

**Anticipated Economic Impact of  
Columbia University Development in  
Construction-related Trades**

	Direct	Indirect and Induced	Total
<b><u>Phase One</u></b>			
Columbia University investment (in millions)	\$743	\$429	<b>\$1,172</b>
Jobs (in person-years)	5,537	3,423	<b>8,960</b>
<b><u>Full Build</u></b>			
Columbia University investment (in millions)	\$4,635	\$2,705	<b>\$7,341</b>
Jobs (in person-years)	30,931	21,496	<b>52,427</b>

**Anticipated Permanent Economic Impact of  
Columbia University Development**

	Direct	Indirect and Induced	Total
<b><u>Phase One</u></b>			
Revenue (in millions)	\$196	\$129	<b>\$324</b>
Jobs (permanent, net new)	1,911	1,005	<b>2,916</b>
<b><u>Full Build</u></b>			
Revenue (in millions)	\$1,030	\$696	<b>\$1,726</b>
Jobs (permanent, net new)	9,205	5,430	<b>14,635</b>

**Tax Revenue**

**Construction-related Trades**

In millions (one-time impact)	City	State
Phase One	\$23.6	\$18.9
Full Build	\$122.1	\$93.6

**Permanent Economic Impacts**

In millions (annually)	City	State
Phase One	\$7.2	\$5.8
Full Build	\$33.4	\$29.4