Elevator, Inc.** Elevator	12,879	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	12,879	47%	14,454	53%	**27,333**	13	29%	32	71%	**45**
*	**Spectrum Painting** Resinous Flooring	13,314	63%	0	0%	0	0%	0	0%	2,390	11%	0	0%	0	0%	15,704	75%	5,295	25%	**20,999**	51	80%	13	20%	**64**
*	**Mamais Construction** Construction	8,409	60%	0	0%	0	0%	0	0%	3,664	26%	0	0%	7	0%	12,080	86%	1,977	14%	**14,056**	50	89%	6	11%	**56**
*	**Woodworks Construction** Woodwork	1,917	19%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	1,925	20%	7,940	80%	**9,865**	9	35%	17	65%	**26**
*	**Schneider Electric** Electrical	5,653	43%	2,636	20%	4	0%	0	0%	0	0%	0	0%	0	0%	8,293	63%	4,791	37%	**13,084**	9	27%	24	73%	**33**
*	**Unity Electric** Electrical	29,291	34%	232	0%	789	1%	4,687	6%	2,549	3%	16	0%	629	1%	38,193	45%	46,923	55%	**85,116**	44	38%	72	62%	**116**
*	**Jacobson & Company, Inc.** Security	31,112	31%	1,395	1%	0	0%	2,257	2%	1,867	2%	0	0%	0	0%	36,631	36%	63,788	64%	**100,419**	67	43%	88	57%	**155**
*	**JEM Architecturals** Architects	10,954	24%	344	1%	2,190	5%	0	0%	1,129	2%	0	0%	0	0%	14,617	32%	30,860	68%	**45,477**	20	44%	25	56%	**45**
*	**Garcia Marble & Tile** Stone Masons	3,810	38%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,810	38%	6,135	62%	**9,945**	10	56%	8	44%	**18**
*	**Sherland & Farrington** Stone Masons	2,273	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,273	18%	10,195	82%	**12,468**	12	33%	24	67%	**36**
*	**Platinum Maintenance Services** Maintenance	7,046	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	7,046	55%	5,811	45%	**12,857**	19	51%	18	49%	**37**
*	**Hi Tech Data Floors** Flooring	1,153	12%	0	0%	0	0%	40	0%	0	0%	0	0%	0	0%	1,192	12%	8,537	88%	**9,729**	5	28%	13	72%	**18**
*	**Scanga Woodworking Corp** Flooring	4,903	58%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,903	58%	3,595	42%	**8,498**	9	38%	15	63%	**24**
*	**HB Communications** Communications	1,399	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,399	22%	5,089	78%	**6,488**	1	13%	7	88%	**8**
*	**Almar Plumbing and Heating Corporatio** Plumbing	856	36%	0	0%	0	0%	256	11%	72	3%	0	0%	0	0%	1,184	50%	1,184	50%	**2,368**	0	0%	0	0%	**0**
*	**Furniture Consultants** Furniture	13,319	72%	0	0%	0	0%	0	0%	312	2%	0	0%	0	0%	13,631	74%	4,864	26%	**18,495**	31	72%	12	28%	**43**
*	**County Cleaners Corporation** Cleaning	1,071	74%	0	0%	80	6%	238	16%	62	4%	0	0%	0	0%	1,451	100%	0	0%	**1,451**	17	100%	0	0%	**17**
*	**Crown Sign Systems** Signage	1,123	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,123	100%	0	0%	**1,123**	11	100%	0	0%	**11**
*	**Regal Cleaning Corp** Cleaning	4,015	73%	0	0%	0	0%	1,093	20%	273	5%	0	0%	137	2%	5,518	100%	0	0%	**5,518**	58	0%	0	0%	**58**
*	**E&R Heating and Cooling LLC** HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	56	100%	**56**	0	0%	1	100%	**1**
*	**EGM Electric NYC** Electrical	1,047	98%	0	0%	0	0%	0	0%	16	2%	0	0%	0	0%	1,063	100%	0	0%	**1,063**	10	100%	0	0%	**10**
*	**EGM Plumbing NYC, LLC** Plumbing	184	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	184	100%	0	0%	**184**	3	100%	0	0%	**3**
Total Hours		**723,376**		**14,439**		**7,062**		**35,562**		**34,931**		**2,133**		**17,368**		**834,870**		**1,006,012**		**1,840,882**	**1,663**		**1,682**		**3,345**
Overall % of Total		**39%**		**1%**		**0%**		**2%**		**2%**		**0%**		**1%**		**45%**		**55%**		**100%**	**50%**		**50%**		**100%**

* Denotes active contractors
[1] Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Allran Electric	6/26/2019	In Progress
Almar Plumbing	6/19/2018	In Progress
Bamco, Inc.	8/18/2019	In Progress
Champion Metal & Glass	9/4/2019	In Progress
Cives Steel Company	11/25/2018	12/31/2020
Concrete Industries	4/16/2019	12/31/2020
Curtis Partition	5/12/2019	In Progress
Egg Electric Inc.	10/2/2019	In Progress
F.W. Sims	3/5/2019	In Progress
First Women's Fire Systems	12/25/2018	In Progress
Garcia Marble & Tile	9/2/2020	In Progress
HB Communications	1/1/2018	In Progress
Heritage Mechanical	6/5/2019	In Progress
Hi Tech Data Floors	1/3/2021	In Progress
Island International Enterprises	12/25/2018	In Progress
Jacobson & Company, Inc.	11/5/2019	In Progress

Contractor	Start	End
JEM Architecturals	7/7/2020	In Progress
Mamais Construction	10/20/2019	In Progress
PJ Mechanical	5/8/2019	In Progress
PJP Installers Inc	3/17/2019	In Progress
Platinum Maintenance Services	9/5/2020	In Progress
Post Road Iron Works	6/8/2019	In Progress
Rad & D'Aprile	4/9/2019	In Progress
Roger & Sons	10/16/2018	In Progress
Safway Atlantic	10/17/2018	In Progress
Scanga Woodworking Corp	4/3/2021	In Progress
Schneider Electric	5/3/2020	In Progress
Sherland & Farrington	9/13/2020	In Progress
Spectrum Painting	9/9/2019	In Progress
Transel Elevator, Inc.	12/1/2019	In Progress
Turner Construction Company		In Progress
United Structural Works	1/6/2019	In Progress

Contractor	Start	End
Unity Electric	1/1/2020	In Progress
Wolklow Braker	2/27/2019	In Progress
Woodworks Construction	3/9/2021	In Progress
Zwicker Electric Company	12/26/2018	In Progress
Furniture Consulting	1/1/2021	In Progress
County Cleaners Corporation	10/1/2021	In Progress
Crown Sign Systems	1/1/2022	In Progress
Regal Cleaning Corp	1/1/2022	In Progress

GC/CM:	Turner Construction Company
Date Range:	7/1/2022 - 9/30/2022
As of :	12/29/2022

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

	Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
			Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
*	Tier I (Direct)	**Turner Construction Company** Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*	Tier II	**Almar Plumbing** Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Cives Steel Company** Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Island International Enterprises** SOFP	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Roger & Sons** Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Safway Atlantic** Hoisting & Public Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Zwicker Electric Company** Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**First Women's Fire Systems** Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**United Structural Works** Misc. Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Wolklow Braker** Roofing & Waterproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**F.W. Sims** HVAC AG Piping	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**PJP Installers Inc** HVAC Site 7 Airside	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Post Road Iron Works** Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Rad & D'Aprile** Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Heritage Mechanical** HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Allran Electric** Fire Alarm	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**PJ Mechanical** HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Curtis Partition** Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Concrete Industries** Early Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Bamco, Inc.** Metal Wall Panels	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Champion Metal & Glass** Ornamental Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Egg Electric Inc.** Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Transel Elevator, Inc.** Elevator	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Spectrum Painting** Resinous Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Mamais Construction** Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Woodworks Construction** Woodwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Schneider Electric** Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Unity Electric** Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Jacobson & Company, Inc.** Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**JEM Architecturals** Architects	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Garcia Marble & Tile** Stone Masons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Sherland & Farrington** Stone Masons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Platinum Maintenance Services** Maintenance	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Hi Tech Data Floors** Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Scanga Woodworking Corp** Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**HB Communications** Communications	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*		**Almar Plumbing and Heating Corporatio** Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
		Furniture Consultants Furniture	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
D		**County Cleaners Corporation** Cleaning	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
		Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
		Regal Cleaning Corp Cleaning	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
D		**E&R Heating and Cooling LLC** HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	56	100%	**56**	0	0%	1	100%	**1**
		EGM Electric NYC Electrical	1,047	98%	0	0%	0	0%	0	0%	16	2%	0	0%	0	0%	1,063	100%	0	0%	**1,063**	10	100%	0	0%	**10**
*		**EGM Plumbing NYC, LLC** Plumbing	184	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	184	100%	0	0%	**184**	3	100%	0	0%	**3**
	Total Hours		**1,231**		**0**		**0**		**0**		**16**		**0**		**0**		**1,247**		**56**		**1,303**	**13**		**1**		**14**
	Overall % of Total		**94%**		**0%**		**0%**		**0%**		**1%**		**0%**		**0%**		**96%**		**4%**		**100%**	**93%**		**7%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Open Space Large Square
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2021	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner			$ 71,665

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Green Girl Printing	W	No	Printing	Yes	$ 25	$ 14,025	$ 8,715
Zaman Construction Corp	M	No	Construction	Yes	$ 32,545	$ 66,265	$ 62,950
NON:							
				Direct Spend Grand Total	**$ 32,570**	**$ 80,290**	**$ 71,665**
				MWL Direct Spend Total	**$ 32,570**	**$ 80,290**	**$ 71,665**
				Non-MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				MWL % of Total	**100%**	**100%**	**100%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	**Project:**	Open Space Large Square
Address:	410 West 118th Street, NY, NY 10027	**Telephone:**	
As of Date:	9/30/2022	**Project Start:** 1/1/2021	**Project End:** In Progress

OWNER

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Columbia University	NON	No	Owner	$ 17,355,290	$ 22,444,238	$ 21,715,691

DIRECT SPEND VENDORS (Tier I)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NON:							
Kelco Costruction Inc.	NON	No	General Contractor	Yes	$ 17,355,290	$ 22,444,238	$ 21,715,691
				Direct Spend Grand Total	**$ 17,355,290**	**$ 22,444,238**	**$ 21,715,691**
				MWL Direct Spend Total	**$ -**	**$ -**	**$ -**
				Non-MWL Direct Spend Total	**$ 17,355,290**	**$ 22,444,238**	**$ 21,715,691**
				MWL % of Total	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN **Schedule M2**

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Kelco Construction Inc.	**Project:** Open Space Large Square	
Trade:	General Contractor	**Contract:**	
Address:	22 Newton Place Hauppage NY 11788	**Telephone:** (631) 462-2952	
As of Date:	9/30/2022	**Project Start:** 1/1/2021	**Project End:** In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Kelco Construction Inc.	NON	No	General Contractor	$ 17,355,290	$ 22,444,238	$ 21,715,691

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
Brunkner Lumber	L	No	Lumber Supplier	Yes	$ -	$ 20,376	$ 20,376
Cardella Trucking	W-ESD	No	Waste management	Yes	$ 3,113	$ 64,891	$ 64,891
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	$ 213,000	$ 276,809	$ 276,809
CFS Steel Company	L	No	Rebar Vendor	Yes	$ 183,000	$ 82,942	$ 82,942
Crown Signs	W	No	Site Signage	Yes	$ -	$ 17,254	$ 17,254
Double Nickel	W-ESD	No	Trucking	Yes	$ 75,000	$ 98,540	$ 98,540
Glenwood Masonry	W	No	Masonry Supplier	Yes	$ 2,225	$ 3,337	$ 3,336
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	$ 50,000	$ 50,000	$ 7,271
Johnson Security	MW-ESD	No	Site Security	Yes	$ 336,858	$ 300,495	$ 284,131
Mirmax Engineering	M	No	Surveying	Yes	$ 50,000	$ 90,000	$ 35,585
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	$ 15,113	$ 29,725	$ 29,725
Pestrol	MW-ESD	No	Vector Control	Yes	$ -	$ 4,500	$ 4,500
Petroscan Ltd.	W-ESD	No	Fule Provider	Yes		$ 17,367	$ 17,367
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	$ 2,685,000	$ 3,118,828	$ 2,279,305
Yaboo Fence	W	No	Fencing	Yes	$ 139,003	$ 139,003	$ 139,003
NON:							
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	$ 8,497	$ 8,497	$ 8,497
Central Irrigation	NON	No	Irrigation Supplies/Equipment	Yes	$ 52,321	$ 52,321	$ 52,321
Cerco	NON	No	Temporary Office Trailer	Yes	$ 5,411	$ 5,411	$ 5,411
City & County Paving	NON	No	Paving	Yes	$ 301,645	$ 301,645	$ 301,645
Classic Stone	NON	No	Stone Supplier	Yes	$ 406,787	$ 456,916	$ 456,916
Colarusso	NON	No	Trucking - Soil/Fill	Yes	$ 21,834	$ 21,834	$ 21,834
Colony Hardware	NON	No	Tool/Equipment Supplier	Yes	$ 5,395	$ 5,395	$ 5,395
Country Gardens Nursery	NON	No	Planting Supply	Yes	$ 11,265	$ 11,265	$ 11,265
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	$ 34,379	$ 34,379	$ 34,379
Deep Root	NON	No	Material Supplier	Yes	$ 51,521	$ 51,521	$ 51,521
Ericsons	NON	No	Drain Supplier	Yes	$ 476,641	$ 658,294	$ 658,294
Evergreen Recycling	NON	No	Fill Material Supplier	Yes	$ 89,710	$ 89,710	$ 89,710
Fountaintech	NON	No	Fountain Installer	Yes	$ 656,842	$ 656,842	$ 656,842
Fresh Meadows	NON	No	Plumbing	Yes	$ -	$ 47,564	$ 47,564
Geocomp	NON	No	Noise Testing	Yes	$ 14,700	$ 14,700	$ 14,700
Grainger	NON	No	Construction Material Supplier	Yes	$ 583	$ 583	$ 583
Hanover Architectural Products	NON	No	Stone Supplier	Yes	$ -	$ 306,002	$ 306,002
HEPCO	NON	No	Stone Supplier	Yes	$ 14,690	$ 14,690	$ 14,690
Impact Concrete	NON	No	Engineering	Yes	$ 2,100	$ 2,100	$ 2,100
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	$ 7,467	$ 7,467	$ 7,467
Island Building Supplies	NON	No	Construction Material Supplier	Yes	$ 13,404	$ 13,404	$ 13,404
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	$ 83,520	$ 83,520	$ 83,520
Landscape Forms	NON	No	Material Supplier	Yes	$ 844,205	$ 1,436,994	$ 1,436,994
Milrose Consultants	NON	No	Expeditor	Yes	$ 76,260	$ 112,793	$ 112,793
New York Concrete Washout	NON	No	Concrete Washout Supplier	Yes	$ 10,699	$ 10,699	$ 10,699
North Fork Boutique	NON	No	Planting Supply	Yes	$ 29,320	$ 29,320	$ 29,320
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	$ 2,510	$ 2,510	$ 2,510
Onsite Innovations	NON	No	Medic	Yes	$ 10,108	$ 10,108	$ 10,108
Phase I Group	NON	No	Plumbing	Yes	$ 170,526	$ 170,526	$ 170,526
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	$ 6,649	$ 6,649	$ 6,649
Romex	NON	No	Material Supplier	Yes	$ 27,010	$ 27,010	$ 27,010
Sanico USA Corp	NON	No	Temperature Scanning Equip	Yes	$ 6,279	$ 6,279	$ 6,279
Shelter Enterprises	NON	No	Material Supplier	Yes	$ 36,401	$ 36,401	$ 36,401
Siegel	NON	No	Material Supplier	Yes	$ 628	$ 628	$ 628
Site One Landscaping	NON	No	Material Supplier	Yes	$ 2,820	$ 2,820	$ 2,820
Sonco	NON	No	Fence Supplier	Yes	$ 4,015	$ 4,015	$ 4,015
South Brunswick Recycling Materials,	NON	No	Soil Supplier	Yes	$ 30,500	$ 30,500	$ 30,500
Triboro Contractors	NON	No	Construction Material Supplier	Yes	$ 394	$ 394	$ 394
Trinity Highway Rentals	NON	No	Yodock/Fence Rental	Yes	$ 25,283	$ 25,283	$ 25,283
White Cap LP	NON	No	Building Materials	Yes	$ 159,597	$ 159,597	$ 159,597
Wolkow Braker	NON	No	Waterproofing	Yes	$ 246,000	$ 271,835	$ 271,835
Wundercover	NON	No	Material Supplier	Yes	$ 79,130	$ 79,130	$ 79,130
Zinco	NON	No	Material Supplier	Yes	$ 159,367	$ 159,367	$ 159,367
				Tier II Grand Total	**$ 7,938,725**	**$ 9,740,984**	**$ 8,787,952**
				MWL Tier II Total	**$ 3,752,312**	**$ 4,314,067**	**$ 3,361,035**
				Non-MWL Tier II Total	**$ 4,186,413**	**$ 5,426,917**	**$ 5,426,917**
				MWL % of Tier I	**22%**	**19%**	**15%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Kelco Construction Inc.		
Company Name:	Power Connect Enelctri Corp	**Project:**	Open Space Large Square
Trade:	Electrical Subcontractor	**Contract:**	
Address:	1475 E 222 Street. Suite #1008 Bronx NY 10469	**Telephone:**	646-768-8428
As of Date:	9/30/2022	**Project Start:** 1/1/2021	**Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
Power Connect Enelctri Corp	W	No	Electrical Subcontractor	$ 2,685,000	$ 3,118,828	$ 2,279,305

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount $'s	Current Plan Amount (incl CO's) $'s	Total Payment to Date $'s
MWL:							
NON:							
Naber Electric	NON	No	Union Electrical Contractor	Yes	$ 1,156,000	$ 1,356,506	$ 1,213,205
				Tier III Grand Total	**$ 1,156,000**	**$ 1,356,506**	**$ 1,213,205**
				MWL Tier III Total	**$ -**	**$ -**	**$ -**
				Non-MWL Tier III Total	**$ 1,156,000**	**$ 1,356,506**	**$ 1,213,205**
				MWL % of Tier II	**0%**	**0%**	**0%**

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2022

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Open Space Large Square
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount: Total MWL		Headcount: Non-MWL		Headcount: Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	23,749	94%	1,536	6%	**25,284**	67	93%	5	7%	**72**
* Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	320	3%	9,359	100%	15	0%	**9,374**	47	96%	2	4%	**49**
*	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,142	42%	1,563	58%	**2,705**	5	63%	3	38%	**8**
*	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	**1,954**	12	48%	13	52%	**25**
Total Hours		**31,324**		**1,307**		**16**		**2,182**		**176**		**0**		**320**		**35,325**		**3,992**		**39,317**	**131**		**23**		**154**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**100%**	**0%**		**0%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	7/1/2022 - 9/30/2022
As of :	12/29/2022

Open Space Large Square
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
* Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
*	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2022
As of :	12/29/2022

Shared Services
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount Total MWL		Headcount Non-MWL		Headcount Total
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	#	%[1]	#	%[1]	#
Tier I (Direct)	**Lend Lease Construction** Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	**289,353**	134	43%	181	57%	**315**
Tier II	**Johnson Security** Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	**255,726**	299	97%	10	3%	**309**
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	**146,023**	167	99%	1	1%	**168**
Total Hours		**356,289**		**2,939**		**16,038**		**51,912**		**139,213**		**0**		**13,679**		**580,070**		**111,032**		**691,102**	**600**		**192**		**792**
Overall % of Total		**52%**		**0%**		**2%**		**8%**		**20%**		**0%**		**2%**		**84%**		**16%**		**100%**	**76%**		**24%**		**100%**

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	**Lend Lease**
Date Range:	**7/1/2022 - 9/30/2022**
As of :	**12/29/2022**

Shared Services
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount				
		Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	%[1]	Hrs	Total MWL #	%[1]	Non-MWL #	%[1]	Total #
Tier I (Direct)	**Lend Lease US Construction LMB** Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Tier II	**Johnson Security Inc** Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	**0**	0	0%	0	0%	**0**
Total Hours		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**		**0**	**0**		**0**		**0**
Overall % of Total		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**		**0%**	**0%**		**0%**		**0%**

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Specialty Construction

Date: 9/30/2022

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 9/30/2022

During the reporting period there are currently eight projects comprising the Specialty construction portion of the Manhattanville project. They are all in progress with starting periods as early as 10/27/2010.

The Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Slurry Wall & Foundations	10/27/2010	In Progress	5-12
Jerome L. Greene Science Center – Curtain Wall & Lab Equipment	2/28/2011	In Progress	13-22
Lenfest - Curtain Wall	12/1/2013	In Progress	23-27
Central Energy Plant	8/13/2011	In Progress	28-40
Central Energy Plant Expansion	6/30/2018	In Progress	41-46
Street Structures	10/1/2013	In Progress	47-53
University Forum - Curtain Wall	12/1/2015	In Progress	54-58
Columbia Business School - Curtain Wall	1/1/2018	In Progress	59-63