



June 26, 2020

[REDACTED]
Columbia University - Facilities and Operations Department

[REDACTED]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "R. Esposito", is written over a circular stamp or seal.

Ralph J. Esposito, President



Skanska USA Building Inc.
Columbia University
University Forum Project
659 West 131st Street
New York, NY 10027

April 9, 2020

[REDACTED]
Columbia University

[REDACTED]
[REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification
The Forum Project
Quarter Ending March 31, 2020

Dear [REDACTED]

On behalf of Skanska USA, I hereby certify that the information as noted in the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,


Douglas C. Maines
Project Director
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



June, 24, 2020

Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations Department [REDACTED]
[REDACTED]
New York, NY 10027

RE: 1st Quarter 2020 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

PAR ENVIRONMENTAL CORPORATION

313 Spook Rock Road, Suffern, NY 10901 * Ph: 845-369-7500 * Fax: 845-369-6682

June 24, 2020

[REDACTED]
[REDACTED] Columbia University
[REDACTED]
[REDACTED]
[REDACTED] [REDACTED] [REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification PAR Demolition Project –
Quarter Ending March 2020

Dear [REDACTED]

On behalf of PAR Environmental Corp., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of PAR Environmental Corp. PAR Environmental Corp. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women-owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please let me know.

Regards,

Patrick B. Mahoney
President
PAR Environmental Corp.

Cc: Nasry Joseph, Greg Lempin, Nicholas Hill

Non-Specialty Construction

Date: 03/31/2020

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 03/31/2020

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-51
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	52-53
Open Space	7/10/2013	In Progress	54-60
Lenfest	12/1/2013	In Progress	61-76
University Forum	12/1/2015	In Progress	77-91
Phase 2 Below Grade	10/1/2016	In Progress	92-103
Columbia Business School	1/1/2018	In Progress	104-139
Shared Services	2/4/2010	In Progress	140-142

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to March 31, 2020
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non MWL		Total Spend	Total L
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	\$
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659	\$ 29,491,185
* Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	5%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 214,401	1%	\$ 732,946	2%	\$ 6,436,649	19%	\$ 27,207,939	81%	\$ 33,644,588	\$ 1,442,519
* Jerome L. Greene Science Center	\$ 49,254,253	12%	\$ 45,354,092	11%	\$ 12,774,427	3%	\$ 2,668,892	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 116,760,648	27%	\$ 310,612,037	73%	\$ 427,372,685	\$ 19,483,411
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907	\$ -
* Open Space	\$ 916,725	5%	\$ 576,798	3%	\$ 340,466	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,135	12%	\$ 14,934,360	88%	\$ 16,944,495	\$ 462,417
* Lenfest	\$ 3,217,912	4%	\$ 6,221,300	9%	\$ 1,624,680	2%	\$ 226,668	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,842,779	18%	\$ 59,376,238	82%	\$ 72,219,017	\$ 3,176,899
* University Forum	\$ 17,441,520	20%	\$ 5,007,156	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,333,113	31%	\$ 59,740,860	69%	\$ 86,073,973	\$ 2,637,935
* Phase 2 Below Grade	\$ 13,367,122	7%	\$ 7,616,415	4%	\$ 93,359,323	50%	\$ 189,546	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,165,573	62%	\$ 72,401,988	38%	\$ 188,567,561	\$ 94,992,490
* Columbia Business School	\$ 26,746,703	15%	\$ 16,537,248	9%	\$ 2,051,197	1%	\$ 63,526	0%	\$ 310	0%	\$ 707,401	0%	\$ 795,208	0%	\$ 46,901,592	26%	\$ 130,858,746	74%	\$ 177,760,338	\$ 3,554,116
* Business School Above Grade	\$ 19,315,013	14%	\$ 10,755,259	8%	\$ 2,001,203	1%	\$ 44,593	0%	\$ -	0%	\$ 71,367	0%	\$ 754,490	1%	\$ 32,941,924	24%	\$ 106,446,684	76%	\$ 139,388,608	\$ 2,827,060
* Business School Below Grade	\$ 7,431,690	19%	\$ 5,781,989	15%	\$ 49,994	0%	\$ 18,933	0%	\$ 310	0%	\$ 636,034	2%	\$ 40,718	0%	\$ 13,959,668	36%	\$ 24,412,062	64%	\$ 38,371,730	\$ 727,056
Total	\$ 113,222,540		\$ 82,885,162		\$ 142,151,000		\$ 6,200,216		\$ 2,660		\$ 1,063,001		\$ 12,024,311		\$ 357,548,889		\$ 679,429,334		\$ 1,036,978,223	\$ 155,240,972
% of Total Spending		11%		8%		14%		1%		0%		0%		1%		34%		66%		15%

Non Specialty Projects Excluding CM Spend	M		W		L		MW		ML		WL		MWL		Total MWL		Non MWL		Total Spend	Total L
	\$		\$		\$		\$		\$		\$		\$		\$		\$		\$	\$
Total	\$112,724,717		\$82,885,162		\$142,151,000		\$5,622,024		\$2,660		\$1,063,001		\$6,044,195		\$350,492,758		\$557,435,562		\$907,928,320	\$149,260,856
% of Total Spending		12%		9%		16%		1%		0%		0%		1%		39%		61%		16%

¹ Denotes percentages of the individual MWL designation to the total spending
* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	134	\$ 170,875,066	48%	16%	19%
Local Firms	34	\$ 141,971,630	40%	14%	16%
Firms With Other Certification	44	\$ 44,702,194	13%	4%	5%
Total MWL	212	\$ 357,548,889	100%	34%	39%

Workforce Hours : CU Goal = 40%

Non Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non MWL		Total Hours	Total L	Headcount				
	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	%*	Hrs	#	%*	#	%*	#	
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	400	66%	207	34%	607
Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,165	42%	1,596	58%	2,761
EPA Clean Diesel(No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0
* Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	99	52%	90	48%	189
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756
* University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	397	53%	356	47%	753
* Phase 2 Below Grade	147,138	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,675	36%	279,174	64%	438,849	4,943	579	41%	818	59%	1,397
Columbia Business School	237,017	38%	2,479	0%	844	0%	6,757	1%	11,175	2%	0	0%	5,648	1%	263,919	42%	364,803	58%	628,722	17,667	789	47%	880	53%	1,669
Shared Services Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	133	42%	182	58%	315
* Shared Services Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	300	97%	8	3%	308
* Shared Services Eddington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	99%	1	1%	168
Total Hours	1,570,604		19,332		29,241		88,434		232,572		1,225		28,150		1,969,558		2,095,522		4,065,080	291,188	4,392		4,770		9,162
% of Total Hours	39%		0%		1%		23%		58%		0%		1%		48%		52%		100%	7%	48%		52%		100%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: January 1, 2020 to March 31, 2020

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non Specialty Projects											Total MWL			Non MWL			Total Spend			Total L													
	M		W		L		MW		ML		WL		MWL																				
	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹	\$	%¹											
Utilities Improvement	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%									
Abatement & Demolition	\$	-	0%	\$	16,613	6%	\$	-	0%	\$	(115,788)	-39%	\$	-	0%	\$	115,788	39%	\$	16,613	6%	\$	277,057	94%	\$	293,670	115,788						
Jerome L. Greene Science Center	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	2,995,334	100%	\$	2,995,334	-						
EPA Clean Diesel	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	-						
Open Space	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	19,002	100%	\$	19,002	-						
Lenfest	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	121,326	100%	\$	121,326	-						
University Forum	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	(484,969)	100%	\$	(484,969)	-						
Phase 2 Below Grade	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	-	0%	\$	2,253,297	100%	\$	2,253,297	-						
Columbia Business School	\$	4,744,611	14%	\$	4,892,841	14%	\$	280,408	1%	\$	37,674	0%	\$	-	0%	\$	224,918	1%	\$	180,604	1%	\$	10,361,056	30%	\$	23,765,543	70%	\$	34,126,599	685,930			
Total % of Total Spending	\$	4,744,611	12%	\$	4,909,454	12%	\$	280,408	1%	\$	(78,114)	0%	\$	-	0%	\$	224,918	1%	\$	180,604	1%	\$	10,377,669	26%	\$	28,946,590	74%	\$	39,324,259	100%	\$	801,718	2%

Workforce Hours : CU Goal = 40%

Non Specialty Projects	M		W		L		MW		ML		WL		MWL	
	Hrs		Hrs		Hrs		Hrs		Hrs		Hrs		Hrs	
		% ²		% ²		% ²		% ²		% ²		% ²		% ²
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Phase 2 Below Grade	342	18%	0	0%	0	0%	0	0%	33	2%	0	0%	0	0%
* Columbia Business School	62,688	42%	508	0%	16	0%	1,723	1%	3,749	3%	0	0%	1,651	1%
* Shared Services Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Shared Services Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
* Shared Services Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours % of Total Hours	63,030	42%	508	0%	16	0%	1,723	1%	3,782	3%	0	0%	1,651	1%

Total MWL	Non MWL	Total Hours	Total L
Hrs	Hrs	Hrs	Hrs
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
375	1,482	1,857	33
70,335	77,933	148,268	5,416
0	0	0	0
0	0	0	0
0	0	0	0
70,710	79,415	150,125	5,449
47%	53%	100%	4%

Headcount		
Total MWL	Non MWL	Total
#	#	#
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
14	25	39
358	371	729
0	0	0
0	0	0
0	0	0
372	396	768
48%	52%	100%

¹ Denotes percentages of the individual MWL designation to the total spending

² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

³ Security workforce hours apply to all projects and reported by vendor in a shared services project

* Denotes active project

(Note: May include changes to prior periods)

Utilities Improvement

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Utilities Improvement
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	1/3/2008 ¹
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 14,402

[illegible]

Date: 03/31/2020

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Utilities Improvement
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	1/3/2008 ¹
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 33,767,257

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

Date: 03/31/2020

Direct Spend Grand Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total	0%	0%	0%

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name	Lend Lease	Project	Utilities Improvement
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	1/3/2008 ¹
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603
					Tier II Grand Total	\$ 27,105,679	\$ 30,652,758
					MWL Tier II Total	\$ 26,377,176	\$ 30,084,253
					Non-MWL Tier II Total	\$ 728,503	\$ 568,503
					MWL % of Tier I	100%	87%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

¹ Billing begins on 8/1/2008

Date: 03/31/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 03/31/2020
As of :	06/05/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor															Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construc ion Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494		2	50%	2	50%	4	
Tier II	MFM Contracting Corp Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942		25	20%	97	80%	122	
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725		21	24%	67	76%	88	
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304		9	36%	16	64%	25	
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465		57		182		239	
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%		24%		76%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	1/1/2020 - 03/31/2020
As of :	06/05/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor																	Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construc ion Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name	Columbia University	Project	Abatement & Demolition
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	9/1/2009
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 713,347

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 353,026	\$ 353,026
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialties	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialties	Yes	\$ -	\$ 415	\$ 415

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 713,347	\$ 713,347
MWL Direct Spend Total	\$ -	\$ 153,928	\$ 153,928
Non-MWL Direct Spend Total	\$ -	\$ 559,419	\$ 559,419
MWL % of Total	0%	22%	22%

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Abatement & Demolition
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	9/1/2009
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 25,270,164	\$ 25,270,164

[illegible]

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Abatement & Demolition
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	9/1/2009
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 4,679,500	\$ 7,661,077

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 4,679,500	\$ 7,661,077
MWL Direct Spend Total	\$ -	-	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 4,679,500	\$ 7,661,077
MWL % of Total	0%	0%	0%

Date: 03/31/2020

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name	Lend Lease	Project	Abatement & Demolition
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	9/1/2009
		Project End	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)

[illegible]

Date: 03/31/2020

Schedule M2

Schedule M2

Company Name:	Par Environmental Corporation	Project: Abatement & Demolition
Trade:	General Contractor	Contract: Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date:	03/31/2020	Project Start: 9/1/2009 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 7,555,926	\$ 7,661,077

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Breeze National Inc	Project	Abatement & Demolition
Trade	General Contracting	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	9/24/2011
		Project End	3/22/2012

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099	
					Tier III Grand Total	\$ 1,013	\$ 3,099	\$ 3,099
					MWL Tier III Total	\$ 1,013	\$ 3,099	\$ 3,099
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	0%	0%	0%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Par Environmental Corp			Project	Abatement & Demolition
Trade	General Contracting			Contract	Areas 7 (Site 28) & 8
Address	622 West 132nd, 2nd fl, New York, NY 10027			Telephone	212-939-9580
As of Date	03/31/2020	Project Start	10/11/2012	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590	
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 35,000	\$ 32,850	\$ 32,850	
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 10,000	-	\$ -	
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093	
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491	
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 20,000	\$ 25,122	\$ 25,122	
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997	
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817	
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740	
Petrosan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	-	\$ -	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727	
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450	
					Tier III Grand Total	\$ 203,000	\$ 167,877	\$ 167,877
					MWL Tier III Total	\$ 203,000	\$ 167,877	\$ 167,877
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	36%	28%	28%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

GC/CM	Par Environmental / Lend Lease
Date Range	8/1/2008 - 03/31/2020
As of	06/05/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	13
* Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	11
	Breeze National Inc Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	73	66%	111
*	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2
	Deerpath Construction Corp Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	12
*	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	93
*	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	32
*	Par Environmental Corp Demo & Abatement Contractor	75,599	59%	344	0%	0	0%	5,590	4%	3,659	3%	0	0%	0	0%	85,192	66%	43,464	34%	128,655	234	70%	333
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	400		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	66%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	In Progress
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	In Progress
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	In Progress
Johnson Security Bureau	11/10/2018	In Progress
Par Environmental Corp	10/5/2009	In Progress

GC/CM	Lend Lease
Date Range	1/1/2020 - 03/31/2020
As of	06/05/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

TierContractor													Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,626,367

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 37,159	\$ 37,159
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,210	\$ 110,210
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 99,558	\$ 99,558
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 238,826	\$ 238,826
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bloquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559
Dancker Sellw & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,626,367

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 894,977	\$ 894,977
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 1,850	\$ 1,850
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 12,351	\$ 12,351
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000
Direct Spend Grand Total					\$ 96,809	\$ 9,626,540	\$ 9,626,367
MWL Direct Spend Total					\$ -	\$ 971,085	\$ 971,085
Non-MWL Direct Spend Total					\$ 96,809	\$ 8,655,455	\$ 8,655,282
MWL % of Total					0%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Jerome L. Greene Science Center
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

[illegible]

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Jerome L. Greene Science Center Synapse
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$	-	\$	389,626	\$	389,626
MWL Direct Spend Total	\$	-	\$	-	\$	-
Non-MWL Direct Spend Total	\$	-	\$	389,626	\$	389,626
MWL % of Total		0%		0%		0%

Date: 03/31/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name	Lend Lease	Project	Jerome L. Greene Science Center
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,876,397	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,936,757	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 74,045	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,144,384	\$ 2,144,384
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,637,272	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,245,444	\$ 3,245,444
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,948	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,776,430	\$ 2,745,454
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,216,576	\$ 3,216,576
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,801,178	\$ 19,957,548
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,134,792	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 671,369

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name	Lend Lease	Project	Jerome L. Greene Science Center
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,276,467	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 120,000	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 61,135,336	\$ 59,901,853
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,388,621	\$ 3,317,103
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,686	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,460,998	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 22,078	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 135,259	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,071,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 29,160,593	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
Tier II Grand Total					\$ -	\$ 348,024,935	\$ 344,014,680
MWL Tier II Total					\$ -	\$ 52,019,919	\$ 51,326,601
Non-MWL Tier II Total					\$ -	\$ 296,005,016	\$ 292,688,079

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name	Lend Lease	Project	Jerome L. Greene Science Center
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Date: 03/31/2020				MWL % of Tier I	0%	12%	12%

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name	Lend Lease	Project	Jerome L. Greene Science Center Synapse
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ -	\$ 383,868	\$ 383,868
MWL Tier II Total	\$ -	\$ -	\$ -
Non-MWL Tier II Total	\$ -	\$ 383,868	\$ 383,868
MWL % of Tier I	0%	0%	0%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ICC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,686	\$ 10,064,656

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	MW Mechanical Inc	Project	Jerome L. Greene Science Center
Trade	HVAC	Contract	
Address	622 West 132nd Street, New York, NY 10027	Telephone	718-961-6634
As of Date	03/31/2020	Project Start	2/25/2013
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 61,135,336	\$ 59,901,853

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Five Star Electric Corp	Project	Jerome L. Greene Science Center
Trade	Electrical	Contract	
Address	101-32 101st Street, Ozone Park, NY 11416	Telephone	718-641-5000
As of Date	03/31/2020	Project Start	1/23/2013
		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,801,178	\$ 19,957,548

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916	
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698	
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981	
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905	
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057	
					Tier III Grand Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
					MWL Tier III Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	47%	17%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name	Lend Lease				
Company Name	Otis Elevator Company			Project	Jerome L. Greene Science Center
Trade	Elevators			Contract	
Address	One Odell Plaza, Suite 120, Yonkers, NY 10701			Telephone	973-575-3107
As of Date	03/31/2020	Project Start	4/20/2012	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	WDF Inc	Project	Jerome L. Greene Science Center
Trade	HVAC	Contract	
Address	30 North Macquesten Parkway, Mount Vernon, NY 10550	Telephone	914-776-8144
As of Date	03/31/2020	Project Start	2/25/2013
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 29,218,182	\$ 28,546,486

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
				Tier III Grand Total	\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
				MWL Tier III Total	\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	5%	6%	6%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Island Acoustics			Project	Jerome L. Greene Science Center
Trade	Carpentry			Contract	
Address	518 Johnson Ave Bohemia, NY 11716			Telephone	631-234-4500
As of Date	03/31/2020	Project Start	3/12/2013	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,396,467	\$ 16,124,752

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,134,792	\$ 36,032,282

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease			
Company Name	Navillus Tile Inc		Project	Jerome L. Greene Science Center
Trade	Masonry		Contract	
Address	575 5th Ave 29th Floor, New York, NY 10017		Telephone	212-750-1808
As of Date	03/31/2020	Project Start	11/20/2012	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,749,463	\$ 3,677,945

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
			Tier III Grand Total		\$ 560,000	\$ 371,385	\$ 371,385
			MWL Tier III Total		\$ 560,000	\$ 371,385	\$ 371,385
			Non-MWL Tier III Total		\$ -	\$ -	\$ -
			MWL % of Tier II		9%	10%	10%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	B&G Electrical Contractors of NY	Project	Jerome L. Greene Science Center
Trade	Electrical	Contract	
Address	7100 New Horizons Blvd. N. Amityville, NY 11701	Telephone	631-669-6000
As of Date	03/31/2020	Project Start	9/13/2013
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,948	\$ 17,009,428

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Rael Automatic Sprinkler			Project	Jerome L. Greene Science Center
Trade	Fire Protection			Contract	
Address	1750 Plaza Avenue New Hyde, NY 11040			Telephone	516-593-2000
As of Date	03/31/2020	Project Start	12/19/2012	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Siemens Industry Inc			Project	Jerome L. Greene Science Center
Trade	BMS			Contract	
Address	8 Fernwood Road, Florham Park, NJ 07932			Telephone	973-575-6300
As of Date	03/31/2020	Project Start	2/28/2011	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,483,076	\$ 14,460,997

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Bauerschmidt & Sons Inc	Project	Jerome L. Greene Science Center
Trade	Architectural Woodworking	Contract	
Address	11920 Merrick Blvd, Jamaica, NY 11434	Telephone	718-528-3500
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628
					Tier III Grand Total	\$ - \$ 532,097	\$ 532,097
					MWL Tier III Total	\$ - \$ 302,469	\$ 302,469
					Non-MWL Tier III Total	\$ - \$ 229,628	\$ 229,628
					MWL % of Tier II	0% 6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Jantile Inc			Project	Jerome L. Greene Science Center
Trade	Ceramic Tile			Contract	
Address	3960 Merritt Avenue, Bronx, NY 10466			Telephone	718-655-5450
As of Date	03/31/2020	Project Start	2/28/2011	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Elite Interiors Systems Inc	Project	Jerome L. Greene Science Center
Trade	Carpentry / Drywall	Contract	
Address	79 Alexander Ave Bronx, NY 10454	Telephone	718-401-3706
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,641,866	\$ 10,637,272

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Eagle One Roofing Contractors Inc	Project	Jerome L. Greene Science Center		
Trade	Roofing	Contract			
Address	18-60 45th Street Astoria, New York 11105	Telephone	718-626-2108		
As of Date	03/31/2020	Project Start	2/28/2011	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,776,430	\$ 2,745,454

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
				Tier III Grand Total	\$ 200,000	\$ 124,616	\$ 124,616
				MWL Tier III Total	\$ 200,000	\$ 124,616	\$ 124,616
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	6%	4%	5%

Date: 03/31/2020

Schedule M3

CM Name:	F. W. Sims Inc.	
Company Name:	F. W. Sims Inc.	Project: Jerome L. Greene Science Center
Trade:	HVAC	Contract:
Address:	101 Otis Steel, West Babylon, NY 11704	Telephone: 631-491-1441
As of Date:	03/31/2020	Project Start: Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,682,126	\$ 16,573,926

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Champion Metal & Glass Inc	Project	Jerome L. Greene Science Center
Trade	Ornamental Metal	Contract	
Address	130 Motor Parkway, Hauppauge, NY 11788	Telephone	631-254-2560
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Champion Metal & Glass Inc	Project	Jerome L. Greene Science Center
Trade	Glazing	Contract	
Address	130 Motor Parkway, Hauppauge, NY 11788	Telephone	631-254-2560
As of Date	03/31/2020	Project Start	2/28/2011
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Modulo 3 Corporation DBA Unifor			Project	Jerome L. Greene Science Center
Trade	Glass and Glazing			Contract	
Address	149 Fifth Avenue, New York NY 10010			Telephone	212-673-3434
As of Date	03/31/2020	Project Start	2/28/2011	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

[illegible]

Date: 03/31/2020

GC/CM:	Lend Lease
Date Range:	1/1/2020 - 03/31/2020
As of :	06/05/2020

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	EPA Clean Diesel
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	5/1/2009
		Project End	Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 662,710	\$ 613,907	\$ 613,907
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 662,710	\$ 613,907	\$ 613,907
MWL % of Total	0%	0%	0%

Date: 03/31/2020

Open Space

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Open Space
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	7/10/2013
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$	-	\$	52,276	\$	52,276
MWL Direct Spend Total	\$	-	\$	51,512	\$	51,512
Non-MWL Direct Spend Total	\$	-	\$	764	\$	764
MWL % of Total		0%		99%		99%

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Open Space
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	7/10/2013
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
MWL % of Total	0%	0%	0%

Date: 03/31/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name	Lend Lease	Project	Open Space
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	7/10/2013
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 1,821	\$ 1,821
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 63	\$ 63
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799
NON:							
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 2,731	\$ 2,731
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,836,568
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727
Tier II Grand Total					\$ 1,007,250	\$ 14,022,749	\$ 13,935,555
MWL Tier II Total					\$ -	\$ 209,185	\$ 209,185
Non-MWL Tier II Total					\$ 1,007,250	\$ 13,813,564	\$ 13,726,370
MWL % of Tier II					0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Intricate Construction	Project Open Space			
Trade	Site Work	Contract			
Address	450 Commerce St, Hawthorne, NY 10532	Telephone 914-769-1200			
As of Date	03/31/2020	Project Start	7/10/2013	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,836,568

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

GC/CM	Lend Lease
Date Range	8/1/2008 - 03/31/2020
As of	06/05/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier		Contractor																		Headcount								
				M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs		#	% ¹	#	% ¹	#		
•	Tier II	Intricate Construction Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557		67	47%	77	53%	144	
			2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695		10	43%	13	57%	23	
•		MFM Contracting Corp Utilities	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587		22	100%	0	0%	22	
•		Steven Dubner Lawns & Planting																										
Total Hours			19,121		0		0		0		280		0		0		19,401		18,438		37,839		99		90		189	
Overall % of Total			51%		0%		0%		0%		1%		0%		0%		51%		49%		100%		52%		48%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	In Progress
MFM Contracting Corp	2/4/2010	In Progress
Steven Dubner	8/2/2016	In Progress

GC/CM:	Lend Lease
Date Range:	1/1/2020 - 03/31/2020
As of :	06/05/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

TierContractor																Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹		
•	Tier II	Intricate Construction		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		Sitework		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	•	MFM Contracting Corp		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		Utili ies		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
•		Steven Dubner		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
		Lawns & Planting		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Lenfest
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	12/1/2013
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 870,948

[illegible]

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Lenfest
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	12/1/2013
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

[illegible]

Date: 03/31/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name	Lend Lease	Project	Lenfest
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	12/1/2013
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 241,806	\$ 238,098
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 8,820	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 362,708	\$ 357,148
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name	Lend Lease	Project	Lenfest
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	12/1/2013
		Project End	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 275,400
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,250
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,451,251
H S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
Tier II Grand Total					\$ -	\$ 60,633,221	\$ 60,491,899
MWL Tier II Total					\$ -	\$ 9,017,043	\$ 9,010,165
Non-MWL Tier II Total					\$ -	\$ 51,616,178	\$ 51,481,734
MWL % of Tier II					0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
				Tier III Grand Total	\$ 223,600	\$ 267,775	\$ 267,775
				MWL Tier III Total	\$ 193,600	\$ 233,659	\$ 233,659
				Non-MWL Tier III Total	\$ 30,000	\$ 34,116	\$ 34,116
				MWL % of Tier II	11%	12%	12%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Giachetti Plumbing		Project	Lenfest	
Trade	Plumbing		Contract		
Address	58 Tiemann Place New York, NY 10027		Telephone	646-532-3696	
As of Date	03/31/2020	Project Start	12/1/2013	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400
				Tier III Grand Total	\$ 43,400	\$ 43,400	\$ 43,400
				MWL Tier III Total	\$ 43,400	\$ 43,400	\$ 43,400
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	4%	4%	4%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

[illegible]

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	Woodworks Construction Co Inc	Project	Lenfest
Trade	Carpentry / Drywall	Contract	
Address	322 8th Ave, Suite 701 New York, NY 10001	Telephone	212-888-7311
As of Date	03/31/2020	Project Start	12/1/2013
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	LVC Interiors Inc			Project	Lenfest
Trade	Window Treatment / Blinds			Contract	
Address	345 Harrison Avenue, Garfield NJ 07026			Telephone	201-525-0222
As of Date	03/31/2020	Project Start	12/1/2013	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
					</		

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease			
Company Name	Trystate Mechanical Inc		Project	Lenfest
Trade	HVAC Systems		Contract	
Address	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362		Telephone	718-819-8844
As of Date	03/31/2020	Project Start	12/1/2013	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease		
Company Name	3L & Company Inc	Project	Lenfest
Trade	Ceramic Tile	Contract	
Address	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone	718-819-8844
As of Date	03/31/2020	Project Start	12/1/2013
		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease					
Company Name	ASR Electrical Contracting Inc			Project	Lenfest	
Trade	Electrical			Contract		
Address	207 Newton Rd, Plainview, NY 11803			Telephone	516-420-0101	
As of Date	03/31/2020	Project Start	12/1/2013		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

[illegible]

Date: 03/31/2020

University Forum

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,313,882	\$ 1,313,882

DIRECT SPEND VENDORS (Tier I)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	University Forum
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	12/1/2015
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total	0%	0%	0%

Date: 03/31/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	03/31/2020	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,436,458	\$ 83,436,458

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Champion Metal & Glass Inc	NON	No	Interior Glass	Yes	\$ 845,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 598,187	\$ 596,187
Joseph Gartner	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,749,081
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 325,000	\$ 269,935
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 303,774
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 61,630,372	\$ 72,492,581	\$ 72,368,528
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 47,261,981	\$ 56,418,377	\$ 56,294,324
MWL % of Tier II					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

[illegible]

Tier II Grand Total	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total	\$ -	\$ -	\$ -
MWL % of Tier II	100%	100%	101%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Skanska				
Company Name	Ruttura & Sons Co Inc			Project	University Forum
Trade	Excavation/Foundation			Contract	
Address	200 Cabot Street, West Babylon, NY 11704			Telephone	631-454-0291
As of Date	03/31/2020	Project Start	12/1/2015	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020	
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 1,000,000	\$ 683,491	
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336	
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810	
A Tech Electric Enterprise Inc	M-ESD	No	Main Switch Electrical	Yes	\$ 25,000	\$ 140,858	\$ 140,858	
				Yes				
NON:								
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553	
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582	
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141	
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571	
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500	
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400	
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300	
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000	
					Tier III Grand Total	\$ 3,933,277	\$ 5,192,790	\$ 4,876,281
					MWL Tier III Total	\$ 2,974,500	\$ 3,672,743	\$ 3,356,234
					Non-MWL Tier III Total	\$ 958,777	\$ 1,520,047	\$ 1,520,047
					MWL % of Tier II	31%	34%	31%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Skanska				
Company Name	Ruttura & Sons Co Inc		Project	University Forum	
Trade	Elevated Slabs on Deck		Contract		
Address	200 Cabot Street, West Babylon, NY 11704		Telephone	631-454-0291	
As of Date	03/31/2020	Project Start	12/1/2015	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name	Skanska				
Company Name	Orange County Iron Works		Project	University Forum	
Trade	Structural Steel		Contract		
Address	36 Maybrook Road, Montgomery, NY 12549		Telephone	845-769-3000	
As of Date	03/31/2020	Project Start	12/1/2015	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Skanska		
Company Name	Transcontinental Steel		Project University Forum
Trade	Misc Metals	Contract	
Address	27-20 Skillman Ave. Long Island City, NY 11101		Telephone 718-893-6700
As of Date	03/31/2020	Project Start 12/1/2015	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Skanska		
Company Name	Cord Contracting	Project	University Forum
Trade	Millwork	Contract	
Address	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Telephone	516-626-8800
As of Date	03/31/2020	Project Start	12/1/2015
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

GC/CM:	Skanska
Date Range:	8/1/2008 - 03/31/2020
As of:	06/05/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Total MWL	Non-MWL	Total
Tier II	A Tech Electric Enterprises Inc	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	42,521
	Main Switch Electrical																	
	ARI Products	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	565
	Access Flooring																	
	Ashlar Construction LLC	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	11,389
	Masonry																	
	Barrett	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	4,180
	Roofing																	
	Cord Contracting Co Inc	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	16,152
	Millwork																	
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8
	Signage																	
	Current Fire Protection Inc	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	3,480
	Fire Protection																	
	Eddington Security Inc	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	17,856
	Security																	
	Fromkin Brothers	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	3,976
	Painting																	
	Garcia Marble & Tile	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	1,698
	Tiling																	
	Giachetti Plumbing & Heating Corp	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	7,502
	Plumbing																	
	McKeon Door East	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	360
	Overhead Doors																	
	Orange County Ironworks, LLC	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	16,293
	Structural Steel																	
	Pyramid Floor Covering	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	271
	Flooring																	
	Ruttura & Sons	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	35,640
	Excavation/Foundation																	
	Transcontinental Contracting Inc	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	4,391
	Misc Metals																	
	United Air Conditioning Corp	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	10,076
	HVAC																	
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		176,355
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM	Skanska
Date Range	1/1/2020 - 03/31/2020
As of	06/05/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	A Tech Electric Enterprises Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Main Switch Electrical																								
	ARI Products	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Access Flooring																								
	Ashlar Construction LLC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Masonry																								
	Barrett	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roofing																								
	Cord Contracting Co Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Millwork																								
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Signage																								
	Current Fire Protection Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Fire Protection																								
	Eddington Security Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Security																								
	Fromkin Brothers	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Painting																								
	Garcia Marble & Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Tiling																								
	Giachetti Plumbing & Heating Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Plumbing																								
	McKeon Door East	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Overhead Doors																								
	Orange County Ironworks, LLC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Structural Steel																								
	Pyramid Floor Covering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Flooring																								
	Ruttura & Sons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Excavation/Foundation																								
	Transcontinental Contracting Inc	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Misc Metals																								
	United Air Conditioning Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	HVAC																								
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name	Columbia University	Project	Phase 2 Below Grade
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	10/1/2016
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 189,000

Date: 03/31/2020

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Phase 2 Below Grade
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	10/1/2016
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 188,378,561

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 188,378,561	\$ 188,378,561
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 188,378,561	\$ 188,378,561
MWL % of Total	0%	0%	0%

Date: 03/31/2020

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name	Lend Lease	Project	Phase 2 Below Grade
Trade	Construction Management	Contract	
Address	622 West 132nd, 2nd fl, New York, NY 10027	Telephone	212-939-9580
As of Date	03/31/2020	Project Start	10/1/2016
		Project End	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 188,378,561	\$ 188,378,561

SUBCONTRACTORS (Tier II)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,919,873	\$ 62,919,873	\$ 62,919,873

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 14,074,785	\$ 16,420,106	\$ 16,072,988
MWL Tier III Total	\$ 311,885	\$ 435,434	\$ 417,352
Non-MWL Tier III Total	\$ 13,762,900	\$ 15,984,672	\$ 15,655,636
MWL % of Tier II	0%	1%	1%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,360,067	\$ 76,360,067	\$ 76,360,067

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 4,832,292	\$ 4,832,292	\$ 4,832,292

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 11,400	\$ 11,400
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 88,261	\$ 88,261
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 263,019	\$ 263,019
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 86,141	\$ 86,141
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 16,983	\$ 16,983
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		\$ 4,930	\$ 4,930
NON:							
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 123,987	\$ 123,987
Geocomp Corporation	NON	No	Noise Monitoring Sub.	Yes		\$ 15,120	\$ 15,120
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 12,614	\$ 12,614
Superior Gunite	NON	No	Shortcrete Sub	Yes		\$ 30,744	\$ 30,744
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan			Tier III Grand Total		\$ -	\$ 653,199	\$ 653,199
			MWL Tier III Total		\$ -	\$ 470,734	\$ 470,734
			Non-MWL Tier III Total		\$ -	\$ 182,465	\$ 182,465
			MWL % of Tier II		0%	10%	10%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Lend Lease				
Company Name	Par Environmental Corp	Project	Phase 2 Below Grade		
Trade	Protection	Contract			
Address	313 Spook Rock Road, Suffern, New York 10901		Telephone	854-369-7500	
As of Date	03/31/2020	Project Start	10/1/2016	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672
					Tier III Grand Total	\$ 33,672	\$ 33,672 \$ 33,672
					MWL Tier III Total	\$ -	\$ - \$ -
					Non-MWL Tier III Total	\$ 33,672	\$ 33,672 \$ 33,672
					MWL % of Tier II	0%	0% 0%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

[illegible]

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,588,696	\$ 16,588,696	\$ 16,588,696

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

[illegible]

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,091,573	\$ 9,091,573	\$ 9,091,573

[illegible]

Date: 03/31/2020

GC/CM	Lend Lease
Date Range	8/1/2008 - 03/31/2020
As of	06/05/2020

Phase 2 Below Grade

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	6,149	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,585	60%	5,788	13	65%	7
Tier II	ASR Electrical Contracting Inc Electrical	545	12%	0	0%	0	0%	48	1%	0	0%	0	0%	0	0%	593	13%	3,877	5	19%	22
	Cives Steel Structural Steel	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	32	25%	98
	Civetta Cousins JV Street Structures	107,601	36%	2,192	1%	368	0%	2,568	1%	4,039	1%	0	0%	0	0%	116,768	39%	183,636	240	38%	386
	J D'Annunzio & Sons Utility	5,455	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,558	26%	15,972	135	55%	109
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	19	54%	16
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	135	43%	180
Total Hours		147,138		4,754		376		2,841		4,499		0		68		159,675		438,849	579		1,397
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		100%	41%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	In Progress
Cives Steel	10/8/2016	In Progress
Civetta Cousins JV	10/8/2016	In Progress
J D'Annunzio & Sons	12/29/2018	In Progress
Par Environmental Corporation	5/7/2017	In Progress
Roger & Sons	2/27/2018	In Progress

GC/CM	Lend Lease
Date Range	1/1/2020 - 03/31/2020
As of	06/05/2020

Phase 2 Below Grade **SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor													Total MWL			Non-MWL			Total Hours			Headcount				
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	390	100%	390		0	0%	2	100%	2	
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Civetta Cousins JV Street Structures	295	47%	0	0%	0	0%	0	0%	33	5%	0	0%	0	0%	328	52%	305	48%	633		9	53%	8	47%	17	
	J D'Annunzio & Sons Utility	47	6%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	47	6%	787	94%	834		5	25%	15	75%	20	
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0	0%	0	0%	0	
Total Hours		342		0		0		0		33		0		0		375		1,482		1,857		14		25		39	
Overall % of Total		18%		0%		0%		0%		2%		0%		0%		20%		80%		100%		36%		64%		100%	

^{*} Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

Schedule M1**Schedule M1**

Owner Name	Columbia University	Project	Columbia Business School Above Grade
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 221,241	\$ 221,241

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name	Columbia University	Project	Columbia Business School Above Grade
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 139,167,367	\$ 139,167,367

[illegible]

Date: 03/31/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street 6th Floor New York NY 10014	Telephone:	(212) 229-6000
As of Date:	03/31/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 139,167,367	\$ 139,167,367

SUBCONTRACTORS (Tier II)										
Name/Address Phone # (if available) otherwise enter	rade	MWL Des gnation	oint Venture?	rade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	total Payment to Date \$%		
MWL:										
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34			
Dial Locksmith	L	No	Office Supplies	Yes	\$ -	\$ 1,269	\$ 1,269			
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 31	\$ 31			
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 135	\$ 135			
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 33	\$ 33			
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 32,628	\$ 32,628			
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 11,965			
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 368,721	\$ 18,203			
Egg Electric	W	No	Electrical	Yes	\$ 13,950,000	\$ 13,950,000	\$ 2,149,437			
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 196,280	\$ 128,694			
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,909,418	\$ 1,868,448			
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 11,712,989	\$ 4,053,768			
Curtis Partition	M	No	Drywall - Temp Protection	Yes	\$ 5,940,000	\$ 5,940,000	\$ 123,814			
Park Ave	M	No	Door Frames & Hardware	Yes	\$ 890,000	\$ 893,017	\$ 114,761			
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,406,235	\$ 43,365			
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 11,383,155	\$ 11,212,295			
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 300,000	\$ 60,347			
Aliran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 9,860,346	\$ 1,728,581			
PIP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,505,596	\$ 357,103			
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 18,298			
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 655,106	\$ 655,106			
NON:										
Clives Corp	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 43,093,448	\$ 42,746,320			
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 1,755,000	\$ 1,461,975			
United Structural Works Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 4,044,308	\$ 2,881,864			
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 3,107,892	\$ 3,115,788	\$ 693,325			
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,895,000	\$ 5,067,112	\$ 2,549,586			
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,610,000	\$ 88,546			
Global BMU LLC	NON	No	Facade Maintenance	Yes	\$ 1,787,170	\$ 1,787,170	\$ 924,201			
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 11,199,000	\$ 267,319			
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,558,816	\$ 4,651,895			
Almar Plumbing	NON	No	Above Grade Plumbing	Yes	\$ 8,619,000	\$ 8,537,718	\$ 3,897,922			
Jacobson & Company	NON	No	Rough Capentry	Yes	\$ 11,000,000	\$ 11,000,000	\$ 1,912,591			
Jacobson & Company	NON	No	Specialty Ceiling/ GFRG	Yes	\$ 6,550,000	\$ 6,550,000	\$ 139,188			
Jacobson & Company	NON	No	Acoustical Ceiling	Yes						
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 308,675	\$ 80,445	\$ 41,674			
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHUs	Yes	\$ 634,418	\$ 622,813	\$ 474,885			
Turner Logistics LLC	NON	No	Pre-Purchase Outdoor AHUs-DOAs/RTUs	Yes	\$ 4,213,575	\$ 4,213,575	\$ 3,422,896			
Turner Logistics LLC	NON	No	Pre-Purchase Chilled Beams	Yes	\$ 899,812	\$ 977,688	\$ 620,962			
FW Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 37,341,597	\$ 13,556,438			
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,501,493	\$ 182,512			
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,358,900	\$ 3,056,356			
DJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 11,565,399	\$ 6,058,187			
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,249,000	\$ 60,894			
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 5,883,420	\$ 5,883,420	\$ 62,754			
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,732,430	\$ 1,047,235			
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,108,622	\$ 489,987			
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 2,413,235	\$ 2,467,761	\$ 2,022,007			
Zwicker Electric	NON	No	AG Electrical	Yes	\$ 16,674,277	\$ 17,445,225	\$ 6,887,815			
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 948,950	\$ 30,947			
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,010,000	\$ 1,012,025			
Sherland & Darrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 2,439,943	\$ 115,493			
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 821,493	\$ 42,687			
Concrete Industries	NON	No	Early Sitework	Yes	\$ 891,871	\$ 986,454	\$ 265,632			
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 8,821,705	\$ 459,145			
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,153,299	\$ 459,822			
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,018,317	\$ 1,772,413			
Unity Electric	NON	No	Electrical	Yes	\$ 10,550,000	\$ 10,550,000	\$ 1,198,730			
Turner Logistics LLC	NON	No	ATS 1407	Yes	\$ 176,170	\$ 176,170	\$ 134,770			
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 3,544,297	\$ 3,394,092	\$ 2,815,228			
Tier II Grand Total					\$	303,368,251	\$	318,406,569	\$	131,084,541
MWL Tier II Total					\$	58,562,805	\$	62,219,418	\$	22,578,315
Non-MWL Tier II Total					\$	244,805,446	\$	256,187,151	\$	108,506,226
MWL % of Tier II						0%		45%		16%
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan										

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company					
Company Name	Almar Plumbing & Heating Corp.			Project	Columbia Business School Above Grade	
Trade	Plumbing			Contract		
Address	50 Bethpage Road, Hicksville, NY 11801			Telephone	516-740-5900	
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress	

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,537,718	\$ 3,897,922

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,140,000	\$ 1,140,000	\$ 527,456
MWL Tier III Total	\$ 1,140,000	\$ 1,140,000	\$ 527,456
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	13%	13%	14%

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name	Turner Construction Company		
Company Name	Bamco Inc.	Project	Columbia Business School Above Grade
Trade	Carpentry	Contract	
Address	30 Baekeland Ave - Middlessex NJ 08846		
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 4,895,000	\$ 5,067,112	\$ 2,549,586

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company		
Company Name	Cives Corp	Project	Columbia Business School Above Grade
Trade	Structural Steel	Contract	
Address	8 Church Street, Gouverneur, NY 13642	Telephone	315-287-2200
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 43,093,448	\$ 42,746,320

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

CM Name	Turner Construction Company		
Company Name	First Women's Fire Systems Corp	Project	Columbia Business School Above Grade
Trade	Fire Sprinkler Installation	Contract	
Address	55 West 59th Street New York, NY 10018	Telephone	212-570-5049
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,909,418	\$ 1,868,448

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company			
Company Name	Heritage Mechanical Services	Project	Columbia Business School Above Grade	
Trade	HVAC	Contract		
Address	70 Schmidt Boulevard, Farmingdale NY 11735		Telephone	516-558-2004
As of Date	8/8/2019	Project Start	1/1/2018	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,358,900	\$ 3,056,356

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company				
Company Name	Jacsonson and Company	Project	Columbia Business School Above Grade		
Trade	Carpentry	Contract			
Address	1079 East Grand Street, Elizabeth NJ 07207	Telephone	(908) 355-5200		
As of Date	7/31/2019	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 11,000,000	\$ 1,912,591

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,126,113	\$ 31,519	\$ 31,519
MWL Tier III Total	\$ 1,126,113	\$ 31,519	\$ 31,519
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	10%	0%	2%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company				
Company Name	Island International Enterprises, LLC			Project	Columbia Business School Above Grade
Trade	Spray Fireproofing			Contract	
Address	1101 Scott Avenue, Calverton NY 11933			Telephone	631-208-3500
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 1,755,000	\$ 1,461,975

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name	Turner Construction Company		
Company Name	PJ Mechanical Corp	Project	Columbia Business School Above Grade
Trade	HVAC Work	Contract	
Address	55 Bond Street	Telephone	212-243-2555
As of Date	1/8/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 11,565,399	\$ 6,058,188

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company		
Company Name	Post Road Iron Works	Project	Columbia Business School Above Grade
Trade	Miscellaneous Metals	Contract	
Address	345 West Putnam Ave. Greenwich CT 06830		Telephone 203-869-6322
As of Date	8/1/2019	Project Start	1/1/2018 Project End In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Post Road Iron Works	NON	No	Miscellaneous Metals	\$ 650,000	\$ 2,018,317	\$ 1,772,413

[illegible]

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company				
Company Name	Roger & Sons Concrete, Inc.		Project	Columbia Business School Above Grade	
Trade	Concrete		Contract		
Address	1474 Route 55, LaGrangeville, NY 12540		Telephone	845-227-6033	
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 11,383,155	\$ 11,212,295

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company		
Company Name	Safway Atlantic, LLC	Project	Columbia Business School Above Grade
Trade	Hoist & Protection	Contract	
Address	700 Commercial Ave, Carlstadt NJ 07072	Telephone	201-636-5500
As of Date	7/31/2019	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,010,000	\$ 1,012,025

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company			
Company Name	Schneider Electric	Project	Columbia Business School Above Grade	
Trade	Building Management System		Contract	
Address	210 Meadowlands Parkway, Secaucus NJ 07094		Telephone	609-865-1502
As of Date	8/16/2019	Project Start	1/1/2018	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 4,732,430	\$ 1,047,235

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company		
Company Name	TEI Group		Project Columbia Business School Above Grade
Trade	Elevator		Contract
Address	30-30 47th Ave, LIC, Queens NY - 11101		Telephone 718-609-2504
As of Date	8/16/2019	Project Start 1/1/2018	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 4,655,000	\$ 4,732,430	\$ 1,047,235

SUBCONTRACTORS (Tier III)

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company		
Company Name	Transel Elevator	Project	Columbia Business School Above Grade
Trade	Elevator	Contract	
Address	30-30 47th Ave, LIC, Queens NY 11101	Telephone	716-609-2504
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Transel Elevator	NON	No	Elevator	\$ 8,558,816	\$ 8,558,816	\$ 4,651,895

[illegible]

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name	Turner Construction Company		
Company Name	Turner Logistics LLC		Project Columbia Business School Above Grade
Trade	Pre-Purchase Electrical Switchgear		Contract
Address	3 Paragon Drive, Montvale, NJ 07645		Telephone 201-722-3800
As of Date	03/31/2020	Project Start 1/1/2018	Project End In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	\$ 2,413,235	\$ 2,467,761	\$ 2,022,000

[illegible]

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company		
Company Name	Zwicker Electric	Project	Columbia Business School Above Grade
Trade	Electricians	Contract	
Address	360 Park Ave South	Telephone	212-477-8400
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,445,225	\$ 6,887,815

SUBCONTRACTORS (Tier III)

Date: 03/31/2020

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	03/31/2020	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 683,556	\$ 683,556

Date: 03/31/2020

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name	Columbia University	Project	Columbia Business School Below Grade
Address	410 West 118th Street, NY, NY 10027	Telephone	
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 37,688,174	\$ 37,688,174

Date: 03/31/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project: Columbia Business School Below Grade
Trade:	Construction Management	Contract:
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 229-6000
As of Date:	03/31/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$	\$ 37,688,174	\$ 37,688,174

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$	\$ 17	\$ 17
Dial Locksmith	L	No		Yes	\$	\$ 474	\$ 474
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$	\$ 11	\$ 11
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$	\$ 71	\$ 71
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$	\$ 16	\$ 16
A & H Co	MW-ESD	No	Office Supplies	Yes	\$	\$ 15,024	\$ 15,024
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$	\$ 3,909	\$ 3,909
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 5,524,740	\$ 2,527,787
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,788,248	\$ 1,719,267
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,937,600	\$ 509,012
Garcla Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 88,765	\$ 4,005
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 359,821	\$ 281,096
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 6,485,752	\$ 5,866,781
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,110,454	\$ 496,775
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 322,000	\$ 60,878
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 39,868
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 6,797
NON:							
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,338,500	\$ 1,193,379
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 2,377,108	\$ 2,100,955	\$ 1,014,267
Transel Elevator & Electric	NON	No	Elevator	Yes	\$ 596,900	\$ 596,900	\$ 295,209
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 6,785,838	\$ 3,483,599
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,450,000	\$ 105,280
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 9,423,746	\$ 7,131,034
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,353,600	\$ 2,921,104
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,810,578
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHU's	Yes	\$ 582,706	\$ 582,706	\$ 471,992
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 534,039	\$ 528,506	\$ 403,560
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,501,254	\$ 178,170
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,505,809	\$ 481,025
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 104,057	\$ 4,757
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,050	\$ 16,292
United Structural Works	NON	No	Misc. Metal	Yes		\$ 154,287	\$ 154,287
Zwicker Electric	NON	No	Electrical	Yes	\$ 15,320,723	\$ 15,603,396	\$ 5,377,050
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 6,485,752	\$ 5,295,789
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,610,345	\$ 884,087
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 2,036
Turner Logistics LLC	NON	No	ATS/Light Fixtures	Yes	\$ 598,192	\$ 598,192	\$ 457,617
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 352,485	\$ 367,485	\$ 340,255
Turner Logistics	NON	No	Equipment - Scitchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,810,578
Tier II Grand Total					\$ 80,067,026	\$ 84,159,183	\$ 47,382,174
MWL Tier II Total					\$ 18,173,232	\$ 20,985,875	\$ 11,550,229
Non-MWL Tier II Total					\$ 61,893,794	\$ 63,173,308	\$ 35,831,945
MWL % of Tier II					0%	56%	31%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company		
Company Name	Almar Plumbing & Heating Corp.	Project	Columbia Business School Below Grade
Trade	Plumbing	Contract	
Address	50 Bethpage Road, Hicksville, NY 11801	Telephone	516-740-5900
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 6,785,838	\$ 3,483,599

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 757,000	\$ 757,000	\$ 381,070
MWL Tier III Total	\$ 757,000	\$ 757,000	\$ 381,070
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	11%	11%	11%

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company				
Company Name	First Women's Fire Systems Corp		Project	Columbia Business School Below Grade	
Trade	Fire Sprinkler Installation		Contract		
Address	55 West 59th Street New York, NY 10018		Telephone	212-570-5049	
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,788,248	\$ 1,719,267

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company		
Company Name	Heritage Mechanical Services	Project	Columbia Business School Below Grade
Trade	HVAC	Contract	
Address	70 Schmidt Boulevard, Farmingdale NY 11735	Telephone	516-558-2004
As of Date	8/8/2019	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,353,600	\$ 2,921,104

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company					
Company Name	Island International Enterprises, LLC				Project	Columbia Business School Below Grade
Trade	Spray Fireproofing				Contract	
Address	1101 Scott Avenue, Calverton NY 11933				Telephone	631-208-3500
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress	

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,338,500	\$ 1,193,379

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company				
Company Name	PJ Mechanical Corp.			Project	Columbia Business School Below Grade
Trade	HVAC Work			Contract	
Address	55 Broad St			Telephone	212-243-2555
As of Date	1/9/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 1,138,500	\$ 1,338,500	\$ 1,193,379

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 514,667	\$ 536,000	\$ 536,000
MWL Tier III Total	\$ 514,667	\$ 536,000	\$ 536,000
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	45%	40%	45%

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company			
Company Name	Rad and D'Aprile Inc.	Project	Columbia Business School Below Grade	
Trade	Masonry	Contract		
Address	2128 Bellmore Ave, Bellmore NY 11710		Telephone	516-826-9218
As of Date	7/1/3119	Project Start	1/1/2018	Project End In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rad and D'Aprile Inc.	M	No	Masonry	\$ 6,200,000	\$ 6,485,752	\$ 5,295,789

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company				
Company Name	Roger & Sons Concrete, Inc.		Project	Columbia Business School Below Grade	
Trade	Concrete		Contract		
Address	1474 Route 55, LaGrangeville, NY 12540		Telephone	845-227-6033	
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 6,485,752	\$ 5,866,781

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company				
Company Name	Schneider Electric			Project	Columbia Business School Below Grade
Trade	Building Management System			Contract	
Address	210 Meadowlands Parkway, Secaucus NJ 07094			Telephone	609-865-1502
As of Date	8/16/2019	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 3,739,879	\$ 6,485,752	\$ 5,866,781

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company				
Company Name	TEI Group		Project	Columbia Business School Below Grade	
Trade	Elevator		Contract		
Address	30-30 47th Ave, LIC, Queens, NY - 11101		Telephone	718-609-2504	
As of Date	1/31/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 3,739,879	\$ 6,485,752	\$ 5,866,781

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name	Turner Construction Company		
Company Name	Transel Elevator	Project	Columbia Business School Below Grade
Trade	Elevator	Contract	
Address	30-30 47th Ave, LIC, Queens NY 11101	Telephone	716-609-2504
As of Date	03/31/2020	Project Start	1/1/2018
		Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transel Elevator	NON	No	Elevator	\$ 596,900	\$ 596,900	\$ 295,209

SUBCONTRACTORS (Tier III)

[illegible]

Date: 03/31/2020

Schedule M3

Schedule M3

CM Name	Turner Construction Company				
Company Name	Zwicker Electric		Project	Columbia Business School Below Grade	
Trade	Electricians		Contract		
Address	360 Park Ave South		Telephone	212-477-8400	
As of Date	03/31/2020	Project Start	1/1/2018	Project End	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,445,225	\$ 6,887,815

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 25,000	\$ 2,500
Benfield	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 6,818
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 4,294
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 20,000	\$ 5,805
Turtle and hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 332,361
NON:							

Date: 03/31/2020

GC/CM	Turner Construction Company
Date Range	1/1/2020 - 03/31/2020
As of	06/05/2020

Columbia Business School SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor											Total MWL			Non-MWL		Total Hours	Headcount							
		M		W		L		MW		ML		WL		MWL		Hrs	Hrs	Hrs	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹		
Tier I (Direct)	Turner Construction Company Construction Management	5,731	46%	19	0%	0	0%	891	7%	692	6%	0	0%	1,565	13%	8,897	72%	3,528	28%	12,425	36	77%	11	23%	47
Tier II	Almar Plumbing Plumbing	3,402	35%	48	0%	0	0%	64	1%	376	4%	0	0%	0	0%	3,890	40%	5,941	60%	9,831	15	41%	22	59%	37
	Cives Steel Company Structural Steel	488	13%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	488	13%	3,196	87%	3,684	5	22%	18	78%	23
	Island International Enterprises SOPF	1,388	63%	0	0%	0	0%	0	0%	93	4%	0	0%	0	0%	1,481	67%	723	33%	2,204	15	68%	7	32%	22
	Roger & Sons Concrete	8,230	42%	9	0%	16	0%	0	0%	516	3%	0	0%	87	0%	8,857	45%	10,885	55%	19,741	56	41%	82	59%	138
	Safway Atlantic Hoisting & Public Protection	153	44%	0	0%	0	0%	0	0%	6	2%	0	0%	0	0%	158	45%	190	55%	348	16	62%	10	38%	26
	Zwicker Electric Company Electrical	3,692	22%	0	0%	0	0%	0	0%	128	1%	0	0%	0	0%	3,820	23%	12,983	77%	16,803	15	29%	36	71%	51
	First Women's Fire Systems Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	568	100%	568	0	0%	4	100%	4
	United Structural Works Misc. Metals	928	32%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	928	32%	1,987	68%	2,915	9	43%	12	57%	21
	Wolkow Braker Roofing & Waterproofing	4,201	75%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,201	75%	1,434	25%	5,635	10	59%	7	41%	17
	F.W. Sims HVAC AG Piping	1,564	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,564	12%	11,782	88%	13,345	6	12%	44	88%	50
	PJP Installers Inc HVAC Site 7 Airside	847	85%	0	0%	0	0%	0	0%	146	15%	0	0%	0	0%	993	100%	0	0%	993	19	100%	0	0%	19
	Post Road Iron Works Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3	100%	3	0	0%	1	100%	1
	Rad & D'Aprile Masonry	2,291	51%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	2,299	51%	2,221	49%	4,519	10	50%	10	50%	20
	Heritage Mechanical HVAC	4,729	70%	0	0%	0	0%	0	0%	16	0%	0	0%	0	0%	4,745	70%	1,998	30%	6,743	21	62%	13	38%	34
	Allran Electric Fire Alarm	1,256	43%	0	0%	0	0%	296	10%	0	0%	0	0%	0	0%	1,552	53%	1,352	47%	2,904	6	55%	5	45%	11
	PJ Mechanical HVAC	4,213	73%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,213	73%	1,541	27%	5,754	13	54%	11	46%	24
	Curtis Partition Drywall	8,520	74%	208	2%	0	0%	192	2%	146	1%	0	0%	0	0%	9,066	78%	2,485	22%	11,551	31	76%	10	24%	41
	Concrete Industries Early Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	49	100%	49	0	0%	3	100%	3
	Bamco, Inc. Metal Wall Panels	712	14%	0	0%	0	0%	0	0%	292	6%	0	0%	0	0%	1,003	20%	3,910	80%	4,913	9	36%	16	64%	25
	Champion Metal & Glass Ornamental Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Egg Electric Inc. Electrical	3,187	32%	0	0%	0	0%	280	3%	0	0%	0	0%	0	0%	3,467	35%	6,442	65%	9,909	18	44%	23	56%	41
	Jacobson & Company, Inc. Ornamental Metals	1,695	33%	224	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,919	37%	3,280	63%	5,199	7	35%	13	65%	20
	Mamais Construction Construction	1,622	50%	0	0%	0	0%	0	0%	1,148	35%	0	0%	0	0%	2,770	85%	493	15%	3,263	23	85%	4	15%	27
	Tranxel Elevator, Inc. Elevators	2,092	80%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,092	80%	538	20%	2,630	8	62%	5	38%	13
	Spectrum Painting Resinous Flooring	429	80%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	429	80%	105	20%	534	3	75%	1	25%	4
	Unity Electric Electrical	1,322	73%	0	0%	0	0%	0	0%	184	10%	0	0%	0	0%	1,506	83%	301	17%	1,807	7	70%	3	30%	10
Total Hours		62,688		508		16		1,723		3,749		0		1,651		70,335		77,933		148,268	358		371		729
Overall % of Total		42%		0%		0%		1%		3%		0%		1%		47%		53%		100%	49%		51%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM	Lend Lease
Date Range	8/1/2008 - 03/31/2020
As of	06/05/2020

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

TierContractor																	Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	#	% [†]	#	% [†]	#	% [†]
* Tier I (Direct)	Lend Lease US Construction LMB Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		133	42%	182	58%	315	
* Tier II	Johnson Security Inc Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		300	97%	8	3%	308	
*	Eddington Security Inc Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		167	99%	1	1%	168	
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102		600		191		791	
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%		76%		24%		100%	

* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	In Progress
Eddington Security Inc	2/4/2010	In Progress

GC/CM	Lend Lease
Date Range	1/1/2020 - 03/31/2020
As of	06/05/2020

Shared Services

SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
* Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
* Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
*	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount